



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, September 20, 2022
6:00 pm
Tejas Conference Room
University Health Business Center 2
5959 Northwest Parkway
San Antonio, Texas 78249

MINUTES

BOARD MEMBERS PRESENT:

James R. Adams, Chair
Margaret Kelley, MD, Secretary
Jimmy Hasslocher
Anita L. Fernandez
L.P. Buddy Morris
Pat Jasso
Dianna M. Banks-Burns, MD

OTHERS PRESENT:

George B. Hernández, Jr., President/Chief Executive Officer, University Health
Elizabeth Allen, Director, External Communications/Corporate Communications, University Health
Edward Banos, Executive Vice President/Chief Operating Officer, University Health
Bryan J. Alsip, MD, Executive Vice President/Chief Medical Officer, University Health
Ted Day, Executive Vice President, Strategic Planning/Business Development, University Health
James Freeman, Executive Director, Capital Improvement Projects, University Health
Rob Hromas, MD, Dean, Long School of Medicine, UT Health San Antonio
Reed Hurley, Executive Vice President/Chief Financial Officer, University Health
Sherrie King, Deputy Chief/Protective Services, University Health
Leni Kirkman, Executive Vice President/Chief Marketing, Communication, & Corporate Affairs Officer,
University Health
Katherine Manual, Senior Vice President, Pre-Acute Services, Robert B. Green Campus
Joshua Nieto, Chief Compliance/HIPPA Officer, University Health
Bill Phillips, Executive Vice President/Chief Information Officer, Information Services, University Health
Serina Rivela, Vice President/Chief Legal Officer, University Health
Don Ryden, Vice President/Projects, Design and Construction, University Health
Christopher Sandles, President, University Hospital Operations, University Health
Rajeev Suri, MD, Interim Chair and Professor, Department of Radiology, UT Health, San Antonio; and
President, Medical-Dental Staff, University Health
Roberto Villarreal, MD, Senior Vice President/Chief Analytics Officer, University Health
Juaquin Guerra, Bexar County Resident
And other attendees.

CALL TO ORDER:

Mr. Adams called the meeting to order at 6:03 pm.

INVOCATION AND PLEDGE OF ALLEGIANCE:

Mr. Adams introduced Ms. Jenny Perkins, Chaplain, University Health, for the invocation and he led the pledge of allegiance. After the pledge of allegiance, Mr. Adams welcomed Dr. Dianna M. Banks-Burns, newly-reappointed to the Board of Managers by The Honorable Tommy Calvert, Bexar County, Precinct 4. Mr. Hernandez is very pleased work with Dr. Burns again; he noted that she also serves on the Board of Directors of Community First Health Plans, Inc.

PUBLIC COMMENT: None.

APPROVAL OF MINUTES OF PREVIOUS MEETING(S): AUGUST 16, 2022 (SPECIAL MEETING)

SUMMARY:	The minutes of the special meeting of Tuesday, August 16, 2022 were presented for Board approval.
RECOMMENDATION:	Staff recommends approval of the minutes as submitted.
ACTION:	There being NO OBJECTION , the minutes were APPROVED as submitted.
EVALUATION:	None.
FOLLOW UP:	None.

Mr. Buddy Morris arrived at approximately 6:07 pm.

ACTION ITEMS:

CONSIDERATION AND APPROPRIATE ACTION REGARDING A RESOLUTION OF THE BOARD OF MANAGERS OF THE BEXAR COUNTY HOSPITAL DISTRICT REAFFIRMING AND RATIFYING ITS REQUEST THAT BEXAR COUNTY COMMISSIONERS COURT TAKE ALL ACTIONS REQUIRED TO AUTHORIZE THE ISSUANCE OF CERTIFICATES OF OBLIGATION INCLUDING PUBLICATION OF A NOTICE OF INTENTION TO ISSUE CERTIFICATES OF OBLIGATION; RATIFYING, APPROVING AND CONSENTING TO COMMISSIONERS COURT'S AUTHORIZATION AND APPROVAL OF THE ISSUANCE OF CERTIFICATES OF OBLIGATION IN ACCORDANCE WITH SPECIFIED PARAMETERS AND THE PREPARATION AND USE OF A PRELIMINARY OFFICIAL STATEMENT; AUTHORIZING THE DISTRICT'S STAFF, CO-FINANCIAL ADVISORS, AND BOND COUNSEL TO COORDINATE THIS MATTER WITH THE COUNTY STAFF; AND AUTHORIZING ALL OTHER REQUIRED AND RELATED ACTIONS ON BEHALF OF THE DISTRICT — GEORGE B. HERNÁNDEZ, JR./ REED HURLEY

SUMMARY:	Staff provided a Resolution which reaffirms and ratifies the actions taken by Bexar County Commissioners Court on July 12, 2022 and on September 6, 2022, and further authorizes the Audit Committee of the Board of Managers, the President/Chief Executive Officer, and the Executive Vice President/Chief Financial Officer to work with the
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University Health's Co-Financial Advisors, Bond Counsel, and Bexar County staff to coordinate the sale of certificates at the lowest, possible interest rates. On September 8, 2022 University Health's staff working with Co-Financial Advisors, Bond Counsel and a six member syndicate of underwriters successfully financed \$293,710,000 of Certificates of Obligation, Series 2022. This bond sale will generate \$300 million in proceeds to be used to fund the Community Hospitals Project. The transaction is rated Aa1/AA+ by Moody's Investor Service and Fitch Ratings, which is the highest rating for health care entities. The bond maturities range from 2023 to 2052 with an overall borrowing cost of 4.35 percent. The existing ad valorem tax rate was approved by Bexar County Commissioners Court on September 6, 2022 which includes sufficient debt service funding to cover the new certificates of obligation issuance. Staff will continue to work closely with Co-Financial Advisors to monitor bond markets for any indications that might impact the planned future transaction for the remaining \$200 million in bond financing.

RECOMMENDATION: Staff recommends the Board of Managers approve the Resolution and to further authorize staff to take all required and related actions in support of the financing of the Project.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Ms. Fernandez, and **PASSED UNANIMOUSLY**.

EVALUATION: Mr. Buddy Morris was not seated at the Board table and did not vote.

FOLLOW-UP: None.

Dr. Margaret Kelley arrived at approximately 6:12 pm, and did not vote on the Resolution item above.

CONSIDERATION AND APPROPRIATE ACTION REGARDING A LEASE AGREEMENT WITH 9618 HUEBNER PARTNERS, LLC AND APPROVAL OF ASSOCIATED INFORMATION TECHNOLOGY, FURNITURE, FIXTURES AND EQUIPMENT, AND TENANT IMPROVEMENT EXPENSES FOR THE CLINIC LOCATED AT 9618 HUEBNER, SAN ANTONIO, BEXAR COUNTY, TEXAS 78240 — DON RYDEN

SUMMARY: The Hearing & Balance Center outpatient clinics are located in the University Hospital Pavilion while the Ears, Nose & Throat (ENT) services are provided on the third floor of the Rio Tower. These services have been separated due to space limitations from the growth of the audiology volume and the addition of ENT physicians over the past few years. The hospital location is also hard on families coming to the hospital with small children from a parking and convenience perspective. The patient volumes for audiology in 2021 at the Pavilion clinic was 6,412 patient visits and are on track to complete 7,940 visits in 2022. This represents a 23.8 percent increase in patient visits. Additionally, the Pediatric ENT clinic, in the Rio Tower is experiencing similar growth. In 2021, the pediatric ENT clinic completed 7,447 patient visits and are on track to complete 8,972, a 20 percent increase in patient visits. After internal analysis of the existing locations, management recommended that for the efficiency and convenience of the patients the best alternative would be to have both clinics co-located in one outpatient setting off the

hospital campus. Staff in collaboration with clinicians who provide care for these services has located an appropriate medical office space at 9618 Huebner. This location provides approximately 10,777 square feet, which is 4,722 additional square feet that the clinics currently occupy both at the Pavilion and the hospital locations. Currently, the space at 9618 Huebner is shell space that needs to be finished in order to see patients at this location. As part of the lease agreement, the landlord will provide a \$70/sq. ft. tenant improvements (T.I.) allowance. Additionally, the landlord will provide Project and Construction Management services. The project costs for the expansion space are as follows:

Project Costs:

Design and Construction	\$1,589,650
Less: Tenant Improvement Allowance	<u>(\$ 754,390)</u>
Net Design and Construction	\$ 835,260

Furniture, Fixtures and Equipment	\$1,125,000
Information Technology	\$ 600,000
Security/Access Control	\$ 60,000
Signage	<u>\$ 15,000</u>
Total	<u>\$2,635,260</u>

Staff recommends utilizing the Board Designated Capital Account to fund the associated costs for this project. 9618 Huebner Partners, LLC, is a single purpose real estate entity and has zero employees.

RECOMMENDATION:

Staff recommends the Board of Managers approve the Lease Agreement with 9618 Huebner Partners, LLC and authorize the President/Chief Executive Officer to sign the agreement. The seven year cost of the lease expense is \$3,138,924. In addition to the lease agreement, staff recommends the Board of Managers approve the build-out project costs and other associated costs therein not to exceed \$2,635,260 to be funded from the Board Designated Capital Account, for a total amount of \$5,774,184

ACTION:

A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Fernandez, **SECONDED** by Ms. Jasso, and **PASSED UNANIMOUSLY**.

EVALUATION:

Ms. Jasso asked if these services are available at other University Health locations to which Mr. Banos replied that hearing, balance and ENT services provided by Board-certified audiologists and pediatric physicians will only be available at this location, services will be consolidated but are all related. There will not be any pediatric ENT nor pediatric audiology at this outpatient clinic. As far as proximity to University Hospital, the new location is located near Floyd Curl Drive at Hamilton Wolfe. Mr. Ryden and his team develop these estimated costs by working with a real estate broker to survey and evaluate the market. Mr. Hasslocher pointed out that the landlord is responsible for the tenant improvement allowance in the amount of \$754,390.

FOLLOW-UP:

None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING AN AMENDMENT TO EXTEND THE LEASE AGREEMENT WITH OH BE JOYFUL, LLC FOR THE CLINIC LOCATED AT 15102 HUEBNER ROAD, SAN ANTONIO, BEXAR COUNTY, TEXAS 78231 — DON RYDEN

SUMMARY: University Health has the opportunity to extend its lease for the primary care location at 15102 Huebner Road. The location is in the heart of northwest San Antonio and is projected to provide care to 7,700 patient visits in 2022 and 8,774 in 2023. The proposed Amendment to the Lease Agreement is for a three (3) year term with two (2) – one year options to extend. The current lease terminates on September 30, 2022. The current rental rate is \$23.00 per sq. ft. The base rent for the renewal term will adjust to \$23.70 per sq. ft. during the three year term and any option period exercised. The lease expense is shown below:

Dates	Rent/SF	Monthly Rent	Total
10/1/22-9/30/23	\$23.70	\$6,884.85	\$82,618
10/1/23-9/30/24	\$23.70	\$6,884.85	\$82,618
10/1/24-9/30/25	\$23.70	\$6,884.85	\$82,618
		Total	\$247,854

The agreement is a modified gross rent in which University Health pays building utilities directly. The lease costs will be a budgeted operational expense. This lease also provides an option to purchase the building which will not be exercised at this time. Oh be Joyful, LLC, is a single purpose real estate entity and no employees.

RECOMMENDATION: Staff recommends the Board of Managers approve the Amendment to extend the Lease Agreement with Oh be Joyful, LLC, and authorize the President/Chief Executive Officer to sign the agreement. The three (3) year cost of the lease expense is \$247,854.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Fernandez, **SECONDED** by Ms. Jasso, and **PASSED UNANIMOUSLY**.

EVALUATION: Ms. Fernandez noted the option to purchase the building under this lease, and asked if other leases held by University Health offer the purchase option. No other rent to own arrangements, this particular location is owned by a physician, the lease states that if the owner decides to sell the building, University Health will be given first choice.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING A LEASE AGREEMENT WITH EMI-CHAN, LTD. AND APPROVAL OF ASSOCIATED INFORMATION TECHNOLOGY, FURNITURE, FIXTURES AND EQUIPMENT, AND TENANT IMPROVEMENT EXPENSES FOR A PRIMARY CARE SERVICES CLINIC LOCATED AT 8455 CRESTWAY DRIVE, CONVERSE, BEXAR COUNTY, TEXAS 78109 — DON RYDEN

SUMMARY: University Health has the opportunity to establish a primary care clinic that includes maternal fetal medicine on the northeast part of Bexar County. A space of approximately 3,500 sq. ft. located at 8455 Crestway Drive in Converse, Texas, is finished for clinical use and requires minor renovations to make it operational for patient care. University Medical Associates will provide adult and pediatric primary care providers to

staff this clinic. The proposed Lease Agreement is for 60 months, or 5 years, commencing on the earlier of 90 days after Lease Execution or University Health officially occupies the space. The base rent for the initial year is \$22.00 per sq. ft. plus operating expenses estimated at \$11.73 per sq. ft. University Health has two (2) extension options of two (2) years each. Base rent will increase by 3% year-over-year. The lease expense is shown below. Base Rent – Commencement Date is estimated, but will be adjusted accordingly to reflect the actual occupancy date.

Dates	Rent/SF	Monthly Rent	Total
1/1/23-12/31/23	\$22.00	\$6,416.67	\$77,000
1/1/24-12/31/24	\$22.66	\$6,609.17	\$79,310
1/1/25-12/31/25	\$23.34	\$6,807.44	\$81,689
1/1/26-12/31/26	\$24.04	\$7,011.66	\$84,140
1/1/27-12/31/27	\$24.76	\$7,222.01	\$86,664
		Sub-Total	\$408,803

The agreement is based on a triple net lease which includes a common area maintenance charge for the tenant pro-rata share of taxes, insurance and other related real estate expenses. Assuming a 2 percent escalation per year in operating expenses, \$213,652 of additional rental expenses will be incurred. The lease expense will be a budgeted utilizing operational funds. Due to the minor renovations required to make the space operational, the landlord will provide a \$5/sq. ft. tenant improvements allowance. The project costs for the expansion space are identified below:

Design and Construction	\$105,000
Less: Tenant Improvement Allowance	<u>(\$ 17,500)</u>
Net Design and Construction	\$ 87,500
Furniture, Fixtures and Equipment	\$350,000
Information Technology	\$350,000
Security/Access Control	\$ 40,000
Signage	<u>\$ 10,000</u>
Total	\$837,500

Staff recommends utilizing the Board Designated Capital Account to fund the associated costs for this project. EMI-CHAN, LTD, is a single purpose real estate entity and has no employees.

RECOMMENDATION:

Staff recommends the Board of Managers approve the Lease Agreement with EMI-CHAN, LTD and authorize the President/Chief Executive Officer to sign the agreement. The five-year cost of the lease expense is \$622,455. In addition to the lease agreement, staff recommends the Board of Managers approve the project costs and other associated costs therein not to exceed \$837,500 to be funded from the Board Designated Capital Account, for a total amount of \$1,459,955.

ACTION:

A **MOTION** to **APPROVE** staff's recommendation was made by Dr. Kelley, **SECONDED** by Ms. Fernandez, and **PASSED UNANIMOUSLY**.

EVALUATION:

Discussion ensued regarding maternal fetal medicine services and the shortage of such specialists, with Dr. Kelley expressing that she would not like to see the maternal fetal medicine clinic at the Robert B. Green neglected, and asking why not consider prenatal pediatric medicine specialists for the Crestway location? Dr. Hromas interjected that there will be approximately 5 maternal fetal medicine specialists assigned to the new clinic, and possibly one more by next summer. Mr. Banos

reiterated the opportunity for University Health to establish a presence in this region of Bexar County. In addition, the maternal fetal medicine group has proposed leasing time-shared space at this location. There will not be any obstetricians at this location as they are currently assigned to the Naco-Perrin Clinic, and there is no plan to have pediatricians at this location at this time due to the unknown demand. The foothold is family medicine and primary care due to the population growth on the northeast side of Bexar County, it is expected that the demand for primary care will subsequently increase. The clinic will start seeing patients in January 2023, the building is move-in ready, requiring minor renovation only, and will be in close proximity to the new community Hospital at Retama.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH ALSBURY CROSSING LTD. TO PURCHASE APPROXIMATELY 4.4 ACRES OF REAL PROPERTY LOCATED AT THE INTERSECTION OF IH-10 AND E. HOUSTON ST., SAN ANTONIO, BEXAR COUNTY, TEXAS AND AUTHORIZING OTHER ACTIONS IN SUPPORT THEREOF — DON RYDEN

SUMMARY: University Health has identified three contiguous parcels of land comprising of 4.4 acres near the intersection of IH-10 and E. Houston St. for a new East Side clinic. The site has visibility from a major thoroughfare and has easy accessibility from any direction. The site is also adjacent to the public transportation route along Houston Street. Once developed, the clinic will be approximately 15,000 sq. ft. and will include primary care services. There is potential for specialty, pharmacy, lab and diagnostic treatment once the program and scope of services is determined. This tract of land is approximately 4.4 acres. The purchase price of \$3,600,000.00 is based on the net acreage of the three parcels. Although not anticipated, the purchase price may be adjusted when the final survey is completed and confirms the total acreage of the tract. Staff recommends the funding of this land acquisition from the Board Designated Capital Account. Alsbury Crossing LTD is a Texas limited partnership with no employees.

RECOMMENDATION: Staff recommends Board of Managers' approval to execute a Purchase and Sale Agreement with Alsbury Crossing LTD in the amount of \$3,600,000 as noted herein

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Ms. Jasso, and **PASSED UNANIMOUSLY**.

EVALUATION: Mr. Adams reiterated the mission of the Public Health Division, which is *to align the public health services with medical care to better promote comprehensive population health objectives, health equity, acute care, preventive care, and public health emergency response*, found in the background section of the written report. Mr. Adams is pleased with the staff's effort to concentrate on enhancing its commitment to population health and health equity. It was noted that the real property is still pending an appraisal which may cause an adjustment to the sales price. The land is

actually three separate plots comprised of 4.4 acres all owned by the same person. The staff does not anticipate using all four tracts. Mr. Hasslocher, Dr. Kelley, and Ms. Jasso all praised the great location. To Ms. Jasso's point regarding deadlines to use federal relief funds on public health initiatives such as this, Mr. Hernandez noted that the staff will diligently monitor all relevant deadlines very closely.

FOLLOW-UP:

None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING THE RATIFICATION OF THE PROCUREMENT OF AN INFANT PROTECTION, REAL-TIME LOCATION INFRASTRUCTURE AND REFRIGERATOR TEMPERATURE MONITORING SYSTEM FROM CENTRAK FOR THE WOMEN'S & CHILDREN'S HOSPITAL – *BILL PHILLIPS*

SUMMARY:

Due to supply chain issues, this acquisition had to follow the non-standard process of having the President/CEO authorize the purchase order prior to Board of Managers approval. This acquisition was time sensitive. The estimated delivery of the equipment is six months from the purchase order and staff must ensure complete implementation of the system as a precondition to the opening of the Women's and Children's Hospital. An RFP was created to acquire a robust infant protection system and a RTLS infrastructure that includes automated refrigerator temperature monitoring. A cross-functional team comprised of IT, Clinical, and Procurement staff was established to evaluate the RFP responses. There were three responses to the RFP. Each respondent submitted detailed qualifications, references, and technical specifications. The RFP scoring team invited all three respondents to provide an onsite presentation of their product and qualifications. Two of the respondents came on-site and the third requested a WebEx for their presentation. After much deliberation, the RFP scoring team was unanimous in recommending approval of the CenTrak proposal. This infant security system is designed to enhance infant safety, provide live map views with real-time location updates, immediate alert notifications, and automated lockdown procedures for egress through doors or elevators, and electronic mother-baby matching. The automated refrigerator temperature monitoring solution provides accurate, efficient, and reliable temperature monitoring across multiple departments in one solution. Infant Security one-time capital costs are \$871,546.43. The annual maintenance fee is \$64,294.30 per year for five years for total of \$1,193,017.93. RTLS infrastructure one-time capital costs are \$955,305.66. The annual maintenance fee is \$87,391.75 per year for five years for a total of \$1,392,264.41. Refrigeration Temperature Monitoring one-time capital costs are \$130,222.84. The annual maintenance fee is \$15,786.31 per year for five years for a total of \$209,154.39. The workforce composition for Centrak was provided for the Board's review.

RECOMMENDATION:

Staff recommends Board of Managers' ratification of the procurement of the CenTrak Infant Security System, the CenTrak Infrastructure for Real-Time Location System, and the CenTrak Refrigeration Temperature Monitoring for the Women's and Children's Hospital, including 5 years of maintenance, in the total amount of \$2,794,436.73.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Dr. Kelley, **SECONDED** by Mr. Hasslocher, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW-UP: None.

CONSIDERATION AND APPROPRIATE ACTION REGARDING THE PURCHASE OF MEDICAL EQUIPMENT FOR THE WOMEN'S AND CHILDREN'S HOSPITAL FROM VARIOUS VENDORS — DON RYDEN

SUMMARY: The Architectural/Engineering team's medical planner has validated the proposed Medical Equipment items and associated cost estimates with Staff to verify that specified medical equipment meets the Project's basis of design and the operational healthcare requirements. This review and coordination process resulted in specific vendor equipment selections for the following: inventory management equipment, carts (including carts configured to be moved by autonomous robot), miscellaneous operational equipment and furnishings, transport incubators, air/O2 blenders, electroencephalographs, and infusion pumps. Staff further made operational decisions to standardize stretchers and cribs, which requires that the previously approved bed equipment purchase from Linet to be amended to include this additional equipment. The medical planner obtained competitive price quotes from various vendors per the coordinated equipment list. These vendors include: Logiquip, Armstrong, Thermo Fisher, International Biomedical, Vyair Medical, Nihon Kohden, Pedigo, ICU Medical and Linet. The following table summarizes the proposed medical equipment and installation services that will be ordered as soon as procurement authority is granted:

<u>Equipment Description/Proposed Vendor</u>	
Inventory Management Equipment, Vendor:	
Logiquip	\$340,076
Carts, Vendor: Armstrong	\$482,801
Transport Incubators, Vendor: International Biomedical	\$677,977
Air/O2 Blenders, Vendor: Vyair Medical	\$392,162
EEG, Vendor: Nihon Kohden	\$585,695
Multiple OFOI Items + AMR Carts, Vendor: Pedigo	\$1,914,276
Infusion Pumps, Vendor: ICU Medical	\$366,578
Stretchers & Cribs, Vendor: Linet (amendment)	\$371,544
Total	\$5,131,109

The total quoted cost for the various medical equipment and installation services is \$5.1 million. This cost aligns with coordinated design specifications, and is within the established budget. Estimated shipping and freight charges have been included with the vendor quotes. The acquisition of all medical equipment items will be funded from existing Board-approved Project funds. The workforce composition for the major vendors anticipated to be issued a contract, purchase order, or amendment

equal to or greater than \$250,000 were provided for the Board's review. Remaining vendors will be procured using Group Purchasing Organization contracts when available or through competitive bids per University Health procurement guidelines and policies

RECOMMENDATION: Staff recommends the Board of Managers approve the procurement of additional medical equipment and installation services in an amount not to exceed \$5,131,109.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Fernandez, **SECONDED** by Dr. Kelley, and **PASSED UNANIMOUSLY**.

EVALUATION: Mr. Adams commended Mr. Ryden for his work. Mr. Ryden in turn thanked the Project, Design, and Construction Department, for the group effort.

FOLLOW-UP: None.

ANNOUNCEMENTS:

Mr. Hernandez announced that the final phase 1 Assessment of Detention and Civil Behavioral Health Services by the Meadows Mental Health Institute is complete. He will share the report with Bexar County officials and Board members later this week.

In addition, on Friday this week Mr. Hernandez will meet with the Land Use Committee of the San Antonio Medical Foundation regarding University Health's future land needs in the South Texas Medical Center. President Henrich and Dean Hromas both submitted letters of support on behalf of University Health. Mr. Adams thanked Dr. Hromas for his continued support.

ADJOURNMENT:

There being no further business, Mr. Adams adjourned the public meeting at 7:11 pm.

—
James R. Adams
Chair, Board of Managers

—
Margaret A. Kelley, MD.
Secretary, Board of Managers

—
Sandra D. Garcia, Recording Secretary