



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, June 24, 2025
6:00 pm
Cypress Room, University Hospital
4502 Medical Drive
San Antonio, Texas 78229

MINUTES

BOARD MEMBERS PRESENT:

Jimmy Hasslocher, Chair
Anita L. Fernandez, Vice Chair
Margaret Kelley
Beverly Watts Davis
David Cohen, MD
Melinda Rodriguez
Patricia (Pat) Jasso

OTHERS PRESENT:

Edward Banos, President/Chief Executive Officer, University Health
Bill Phillips, Executive Vice President/Chief Operating Officer, University Health
Reed Hurley, Executive Vice President/Chief Financial Officer, University Health
Dr. Bryan Alsip, Executive VP, Chief medical Officer, University Health
Robert Hromas, MD, Dean and Professor of Medicine, UT Health San Antonio
And other staff attendees.

CALL TO ORDER:

Mr. Hasslocher called the Board meeting to order at 6:05 pm.

INVOCATION AND PLEDGE OF ALLEGIANCE — JIMMY HASSLOCHER, CHAIR

Invocation – Paul Yang, University Health Chaplain — *Jimmy Hasslocher, Chair*

Mr. Hasslocher led the pledge of allegiance.

PUBLIC COMMENT: NONE

APPROVAL OF MINUTES OF PREVIOUS MEETING: May 27, 2025 (*Regular Meeting*)

SUMMARY: The minutes of the Board meetings of Tuesday, May 27, 2025 was submitted for the Board's approval.

RECOMMENDATION: Staff recommends approval of the minutes as submitted.

COMMENTS /DISCUSSIONS: None

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Jasso **SECONDED** by Ms. Fernandez, and **PASSED UNANIMOUSLY**.

EVALUATION: None

FOLLOW UP: None

Report from UT Health San Antonio — *Robert Hromas, MD.*, Dean and Professor of Medicine, UT Health San Antonio

SUMMARY: Dr. Hromas commented the Dr. Cigarroa is chairing the Ford Foundation Board to elect their new Director and sends his apologies for not being in attendance. UT Health had 240 Residents, new Interns at orientation last week were Dr. Alsip and Mr. Banos spoke at the event. Dr. Alsip and Scott Jones put together a very strong Medical / Non-Medical Drivers of Health presentation, UT Health is the only school in the nation the teaches their interns based on Social Determinants of Health which has been presented on a national platform and has received National recognition. Previously mentioned, UT Health won 3rd place nationally for Physician Wellness in Academic Medical Centers, the award will be pick up in Boston by Janet Williams, Dean for Faculty, UT Health. Dr. Hromas noted that the Legislative Session had ended, and UT Health received \$10 million for the School of Public Health to build the Epidemiology and additionally UT Dental School received \$3 million for the underserved patients while allowing the expansion of UT Clinics. Lastly, the Merger between UT Health San Antonio and The University of Texas at San Antonio has been approved.

COMMENTS /DISCUSSIONS: Dr. Cohen asked if UT Health Cardiothoracic Surgeons were recently recognized for being top coronary bypass surgeons. Dr. Hromas shared that the Cardiothoracic Surgeons did indeed earned a 3-Star rating from the Society of Thoracic Surgeons (STS) for its patient care and lung and esophageal cancer resection outcomes.

NEW BUSINESS:

CONSENT AGENDA – JIMMMY HASSLOCHER, VICE CHAIR

Consideration and Appropriate Action Regarding Medical-Dental Staff Membership and Privileges — *Michael Little, M.D., President, Medical/Dental Staff*

SUMMARY: The Credentials Committee met on May 19, 2025 and reviewed the credential files of the individuals listed on the attached Credentials Report and the Professional Performance Evaluation Report. In its meeting of June 3, 2025, the Executive Committee of the Medical-Dental Staff recommended approval of the Credentials Committee Report.

Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Professional Practice Evaluations and Delineation of Privileges — *Michael Little, M.D., President, Medical/Dental Staff*

SUMMARY: The Credentials Committee met on May 19, 2025 and reviewed proposed revisions to Delineation of Privilege and the Professional Performance Evaluation Report and forms. In its meeting of June 3, 2025, the Executive Committee of the Medical-Dental Staff recommended approval the attached Delineation of Privileges and Focused/Ongoing Professional Performance Evaluation Report.

Consideration and Appropriate Action Regarding Telemedicine Privileges — *Bryan Alsip, M.D.*

SUMMARY: The Executive Committee recommends approval of the following Service Line Chair, Thomas Patterson, MD., Medicine Service Line. The appointment of Clinical Service Line Chair is a decision by University Health with input from its affiliated academic institutions and/or community partners. The goal to select the best qualified candidate whose personal qualifications and clinical practice experience can best lead the Service Line's operations, assure high quality care, patient satisfaction and efficiency. The recommended Clinical Service Line Chair is subject to System Medical Executive Committee and Board of Managers approval. Any conflict in the appointment shall be resolved by the Board of Managers. All Clinical Service Line Chairs must be members in good standing of the Active-Academic or Active-Community Staff at the time of nomination and appointment and throughout the duration of their term of office.

Consideration and Appropriate Action Regarding Telemedicine Privileges — *Bryan Alsip, M.D.*

SUMMARY: The Board of Managers of University Health has approval authority for the appointment of clinical providers to the Medical-Dental Staff, and the granting of clinical privileges for overseeing the quality of care and provision of treatment to patients. University Health's Professional Staff Services Department (PSS) is responsible for ensuring compliance regarding all applicants for the credentialing and privileging of providers, to include those approved for Telehealth privileges. In accordance with section 7.8, Telemedicine, of the Medical-Dental Staff bylaws, when University Health facilities are the originating site, University Health may use the privileges and credentialing decision from the distant site to make a final privileging decision provided all required elements are met.

Consideration and Appropriate Action Regarding an Appointment to the Center for Health Care Services Board of Trustees — *Jimmy Hasslocher, Chair, Nominating Committee*

SUMMARY: Mr. Hasslocher commented on the Consideration and Appropriate Action Regarding an Appointment to the Center for Health Care Services Board of Trustees, he was not going to pull the items but wanted to make note that the item was there for consideration. Mr. Hasslocher wanted to publically comment that Judge Jackson has done a tremendous job over the years on the bench and at other capacities and he is excited that Judge Jackson has agreed to another term with CHCS Board of Trustees.

Miss Jasso asked about the Timeshare Agreement if it was a new item. Mr. Banos responded that it is a new item. Whenever we have a doctor that will see patients in our locations, they have to pay a Lease Arrangement and further discussions ensued.

Consideration and Appropriate Action Regarding Professional Services Agreements with Alamo Area Resource Center and San Antonio AIDS Foundation Serving HIV Affected Individuals and Funded Through the Texas Department of State & Health Services — *Anna Taranova, M.D.*

SUMMARY: The purpose of the Professional Services Agreements with Alamo Area Resource Center (AARC) and the San Antonio AIDS Foundation (SAAF) is to ensure access to critical medical and support services for individuals affected by HIV/AIDS. AARC and SAAF are local non-profit 501(c) 3 organizations and long-term partners of University Health on ending the HIV epidemic and providing care and services for people affected by HIV/AIDS and their families. They offer a range of wraparound services and continuum of care for people affected by HIV/AIDS in Bexar County and surrounding areas.

These funds are made available to Bexar County through State Services funds administered by the Texas Department of State Health Services (DSHS). This funding is part of the Ryan White HIV/AIDS Program (Ryan White), the largest federal initiative aimed at improving healthcare and support services for people living with HIV. In addition, State HIV/Housing Opportunities for Persons with AIDS (HOPWA) funds, also administered by DSHS, support housing services for eligible individuals with HIV and their households within Bexar County.

The allocated funds will enable AARC and SAAF to provide access to Ryan White HIV healthcare and support services. Additionally, AARC will provide housing services to individuals affected by HIV/AIDS residing in the San Antonio Health Service Delivery Area.

The overall impact of the program and the sub-award agreement with AARC and SAAF is budget neutral. The activities for the State Services Agreement are funded through the DSHS (Contract Number is HHS001317000001). The activities for the HOPWA Agreement are funded through the DSHS (Contract Number HHS001317100001).

The overall budget for both funding streams and the amount of allocated funds to each agency is listed below. The remainder of DSHS funds will be allocated to support FFACTS clinic and University Health administrative staff.

Source of Funding FY25-26	Overall Budget	Allocated Funds
DSHS State Services 09/01/2025-08/31/2026	\$1,335,940.00	AARC: \$535,117.00 SAAF: \$423,894.00
DSHS HOPWA 09/01/2025-08/31/2026	\$376,729.00	AARC: \$366,729.00

Consideration and Appropriate Action Regarding a Contract with iDoc Virtual Telehealth Solutions, Inc. for Radiology Services for CareLink Members — Virginia Mika, PhD, MPH

SUMMARY: Radiology interpretation services at University Health are currently provided by UT Health San Antonio (UT Health) for inpatients and Austin Radiology Associates (ARA) for ambulatory and are divided into two categories, interventional and diagnostic. Over the past few years, UT Health has faced ongoing staffing challenges, leading to fluctuations in provider availability. These difficulties have contributed to provider turnover, affecting continuity and stability in service delivery. As the volumes of interpretations steadily increased, University Health made the decision to contract with Austin Radiology Associates initially in 2022, to support outpatient interpretations generated from UMA ambulatory locations. This decision was made to maintain consistent operations and ensure continued access to radiology services.

However, as University Health has continued to grow, there have been ongoing challenges in meeting certain expectations outlined in the contract with ARA. Despite regular communication, persistent provider shortages have affected the efficiency and timeliness of outpatient radiology interpretations.

This has affected the ability to meet critical turnaround times for patient care. Additionally, UT Health continues to have staffing challenges specifically with neuro-radiologists and mammography radiologists. University Health was recently notified that these challenges will increase beginning June 1, 2025, as there are additional radiologists leaving UT Health that will have an impact on the ability to provide final radiology interpretation results to patients and referring clinicians.

Staff recommends contracting with iDoc Virtual Telehealth Solutions, Inc. (iDoc) to read specific inpatient exams in addition to outpatient exams. iDoc performs radiology interpretation services for many organizations throughout the country such as Piedmont Hospital, Vibra Healthcare with 22 locations and Appalachian Regional Hospital with 14 hospitals to name a few.

iDoc can provide professional tele-radiology interpretations for inpatient and outpatient radiology exams at value added pricing. This contract will allow University Health to meet the growing demand of radiological interpretations and further minimize the anticipated radiology coverage. iDoc radiologist are certified by The Joint Commission. Routine exams eligible under this contract for tele-radiology interpretations are estimated at approximately 20,000 over a 12-month period. iDoc will provide 24/7/365 coverage for University Health with complete EPIC integration outlined in a two-year, non-assignable contract. All interpretations will be provided by radiologists interpreting within their radiology sub-specialty. iDoc turnaround times will guarantee that all non-stat routine radiological exams have an available report within 24 hours and within four hours for inpatient exams. All exams identified as STAT will have a completed report available within one hour.

Quality metrics chosen by University Health to measure will be customizable but core key performance indicators to be tracked and reported will include appropriate use criteria by ordering physicians, timeliness of reporting critical values, and report turn-around times. All iDoc radiologists supporting University Health will be Texas licensed, board certified and fellowship trained.

Consideration and Appropriate Action Regarding a Timeshare Agreement with Physician Reliance, LLC
— *Brian Freeman/Edward Banos*

SUMMARY: University Health operates the Texas Liver Tumor Center in partnership with UT Health San Antonio (UT Health) and the Texas Liver Institute (TLI) to provide comprehensive one-day patient evaluations with a multidisciplinary team of specialists that include hepatologists, medical oncologists and transplant surgeons. These specialists convene privately to review patient information and make a comprehensive treatment plan recommendation. Following the multidisciplinary meeting, on the same day, the specialists meet with patient to discuss recommended treatment options and mutually develop a care plan.

Physician Reliance, LLC is the managing agent for Texas Oncology, P.A. Texas Oncology physicians participate in the Texas Liver Tumor Center tumor board and subsequently meets with individual patients to discuss treatment options related to Oncology.

This timeshare agreement will provide Texas Oncology space to provide clinical care to patients that require Oncology services. The timeshare space will be located at the hospital within the Texas Liver Tumor Center clinic. This timeshare agreement allows patients the convenience of meeting with a multidisciplinary team of specialists in a single location on the date that the tumor board makes their recommendation.

The designated time related to this agreement is four (4) hours per week, 12pm to 4pm weekly on Mondays, unless both parties mutually agree to adjust the time or day of the week, due to holidays or other schedule conflicts.

Consideration and Appropriate Action Regarding Purchasing Activities (See Attachment A) — Reed Hurley/Travis Smith

SUMMARY: University Health's Purchasing Consent attachment for the month of June 2025 includes 23 proposed contracts for Board of Managers action. The total requested Board of Managers approval for these 23 contracts is \$25,902,234. All other Board of Managers agenda items and contracts will be addressed and approved separately by the Board.

RECOMMENDATION: Staff recommends Board of Manager's approval of:
1) Purchasing Consent Agenda Items; and,
2) Purchasing Consent Attachment "A" in the amount of \$25,902,234

COMMENTS /DISCUSSIONS: None

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Fernandez, **SECONDED** by Ms. Jasso, and **PASSED UNANIMOUSLY**.

EVALUATION: None

FOLLOW UP: None

Second Quarter Quality Report — Bryan Alsip, M.D./Juan Garza, M.D.

SUMMARY: The University Health quality goals include improving publicly reported ratings across multiple healthcare assessment agencies while reducing pay for performance program financial penalties. This Quality Report provides an update on the University Health quality program metrics that impact a majority of the publicly reported outcomes as well as the spring 2025 Leapfrog Safety Grade.

One recent focus area includes improving access to appropriate inpatient hospice and at-home hospice care. Given increases in inpatient volumes at University Hospital, University Health leadership developed additional contracts to increase the availability from two to seven hospice agencies starting in June 2025. These additional resources will assist our clinical teams with resource availability when patients and families make the informed decision to transition to hospice care.

Another focus area includes enhancing the handoff from inpatient to ambulatory care, contacts in the emergency department to review options other than admission, and a full review of the High Value Post-Acute Network (HVPAN) readmissions to ensure that these partners reduce un-necessary returns to acute care.

The care coordination team is focusing on readmission reduction efforts on educating the patient while in-house, PCP assignments, and handoffs to ambulatory care, which also include higher levels of care to home health and skilled nursing facilities. The Quality team reviews high-value post-acute home health and skilled nursing facilities that are not performing to the level of expectation. Actions include in-person follow-up with these agencies to review patient-level opportunities to the measures implemented in order to reduce returns to acute care while continuing to provide the highest quality care for our patients.

Spring 2025 marked the fourth period in a row that University Health earned a Hospital Safety Grade "A" from the Leapfrog group. Additionally, six out of the eight reported outcomes are better than the Leapfrog national means, indicating University Health continues to outperform many hospitals with high-quality patient outcomes fueled by standardized practices, engaged physician and nursing leadership, aggressive goal-setting, and a clear vision for action across all disciplines.

When compared with like hospitals, University Health performs very well. Across hospitals that represent the UT Health Information Platform (UT-HIP) and Teaching Hospitals of Texas (THOT) members, University Health has consistently outperformed peer institutions.

Clinical contracts are external contracts for the provision of care, treatment, and services provided to the hospital's patients. In accordance with University Health Policy 2.04; CMS Conditions of Participation 482.12; and Joint Commission standard LD.04.036.09, all clinical contracts must be reviewed annually. This review includes quality and performance metrics as well as compliance with overall contract provisions.

COMMENTS /DISCUSSIONS: Dr. Kelley stated that the presentation is outstanding on what has been achieved evident in this presentation and how we have maintained the outcomes and scores in addition to being more effective and consistent than any other hospitals. Further commented ensued from Dr. Garza, Leadership and Board members.

Action Items:

Consideration and Appropriate Action Regarding Commissioning of Peace Officers for Bexar County Hospital District — Chief Sherrie King/Edward Banos

SUMMARY: University Health is authorized by the Texas Health & Safety Code to appoint and commission peace officers to provide a safe and secure environment for patients, visitors, staff, and facilities. A peace officer's authority is limited to property owned or controlled by University Health, including an abutting street, right of way or easement in the property.

The Texas Code of Criminal Procedure identifies persons commissioned by the Board of Managers of University Health as peace officers.

The credentials of Thomas Sarinana, Adrian Guerra, and Guillermo Barron have been reviewed by the Chief of Police as meeting all of the requirements of a University Health Peace Officer. As required of all University Health peace officers, Mr. Sarinana, Mr. Guerra, and Mr. Barron have completed all necessary training requirements.

The commissioning of these Peace Officers will fill open positions due to budgeted New Full Time Employee positions.

RECOMMENDATION: Staff recommends Board approval to commission Thomas Sarinana, Adrian Guerra, and Guillermo Barron as a Bexar County Hospital District Peace Officers.

COMMENTS /DISCUSSIONS: Mr. Hasslocher Thanked Chief King for presenting the candidates, we have and excellent Chief and Staff, very proud of the department. Congratulated and welcomed the new officers.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Dr. Cohen, **SECONDED** by Ms. Rodriguez, and **PASSED UNANIMOUSLY**.

EVALUATION: None

FOLLOW UP: None

Consideration and Appropriate Action Regarding Selected Purchasing Items:

1. Consideration and Appropriate Action Regarding the following Agreements for Business Center 3 with:

A. Various Vendors for the Gates and Fencing Project — *Brian Freeman*

SUMMARY: In March 2024, the Board of Managers approved the purchase of 6200 Northwest Parkway, San Antonio, Texas 78249 now designated as Business Center 3 (BC3), situated across the street from Business Centers 1 and 2 (BC 1 and 2). In January 2025, University Health began the relocation of staff members from Corporate Square, Chisolm, and consolidated the pharmacy call center to BC3. Additionally, Corporate Communications has relocated from University Hospital to BC3. Approximately 310 staff members have been relocated as of June 2025.

In 2021, a perimeter fence and controlled access gates were installed around staff parking areas at BC 1 and 2 to ensure the safety and security of the staff and operations occurring within those buildings. In order to maintain the established physical security standards for staff and operations, leadership recommends the installation of a fence and gate at BC 3.

MultiLink is an approved vendor with University Health and was selected to complete the security, data, and electrical work that provide the badge access security feature once the fence has been installed. MultiLink was the vendor that provided the same scope of services for the fence and gate project for BC 1 and 2.

The cost of the fabrication and installation of the fence by Mission 1 Contractors is \$151,304. MultiLink provided a quote for the related electrical, data, and security hardware for the gates at a cost of \$126,666, which brings the total cost of the project to \$277,970. Staff recommends utilizing 2025 routine capital funds to complete this project.

RECOMMENDATION: Staff recommends the Board of Managers authorize the President/Chief Executive Officer to enter into an agreement with Mission 1 Contractors for an amount of \$151,304 and with MultiLink for an amount of \$126,666, with a total project cost not to exceed \$277,970.

COMMENTS /DISCUSSIONS: Ms. Rodriguez asked about the type of fence will be installed, it would be a metal fence similar to all other locations, and this is more cost effective and less maintenance. Further discussions ensued.

ACTION: A **MOTION to APPROVE** staff's recommendation was made by Dr. Kelley, **SECONDED** by Ms. Fernandez, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

B. HKS, Inc. to Provide Design Services for the Expansion of Pharmacy Services
— *Brian Freeman*

SUMMARY: In March 2024, the Board of Managers approved the purchase of 6200 Northwest Parkway, San Antonio, Texas, now designated as Business Center 3 (BC3). This purchase was based on consolidating the non-clinical employees that were previously located in rental space and on the main hospital campus. The other purpose of BC3 was to consolidate and enlarge the pharmacy operations.

On January 2025, University Health began the relocation of staff members from Corporate Square, Chisolm, and consolidated the pharmacy call center to BC3. Additionally, Corporate Communications has been relocated from University Hospital to BC3. Approximately 310 staff members have been relocated as of June 2025.

Since 2018, Pharmacy Service volumes have increased by 160% for inpatient prescriptions and 280% in outpatient prescriptions. Future inpatient and outpatient pharmacy volumes are estimated to double due to the community hospitals and the ambulatory clinical network growth. In March 2025, University Health issued a Request for Qualifications (RFQ-225-019-019-SVC) to provide design services for the expansion of pharmacy services.

The project scope includes the design of the pharmacy expansion in approximately 40,000 sq. ft. This will be a five-phase project with the first phase to accommodate medical drug distribution. The second phase will be mail order distribution, the third phase will be compounding, and the fourth and fifth phases will include robotic sterile compounding and drug manufacturing. The initial design and development cost are projected at \$1.8 million. This will allow for the correct design and estimated construction costs to be determined for all phases. The remaining \$2.2 million in architectural fees will be released by phase once the architectural firm is provided a notice to proceed from University Health. The estimated cost of construction and equipment will total around \$65 million. Construction is expected to start in 2026, and all phases completed over the next 5 years ending in 2031.

From the initial rankings, the following two firms provided proposal presentations, an introduction to project team members, and answered questions from the evaluation committee in an interview format:

1. HKS, Inc.
2. LK Design Group

Based on the criteria established by the RFQ, the evaluation committee selected HKS, Inc. as the preferred design professional due to their expertise in data driven pharmacy design and optimizing workflows. Additionally, HKS, Inc. will contract for supplemental services including medical equipment planning, FF&E selection, signage and active IT design and administration. The sum of basic and supplemental services is \$4,068,009, which includes all phases of the design that is required to complete the project.

RECOMMENDATION: Staff recommends the Board of Managers approve the selection of HKS, Inc. as the design professional for the pharmacy project located at Business Center 3 and authorize the President/Chief Executive Officer to enter into a contract for an amount not to exceed \$4,068,009.

COMMENTS /DISCUSSIONS: Miss Jasso asked about security for the Pharmacy expansion and personnel. Those items are part of the project. Jennifer Rodriguez, Vice President, Chief Pharmacy Officer added additional comments on the plans to expand the Pharmacy and distribution. Further discussions ensued. Mr. Hasslocher introduced Jennifer Rodriguez to the Board Members and expressed his appreciation for the hard work Ms. Rodriguez and her staff have done so far. The Board of Managers expressed special interest and concern for this new building regarding the Security, fencing, security, gate access and cameras, etc. Mr. Banos added comments in regards added security and further discussion ensued.

ACTION:

A MOTION to APPROVE staff's recommendation was made by Dr. Kelley, **SECONDED** by Dr. Cohen, and **PASSED UNANIMOUSLY**.

EVALUATION:

None.

FOLLOW UP:

None

Consideration and Appropriate Action Regarding a Contract Renewal for Professional Services with UT Health San Antonio School of Dentistry (“Sponsored Care Provider Agreement”) — *Edward Banos*

SUMMARY: The Sponsored Care Provider Agreement has been in effect since 2001 to provide reimbursement to UT Health San Antonio School of Dentistry for healthcare services provided to unfunded patients in the University Health emergency center. This agreement will facilitate payment for these services for a twelve month period beginning September 1, 2025 through August 31, 2026.

Payments for healthcare services are negotiated at 100% of the current Medicaid allowable rate for Dental and OMS services. Sponsored Care is intended to cover urgent and emergent medical conditions.

These patients receive services through the emergency center for the treatment of their urgent/emergent conditions as well as follow up services at University Health facilities and UT Health School of Dentistry clinics to assure the condition has responded appropriately to treatment.

To qualify for sponsored care services, a person must meet the income and resources requirements established by University Health and must reside in Bexar County. Currently, persons at or below 75% of the federal poverty level qualify. This definition includes the homeless and inmates or detainees at facilities operated by Bexar County provided they meet the eligibility requirements established by University Health.

This agreement requires the deduction of charges for services rendered pursuant to the Master Healthcare Services Agreement (MSA) or the CareLink/UT Health Provider Agreement. Payment under this agreement will only be made for professional services that are not covered under the MSA, the CareLink/UT Health Provider Agreement or any other third party payer including payment made directly by the patient. The purpose of this Agreement is to continue to cover urgent and emergent medical services to unfunded patients and inmates who are provided health care by University Health.

The anticipated payments to UT Health School of Dentistry for the twelve month period beginning September 1, 2025 and ending August 31, 2026 are \$250,000 or \$20,833 per month. This is the same amount as the current twelve month agreement.

RECOMMENDATION: Staff recommends the Board of Managers approval of the Sponsored Care Provider Agreement with UT Health San Antonio School of Dentistry for a twelve month period from September 1, 2025 through August 31, 2026 in the amount of \$250,000.

COMMENTS/DISCUSSIONS: Dr. Kelley asked where is the locations the patients are seen and are there other locations? They are seen at the UT Dental School and downtown near Haven for Hope. Further discussions ensued on locations and referrals for patients.

<u>ACTION:</u>	A MOTION to APPROVE staff’s recommendation was made by Ms. Fernandez, SECONDED by Dr. Kelley, and PASSED UNANIMOUSLY .
<u>EVALUATION:</u>	None.
<u>FOLLOW UP:</u>	None

Consideration and Appropriate Action Regarding a Contract Renewal for Professional Services with UT Health San Antonio (“Sponsored Care Provider Agreement”) — *Edward Banos*

SUMMARY: The Sponsored Care Provider Agreement has been in effect since 2001 to provide reimbursement to UT Health San Antonio (UT Health) for healthcare services provided to unfunded patients in the University Health emergency center. This agreement will facilitate payment to UT Health for these services for a twelve month period beginning September 1, 2025 through August 31, 2026. Payments for healthcare services are negotiated at 65% of the current Medicare rate. Sponsored Care is intended to cover urgent and emergent medical conditions.

To qualify for sponsored care services from UT Health, a person must meet the income and resources requirements established by University Health and must reside in Bexar County. Currently, persons at or below 75% of the federal poverty level qualify. This definition includes the homeless and inmates or detainees at facilities operated by Bexar County provided they meet the eligibility requirements established by University Health.

This agreement requires the deduction of charges for services rendered pursuant to the Master Healthcare Services Agreement (MSA) or the CareLink/UT Health Provider Agreement. Payment under this agreement will only be made for professional services that are not covered under the MSA, the CareLink/UT Health Provider Agreement or any other third party payer including payment made directly by the patient.

The purpose of this Agreement is to continue to cover urgent and emergent medical services to unfunded patients and inmates who are provided health care within University Health. The anticipated payments to UT Health for the twelve month period beginning September 1, 2025 and ending August 31, 2026 are \$3,400,000 or \$283,333 per month. This is the same amount as the current twelve month agreement.

RECOMMENDATION: Staff recommends the Board of Managers approval of the Sponsored Care Provider Agreement with UT Health for a twelve month period from September 1, 2025 to August 31, 2026 in the amount of \$3,400,000.

COMMENTS /DISCUSSIONS: None

ACTION: A **MOTION** to **APPROVE** staff’s recommendation was made by Dr. Kelley, **SECONDED** by Ms. Rodriguez, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Consideration and Appropriate Action Regarding the Financial Report for May 2025 and Reallocation of Reserves — *Reed Hurley*

SUMMARY: The May 2025 financials showed University Health’s consolidated bottom line for the month of to reflect a gain of \$22.9 million, \$19.5 million better than the budgeted gain of \$3.4 million. This gain to budget is primarily due to patient activity driving positive net patient revenue of \$25.8 million.

In May, clinical activity (as measured by inpatient days) was up by 8.9% and inpatient discharges were higher than budget by 10.8%. Volumes exceeded budget across most key service delivery areas.

Community First experienced a bottom line gain of \$0.6 million, which was \$1.3 million less than the budgeted gain of \$2.0 million. Community First membership is up 4.5% compared to Budget.

Year to Date Operating Revenue:

- Net patient revenue is over budget by \$99.1 million driven by high patient volumes, acuity of Inpatient services, and the continued growth of retail pharmacy volumes.
- Supplemental revenue is over budget \$2.2 million due to a change in estimated NAIP program revenue and DSH/UC final funding.
- Community First premium revenue exceeds budget by \$27.5 million due to a 3.7% increase in insured membership compared to budget.

Year to Date Operating Expense:

- Employee Compensation is over budget by \$32.4 million due to increased patient volumes requiring additional bedside staff and an increase in related health insurance expense.
- Purchased Services are under budget by \$7.8 primarily related to decreases in other purchased services and professional services.
- Supplies are under budget by \$10.4 million primarily due to implementation of supply savings initiatives reducing the cost per patient in procedural areas.
- Community First claims expense is over budget by \$35.4 million due to higher than expected enrollment.

Year to Date Non-Operating Expense:

- Investment income of \$36.5 million was higher than budget by \$9.6 million.
- A net unrealized gain of \$11.7 million has been recorded.

Consolidated Balance Sheet Report:

- Days Revenue in Patient Accounts Receivable: 35.6 days on a budget of 38.0 days.
- The Community Hospitals project has a total expected budget of \$1.58 billion; \$1.283 billion of contracts have been approved by the Board of Managers.
Total payments of \$429.4 million have been paid to date. \$1.1 billion in cash and bond proceeds have been encumbered for the project, additional cash reserves will be allocated over the next two years to fully fund the project.
- Unencumbered funds reserved for future capital needs has a balance of \$55.5 million.
- University Health's Net Asset Value has increased \$165.5 million year to date on a Generally Accepted Accounting Principles (GAAP) basis including debt service tax revenue and interest expense on bonds.

RECOMMENDATION: Staff recommends approval of the May 2025 Financial Report subject to audit.

COMMENTS /DISCUSSIONS: Mr. Hasslocher thank Reed Hurley and the staff for their hard work as we have in the past and continue to have another good month and noted that we had the busiest discharge month ever. Further discussions ensued.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Fernandez, **SECONDED** by Ms. Watts Davis, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Reallocation of Reserves — Reed Hurley

SUMMARY: Based on audited results for calendar year 2024, \$350.9 million in cash flow reserves will be transferred as provided for under the Reserve Policy (No. 7.05.04) and the Funding of Financial Reserve for Capital Expenditures Policy (No. 7.05.02).

The transfer includes a \$47.6 million increase to the Emergency Operating Account to achieve the 90-day cash expenditure threshold outlined in the Reserve Policy, resulting in a total balance of \$553.8 million in the account. The remaining \$303.3 million in cash flow will transfer to the Capital Account. Staff will allocate the Capital Account portion of the transfer as follows: \$4.5 million to fund the remaining unencumbered 2024 Routine Capital, \$68.8 million to address future capital needs as provided for in Policy No. 7.05.02, and an allocation of \$230.0 million to fund the Community Hospitals project.

After the transfer, the Community Hospitals project budget of \$1,588 million will have total funding of \$1,366 million, of which \$500 million is from Bond proceeds, \$786 million from University Health operations, and \$80 million from Community First, which includes a \$20 million transfer that the Community First Board approved in January 2025. The remaining Community Hospitals project budget will be funded from the 2025-2026 operations transfer. The balance available in the Board of Managers Future Capital Needs account is \$124.6 million after the June allocation.

RECOMMENDATION: Staff recommends approval of the reallocation and appropriation of \$230 million from cash flow reserves to support the Community Hospital Projects.

COMMENTS /DISCUSSIONS: None

ACTION: A **MOTION to APPROVE** staff's recommendation was made by Dr. Cohen, **SECONDED** by Ms. Rodriguez, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Consideration and Appropriate Action Regarding a Resolution Delegating to the President/CEO the Authority to Amend and Restate the University Health System Pension Plan, Pick-Up Certain Employee Contributions to the University Health System Pension Plan, and Amend The University Health 403(B) Savings Plan — Reed Hurley/Andrea Casas

SUMMARY: None

RECOMMENDATION: Mr. Hasslocher recommends the above Action Item be tabled until after for the Closed Session meeting.

COMMENTS /DISCUSSIONS: None

ACTION: A **MOTION to APPROVE** tabling the above Action Item until after the Closed Session meeting was made by Dr. Kelley, **SECONDED** by Ms. Fernandez, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Presentations and Education:

A. University Medicine Associates Update — *Monika Kapur, M.D.*

COMMENTS/DISCUSSIONS: Ms. Watts Davis congratulated Dr. Kapur on her induction to the Women's Hall of Fame, several Board members attended this event. Dr. Kapur proceeded to acknowledge Dr. Alsip, Chair of UMA and the 9 member Board, without their leadership and strategic direction, UMA would not be where it is today. Additionally, Dr. Kapur acknowledged Miss Amy Hensz, Executive Director of UMA Practice Development as she interviews all Physician Candidates over the phone to ensure that they align with our Mission, Vision and Values.

SUMMARY: University Medicine Associates (UMA), the physician practice group of University Health, was established in 1999 to provide primary care services for the residents of Bexar County. Over the last 26 years, UMA has evolved from a small primary care practice with six physicians serving at two locations to a multispecialty practice with over 700 clinicians offering a breadth of clinical services in 30+ outpatient clinics and at University Hospital.

In the first 20 years, UMA's growth was organic, driven by community needs and University Health's mission to serve the most vulnerable and underserved populations. From providing adult and pediatric primary care at four large primary care clinics, UMA expanded its services in 2005 by adding Express Med clinics under its umbrella, offering urgent care and same-day access. In 2004, a City County Commission concluded that more efficient and effective prevention-focused services could be delivered through a consolidated partnership between the San Antonio Metro Health District and University Health, reducing duplication of services and saving taxpayer funds by aligning preventive and primary healthcare services more effectively. In 2008, an amendment to the existing inter-local agreement resulted in the transfer of 125 clinical staff members and 10 Metro Health clinic locations to University Health, resulting in the expansion of prenatal care in community-based clinics, joint grants for breast and cervical cancer screening and the use of a shared electronic patient appointment systems. For UMA, this increased services, including more family planning, well-child screening and senior health screenings.

The addition of Endocrinologists and Psychiatrists to better address both the diabetes epidemic and mental health needs of our community was the first step towards UMA transitioning into a multispecialty group. UMA clinicians currently provide care at University Hospital, across 35 University Health outpatient clinics, three ambulatory surgery centers (ASCs), and several non-University Health facilities through contractual agreements. In addition to recruiting physicians and Advanced Practice Providers (APPs) for clinical roles, UMA maintains academic affiliation agreements with UT Health San Antonio, University of the Incarnate Word, and Texas A&M to support medical education and workforce development.

Since 2023, UMA physicians have served as the Program Director, Assistant Program Directors, and clinical faculty for the UIW Internal Medicine Residency Program, with University Hospital serving as the primary training site. Through academic partnerships, UMA supports the clinical education of medical, NP, and PA students by precepting them during their clinical rotations. UMA operates a non-ACGME-accredited skin fellowship program and recently launched an ICU residency program to train APPs in critical care. These initiatives have created a robust recruitment pipeline, enabling UMA to hire top-performing trainees.

UMA clinicians work closely with the University Health Grants and Research Department to secure local, state, and federal funding that supports both patient care and clinical research – advancing medicine while directly benefiting our community. In partnership with University Health nurses and clinical staff, UMA physicians and advanced practice providers deliver healthcare services at the Adult and Juvenile Detention Centers.

UMA clinicians provide healthcare services at two Bexar County Employee Health Clinics, La Misión Clinic (a nonprofit clinic operated by the Daughters of Charity in one of San Antonio's most underserved areas), and Town Twin Village. Town Twin Village is a permanent supportive housing development in San Antonio for individuals experiencing homelessness that provide over 200 homes, including a combination of tiny homes, apartments, and RVs. To meet inpatient needs while expanding outpatient services, UMA leases the services of physicians, advanced practice providers, and certified registered nurse anesthetists (CRNAs) from UT Health San Antonio in specialties including: Neonatology; Pediatric Hematology-Oncology; General Pediatrics; Pediatric General Surgery; Pediatric Cardiothoracic Surgery; Pediatric Ear, Nose, and Throat (ENT); Obstetrics and Gynecology (OB/GYN), Dermatology, Adult Anesthesiology and Critical Care. These partnerships have ensured continuity of care in critical inpatient specialties during UMA's growth phase.

In 2022, UMA launched a Newborn Clinic to facilitate the early discharge of infants with hyperbilirubinemia from University Hospital. Open seven days a week, the clinic provides timely follow-ups and lab draws within 24 hours of discharge. A new addition to this initiative is Home Phototherapy using "biliblankets" for infants whose bilirubin levels continue to rise post-discharge helping to prevent unnecessary hospital readmissions. UMA is currently piloting the use of bilirubin meters, a point-of-care test for bilirubin levels, at the Newborn Clinic and three large pediatric clinics. This approach minimizes the need for blood draws and provides real-time results, reducing patient wait times and improving overall satisfaction.

UMA's Pediatric ExpressMed Clinic, which operates seven days a week, now offers well-child visits for ages 5–10 years of age and sports physicals. This has improved access to preventive pediatric care and helped maintain patient volume during typically slower summer months.

UMA piloted an After-Hours Telemedicine program that offered same-day virtual care for minor urgent needs. Due to its success, the program continues today, providing adult and pediatric patients with access to care from 6 p.m. to 10 p.m. daily, which has helped reduce unnecessary urgent care and emergency department visits. Additionally, UMA's Managed Care Senior Services Team supports the health and wellness of more than 9,000 senior patients assigned to UMA primary care providers. This interdisciplinary team, composed of registered nurses, licensed vocational nurses, medical assistants, and patient navigators, focuses on preventive care, achieving quality metrics, and proactive health management. Approximately 95% of assigned seniors complete annual visits with their primary care provider, ensuring access to essential preventive services, including mammograms, colonoscopies, and vaccinations.

UMA participates in the Medicare Merit-Based Incentive Payment System (MIPS), established in 2017 under the Medicare Access and CHIP Reauthorization Act (MACRA) of 2015. Since the program's inception, University Medicine Associates has consistently achieved exceptional performance:

- UMA received exceptional performance adjustments in 2017, 2018, 2020, and 2021.
- Although the exceptional adjustment designation was discontinued in 2022, UMA continues to earn bonus points annually for serving complex patients—those with both medical complexity and social risk factors.

For the 2024 MIPS reporting year, final results will be available in July 2025. However, the preliminary quality category score is 52.68, slightly higher than the 2023 score of 52.65. Notably, since the program's inception, UMA has consistently achieved 100% scores in both the Promoting Interoperability and Improvement Activities categories.

COMMENTS/DISCUSSIONS: Ms. Jasso congratulated Dr. Kapur and the UMA Staff on their work and on her board report. Additionally Ms. Jasso requested ample notification to all UH events.

Information Only Items:

- I. Update on the 89th Texas Legislative Session — *Andrew Smith*
- II. Update on the Community Hospitals — *Brian Freeman*
- III. University Health Foundation Update — *Sara Alger*
- IV. Report on Recent Recognitions and Upcoming Events — *Leni Kirkman*

Adjournment: — *Jimmy Hasslocher, Chair*

Mr. Hasslocher adjourned the public meeting at 7:35pm and publically announced that a closed meeting will be held to deliberate about Real Property concerning the purchase, exchange, lease or value of the CHRISTUS Santa Rosa Medical Center Campus pursuant to TEX. GOV'T. CODE, Section 551.072 (Vernon 2004), and to consult privately with its attorney to seek advice on legal matters related to University Health System Pension Plan and the University Health 403(B) Savings Plan.

Executive Session; Closed to the Public: — *Jimmy Hasslocher, Chair*

At 7:39 pm a closed meeting was then held pursuant to TEX. GOV'T. CODE, Section 551.072 (Vernon 2004) to deliberate the purchase, exchange, lease or value of the CHRISTUS Santa Rosa Medical Center Campus real property because deliberation in an open meeting would have a detrimental effect on the position of the governmental body in negotiations with a third person, and closed deliberation also occurred pursuant to TEX. GOV'T. CODE, Section 551.071(2) for attorney consultation on matters where legal obligations under the Texas Disciplinary Rules of Professional Conduct conflict with this chapter, concerning legal issues related to University Health System Pension Plan and the University Health 403(B) Savings Plan.

Reconvene The Open Meeting:

Mr. Hasslocher reconvened the open meeting at 8:34 pm

Consideration and Appropriate Action Regarding a Resolution Delegating to the President/CEO the Authority to Amend and Restate the University Health System Pension Plan, Pick-Up Certain Employee Contributions to the University Health System Pension Plan, and Amend The University Health 403(B) Savings Plan — *Reed Hurley/Andrea Casas*

SUMMARY: None

COMMENTS /DISCUSSIONS: None

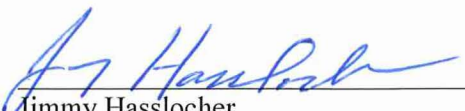
ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Mrs. Rodriquez, **SECONDED** by Ms. Fernandez, and **PASSED UNANIMOUSLY**.


EVALUATION: None.

FOLLOW UP: None

Adjournment: — *Jimmy Hasslocher, Chair*

Mr. Hasslocher adjourned the public meeting at 8:36pm.


Jimmy Hasslocher
Chair, Board of Managers


Margaret A. Kelley, MD.
Secretary, Board of Managers


Janie M. Guevara, Recording Secretary



**MEETING OF THE BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS CERTIFIED AGENDA**

Tuesday, June 24, 2025

The following is an agenda of a closed meeting of the Board of Managers of the Bexar County Hospital District d/b/a University Health, held pursuant to the Texas Open Meetings Act, TEX. GOV'T CODE § 551.001 et seq. (Vernon 2004).

The Board Chair, Jimmy Hasslocher, announced this meeting closed to the public at 7:39 p.m., on the 24th of June 2025 with the following Board members present:

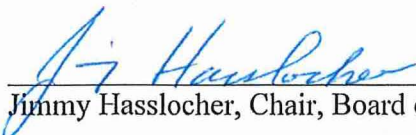
Jimmy Hasslocher, Chair
Anita L. Fernández, Vice Chair
Margaret A. Kelley, M.D., Secretary
David J. Cohen, M.D., Member
Beverly Watts-Davis, Member
Melinda Rodriguez, P.T., D.P.T., Member
Pat Jasso, Member

Also present were Mr. Edward Banos, President/Chief Executive Officer; Bill Phillips, EVP/Chief Executive Officer; Reed Hurley, EVP/Chief Financial Officer; Bryan Alsip, M.D., EVP/Chief Medical Officer; Brian Freeman, VP/Capital IMP Projects & Real Estate; Christa Olvera, Director Real Estate Facilities; Andrea Casas SVP/Chief Human Resource Officer, and Serina Rivela, SVP/Chief Legal Officer. Outside counsel and special guests William Fisher of Finston Friedman & Fisher and Shane Pfeffer of Voya Financial also participated in the attorney consultation portion of the closed session.

A closed meeting was held pursuant to TEX. GOV'T. CODE, Section 551.072 (Vernon 2004) to deliberate the purchase, exchange, lease or value of the CHRISTUS Santa Rosa Medical Center Campus real property and also pursuant to TEX. GOV'T. CODE, Section 551.071(2), for attorney consultation on matters where legal obligations under the Texas Disciplinary Rules of Professional Conduct conflict with this chapter, including discussions regarding organizational benefits.

The Board Chair, Jimmy Hasslocher, announced that the closed meeting ended at 8:34 p.m., on the 24th of June 2025.

I certify that this agenda kept pursuant to TEX. GOV'T CODE, §551.103 (Vernon 2004) is a true and correct record of these proceedings.


Jimmy Hasslocher, Chair, Board of Managers