



**SPECIAL MEETING OF THE
BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, December 12, 2023
6:00 pm
Cypress Room, University Hospital
4502 Medical Drive
San Antonio, Texas 78249-4493

MINUTES

BOARD MEMBERS PRESENT:

James R. Adams, Chair
Jimmy Hasslocher, Vice Chair
Margaret Kelley, MD, Secretary
Anita L. Fernandez
Pat Jasso
Diana Burns, MD
David J. Cohen, MD

OTHERS PRESENT:

George B. Hernández, Jr., President/Chief Executive Officer, University Health
Edward Banos, Executive Vice President/Chief Operating Officer, University Health
Ted Day, Executive Vice President/Strategic Planning & Business Development, University Health
Reed Hurley, Executive Vice President/Chief Financial Officer, University Health
Shelley Kofler, Senior Public Relations Manager, Corporate Communications, University Hospital
Robert Hromas, MD, Dean and Professor of Medicine, Vice President for Medical Affairs, UT Health San Antonio
Michael Little, MD, President, Medical/Dental Staff, University Health; and Associate Professor, Department of Anesthesiology, UT Health SA
Dr. Sally Taylor, Senior Vice President, Chief of Behavioral Medicine, University Health
Serina Rivela, Vice President / Chief Legal Officer, University Health
Bill Phillips, Executive Vice President/Chief Information Officer, University Health
Christopher Sandles, President/Hospital Operations, University Health
Don Ryden, Vice President/Project, Design & Construction, University Health
Travis Smith, Chief Financial Officer/Clinical Operations, University Health
Andrew Smith, Executive Director, Government Relations and Public Policy
Horacio Vasquez, Executive Director, Supply Chain Management, University Health
Larry Wallis, Director, Internal Audit Services, University Health
Sherrie King, Chief of Police, BCHD Protective Services, University Health
Andrea Casas, Vice President, Chief Human Resources Officer, University Health
Dr. Brian Alsip, Executive VP, Chief medical Officer, University Health

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Dr. Juan Garza, Sr. VP, Chief Quality & Health Informatics Officer, University Health
Brian Freeman, Executive Director, Capital Improvements, University Health
Elizabeth Allen, Director, External Communications, Corporate Communications, University Health
And other attendees.

CALL TO ORDER:

Mr. Adams called the Board meeting to order at 6:02 pm

INVOCATION AND PLEDGE OF ALLEGIANCE — JIM ADAMS, CHAIR

Invocation – Omar Garza, University Health Chaplain — *Jim Adams, Chair*

Mr. Adams led the pledge of allegiance.

PUBLIC COMMENT: None at this time

APPROVAL OF MINUTES OF PREVIOUS MEETING: October 24, 2023 (Regular Meeting)
October 31, 2023 (Regular Meeting)

SUMMARY: The minutes of the Board meeting of Tuesday, October 24, 2023 and October 31, 2023 were submitted for the Board's approval.
RECOMMENDATION: Staff recommends approval of the minutes as submitted.
ACTION: A **MOTION to APPROVE** staff's recommendation was made by Ms. Fernandez, **SECONDED** by Ms. Jasso, and **PASSED UNANIMOUSLY.**
EVALUATION: None.
FOLLOW UP: None

Report from UT Health San Antonio — Robert Hromas, MD., Dean and Professor of Medicine, Vice President for Medical Affairs, UT Health San Antonio

SUMMARY: Dean Hromas provided a brief update to the group and express his gratitude to the UH staff for the care of his wife over the weekend and was amazed at the complexity and remarkable culture he witness. Dean Hromas distributed the **FUTURE (UT) Annual Magazine** to the Board that highlighted the topic of **Reversing The Impacts of Aging** for the Board to review at their leisure.

Public Hearing of Proposed Mandatory Payment for the Bexar County Hospital District Local Provider Participation Fund for Fiscal Year 2024 — Mr. Jim Adams, Chair

SUMMARY: Mr. Adams reviewed the Public Hearing of Proposed Mandatory Payment for Bexar County Hospital District Local Provider Participation Fund for Fiscal Year 2024.
RECOMMENDATION: None at this time.
ACTION: **No action is required at this time and this section of meeting is closed.**
EVALUATION: None.
FOLLOW-UP: None

Consideration and Appropriate Action Regarding a Resolution Setting the Maximum Rate of Mandatory Payment(s) for the Bexar County Hospital District's Local Provider Participation Fund Through Fiscal Year 2024 — *George B. Hernández, Jr./Reed Hurley*

SUMMARY: Dr. Cohen asked for a description of the Resolution Setting the Maximum Rate of Mandatory Payment(s) for BCHD's Local Provider Participation Fund through Fiscal Year 2024. Mr. Adams explained that through IGT, this process allows us to put up money for the government and distributed back through a network. Mr. Hernández added that state came up with at process that we set up a Tax Rate and we tax those Private Hospitals. These hospitals pay the taxes due and this process aids these hospitals in gaining Federal Funds. Reed Hurley added the maximum amount is 6% of net patient revenue of each hospital each year. Dr. Kelley asked how much gets returned to the hospitals? Reed Hurley stated it is .50¢ on the dollar 40/60 or current rate of 45% or 45¢ to go up as an IGT and comes back as \$1.00 within a supplemental funding program. A brief discussion continued.

RECOMMENDATION: Staff recommends approval of the minutes as submitted.
ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Fernandez, **SECONDED** by Ms. Jasso, and **PASSED UNANIMOUSLY**.
EVALUATION: None.
FOLLOW UP: None

NEW BUSINESS – CONSENT AGENDA – JIM ADAMS, CHAIR

Consideration and Appropriate Action Regarding Medical-Dental Staff Membership and Privileges — *Michael Little, M.D., President, Medical/Dental Staff*

SUMMARY: The Credentials Committee met on November 27, 2023 and reviewed the credential files of the individuals listed on the attached Credentials Report and the Professional Performance Evaluation Report. In its meeting of December 5, 2023, the Executive Committee of the Medical-Dental Staff recommended approval of the Credentials Committee Report.

Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Professional Practice Evaluations and Delineation of Privileges — *Michael Little, M.D., President, Medical/Dental Staff*

SUMMARY: The Credentials Committee met on November 27, 2023 and reviewed proposed revisions to Delineation of Privilege and the Professional Performance Evaluation Report and forms. In its meeting of December 12, 2023, the Executive Committee of the Medical-Dental Staff recommended approval the attached Delineation of Privileges and Focused/Ongoing Professional Performance Evaluation Report.

Consideration and Appropriate Action Regarding Appointment(s) to the University Health System Pension Board of Trustees — *Jimmy Hasslocher, Chair, Nominating Committee*

SUMMARY: The Bylaws of the University Health Pension Plan Board of Trustees state that the Bexar County Hospital District Board of Managers, as the governing body, shall approve the appointments of Pension Plan Trustees. There are currently nine positions on the Pension Plan Board of Trustees composed of two members from University Health administration, two members from the Board of Managers, and five community members who are investment professionals. The following members are up for re-appointment:

James Hasslocher - 4 year term
Christa Maxwell - 4 year term
Kevin Harris - 2 year term – due to 16 year term limit.

A bio for each appointee is attached for the Board's review.

The Nominating Committee of the Board of Managers recommends the Board of Managers approve the re-appointment of Mr. James Hasslocher and Mrs. Christa Maxwell to the Pension Plan Board of Trustees, effective immediately through December 31, 2027, and lastly the re-appointment of Mr. Kevin Harris for a term effective immediately and ending December 31, 2025.

Consideration and Appropriate Action Regarding Reappointment(s) to the University Health Foundation Board of Directors — *Jimmy Hasslocher, Chair, Nominating Committee*

SUMMARY: The University Health Foundation is a 501(c)(3) charitable organization founded in 1984 to solicit, receive and maintain funds exclusively for the benefit of University Health and the community served through its charitable mission.

The Board of Managers, as the governing body, shall approve appointments to the Board of Directors of the Foundation. University Health Foundation Board of Directors requests Board of Managers' consideration to renew the terms of:

Jason Fraser
Jimmy Hasslocher
Margaret Kelley, MD
Ed Kelley
Renee Yanta

The Nominating Committee recommends Board approval to reappoint these members to the University Health Foundation Board of Directors, effective January 1, 2024 through December 31, 2026.

Consideration and Appropriate Action Regarding the Certificate of Formation, Certificate of Conversion, and Amended and Restated University Health Foundation Bylaws and Authorizing All Further Actions in Support Thereof — *Sara Alger, University Health Foundation President*

SUMMARY: On October 15, 1984, University Health formed a Texas development corporation to serve as its foundation pursuant to the Health Facilities Development Act (Chapter 221 of the Texas Health and Safety Code).

Since that time, the University Health System Foundation (Foundation) has dedicated its resources towards building community relationships and serving as a lifeline of support to University Health by inspiring donors to participate in advancing extraordinary and compassionate care to patients, employees and the greater community.

The Foundation has recently experienced unprecedented growth with record contributions in support of its first ever campaign benefiting the Women's and Children's with current goals to kick off a new comprehensive campaign.

In order to ensure the Foundation's continued growth and a strategic plan for long-term success, the Foundation's governance structure was revisited and it was recommended that its governing documents be converted to a standard Texas nonprofit corporation, governed by Chapter 22 of the Texas Business Organizations Code. Such conversation requires the submission of a Certificate of Conversion, Certificate of Formation and revised Foundation Bylaws to the Texas Secretary of State (SOS).

On Thursday, November 16, 2023, the Foundation Board of Directors unanimously approved the Certificate of Formation, Certificate of Conversion and Amended and Restated Bylaws at its regular quarterly Board meeting with the recommendation that it be submitted to the Bexar County Hospital District Board of Managers for final approval. Subsequently after the meeting, it was noted that there was a need to further revise the bylaws so that its currently long-standing Board members may continue to serve on the Board through the end of each of their current term. Provided to the Board was a brief overview and description of the governance documents.

Consideration and Appropriate Action Regarding Purchasing Activities (See Attachment A) — *Reed Hurley/Travis Smith*

SUMMARY: University Health's Purchasing Consent package includes new contracts or modification of existing contracts that require Board of Managers approval.

The Purchasing Consent package includes three sections that provide the following information.

- "Attachment A" provides a list of each item under consideration by the Board of Managers.
- The "Summary of Purchasing Activity" includes the detail of monthly purchasing activity among vendor categories: SMWVBE, Local, and Not-for Profit.
- The subsequent numbered pages follow the reference number in "Attachment A". These pages provide additional supporting detail for each proposed contract within the Purchasing Consent.

University Health's Purchasing Consent attachment for the month of December 2023 includes 25 proposed contracts for Board of Managers action. The total requested Board of Managers approval for these 25 contracts is \$29,709,608. Additional Presented contracts during the December 2023 Board of Managers meeting total \$48,144,835 and are considered for approval separate from the Purchasing Consent.

RECOMMENDATION: Staff recommends Board of Manager's approval of Purchasing Consent Agenda Items in the amount of \$29,709,608.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Fernandez, **SECONDED** by Dr. Burns, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Action Items:

Consideration and Appropriate Action Regarding Selected Purchasing Items:

Consideration and Appropriate Action Regarding Commissioning of a Peace Officers for Bexar County Hospital District — *Chief Sherrie King/Edward Banos*

SUMMARY: University Health is authorized by the Texas Health & Safety Code to appoint and commission peace officers to provide a safe and secure environment for patients, visitors, staff, and facilities. A peace officer's authority is limited to property owned or controlled by University Health, including an abutting street, right of way or easement in the property. The Texas Code of Criminal Procedure identifies persons commissioned by the Board of Managers of University Health as peace officers.

The credentials of Gary White and JoAnn Azar have been examined and certified by the Chief of Police as meeting all of the requirements of a University Health Peace Officer.

As required of all University Health peace officers, Mr. White and Ms. Azar have completed all necessary training requirements. The commissioning of these Peace Officers will be filling two open positions due to 1. An external opportunity and 2. New Full Time Employee position.

RECOMMENDATION: Staff recommends Board approval to commission Gary White and JoAnn Azar as Bexar County Hospital District Peace Officers.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Ms. Jasso, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None.

Consideration and Appropriate Action Regarding a Funding Agreement with the Southwest Texas Regional Advisory Council (STRAC) for Crosspoint Inc.'s Behavioral Health Transitions Program — *Sally Taylor, M.D.*

SUMMARY: The Southwest Texas Regional Advisory Council (STRAC) serves to develop, implement and maintain the regional trauma and emergency healthcare system for the 22 counties in Trauma Service Area-P.

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Given the challenges faced by patients boarding in hospital emergency departments awaiting inpatient psychiatric beds, and to create appropriate alternatives to hospital emergency departments and inpatient settings, the Southwest Texas Crisis Collaborative (STCC) was formed in 2017. STCC is a cross-sectional stakeholder division of STRAC consisting of behavioral health service providers, philanthropic agencies, Bexar County, the City of San Antonio, and Bexar County health systems including University Health, who collaborate in an innovative, private/public payor coalition.

The STCC has coordinated funding of programs for those with behavioral health needs in Bexar County with the ultimate goals of decreasing hospital utilization and addressing social determinants of health. Crosspoint Inc.'s Behavioral Health Transitions Program is one of those programs and has been supported by University Health through STRAC since 2020.

Crosspoint's supported transitional housing facility and outpatient behavioral health treatment program serve as an alternative to inpatient psychiatric admission and/or as a step-down from inpatient psychiatric units. In 2018 opened the behavioral health program for those with mental health and/or substance use disorders who transition out of jail or inpatient hospitalization. During 2020, University Health provided \$288,000 to support the Crosspoint men's program, and in 2021 increased funding to \$358,000 to support both the men's and women's programs. The proposed 2024 agreement with Crosspoint will continue to support both men's and women's programs for a total amount of \$310,664. Funding of \$47,336 (adding up to the current \$358,000 total) will be included in a separate agreement with STRAC to support MEDCOM personnel in order to expedite transfers from inpatient psychiatric units to Crosspoint.

Crosspoint currently has 35 men's program beds and 14 women's program beds. From January through October 2023, Crosspoint's Behavioral Health Services served 362 unduplicated patients, including 18 referred directly from University Hospital's Adult Inpatient Psychiatry Unit. Approximately 28% were considered successfully discharged from Crosspoint. At the time of admission, 62% of clients were unfunded, 93% were experiencing homelessness, and 54% had a criminal history.

Program outcomes included:

- Of those staying at least 60 days, 88% went to stable housing.
- Of those without benefits, 100% initiated the application or had these benefits reinstated prior to discharge.
- Of those who completed the program, 100% were employed at discharge.
- Approximately 99% were connected with outpatient behavioral health treatment providers, and 100% were connected with primary care providers.
- Regarding patient satisfaction, 88% would recommend Crosspoint to others.

The STCC Steering Committee monitors quality and outcome metrics along with fiscal outcomes for the most efficient use of funding. In 2024, STRAC's MEDCOM will begin to coordinate referrals to improve efficiency and visibility for referring facilities related to bed capacity and time of acceptance.

Crosspoint, Inc. has a total of 149 employees. The workforce composition data is as follows:

	American Indian	Asian American	African American	Hispanic	White	Other	Total
NON PROFESSIONAL	0	0	37	50	13	0	100
	0%	0%	24.8%	33.6%	8.7%	0%	67.1%
PROFESSIONAL	0	1	2	34	12	0	49
	0%	0.67%	1.3%	22.8%	8.1%	0%	32.9%
TOTAL	0	1	39	84	25	0	149
	0%	0.67%	26.1%	56.4%	16.8%	0%	100%

RECOMMENDATION: Staff recommends the Board of Managers authorize the President/CEO to execute a twelve-month agreement with the Southwest Texas Regional Advisory Council to support Crosspoint, Inc.'s Behavioral Health Transitions Program, in an amount not to exceed \$310,664 annually, beginning January 1, 2024 through December 31, 2024.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by MS. Fernandez, **SECONDED** by Ms. Jasso, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Consideration and Appropriate Action Regarding a Professional Services Agreement with Texas Liver Institute, Inc. for Medical Direction, Program Development and Clinical Services in Support of the Liver Disease Program and University Transplant Center — *Ed Banos*

SUMMARY: University Health and Texas Liver Institute (TLI) have worked together, in partnership with UT Health San Antonio, to develop a comprehensive Liver Disease Management Program at University Health.

The President/CEO of TLI, Dr. Fred Poordad, is a nationally recognized Hepatologist and a visionary leader in this field of study. This collaboration has significantly advanced the treatment of liver disease, resulting in significant growth of liver disease patients and potential transplant patients at University Health. This growth has enabled University Health to become the second largest living liver donor center in the United States.

Due to unforeseen staffing shortages in the UT Health San Antonio Transplant team, this agreement was amended effective September 1, 2023 to add additional physician, advanced practice provider and licensed vocational nursing support at a cost of \$249,640. The current agreement, as amended, terminates December 31, 2023.

In 2021, after review with outside legal counsel experts in Academic Medical Center agreements, TLI and University Health entered into a Faculty Practice Group Agreement memorializing TLI's status as a faculty practice plan within the Academic Medical Center Exception (AMC Exception) as defined at 42 C.F.R. Section 411.355(e). This commitment and agreement will maintain such status for TLI's current contractual arrangements as well as future collaborations and partnerships with University Health. Consistent with the AMC Exception, the parties mutually agree that all current and future transfers of money or consideration through either an agreement, joint venture or other arrangement between the parties shall support the established missions of teaching, public commitment to indigent care, research and community service.

RECOMMENDATION: Staff recommends Board of Managers' approval to enter into a Professional Services Agreement for Medical Direction, Program Development and Clinical Services with Texas Liver Institute, Inc. for a one-year term from January 1, 2024 through December 31, 2024 in an amount not to exceed \$3,082,386, and to authorize the President and Chief Executive Officer to execute any documents necessary to consummate said agreement.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Dr. Cohen, **SECONDED** by Dr. Kelley, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Consideration and Appropriate Action Regarding a Contract with SpawGlass Contractors, Inc. for Rio Tower Shading Structure at University Hospital — *Don Ryden*

SUMMARY: University Hospital opened to our community in 1968 the Rio Tower. This building is experiencing spalling and deterioration of pre-cast concrete stone banding at various horizontal shading eyebrows and failing stucco on several vertical fins located on all four (4) wings at different floor levels.

Due to spalling concrete and failing stucco, provisions have been made to provide temporary protection for patients, visitors and staff by installing overhead scaffolding on the 4th Floor walkway between the Rio and Horizon Tower to include overhead protection at all existing HVAC rooftop units located within or below the shading eyebrows. Architects and engineers conducted a site survey to address the failing pre-cast stone, to include demolition of pre-cast stone and support angles at all horizontal shading eyebrows. The vertical sunscreens shall remain and shall be patched and repaired with new stucco at various locations. The project will also include new elastomeric roofing at every eyebrow, removal and replacement of exterior mounted air conditioning PVC condensate lines, painting of the exterior building to include new window sealant at all existing windows.

Staff has reviewed the SpawGlass Contractors, Inc. pricing for construction services and recommends approval of their proposal in the amount of \$6,975,219. This purchase is to be funded from 2024 operational funds.

Project Budget Summary	
Scope	Cost
Design	\$191,367
Temporary Scaffolding	\$298,733
Construction Services (This request)	\$6,975,219
Total	\$7,465,319

SpawGlass Contractors, Inc. has a total of 116 employees. The workforce composition data is as follows:

Non—Professional Workforce	American Indian	Asian American	African American	Hispanic	White	Other	Total
Female	0	0	0	1	0	0	1
Male	0	0	0	33	11	0	44
Combined Non-Professional Total	0	0	0	34	11	0	45
Professional Workforce	American Indian	Asian American	African American	Hispanic	White	Other	Total
Female	0	0	0	5	8	1	14
Male	0	0	0	14	42	1	57
Combined Professional Total	0	0	0	19	50	2	71
Total Workforce	0	0	0	53	61	2	116
	0%	0%	0%	46%	53%	1%	100%

RECOMMENDATION: Staff recommends the Board of Managers approve the selection of SpawGlass Contractors, Inc. as Contractor for the Rio Tower Shading Structure at University Hospital and authorize the President/Chief Executive Officer to execute a contract with SpawGlass Contractors, Inc. in the amount of \$6,975,219.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Dr. Cohen, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Consideration and Appropriate Action Regarding Guaranteed Maximum Price Proposals for the Community Hospitals Major Electrical Gear for the Construction Manager at Risk Agreements with Layton Construction Company, LLC at the Retama Site; and Turner/Byrne/Straight Line Management Joint Venture at the Palo Alto Site 78224 — Don Ryden

SUMMARY: This item is being deferred to the January 2024 Board meeting pending items needing clarification from Layton.

Consideration and Appropriate Action Regarding the Financial Report for November 2023 — Reed Hurley

SUMMARY: University Health’s consolidated bottom line for the month of November 2023 reflects a gain of \$28.3 million, \$28.9 million better than the budgeted loss of \$0.6 million. This gain to budget is primarily due to patient activity driving positive net patient revenue of \$19.6 million and UC revenue of \$12.3 million offset by negative employee compensation expense of \$8.2 million. In November, clinical activity (as measured by inpatient patient days) was up by 13.1% and inpatient discharges were higher than budget by 10.1%. Volumes exceeded budget across all key service delivery areas.

Community First experienced a bottom line gain of \$0.1 million, which was \$0.9 million lower than the budgeted gain of \$1.0 million. Community First fully insured membership was down 22.2% to budget, the flat bottom line results were driven by a decrease in premium revenue offset by a decrease in claims expense and increase in investment income.

(Dollars in 000's)

	Month			YTD		
	Actual	Budget	Variance	Actual	Budget	Variance
Operating Revenue	\$261,189	\$244,135	\$17,054	\$2,802,281	\$2,709,387	\$92,894
Operating Expense	239,478	234,241	(5,237)	2,533,452	2,595,221	61,768
Operating Gain/(Loss)	\$21,711	\$9,895	\$11,817	\$268,829	\$114,166	\$154,662
Non Operating Revenue/(Expense)	\$6,626	(\$10,490)	\$17,116	\$14,939	(\$91,207)	\$106,146
Bottom Line	\$28,337	(\$596)	\$28,933	\$283,767	\$22,959	\$260,808

The Operating Expense for the Current Month are comprised of Employee compensation is over budget \$8.2 million related to \$2.9 million in PTO costs, \$2.6 million in pension expense, and \$1.6 million in overtime costs. Supplies are over budget \$7.0 million due to pharmaceutical expense over budget \$3.2 million due to the growth in retail pharmacy programs and \$3.1 million in medical supplies. Community First claims expense is under budget \$16.5 million primarily driven by the lower than budgeted HIE membership.

Operating Expenses Year to Date are comprised of Employee compensation is over budget \$63.3 million related to \$20.6 million in pension expense, \$13.0 million in higher salaries, wages and overtime expense, \$10.6 million in higher incentive pay and \$4.9 million temporary labor premium. Supplies are over budget \$42.3 million due to \$29.1 million in higher pharmaceuticals expense from the retail pharmacy programs and \$10.3 million in higher medical supplies from the operating room and procedural departments Community First claims expense is under budget \$171.3 million primarily driven by the lower than budgeted HIE membership.

The Consolidated Balance Sheet (Monthly Financial Report page 3) highlights are as follows:

- Days Revenue in Patient Accounts Receivable: 38.2 days on a budget of 39.0 days. Improved cash collections and AR cleanup has moved this metric in a positive direction.
- The Women's and Children's Hospital and associated projects have a reserved balance of \$156 million. \$8.6 million was paid out in November, a total of \$714 million has been paid to date.
- The Community Hospitals project has a reserved balance of \$821 million.
- Unencumbered funds reserved for future capital needs has a balance of \$116.5 million.
- University Health's Net Asset Value has increased \$323.0 million year to date on a Generally Accepted Accounting Principles (GAAP) basis including debt service tax revenue and interest expense on bonds.

RECOMMENDATION: Staff recommends approval of the financial reports subject to audit. Mr. Hasslocher complimented Reed Hurley and the teams' effort on their hard work producing a very good December month and year that we have experienced so far.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Ms. Fernandez, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

CLOSED SESSION:

The following is an agenda of a closed meeting of the Board of Managers of the Bexar County Hospital District d/b/a University Health, held pursuant to the Texas Open Meetings Act, TEX. GOV'T CODE § 551.001 et seq. (Vernon 2004).

The Board Chair, James R. Adams, announced this meeting closed to the public at 6:57 p.m., on the 12th day of December 2023 with the following Board members present:

James R. Adams, Chair
James C. Hasslocher, Vice Chair
Margaret A. Kelley, M.D., Secretary
Anita L. Fernández, Member
Dianna M. Burns-Banks, M.D. Member
David J. Cohen, M.D., Member
Pat Jasso, Member

Also present were Mr. George B. Hernández, Jr., President and Chief Executive Officer and Serina Rivela, Vice President/Chief Legal Officer.

At 7:10 p.m., Dr. Margaret Kelley, left the meeting.

A closed meeting was held pursuant to TEX. GOV'T CODE, Section 551.074 (Vernon 2004) to evaluate the performance, duties and employment of the President/CEO.

After discussion, no action was taken in closed session.

The Chair, James R. Adams, announced that the closed meeting ended at 7:19 p.m., on the 12th day of December 2023.

I certify that this agenda kept pursuant to TEX. GOV'T CODE, §551.103 (Vernon 2004) is a true and correct record of these proceedings.


Presentations and Education: None at this time.

Information Only Items:

1. Update on the Women's and Children's Hospital and Associated Projects — *Don Ryden*
2. Update on the Community Hospitals and Associated Projects — *Don Ryden*
3. University Health Foundation Update — *Sara Alger*
4. Report on Recent Recognitions and Upcoming Events — *Leni Kirkman*

Adjournment — *Jim Adams, Chair*


There being no further business Mr. Adams adjourned the public meeting at 7:21pm



James R. Adams
Chair, Board of Managers



Margaret A. Kelley, MD.
Secretary, Board of Managers



Janie M. Guevara, Recording Secretary

The Board of Managers may recess during the open meeting in order to hold a closed meeting. Alternatively, a closed meeting may be held before the open meeting or after its adjournment.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing, market data and/or financial and planning information relating to the arrangement or provision of proposed new services and/or product lines.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing or financial planning information relating to a bid or negotiation for the arrangement or provision of services or product lines to another person if disclosure of the information would give advantage to competitors of the hospital district.