



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, April 30, 2024
6:00 pm
Cypress Room, University Hospital
4502 Medical Drive
San Antonio, Texas 78249-4493

MINUTES

BOARD MEMBERS PRESENT:

James R. Adams, Chair
Jimmy Hasslocher, Vice Chair
Margaret Kelley, MD, Secretary
Patricia (Pat) Jasso
David J. Cohen, MD

OTHERS PRESENT:

George B. Hernández, Jr., President/Chief Executive Officer, University Health
Edward Banos, Executive Vice President/Chief Operating Officer, University Health
Ted Day, Executive Vice President/Strategic Planning & Business Development, University Health
Reed Hurley, Executive Vice President/Chief Financial Officer, University Health
Shelley Kofler, Senior Public Relations Manager, Corporate Communications, University Hospital
Robert Hromas, MD, Dean and Professor of Medicine, Vice President for Medical Affairs, UT Health San Antonio
Robert Leverence, MD, Acting Vice President of Medical Affairs
Michael Little, MD, President, Medical/Dental Staff, University Health; and Associate Professor, Department of Anesthesiology, UT Health SA
Serina Rivela, Vice President / Chief Legal Officer, University Health
Bill Phillips, Executive Vice President/Chief Information Officer, University Health
Don Ryden, Vice President/Project, Design & Construction, University Health
Travis Smith, Chief Financial Officer/Clinical Operations, University Health
Andrew Smith, Executive Director, Government Relations and Public Policy
Horacio Vasquez, Executive Director, Supply Chain Management, University Health
Larry Wallis, Director, Internal Audit Services, University Health
Sherrie King, Chief of Police, BCHD Protective Services, University Health
Andrea Casas, Vice President, Chief Human Resources Officer, University Health
Dr. Bryan Alsip, Executive VP, Chief medical Officer, University Health
Dr. Juan Garza, Sr. VP, Chief Quality & Health Informatics Officer, University Health
Brian Freeman, Executive Director, Capital Improvements, University Health
Elizabeth Allen, Director, External Communications, Corporate Communications, University Health
Katherine Reyes, Sr. Vice President, Pre-Acute Services, University Health
Anna Taranova, Deputy Chief of Public Health, Innovation and Equity Officer, University Health

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Theresa Scepaniski, President and CEO, Community First Health Plans
Carol Huber, Deputy Chief Public Health & Equity Officer
Leni Kirkman, Executive VP, Chief Marketing, Comm. & Corp. Affairs Officer, University Health
And other attendees.

CALL TO ORDER:

Mr. Adams called the Board meeting to order at 6:05 pm

INVOCATION AND PLEDGE OF ALLEGIANCE — JIM ADAMS, CHAIR

Invocation – Travis Johnson Esparza, University Health Chaplain — *Jim Adams, Chair*

Mr. Adams led the pledge of allegiance.

PUBLIC COMMENT: None at this time

SPECIAL RECOGNITION:

- A. Re-Accreditation for the Bexar County Hospital District Police Department by the Texas Police Chiefs Association — *Chief Sherrie King*

SUMMARY: Chief Sherrie King introduced Deputy Chief Cindy Pruitt from the City of Alamo Heights Police Department representing the Texas Police Chiefs Association presented Bexar County Hospital District University Health Police Department with its 4th title of “Re-Accreditation Status”. Chief King dedicated the award to Mr. George Hernandez, President and CEO, University Health for his vision and support of the department.

- B. Quarterly Employee Recognition Awards — *Andrea Casas/Leni Kirkman*

SUMMARY: Andrea Casas presented the winners of the First Quarter Employee Recognition as follows.
Professional (Nursing): Alexandria Zaruba, Staff Nurse II, Medicine, Acute Care Unit;
Professional: Carol Mancinas, EPIC Analyst, EPIC Operations; **Management:** Stephanie Perales, Practice Manager, University Health, Northwest Region; **Technical:** Gabriela Sanchez, Ultrasound Technologist III, Obstetric Clinic; **Clerical:** Judith Necoechea, Sr. Administrative Assistant, Radiology; **Service:** Jesse Garcia, Police Officer III, Protective Services; **Volunteer:** Marie Doyle, Volunteer, Volunteer Services; **Provider:** Tracy Woods, NP, University Medicine Associates, Westgate Pediatrics; **Team:** Medical Records Team of Breanne Barney, David Contreras, Paula J. Herring and Armin Moeller, Jr. Congratulations to all the winners.

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APPROVAL OF MINUTES OF PREVIOUS MEETING: March 26, 2024 (Regular Meeting)

SUMMARY: The minutes of the Board meeting of Tuesday, March 26, 2024 were submitted for the Board's approval.

RECOMMENDATION: Staff recommends approval of the minutes as submitted.

COMMENTS /DISCUSSIONS: NONE

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Dr. Cohen, **SECONDED** by Ms. Jasso, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Report from UT Health San Antonio — *Francisco Cigarroa, MD.*, Acting Dean School of Medicine Professor of Surgery and Director Alvarez Transplant Center, UT Health San Antonio

SUMMARY: Acting Dean Cigarroa is appreciative of his wife and family and the privilege he has to working at both UT Health Science Center and practicing medicine at University Health. Dr. Cigarroa stated he could not have appreciated the success he has gained if it was not for both respective institutions such as UT Health and University Health. Dr. Little added he is grateful for the assistance in the hiring of staff and the onboarding process. Dr. Little thanked to board for supporting all the multidisciplinary efforts to expand the kind of care that University Health provides.

NEW BUSINESS – CONSENT AGENDA – *JIM ADAMS, CHAIR*

Consideration and Appropriate Action Regarding Medical-Dental Staff Membership and Privileges — *Michael Little, M.D., President, Medical/Dental Staff*

SUMMARY: The Credentials Committee met on March 25, 2024 and reviewed the credential files of the individuals listed on the attached Credentials Report and the Professional Performance Evaluation Report. In its meeting of April 2, 2024, the Executive Committee of the Medical-Dental Staff recommended approval of the Credentials Committee Report.

Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Professional Practice Evaluations and Delineation of Privileges — *Michael Little, M.D., President, Medical/Dental Staff*

SUMMARY: The Credentials Committee met on March 25, 2024 and reviewed proposed revisions to Delineation of Privilege and the Professional Performance Evaluation Report and forms. In its meeting of April 2, 2024, the Executive Committee of the Medical-Dental Staff recommended approval the attached Delineation of Privileges and Focused/Ongoing Professional Performance Evaluation Report.

Consideration and Appropriate Action Regarding Telemedicine Privileges — *Bryan Alsip, M.D.*

SUMMARY: University Health's Professional Staff Services Department (PSS) is responsible for ensuring compliance regarding all applicants for the credentialing and privileging of providers, to include those approved for Telehealth privileges. In accordance with section 3.7, Telehealth, of the Bylaws, when University Health facilities are the originating site, University Health may use the privileging and credentialing decision from the distant site to make a final privileging decision provided all required elements are met.

Consideration and Appropriate Action Regarding Report on Investments for the first Quarter 2024 — *Reed Hurley*

SUMMARY: Presented for board approval are the Investment Portfolio Summaries for University Health and Community First invested funds for the first quarter of 2024. In total, the value of all invested funds as of March 31, 2024, was \$2,466,362,670 consisting of University Health, Bond, I&S Tax, LPPF and Community First funds. The reports include all information required by the Texas Public Funds Investment Act. In addition, the University Health and Community First portfolio reports have been provided separately. The portfolios earned \$29,912,135 of interest income during the first quarter, an increase of 10% from the previous quarter's \$27,279,343, and nearly 50% more than the same period a year ago as higher interest rates have continued to promote greater investment income throughout 2024.

As of March 31, 2024, the University Health portfolio for operations (excluding Community First and the debt related funds) was valued at \$1,775,938,028. The portfolio, consisting of the Operating, Emergency Reserve, Capital and M&O Tax Funds, earned \$20,582,091 during the quarter, had a weighted average yield of 4.79% and a weighted average maturity of 308 days. The portfolio trails behind the 6-month Constant Maturity Treasury (CMT) benchmark, which yielded 5.36%, and is below the 1-year CMT benchmark's 5.12% yield.

As of March 31, 2024, proceeds from the Series 2022 bonds were valued at \$233,486,301 with a weighted average yield of 4.42% and a weighted average maturity of 163 days. These proceeds have been invested above the bond issue's 4.14% arbitrage yield. Proceeds from the Series 2023 bonds are held primarily in the TexPool and TexPool Prime local government investment pools, which provide full liquidity. The funds were valued at \$128,717,141 with a weighted average yield of 5.37% as of March 31st. The combined bond funds total \$362,203,442 with a weighted average maturity of 112 days and a weighted average yield of 4.75%.

University Health also collects property taxes for debt service which are segregated into the Interest & Sinking (I&S) Tax Fund. The amount held in this account as of March 31, 2024, was \$24,285,709 with a weighted average yield of 5.25%. The I&S Tax Fund monies are held in highly liquid, short-term investments for debt service payments on August 15, 2024.

University Health operates a Local Provider Participation Fund (LPPF) which is financed by mandatory payments assessed on private hospitals. As of March 31, 2024, the balance in this account is \$17,394,012. The funds are held in highly liquid, short-term investments to process intergovernmental transfers when required. The weighted average yield for these funds is 5.24%.

The Community First Health Plans, Inc. portfolio (including Community First Group Hospital Service Corporation PPO) was valued at \$286,541,479 as of March 31, 2024.

Community First's portfolio earned \$3,718,952 during the quarter and ended the period with a weighted average yield of 4.72% and a weighted average maturity of 350 days. The portfolio's yield trails the 1-year CMT at 5.12%.

Consideration and Appropriate Action Regarding Five Independent Contractor Agreements for CRNA Anesthesia Services — *Edward Banos*

SUMMARY: University Health has experienced significant growth and expansion in its surgical and obstetric patient care services. Over the past few years, University Health has made notable additions to its facilities, including adding more operating rooms and the establishment of the Advanced Diagnostic Clinic. In order to meet the increasing demand for anesthesia services, University Health has leased the Department of Anesthesia at UT Health San Antonio (UT Health) and has made concerted efforts to enhance the availability of anesthesia providers for our patients. The demand for both MD anesthesia and CRNAs (certified registered nurse anesthetists) remains high as University Health continues to expand its services.

UT Health and University Health have recently expanded their anesthesia services through the existing lease arrangement by hiring additional Anesthesiologists and CRNAs to try to meet the growing demand. Despite these efforts, there is still a need for additional anesthesia services. University Health recently recruited five private retired military CRNAs who are ready and able to provide additional anesthesia services for University Health patients. As retired military, each of these individuals have earned and received full benefit packages from the United States government. Because of this status, each provider will work requested to be an independent contractor for University Medicine Associates, and as such will receive no employment benefits, i.e. health care coverage, retirement benefits, etc. Each will also be fully responsible for their self-employment and income taxes as well as their malpractice and worker's compensation insurance coverage.

Although these agreements are similar in nature to employment contracts, each contract requires board approval due to the amounts to be paid fair market value rates during the respective contract terms. Each of these providers will be credentialed as non-faculty. They will primarily cover our ambulatory facilities, eliminating the need to transfer staff from the main ORs during periods of high surgical services demand. UT Health Anesthesia is supportive of these agreements. Each provider has an ongoing contractual commitment to demonstrate improvement in resource utilization and patient satisfaction. Progress in these areas will be monitored, documented and reported monthly. University Health will establish and monitor annual goals for improvement and make recommendations to be implemented in a timely manner. Patient satisfaction scores as measured by Press Ganey will need to be in the top 25% for anesthesiology services.

Consideration and Appropriate Action Regarding a Funding Request for MRI 3 Tesla Upgrade — *Bill Phillips*

SUMMARY: University Health has five magnetic resonance imaging (MRI) scanners. There are two scanners at the Robert B. Green Imaging Center and three scanners at University Hospital. One of the scanners at University Hospital is located on the 8th floor of the Sky Tower. This device was designed primarily to meet the needs of inpatients needing MRI scans. Together the three scanners at the hospital perform approximately 16,000 procedures per year.

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Over the last five years, the demand for inpatient procedures has increased by 49%. The Canon 3.0 Tesla MRI located on the 8th floor of the Sky Tower was purchased in 2012. Due to the age of the machine, the image quality has significantly decreased and therefore can only be used for head studies. By manufacturer standards, this device has exceeded its life expectancy.

The Canon MRI has reached its end of life and the time has come to replace or upgrade this scanner. Considering the options, upgrading and rebuilding the existing scanner would be the most favorable option. Acquiring a new scanner would result in a significant cost increase and would require major construction as the 8th floor Sky Tower would have to have a large hole cut into the side of the building to allow a crane to remove the old scanner and install a new one. This would also take several months to complete. Upgrading and rebuilding the scanner is a relatively quick project that would take approximately eight weeks to complete.

The upgrade will replace every component of the current system, with the exception of the existing magnet bore. This upgrade is equivalent to purchasing a new MRI including all service and warranty protections.

Consideration and Appropriate Action Regarding Purchasing Activities (See Attachment A) — *Reed Hurley/Travis Smith*

SUMMARY: University Health’s Purchasing Consent attachment for the month of April 2024 includes 26 proposed contracts for Board of Managers action. The total requested Board of Managers approval for these 26 contracts is \$28,024,470. Additional Presented contracts during the April 2024 Board of Managers meeting total \$6,251,947 and are considered for approval separate from the Purchasing Consent.

RECOMMENDATION: Staff recommends Board of Manager’s approval of:
1) Purchasing Consent Agenda Items in the amount of \$6,251,947; and,
2) Purchasing Consent Attachment “A” in the amount of \$28,024,470

COMMENTS /DISCUSSIONS: NONE

ACTION: A **MOTION** to **APPROVE** staff’s recommendation was made by Ms. Jasso, **SECONDED** by Dr. Kelley, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Action Items:

Consideration and Appropriate Action Regarding Selected Purchasing Items:

Consideration and Appropriate Action Regarding Commissioning of Peace Officer for Bexar County Hospital District — *Chief Sherrie King/Ed Banos*

SUMMARY: University Health is authorized by the Texas Health & Safety Code to appoint and commission peace officers to provide a safe and secure environment for patients, visitors, staff, and facilities. A peace officer’s authority is limited to property owned or controlled by University Health, including an abutting street, right of way or easement in the property.

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The Texas Code of Criminal Procedure identifies persons commissioned by the Board of Managers of University Health as peace officers. The credentials of Jose Becerra have been examined and certified by the Chief of Police as meeting all of the requirements of a University Health Peace Officer.

As required of all University Health peace officers, Mr. Becerra has completed all necessary training requirements. The commissioning of this Peace Officer will be filling one open positions due to a budgeted New Full Time Employee position.

RECOMMENDATION: Staff recommends Board approval to commission Jose Becerra as a Bexar County Hospital District Peace Officer.

COMMENTS /DISCUSSIONS: Mr. Adams offered congratulations and welcome to Officer Becerra on his commissioning to BCHD Protective Services Department.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Ms. Jasso, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None.

Consideration and Appropriate Action Regarding a Selected Purchasing Items:

1. Consideration and Appropriate Action Regarding an Amendment to the Professional Services Agreement and Timeshare Agreement with Texas Liver Institute — *Ed Banos*

SUMMARY: Since 2013, University Health and the Texas Liver Institute (TLI) have collaborated with UT Health San Antonio to establish a comprehensive Liver Disease Management Program at University Health. Dr. Fred Poordad, President/CEO of TLI, is a renowned hepatologist and a visionary leader in this field. This partnership has significantly advanced the treatment of liver disease, leading to a substantial increase in the number of liver disease patients and potential transplant patients at University Health. As a result, University Health has become the second largest living liver donor center in the United States. To support this growth, University Health provides financial support for Medical Direction, Program Development, and Clinical services through a Professional Services Agreement with TLI, which will remain in effect until December 31, 2024.

Based on a foundation of common objectives, University Health and TLI have developed and continue to manage significant programs in fatty liver disease, cirrhosis and liver oncology. These medical services have not only enhanced the standard of healthcare provided to patients, but also contributed to the education and training of medical practitioners, as well as the advancement of medical knowledge through research and the promotion of community health. To further strengthen these services, University Health and TLI have adopted direct contracting for professional services and timeshare arrangements, ensuring that all patients have prompt access to the care they require.

Under the current Professional Services Agreement, these Hepatology physicians provide expertise in liver tumor management, and experience in organ failure and complex internal medicine regimens.

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These services are required to be available at all hours every day. In addition, TLI physicians provide medical direction for University Health's ambulatory Liver Tumor and Fatty Liver Disease Center. This clinic manages all patients with liver disease including pre-transplantation liver disease patients who are not eligible for transplants at the current time. The current annual cost of these professional services is an amount not to exceed \$3,082,386. Due to a restructuring of duties affecting the transplant faculty of UT Health, TLI has agreed to assume certain additional clinical and administrative duties and responsibilities previously provided by UT Health.

In addition to the expanded scope of the current Professional Services Agreement with TLI, University Health will be entering into a new time share arrangement with TLI in San Antonio at the North Indian Woods location (4318 DeZavala Road, Suite 403) which will allow them to provide phlebotomy services to patients who are managing liver disease.

As a result of the restructuring of duties of the transplant faculty by UT Health, the support provided to the UT Health Transplant Department pursuant to the Master Health Care Services Agreement will be reduced by \$574,179 per year. This results in a net decrease in overall cost to University Health of \$219,595 per year. The current annual cost of the Professional Services Agreement with TLI is an amount not to exceed \$3,082,386 for the twelve-month period beginning January 1, 2024 and ending December 31, 2024. This amendment will increase the contract cost by \$295,487 to \$3,377,873.

RECOMMENDATION: Staff recommends Board of Managers' approval of an amendment to the Professional Services Agreement with Texas Live Institute in an amount not to exceed \$295,487 and authorization to enter into a Timeshare Agreement for annual amount not to exceed \$12,288.

COMMENTS /DISCUSSIONS: Dr. Cohen asked if the group is a Private Practice and how will the responsibilities be shared with the Hepatology service at UT Health. Dr. Cigarroa offered added comments that Texas Liver Institute (TLI) is a private entity with a strong partnership with University Health and fund two Fellows to get educated in Transplant Hepatology. Further discussion ensued by Mr., Banos.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Dr. Cohen, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

2. Consideration and Appropriate Action Regarding a Professional Services Agreement between University Medicine Associates and UT Health San Antonio for Pediatric Cardiothoracic Surgery Services — *Ed Banos*

SUMMARY: The University Health Pediatric Heart Center is a comprehensive pediatric heart service line treating pediatric cardiology and cardiothoracic patients with complicated or high-risk conditions. Cardiothoracic surgical services are currently under the leadership of Dr. Aaron Abarbanell. As pediatric cardiothoracic surgeons are in great demand and short supply, University Health is fortunate to have been able to retain Dr. Abarbanell for the past three years.

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Under the current arrangement, University Health leases the services of Dr. Abarbanell through a professional services agreement between UMA and UT Health.

This agreement expires April 30, 2024. UT Health and University Health leadership agree that renewing this agreement is the most appropriate method of securing Dr. Abarbanell's services for our Pediatric Heart Center patients. University Health and UMA have historically collaborated with the UT Health Departments of Pediatrics, OB/GYN, ENT and Surgery by leasing physicians to assure high quality care in neonatology, general pediatrics, hematology/oncology, obstetrics/gynecology, pediatric otolaryngology and pediatric surgical services. This partnership has facilitated the recruitment of board-certified primary care and pediatric specialists and provided a mechanism for UMA to bill for these services and collect professional services revenue.

The new annual lease cost is \$917,335, an increase of \$201,335 over the annual cost for the prior three years of \$716,000. This amount includes physician salary, fringe benefits, malpractice insurance and continuing medical education costs. It also includes an additional \$60,719 in support for the Medical Director-Pediatric Heart Surgical Services position that Dr. Abarbanell recently assumed, although this amount is fully offset by a reduction from the Annual Operating Agreement-Medical Director contract previously held by Dr. John Calhoun. The nature of this agreement allows University Health to bill for the professional services provided by Dr. Abarbanell and to collect and retain all payments as an offset to the lease payments. The professional fee collections during 2023 were \$198,000. Additionally, University Hospital collected \$7,855,000 in hospital facility fees during 2023 for patients treated by Dr. Abarbanell. These expenses and revenues are included in the 2024 operating budget.

RECOMMENDATION: Staff recommends Board of Managers' approval to execute a two-year professional services agreement with UT Health San Antonio for 1.0 FTE pediatric cardiothoracic surgical services at an amount not to exceed \$917,335 per year. The total contract is for an amount not to exceed \$1,834,670 for the two-year period beginning May 1, 2024 and ending April 30, 2026. UMA will retain 100% of professional fee collections as a partial offset to these expenses.

COMMENTS /DISCUSSIONS: Mr. Hasslocher commented on Dr. Calhoun desire to continue to work at a decreased capacity and is amazed by Dr. Calhoun work and efforts in the Pediatric Heart Surgical Services.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Dr. Kelley, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Consideration and Appropriate Action Regarding Consideration and Appropriate Action Regarding the Financial Report for March 2024 — Reed Hurley

SUMMARY: University Health's consolidated bottom line for the month of March 2024 reflects a gain of \$20.7 million, \$18.7 million better than the budgeted gain of \$2.0 million.

This gain to budget is primarily due to patient activity driving positive net patient revenue of \$7.6 million, and higher than budget DSH revenue of \$4.2 million.

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In March, clinical activity (as measured by inpatient patient days) was up by 14.8% and inpatient discharges were higher than budget by 8.6%. Volumes exceeded budget across all key service delivery areas.

Community First experienced a bottom line gain of \$245 thousand, which was \$204 thousand higher than the budgeted gain of \$40 thousand. Although Community First fully insured membership was down 18.9% to budget due to faster than anticipated Medicaid disenrollment, the gain to budget was driven by a lower than budgeted purchased service expense.

Operating Revenue - Year to Date:

Net patient revenue is over budget \$39.6 million driven by high patient volumes, acuity of inpatient services, and the continued growth of retail pharmacy volumes.

Supplemental revenue is over budget \$9.0 million due to the deferral of DSH cuts and an unexpected increase in the HARP program for 2024. Community First premium revenue is under budget \$36.7 million related to lower than budgeted Medicaid membership which was impacted by the State's disenrollment process.

Operating Expense - Year to Date:

Medical Services are under budget \$7.8 million related to lower than budget UT Health physician contracted fees and a refund for prior year UHRIP supplemental IGT expense. Supplies are over budget \$11.2 million due to \$7.1 million in higher pharmaceuticals expense from the retail pharmacy programs and \$4.4 million in higher medical supplies from the operating room and procedural departments. Community First claims expense is under budget \$36.7 million primarily driven by the lower than budgeted Medicaid membership.

Highlights of the Consolidated Balance Sheet are Days Revenue in Patient Accounts Receivable: 37.6 days on a budget of 38.0 days. Improved cash collections and AR cleanup has moved this metric in a positive direction. The Women's and Children's Hospital and associated projects has a budget of \$838 million, \$754 million has been paid to date leaving a balance of \$84 million. A large portion of the remaining balance is encumbered and expected to be paid on the project. The Community Hospitals project with a preliminary budget of \$1.2 billion currently has a reserved cash balance of \$855 million.

The budget is now being trued-up based on final design development drawings, site conditions, projected workforce shortages in the skilled trades and other inflationary factors. University Health has paid out \$62 million to date on this project. Unencumbered funds reserved for future capital needs has a balance of \$20.0 million. University Health's Net Asset Value has increased \$79.0 million year to date on a Generally Accepted Accounting Principles (GAAP) basis including debt service tax revenue and interest expense on bonds.

RECOMMENDATION: Staff's recommendation to approve the March 2024 Financial Report as presented to the Board of Managers subject to Audit.

COMMENTS /DISCUSSIONS: Mr. Hasslocher commented on another good month.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Dr. Kelley, and **PASSED UNANIMOUSLY**.

EVALUATION: None.
FOLLOW UP: None

Presentations and Education:

A. High Value Post-Acute Network — *Ted Day/Bryan Alsip, M.D*

COMMENTS /DISCUSSIONS: Dr. Cohen asked if University Health pays the facilities or are they self-sufficient. Mr. Day replied in general for the high value Post-acute facility excluding the four that are the owned one's because we have no financial relationship with them, we have a contractual agreement that has no financial considerations, it is basically an expectations document, the doctors' need to respond timely and follow-up with physician care in a timely manner. The exception to that is the contracted facilities where we state we would like to place a patient with the selected facility and foot the bill at a pre-determined rate for a certain number of days and those patients are placed when we know there will be a foreseeable discharge plan from that facility. This is for un-funded patients. Dr. Cigarroa added comments. Dr. Kelley appreciated the work and presentation and how essential it is to have this network in place. Dr. Kellley asked about organization of case management, the role of RN's as opposed to Social Workers, what are the roles of the Social Workers'. Further discussions continued.

Mr. Banos offered an update on a speaker, Ms. Angelina Baines who previously addressed the Board of Managers about the care we provided and the services available to her. We follow-up with Ms. Baines after her visit by Case Management and Regina Reed, Director of Social Worker Services who worked tirelessly with Ms. Baines in assisting her with her needs. Thru the assistance of Regina Reed who assisted with Ms. Baines in submitting an application to the Town Twin Village, a tiny home village in the East side. Her initial application was denied and thru the ongoing efforts of Regina Reed, Ms. Baines was finally accepted and hopefully a good outcome as she moves forward in bettering her life and health.

Mr. Adams thanked Mr. Hernandez and the staff for all their positive efforts within the community. Mr. Adams shared on the ongoing process being made by Dr. Kelley and Ms. Fernandez in interviewing for Mr. Hernandez' replacement after his retirement.

Information Only Items:

1. Update on the Women's and Children's Hospital and Associated Projects — *Don Ryden*
2. Update on the Community Hospitals and Associated Projects — *Don Ryden*
3. University Health Foundation Update — *Sara Alger*
4. Report on Recent Recognitions and Upcoming Events — *Leni Kirkman*

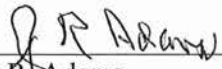
Adjournment — *Jim Adams, Chair*

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There being no further business Mr. Adams adjourned the public meeting at 7:16 pm



James R. Adams
Chair, Board of Managers



Margaret A. Kelley, MD.
Secretary, Board of Managers



Janie M. Guevara, Recording Secretary

The Board of Managers may recess during the open meeting in order to hold a closed meeting. Alternatively, a closed meeting may be held before the open meeting or after its adjournment.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing, market data and/or financial and planning information relating to the arrangement or provision of proposed new services and/or product lines.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing or financial planning information relating to a bid or negotiation for the arrangement or provision of services or product lines to another person if disclosure of the information would give advantage to competitors of the hospital district.