

## Board of Managers Meeting

By Telephone

Tuesday, 7/28/2020

6:00 - 8:00 PM CT

1. Call to Order and Record of Attendance *Presented By: Jim Adams, Chair* (:01)
2. Invocation - Father Brian Garcia, Campus Priest for The University of Texas at San Antonio and Texas A&M University- San Antonio *Presented By: Jim Adams, Chair* (:03)
3. Pledge of Allegiance *Presented By: Jim Adams, Chair* (:01)
4. Special Recognition: Quarterly Employee Recognition Awards *Presented By: George B. Hernández, Jr./Board Members*

*7.28.20 Employee Recognition 2nd Qtr 2020 - Page 4*

*7.28.20 EOQ Bios - Page 5*

5. Public Comment: (:05)
6. Approval of Minutes of Previous Meetings: (:03)
  - June 23, 2020 (Regular Meeting)
  - June 30, 2020 (Regular Meeting)
  - 6.23.20 minutes - Page 8*
  - 6.30.20 minutes - Page 21*
7. Report from UT Health San Antonio *Presented By: William Henrich, MD, President* (:15)
  - A. Acknowledgement of Staff
  - B. Upcoming Events
8. New Business: *Presented By: Jim Adams, Chair* (:15)

Consent Agenda

  - A. Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Staff Membership and Privileges *Presented By: Rajeev Suri, MD, President, Medical/Dental Staff*  
*7.28.20 MD Staff Recommendations for Membership and Privileges - Page 38*
  - B. Consideration and Approval of Medical-Dental Staff Recommendations for Staff Membership and Delineation of Privileges *Presented By: Rajeev Suri, MD, President, Medical/Dental Staff*  
*7.28.20 MD Staff Recommendations and Delineation of Privileges - Page 164*
  - C. Consideration and Appropriate Action Regarding Policy No. 4.06.01 Controlled Substance Diversion Prevention, Detection, Reporting, and Response Program *Presented By: Elliott Mandell/Rebecca Cedillo*  
*7.28.20 policy 4.0601 Cover - Page 225*  
*7.28.20 Policy 4.0601 Controlled Substance Diversion - Page 227*
  - D. Consideration and Appropriate Action Regarding Policy No. 5.12.01 Conflict-of-Interest in Research *Presented By: Roberto Villarreal, MD/Rebecca Cedillo*  
*7.28.20 Policy No 5.12.01\_Cover Memo\_Conflict of Interest in Research\_ - Page 232*  
*7.28.20 Policy 5.12.01\_CONFLICT OF INTEREST IN RESEARCH - Page 234*

E. Consideration and Appropriate Action Regarding Policy No. 9.01.02 Expanded Access and Use of Investigational Device, Drug, or Biologic Research *Presented By: Roberto Villarreal, M.D./Rebecca Cedillo*

*7.28.20 Policy 9.01.02 Cover Memo\_Expanded Access - Page 245*

*7.28.20 Policy 9.01.02\_Expanded Access - Page 247*

*7.28.20 Policy 9.01.02\_Attachment I\_ - Page 261*

F. Consideration and Appropriate Action Regarding Policy No 10.12 Peer Review Process *Presented By: Emily Volk, M.D./Rebecca Cedillo*

*7.28.20 Policy 10.12 Cover Peer Review - Page 262*

*7.28.20 Policy 10.12 Peer Review Process - Page 264*

G. Consideration and Appropriate Action Regarding the 2nd Quarter 2020 Investment Report *Presented By: Roe Garrett/Reed Hurley*

*7.28.20 Investments - Page 278*

H. Consideration and Appropriate Action Regarding Purchasing Activities (See Attachment A) *Presented By: Antonio Carrillo/Travis Smith*

*7.28.20 Purchasing activities - Page 318*

9. Action Items: (:30)

A. Consideration and Appropriate Action Regarding Selected Purchasing Items:

(1) Consideration and Appropriate Action Regarding tConsideration and Appropriate Action Regarding an Amendment to the Lease with Maseho, Inc., Located at Corporate Square Tower, 4801 NW Loop 410, San Antonio, Texas *Presented By: Don Ryden*  
*7.28.20 Lease Amend with Maseho - Corp.Sq - Page 330*

(2) Consideration and Appropriate Action Regarding Consideration and Appropriate Action Regarding an Authorization to Order Electrical Switchgear through CPS Energy for the Women's and Children's Hospital and Associated Projects *Presented By: Don Ryden*  
*7.28.20 CPS Energy LOI - Page 333*

(3) Consideration and Appropriate Action Regarding Consideration and Appropriate Action Regarding an Agreement with UT Health San Antonio for Radiation Therapy Services at the Mays Cancer Center *Presented By: Awoala Banigo*  
*7.28.20 Radiation Safety with UT - Page 336*

(4) Consideration and Appropriate Action Regarding an Amendment to the Contract between Community First Health Plans and TriZetto Corporation for Medicare Advantage and Dual Eligible Special Needs Plans Infrastructure Enhancements *Presented By: Theresa Scepanski/Daverick Isaac*  
*7.28.20 TriZetto Corporation Contract Amendment - Page 339*

(5) Consideration and Appropriate Action Regarding an Extension of the Agreement with Luby's Fuddrucker's Restaurants, LLC for Management of Hospital Bistro, Robert B. Green Café, and Texas Diabetes Institute Cafeteria *Presented By: Jim Willis*  
*7.28.20 Agreement Extension - Luby's - Page 344*

B. Consideration and Appropriate Action Regarding the Financial Report for June 2020 *Presented By: Reed Hurley*

*7.28.20 Financial Highlights and Exhibit A - Page 348*

*7.28.20 Financial Activities - Page 352*

*7.28.20 Financial Presentation - Page 359*

10. Presentations and Education:

A. Epic Electronic Health Record Project Update *Presented By: Bill Phillips/George B. Hernandez, Jr.*

*7.28.20 Epic Update - Page 368*

B. Update on the Women's and Children's Hospital and Associated Projects *Presented By: Don Ryden (:20)*

*7.28.20 Womens & Childrens Update - Page 370*

*7.28.20 WC Hospital Presentation - Page 375*

11. Information Only Items:

A. Annual CareLink Report *Presented By: Virginia Mika, PhD/Roberto Villarreal, MD*

*7.28.20 2019 CareLink Annual Report - Page 386*

B. Community First Health Plans Bi-Annual Report *Presented By: Theresa Scepanski*

*7.28.20 CFHP 2019 Annual Operations Report - Page 399*

C. Report on Recent Recognitions and Upcoming Events *Presented By: Leni Kirkman*

*7.28.20 Recent Recognitions Upcoming Events - Page 411*

D. University Health System Foundation Update *Presented By: Leni Kirkman/Randy Harig*

*7.28.20 Foundation Update - Page 414*

*7.28.20 Foundation Update - Page 417*

12. Adjournment *Presented By: James Adams, Chair*

The Board of Managers may recess during the open meeting in order to hold a closed meeting. Alternatively, a closed meeting may be held before the open meeting or after its adjournment.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing, market data and/or financial and planning information relating to the arrangement or provision of proposed new services and/or product lines.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing or financial planning information relating to a bid or negotiation for the arrangement or provision of services or product lines to another person if disclosure of the information would give advantage to competitors of the hospital district.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.072 to receive information to deliberate the purchase, exchange, lease or value of real property.

Courtesy Notice: A closed meeting will be held pursuant to TEX. HEALTH & SAFETY CODE, Section 161.032 to evaluate the quality of medical and/or health care services and receive records, information, or reports provided by a medical committee, medical peer review committee, or compliance officer.



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### Quarterly Employee Recognition Awards

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Professional: (Nursing)	Joana Novodvorschi Clinic Staff Nurse II, OB/GYN Emergency Services
Professional: (Non-Nursing)	Rishi Goswamy Senior Analyst, Operations Support
Management:	Darrel Hughes Pharmacy Programs Manager
Technical:	Adrian O'Prey Senior Registered Pharmacy Technician
Clerical	Audrey Martinez Registration Access Specialist, Renal Dialysis Southeast
Service:	Ana G. Oliva Environmental Associate, Environmental Services
Volunteer:	Carolyn Grill Volunteer, Volunteer Services
Provider:	Olga Ali, PA Physician Assistant, Detention Health Care Services - Adult
Team:	The Clinical Pharmacy COVID-19 Team Ana Franco-Martinez, Jose Gonzalez, Gloria Gutierrez Elizabeth Hand, Kristi Traugott, Amanda Fowler

All of this year's quarterly recipients will be our special honored guests at the Annual Recognition Awards Ceremony at the Omni on Thursday, February 25, 2021.

Employees of the Quarter receive a plaque, embossed pen and an opportunity to select one of numerous awards valued at \$100 on the Employee Recognition website.

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Theresa Scepanski  
Sr. Vice President/Chief Administrative Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer

# Employee of the 2nd Quarter – 2020

## Professional Nursing

### Joana Novodvorschi – Clinic Staff Nurse II – OB/GYN Emergency Services

During leadership rounds, many patients mentioned Joana by name and talked about the great patient experience she provided them. A patient said, “Joana made me laugh so much, I forgot about my labor pains”. Another patient and their husband said, “We were in AWE when we saw Joana and she remembered us by name and our personal story. She gave us the birthing experience we wanted”. Joana is a rehire and has been with the Health System for a total of 7 years.

## Professional

### Rishi Goswamy – Senior Analyst – Operating Room

Rishi has done an amazing job utilizing the First Case On-Time Starts and room Turn-Around Times to help facilitate improved Operating Room time and personnel utilization. He has used this data to troubleshoot and identify areas needing process improvement. Recently, Rishi created a report to maximize staffing during COVID. He always has an extremely positive, helpful attitude and continues to do such a fantastic job. Rishi has been with University Health System for 2 years.

## Management

### Darrel Hughes – Pharmacy Programs Manager – Pharmacy Inpatient

Mr. Hughes has served as an invaluable leader. His previous experience as an emergency medicine pharmacist and expansive clinical knowledge has helped the Pharmacy Department adapt quickly to changes related to COVID-19. Mr. Hughes led a group to create and implement a number of COVID-19 medication guidelines for healthcare providers. He also worked with Pharmacy operations and clinical teams to adjust workflow, coordinate staffing, and manage drug inventory. Darrel is committed to motivating and mentoring the pharmacy team. Darrel has been with University Health System for 13 years.

## Technical

### Adrian O’Prey, Senior Registered Pharmacy Technician – Inpatient

Adrian has exceeded expectations in her role and epitomizes the UHS Pharmacy mission by consistently providing the highest level of quality Pharmaceutical Care to all patients within the University Health System. She is the dedicated Pharmacy Tech Trainer, she volunteers to enhance staffing and escorts the Pharmacists during Code Blue calls. Adrian has worked on process improvements for Inpatient Pharmacy operations/workflow to meet management goals and ensure patient safety. Adrian has been with University Health System for 4 years.

## Clerical

### Audrey Martinez –Registration Access Specialist – Renal Dialysis, Southeast

Audrey always goes above and beyond by volunteering to train new staff and diligently assisting her co-workers to screen patients, family and employees. Audrey always makes it a point for her co-workers to feel important and recognized by decorating the staff break room during each of their birthdays and by taking the lead on important events for each team to be recognized. Audrey is a great asset to the Health System and to the Southeast Dialysis clinic as she demonstrates proficiency and competency allowing her to share her core knowledge with others on the team. Audrey has been with the Health System for 2 years.

## Service

### Ana Gloria Oliva – Environmental Service Associate

Ana has exceeded expectations when it comes to job outcomes, leadership, being a team player and recognizing room for improvement. Ana not only goes out of her way to disinfect our treatment areas thoroughly but also strives to always make improvements. Ana cleans our facility Monday through Friday, but has now volunteered to come in on the weekends to ensure our facility is continuously sanitized to proper standards. Ana has been a beacon of light and hope during COVID. Ana has been with University Health System for 17 years.

## Volunteer Services

### Carolyn Grill

In December 2018, Carolyn “Carol” Grill joined the Volunteer Services department at University Health System. Carolyn volunteers two days a week to work the information desk and assisted microbiology during the first initial COVID-19 wave. She has volunteered in the NICU providing comfort and care to our tiniest patients. She works in the office, delivers patient mail, completes inventory, and even assisted Corporate Communications with the Shoe project which including sorting and delivering new shoes to employees. Carolyn has contributed over **245** volunteer hours to University Health System.

## Provider

### Olga Ali – Physician Assistant – Adult Detention Center

Olga is a knowledgeable professional and has a positive attitude toward staff and patients. She regularly volunteers to assist with patient care issues and will even come in on her days off to ensure patients receive the best care. Olga maintains excellent clinical control over her chronic care and urgent care patients. She implemented several process improvement initiatives in her assigned areas that improved efficiencies. Olga has practiced with University Health System for 5 years.

## **Team**

### **Clinical Pharmacy COVID-19 – Pharmacy Inpatient**

Comprised of: Ana Crystal Franco-Martinez, Clinical Specialist, Jose Gonzalez, Clinical Pharmacist, Gloria Gutierrez, Clinical Pharmacist Specialist, Elizabeth Hand, Clinical Specialist, and Kristi Traugott, Clinical Specialist

These team members worked together with other multidisciplinary teams to manage and resolve medication issues related to COVID. These efforts resulted in numerous resources for healthcare providers, including consensus treatment guides, strategies to optimize drug therapy, contributions to educational reference tools, and revisions to the Adult ICU/ED IV Drip Quick Reference. Lastly, the team worked with the Resuscitation Services Committee to create an Enhanced Isolation Code Blue process and Pocket Card for code responders to COVID-19 patients. The Pharmacy Inpatient Team has a combined service to University Health System of 71 years.



**BEXAR COUNTY HOSPITAL DISTRICT  
BOARD OF MANAGERS**

By Telephone

Tuesday, June 23, 2020

2:00 p.m.

University Hospital  
4502 Medical Drive  
San Antonio, Texas 78229

**MINUTES**

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**BOARD MEMBERS PRESENT:**

James R. Adams, Chair  
Ira Smith, Vice Chair  
James C. Hasslocher  
Roberto L. Jimenez, M.D, Immediate Past Chair  
Robert Engberg  
Margaret Kelley, MD  
Thomas (“TJ”) C. Mayes, JD

**OTHERS PRESENT:**

George B. Hernández, Jr., President/Chief Executive Officer, University Health System  
Bryan Alsip, MD, Executive Vice President/Chief Medical Officer, University Health System  
Edward Banos, Executive Vice President/Chief Operating Officer, University Health System  
Ted Day, Executive Vice President, Strategic Planning and Business Development, University Health System  
Rob Hromas, MD, Dean, Long School of Medicine, UT Health, San Antonio  
Reed Hurley, Executive Vice President/Chief Financial Officer, University Health System  
Bill Phillips, Senior Vice President/Chief Information Officer, Information Services, University Health System  
Serina Rivela, Vice President/Chief Legal Officer, University Health System  
Rajeev Suri, MD, Professor/Department of Radiology; President, Medical/Dental Staff, University Health System  
Don Ryden, Vice President/Project, Design, and Construction, University Health System  
James Willis, Vice President/Associate Administrator, University Hospital  
And other attendees.

**CALL TO ORDER AND RECORD OF ATTENDANCE: JIM ADAMS, CHAIR, BOARD OF MANAGERS**

Mr. Adams called the meeting to order at 2:01 pm. On behalf of the Board of Managers, he greeted and welcomed the two newly appointed Board members, Dr. Margaret Kelley and Mr. Thomas (“TJ”) Mayes. He then yielded the floor to the Recording Secretary for the roll call to confirm a quorum. Dr. Jimenez was noted absent; and all other Board members, indicated “present.” Upon confirmation of a quorum, Mr. Adams asked Board members to hold their questions until after each presentation. Mr. Adams noted that



while members of the public are not able to ask questions during today's meeting, should any citizen or member of the media have any questions or comments, he asked they be emailed to [Public.Relations@uhs-sa.com](mailto:Public.Relations@uhs-sa.com). This email address is on the Health System's corporate website in the Contact Us section. A staff member will follow up within a day or two.

### **INVOCATION AND PLEDGE OF ALLEGIANCE**

Mr. Adams introduced Pastor Tom Robinson, Evangelical Lutheran Church of America, for the invocation and he led the pledge of allegiance.

**PUBLIC COMMENT:** None.

### **APPROVAL OF MINUTES OF PREVIOUS MEETING(S):** May 19, 2020 (*Regular Meeting*)

SUMMARY:	The minutes of the regular Board meeting of Tuesday, May 19, 2020, were submitted for the Board's approval.
RECOMMENDATION:	Staff recommended approval of the Board minutes as submitted.
ACTION:	A <b>MOTION</b> to approve staff's recommendation was made by Mr. Hasslocher, <b>SECONDED</b> by Mr. Engberg, and <b>PASSED UNANIMOUSLY</b> .
EVALUATION:	None.
FOLLOW-UP:	None.

At this time, Mr. Adams asked Dean Rob Hromas to provide an update regarding the Long School of Medicine. Dr. Hromas addressed the COVID 19 surge of patients; the number of positive cases has increased more than 20-fold. He expressed gratitude for Mr. Mike Roussos, Dr. Bryan Alsip, and Dr. Emily Volk in their work with Dr. Bob Leverage to create a buffer regarding patient beds. The Health System has testing capacity and is helping the state with the unique ability to process over 2,000 Covid-19 test results in 24 hours. Elective surgeries have been postponed again. Currently there are no cases scheduled; therefore not cancelling. Masking is required of all patients and staff at UT facilities. This time around, staff is better prepared with more staff on hand, better testing, and personal protective equipment and supplies. Both entities are going all out with public service announcements to educate the public, with UT Health launching a social media campaign last week titled "*Masking Saves Lives.*" People mask out of respect for their neighbors, to not make them sick. Regarding recent protests against racism and inequality, the Long School of Medicine held an event, "*White Coats for Black Lives.*" Approximately 1,200 people attended; 150-200 faculty, 600 medical students, and 100 nursing students. It was a great crowd, UT Police were involved as well, they sponsored a hydration station, and the event was a tremendous show of unity for restorative justice. By the same token, UT Health San Antonio has added one full day of mandatory training for all students, faculty and staff on how to go from by-stander to up-standing racial inequality and how to de-escalate such situations without violence. Dr. Hromas thanked Health System leadership for the wonderful partnership in fighting Covid-19. UT Health SA has set up their own Covid-19 testing mainly for UT patients at the UT Dental Building. Unfortunately, Dr. Hromas predicts at last two more weeks of this surge. Back-up hospital teams have been activated and he was proud to report that there has yet to be one case where a patient has transmitted Covid-19 to the physician.

Mr. Smith asked how screenings for Covid-19 are being handled at Health System clinics. The clinics are conducting the same screening and masking process being used at University Hospital. University Medicine Associates has adopted tele visits and telehealth. The resident clinic at Robert B. Green also went from in person visits to telehealth. If a patient needs to come in for a clinical visit, there is signage indicating that masking and social distancing are required in all of the clinics. All of the ambulatory

clinics are operating to some degree, Express Med has seen an increase in visits. The majority of the physicians are encouraging tele visits, and some of the more remote locations ask visitors to wait in the car until provider is ready to see them. At the present time, Health System clinics are testing only symptomatic patients and sending asymptomatic patients to Metropolitan Health District. Dr. Kelley asked about the process within a clinic for a patient to get tested. Patients who suspect they have COVID are tested when they present with symptoms. Those patients who are being admitted and are suspicious for Covid-19 are directly admitted to a special unit. Staff is not turning patients away, only re-directing them to appropriate testing sites. Mr. Adams urged the staff not talk to friends and families about the number of Covid patients at University Hospital since Mayor Nirenberg and Judge Wolff are only sharing the total number of patents in local hospitals. Mr. Hernandez agreed that it is important to communicate with the community that this surge is real and every age group is being affected, not only the elderly. More recently, the largest single age group is 40 to 49 years old, and it appears to be growing on the younger age groups.

**CONSENT AGENDA – JIM ADAMS, CHAIR**

**REPORT FROM THE NOMINATING COMMITTEE AND ELECTION OF THE BOARD OF MANAGERS SECRETARY — ROBERT ENGBERG, CHAIR, NOMINATING COMMITTEE**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING RE-APPOINTMENTS TO THE BOARD OF TRUSTEES OF THE CENTER FOR HEALTH CARE SERVICES — ROBERT ENGBERG, CHAIR, NOMINATING COMMITTEE**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN APPOINTMENT TO THE BOARD OF DIRECTORS OF COMMUNITY FIRST HEALTH PLANS, INC. — ROBERT ENGBERG, CHAIR, NOMINATING COMMITTEE**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN APPOINTMENT TO THE UNIVERSITY HEALTH SYSTEM FOUNDATION BOARD OF DIRECTORS — ROBERT ENGBERG, CHAIR, NOMINATING COMMITTEE**

SUMMARY:

Report from the Nominating Committee and Election of the Board of Managers Secretary — Robert Engberg, Chair, Nominating Committee – Board Bylaws call for the Election of Officers annually in September and they allow for the election of an officer to fill the unexpired term for a position left vacant due to loss of Board membership at the next regular meeting of the Board, as is the case with Dr. Dianna Burns. The Nominating Committee recommends the election of Mr. James C. Hasslocher to fill the unexpired term of the Board Secretary position previously held by Dr. Dianna Burns effective immediately through September, 2020.

Consideration and Appropriate Action Regarding Re-Appointments to the Board of Trustees of The Center For Health Care Services — Robert Engberg, Chair, Nominating Committee – Richard Usatine, M.D., has represented the Board of Managers on the Center’s Board of Trustees since August, 2009. He currently serves on the Planning & Operations Committee, bringing a wealth of knowledge to the Center. Graciela Cigarroa, J.D., has represented the Board of Managers on the Center’s Board of Trustees since July, 2014. Currently, she serves as Board

Secretary, member of the Finance Committee, member of the Center's Advisory Committee, and President of the Center's Foundation Board. The Nominating Committee recommends the re-appointment of Dr. Usatine and Ms. Cigarroa to The Center for Health Care Services Board of Trustees for a two year term beginning July 1, 2020 through June 30, 2022.

Consideration and Appropriate Action Regarding An Appointment to the Board of Directors of Community First Health Plans, Inc. — Robert Engberg, Chair, Nominating Committee - Mr. Thomas C. ("TJ") Mayes was appointed to the Board of Managers by Judge Nelson Wolff on May 12, 2020. He is a local attorney in private practice with public service interests centered on healthcare and education. Currently, he is the chair of the Bexar County Opioid Task Force. The Nominating Committee recommends the appointment of Mr. T.J. Mayes to fill the unexpired term of Dr. Johnny Lovejoy, II, effective immediately through September 30, 2021.

Consideration and Appropriate Action Regarding An Appointment to the University Health System Foundation Board of Directors — Robert Engberg, Chair, Nominating Committee - Dr. Margaret Kelly was appointed to the Board of Managers by Judge Nelson Wolff on May 12, 2020. She is a board-certified obstetrician and gynecologist in private practice, and has served on many community boards, such as, The Center for Healthcare Services. The Nominating Committee recommends the appointment of Dr. Margaret Kelley to fill the unexpired term of Ms. Janie Barrera as a Board of Managers representative on the University Health System Foundation Board of Directors, effective immediately through December 31, 2020.

RECOMMENDATION: Nominating Committee of the Board of Managers recommends approval of the appointments and re-appointments as indicated above.

ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Engberg, **SECONDED** by Mr. Hasslocher, and **PASSED UNANIMOUSLY**.

EVALUATION: Mr. Engberg noted the quality of Board appointees who serve and he thanked Dr. Kelley and Mr. Mayes for their willingness to serve on subsidiary committees.

FOLLOW-UP: None.

#### **ACTION ITEMS – JIM ADAMS, CHAIR**

##### **CONSIDERATION AND APPROPRIATE ACTION REGARDING SELECTED PURCHASING ITEMS:**

##### **CONSIDERATION AND APPROPRIATE ACTION REGARDING A LEASE AMENDMENT WITH 5282 MEDICAL DR., LLC FOR THE NW FAMILY HEALTH CLINIC — DON RYDEN**

SUMMARY: The NW Family Health Center located at 7726 Louis Pasteur operates out of leased space owned by Methodist Healthcare Ministries (MHM).

The lease for the facility ends July 31, 2020 but MHM is willing to extend the lease through December 31, 2020 to allow for a smooth transition to another location. The NW Family Health Center serves as a primary care hub for northwest Bexar County. To better serve this large geographic area, staff recommends a lease of two separate locations. In January 2020, the Board of Managers approved a lease for a NW Pediatric and Women's Health Services Clinic at the Westgate Medical Office Building located at 5282 Medical Drive. This lease allowed the Health System to co-locate both pediatric and women's services. This proposed lease allows the Health System to supplement those services with adult primary care in an adjacent 3939 sq. ft. suite (Suite 250). Co-location of these clinics improves efficiency of back office operations. The landlord has agreed to amend the current lease to include the additional clinical space at the existing rental rate and terms. This base rental rate is \$27.00 per sq. ft., with annual escalations of 3 percent. The landlord will provide a \$25.00 per sq. ft. allowance for tenant improvements. The landlord is 5282 Medical Dr., LLC, as successor in interest to Welltower OM Group, LLC. The lease term will be for five (5) years commencing on the date a certificate of occupancy is issued by the City of San Antonio, but no later than sixty (60) days following Lease execution. The lease expense for the five (5) year term is approximately \$568,512. Mr. Ryden reviewed annual base rates amounts for years one to five. The rental rate is on a modified gross basis which includes an operating expense stop for the calendar year 2019 at \$11.96 per sq. ft. Assuming a 2 percent escalation per year in operating expenses, Mr. Ryden reviewed annual expense for year one through year five not to exceed \$3,896. The landlord is providing a tenant improvement allowance of \$98,475 (\$25 per sq. ft.). The cost of the renovations required for this space is not expected to exceed this amount. The costs for setting up the necessary information technology components at this location are estimated to be \$ 81,616. In addition, estimated expenditures as part of the associated costs for occupying this space are at \$ 24,500. As an affiliate of Welltower, Inc., 5282 Medical Dr., LLC is a single purpose entity and has no employees. The local branch office of the Welltower management group has a total of four employees. The workforce composition data was provided for the Board's review.

**RECOMMENDATION:** Staff recommends Board of Managers' approval of lease Amendment with 5282 Medical Dr., LLC for Suite 250 at 5282 Medical Drive, San Antonio, Texas. The five year cost of the lease is \$568,512. In addition to the lease agreement, staff recommends Board or Managers approve I.T. expenditures of \$81,616 and the purchase of medical equipment and furniture, and other related costs at a cost not to exceed \$24,500.

**ACTION:** A **MOTION** to approve staff's recommendation was made by Mr. Smith, **SECONDED** by Mr. Hasslocher, and **PASSED UNANIMOUSLY**.

**EVALUATION:** None.

**FOLLOW-UP:** None.

*Dr. Jimenez phoned in at 2:33 pm.*

**CONSIDERATION AND APPROPRIATE ACTION REGARDING A LEASE AGREEMENT WITH HUEBNER COMMONS, LTD. FOR THE NW WOMEN'S HEALTH CENTER — DON RYDEN**

SUMMARY:

This second clinic site is located at Huebner Commons, 11703 Huebner Road, San Antonio, Texas. The clinic will be staffed with two full time primary care providers and support a grant funded program for women that need Opioid-related Sub Oxone treatment. Volume for this location is estimated to be 6,800 patient encounters per year. The grant will be used to help pay the rental expense. The proposed new location is a former urgent care clinic at Huebner Commons, at 1703 Huebner Road. This vacant clinic is already built out and will require only minor modification. The space is 2283 sq. ft. and the Health System will also be able to purchase the existing furniture at a reduced price of \$15,000 from the bank lien. The furniture is estimated to have a value at over \$50,000 and is in excellent condition. This base rental rate is \$24.00 per sq. ft., with annual escalations of \$.50 per sq. ft., (or approximately 2 percent per year). The lease term will be for five (5) years commencing on the lease execution date. However, the rent will not start for sixty (60) days following lease execution.

The base rental rates for the five-year term total: \$285,375

The rental rate is on a triple net basis with includes a common area maintenance (CAM) charge for the first year of \$10.78 per sq. ft. This CAM charge covers the tenant's pro-rata share of taxes, insurance, and other related real estate expenses: Assuming a 2 percent escalation per 987 year in operating expenses, the additional estimated rental expenses that will be incurred for year one through year five:

\$413,452

Total construction costs for minor renovations are estimated not to exceed: \$42,317

Total costs for setting up the necessary information technology components at this location: \$129,539

Total estimated expenditures for associated costs for occupying this space: \$29,500

Huebner Commons, Ltd. utilizes local contract help; and does not directly hire employees.

RECOMMENDATION:

Staff recommends Board of Managers' approval of a five (5) year lease agreement with Huebner Commons Ltd. located at 1703 Huebner Road, San Antonio, Texas in the amount of \$413,452. In addition to the lease agreement, staff recommends the Board or Managers approve miscellaneous construction costs of \$42,317, I.T. expenditures of \$129,539 and the purchase of medical equipment and furniture, and other lease related costs up to but not exceeding \$29,500.

**ACTION:** A **MOTION** to approve staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Mr. Mayes, and **PASSED UNANIMOUSLY**.

**EVALUATION:** Women's services to be provided at this location include post-partum care for those women in the Mommy's Program and other postpartum-opioid-dependent women enrolled in grant-funded programs, in addition to counseling services. This location will not have a dedicated obstetrician. Primary care services will be provided by family practitioners at the 5282 Medical Drive location (also known as Westgate).

**FOLLOW-UP:** None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN AGREEMENT WITH DELOITTE TRANSACTIONS AND BUSINESS ANALYTICS, LLP FOR CONSULTING AND CONSTRUCTION AUDITING SERVICES — JOSHUA NIETO/LARRY WALLIS**

**SUMMARY:** Staff is seeking professional auditing services for the Health System's current Capital Improvement Program (CIP) to ensure good stewardship of resources and to maximize the Health System's ability to carry out its mission to the community. The Women's and Children's Hospital and associated projects exceed \$675 million. Deloitte Transactions and Business Analytics, LLP has more than thirty-five (35) years' experience conducting construction audits, and Mr. Nieto described similar projects they previously worked on across the country, in addition to the Health System's Sky Tower and Robert B. Green campus expansions. Given Deloitte's prior demonstration of its ability to provide competent construction related consulting and auditing services as well as the fiscal impact of the project, the staff began negotiations with Deloitte for expert professional services in construction auditing and general consultation services. Deloitte's proposed audit team for the Health System's current CIP Project includes accountants and engineers with healthcare construction auditing, consulting, and risk and fraud advisory experience. Mr. Nieto reviewed the scope of professional services in detail during his presentation. Deloitte will ensure that bond funding expenditures in furtherance of the project meet or exceed regulatory requirements. The audit will also better ensure good stewardship of resources and maximizes the Health System's ability to carry out its mission to the community. The proposed term of the contract is three years with the option to renew for up to two additional one-year terms at the discretion of the Health System. For the proposed contract, pricing will remain fixed throughout the initial three-year contract term with a maximum financial outlay of \$693,600. This is a planned operating expense that will be incurred over three years. The workforce composition data for Deloitte Transactions & Business Analytics LLP was provided for the Board's review. The audit team will also include a local, Minority-owned-certified Business consultant with past experience supporting the Health System's projects. Deloitte proposes to engage Garza Gonzales & Associates to assist in the audit work with a commitment to subcontracting at least 18 percent of the total professional

- services to the local firm. Garza/Gonzalez & Associates is a certified HUB, MBE and SBE local business.
- RECOMMENDATION: Staff recommends approval of the selection of Deloitte Transactions and Business Analytics, LLP to provide auditing and consulting services for the Health System's Capital Improvement Project for an amount not to exceed \$693,600 for the initial three year term and an amount not to exceed \$195,200 per renewal term thereafter.
- ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Smith, **SECONDED** by Mr. Hasslocher, and **PASSED UNANIMOUSLY**.
- EVALUATION: Mr. Smith commended the community outreach efforts by Deloitte. Mr. Engberg expressed support for the staff's recommendation, saying that this is a very appropriate activity that saved dollars with the Sky Tower when significant items were discovered.
- FOLLOW-UP: None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH U.S. FOOD FOR FOOD DISTRIBUTION SERVICES — JIM WILLIS**

- SUMMARY: The current Labatt food distribution contract with University Health System expired on December 31, 2019. The contract was extended to allow the evaluation committee adequate time to review RFP solicitations for a new contract. The food distributor will supply food products for all Health System locations. On December 9, 2019, a Request for Proposal (RFP) was published by University Health System for the provision of food distribution services. The RFP required respondents to provide written answers and/or data for the key criteria, such as product pricing, rebates and discounts, scope of services, qualitative responses, and facility locations. By January 21, 2020, five responsive submittals were received by the Health System from Ben E. Keith Foods, Labatt Food Service, LLC, Gordon Food Service, Inc., Sysco Food Services, and U.S. Foods. Labatt Food Service, LLC and U.S. Foods were identified as the top two scoring finalists. The evaluation committee recommended that the two finalists provide the Health System with best and final offer by February 10, 2020. After careful consideration, the evaluation committee recommends full award of the contract to U.S. Foods as best value for the Health System, the deciding factor for this selection being pricing. The proposed three-year contract with U.S. Foods shall not exceed \$15,100,000. In partnership with Premier, the Procurement Department will evaluate contract performance on a quarterly basis to include review of invoices, discounts/savings, and rebates. There will be additional opportunities to move another \$1M per year in purchases from other vendors to this agreement which would generate even further savings for the Health System. Through Premier, the three year savings is comprised of \$476,000 in lower food costs for the top usage items, \$1,068,000 in tier savings, and \$912,000 in delivery drop rebates. These rebates are additional incentives for the Health System and not part of the calculated savings of \$2.4 million. The workforce composition data for U.S. Foods was provided for the Board's review. U.S. Food, Buda Division is considered a local business enterprise due to the contract with Premier. .
- RECOMMENDATION: Staff recommends that the Board of Managers approve a non-assignable

food service contract for three years in the total amount of \$15,100,000 with two additional one year renewal terms with U.S. Foods.

ACTION: A **MOTION** to approve staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Mr. Smith, and **PASSED UNANIMOUSLY**.

EVALUATION: Mr. Hasslocher commended the staff for negotiating lower food costs along with rebates and discounts under this agreement for significant savings for the Health System. These type of contracts are not easy to negotiate. Mr. Adams thanked Mr. Hasslocher for sharing his expertise in this area, and he then stated for the benefit of the new Board members, that each Board member is tapped for their individual experience and talent.

FOLLOW-UP: None.

*Mr. Adams departed the meeting at 2:53 pm and returned at 2:55 pm.*

**CONSIDERATION AND APPROPRIATE ACTION REGARDING A PROFESSIONAL SERVICES AGREEMENT WITH MEDICAL CENTER CARDIOLOGY, PLLC D/B/A CARDIOLOGY PARTNERS OF SAN ANTONIO FOR OUTPATIENT CARDIOLOGY SERVICES — JIM WILLIS**

SUMMARY: In June 2018, the Board of Managers approved a one-year agreement with Cardiology Partners of San Antonio to provide outpatient cardiology consult services. This pilot program was initiated to reduce the growing number of unseen patients in the Health System cardiology queue. Prior to this agreement, cardiology consult services had been solely provided by UT Health San Antonio since 2009. In March 2017, University Medicine Associates (UMA) hired a dedicated cardiologist to support cardiac consults. By May 2018, the cardiology queue of unseen patients had peaked at 580 unseen patients with an average wait time of 71 days for the next available appointment. Within the first year of this contract being initiated, the combined cardiology queue (UMA and UT) dropped to approximately 60 unseen patients with an average wait of 7 days for the next available appointment. In June 2019, the Board of Managers approved the first one-year renewal with Cardiology Partners of San Antonio. Today, the combined cardiology queue (UMA and UT) holds approximately 80 unseen patients with an average wait of 7-10 days for the next available appointment. Within the UMA practice, requests for immediate consults can be accomplished within one business day. Staff is seeking a second one-year renewal with Cardiology Partners of San Antonio. Contract services will continue to be provided at the dedicated clinic located at University Hospital on the second floor of Rio Tower. In addition to providing primary cardiac care during 2019, the clinic has continued to generate a significant volume of diagnostic testing to include 200 cardiac catheterization consults, 500 stress tests, 2,000 EKGs, 800 cardiac ultrasounds and 350 miscellaneous procedures. The clinic referred 12 patients for open heart consults and 11 for vascular consults. Mr. Willis provided a comparison of clinic volumes for the three locations during 2019 for a grand total of 8,925 clinic visits. The proposed contract with Cardiology Partners of San Antonio will be for a period of 12 months beginning July 9, 2020. Costs



remain unchanged from the initiation of the original contract at \$287 per hour. This amount was confirmed to be at or below fair market value by VMG Health, an independent valuation consultant. The total value for this contract is not to exceed \$650,000, which is a budgeted operational expense. The workforce composition for Cardiology Partners of San Antonio was provided for the Board's review. The assumptions made in the original pro forma, the contribution margin for this contract less collections was \$24,000 better than budget.

**RECOMMENDATION:** Staff recommends Board of Managers' approval for a contract with Cardiology Partners of San Antonio to provide outpatient cardiology services in the amount of \$650,000 for a 12-month period beginning July 9, 2020.

**ACTION:** A **MOTION** to approve staff's recommendation was made by Mr. Hasslocher, **SECONDED** by Mr. Smith, and **PASSED UNANIMOUSLY**.

**EVALUATION:** Dr. Kelley was interested in knowing under which process Cardiology Partners was selected to provide this service. The Health System did not issue a formal Request for Proposals. Staff did, however, reach out to multiple entities all of which presented hourly schedules, which were in turn, reviewed by an independent valuator. Cardiology Partners was rated as having competitive hourly rates for contract services. Working with Cardiology Partners has been a very positive experience for the patients and the staff, and the practice also has a great collaboration with UT Health SA. The Health System went from a three-month wait to 7-day wait. Some of the other group practices in town were interested in learning more about the Health System and toured the clinic space at University Hospital. Dr. Kelley cautioned the staff about the need to demonstrate a very clean, written process to justify the selection of Cardiology Partners for the protection of the Health System, should a member of the community want to know which groups were approached and what they presented. Mr. Hernandez agreed with Dr. Kelley and referenced the Health System's purchasing policy which is a very detailed document that guides the staff on how to proceed when soliciting professional services. The policy allows flexibility in recruiting professional services because staff is actually looking into the professional quality of the services. Mr. Adams also cautioned the staff regarding the point brought forward by Dr. Kelly as the staff moves forward and finds itself making these type of decisions on other subjects. The Health System as a whole needs to be known as one who plays fair and square, which is part of Mr. Hernandez's philosophy, as well. Mr. Smith recalled that the Health System has struggled with this in the past and has been accused of having favorites. The purchasing policies states that the Health System will use RFPs and other methods to involve the local business community. Mr. Smith re-emphasized the importance of prioritizing local businesses. Mr. Adams, Dr. Jimenez, and Mr. Hernandez did not agree that the Health System has been formally accused in the fashion described by Mr. Smith; none could recall grievances nor accusations of not being fair. There was a time when vendors may have perceived the Health System had favorites because the staff tended to lean towards vendors who had previously done business with the Health System. Moreover, Mr. Adams was pleased with this

discussion, a reaffirmation of how important written policies and procedures are in selecting professional services. The Health System's reputation needs to be based on what the Board knows to be true, a continuation of high quality selection. Mr. Hasslocher acknowledged the staff's foresight in seeking help for its patients and in eliminating long wait periods for patients with heart problems.

FOLLOW-UP:

None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN AGREEMENT WITH PEDIATRIX MEDICAL SERVICES, INC. FOR PEDIATRIC AND NEONATAL SURGICAL SERVICES — ALLEN STRICKLAND**

SUMMARY:

The current agreement with Pediatrix expires June 30, 2020. Health System leadership, working in conjunction with UT Health Department of Surgery leadership, has determined that it is necessary to enter into a new agreement with Pediatrix to continue providing their specialized services due to the Health System's r complex pediatric and neonatal surgical patients. This agreement with Pediatrix will ensure that the Health System maintains access to the highest quality pediatric and neonatal surgical coverage. Although UT Health provides professional services across numerous specialty areas, at the present time, UT Health does not have the specialized providers to support pediatric surgical services. The UT Departments of Surgery and Pediatrics are supportive of this agreement which complements the current UT Health Surgery and Pediatric practices at the Health System. Pediatrix is a multi-specialty group practice that has an excellent reputation for providing specialized pediatric surgical services in the community. The cost of this contract is \$650,000 per year for pediatric surgical coverage and \$150,000 per year for neonatal surgical coverage for a total of \$800,000 per year. This is a planned expense and is included in the 2020 operating budget. The workforce composition data for Pediatrix Medical Services, Inc., was provided for the Board's review. Pediatrix is a publicly traded company.

RECOMMENDATION:

Staff recommends Board of Managers' approval to execute the contract with Pediatrix Medical Services, Inc., for specialized pediatric and neonatal surgical services at a cost of \$800,000 for the year ending June 30, 2020 with an option to renew for an addition one year period under the same terms and conditions.

ACTION:

A **MOTION** to approve staff's recommendation was made by Mr. Smith, **SECONDED** by Mr. Mayes, and **PASSED UNANIMOUSLY**.

EVALUATION:

In light of the Board's discussion regarding Cardiology Partners, Mr. Strickland noted that this vendor provides unique specialty services that no other alternative practice in town provides. Years back they provided many of these services to other local hospitals, and they have since acquired additional physician practices. Pediatrix also provides women's services, such as maternal fetal medicine. Dr. Kelley was interested in knowing what the Pediatrics Department, in partnership with the Surgery Department at UT Health plan to do to address the shortage of pediatric surgeons and those in other subspecialties. Has there been traction over the last several years to recruit since the Health System took on this service line? Dean Hromas responded that with the opening of the new Women's and Children's Hospital, the Health System needs full-time

service dedicated to pediatric surgery and pediatric medicine, however, for now, this contract is the Health System's best bet, as they have created a monopoly. However, Pediatrix is a competent group. Dr. Hromas believes that by the time the new hospital opens, the School of Medicine will be in a better position to provide dedicated service by physicians who are dedicated to the Health System's mission. For now, Dr. Hromas fully supports work by this group at University Hospital. Many of the specialists with Pediatrix used to be full-time faculty physicians with UT Health. Mr. Adams followed up on Dr. Kelley's question regarding plans to recruit substitutes. Dr. Jimenez provided a historical perspective in that the cost of such specialty practices has always haunted the Health System. He acknowledged that these specialists are rare and competitive to recruit; however, cost has always been the main issue. In Dr. Jimenez's experience, hospitals, especially on the east and west coasts, generally rely on these type of specialty groups. Mr. Hernandez concurred that this is a step in the right direction so that the staff can control the Health System's future. As a community several years ago, a free standing pediatric hospital was not possible due to the inability to recruit such specialists. Mr. Adams thanked Mr. Hernandez and Dr. Jimenez for recounting history with the Pediatrics Department, a conversation that needs to be had and remains on the Health System's radar. He expressed appreciation for Dr. Kelly's questions.

FOLLOW-UP:

None.

### **ANNOUNCEMENTS:**

Mr. Adams announced that after contacting each member of the Board individually, he has updated the Board Responsibility/Role and Subsidiary Board Appointment Roster identifying principals and assister roles. Board members will received an updated copy with their next Board packet. He asked to be contacted with any problem or concern regarding the assignments. These assignments are recognition of the value that each of the Board members brings to the table. Again, he welcomed Dr. Kelley and Mr. Mayes and expressed gratitude for the level of their caliber. The next meeting is planned for Tuesday, June 30, 2020 in person. However, due to the Covid-19 surge and out an abundance of caution, Mr. Hernandez has decided that it is best at this time to stick with telephonic meetings. It would have been an opportunity to meet the two new Board members in person.

Dr. Jimenez requested permission to obtain the floor. He stated that historically, organizations like the University Health System have shied away from exposing systemic racial injustices and discrimination, with the exception of the American Nurses' Association, whose President has come out publicly several times on national television to support change. He urged Mr. Adams and Mr. Hernandez to discuss what the Board of Managers can do both formally and informally to bring about change and to review the impact on healthcare disparity. It is what large organizations on the east and west coasts are doing, the time is right to bring about useful and constructive change. Mr. Hernandez concurred and informed the Board that in early June he sent a call to action letter to the workforce soliciting their ideas and comments regarding what staff can do as individuals and together as a Health System to address racial inequities to help drive future conversations, opportunities for engagement as well as action planning. He will share this same letter with the Board of Managers. Mr. Hernandez will set up a committee to review responses and develop an action plan to address some of these issues. It's his personal belief that as CEO, he needs to take a

stand on this important matter. Dr. Jimenez thanked Mr. Hernandez and requested that Mr. Adams consider assigning a Board member to work with Mr. Hernandez to review the responses, so as to elevate the matter among the workforce. Mr. Adams agreed to think about this assignment.

**ADJOURNMENT:**

There being no further business, Mr. Adams adjourned the Board meeting at 3:41 pm.

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James R. Adams  
Chair, Board of Managers

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James C. Hasslocher  
Secretary, Board of Managers

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Sandra D. Garcia, Recording Secretary



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

By Telephone

Tuesday, June 30, 2020

6:00 p.m.

Board Room

Cypress Room, University Hospital

4502 Medical Drive

San Antonio, Texas 78229

### MINUTES

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#### **BOARD MEMBERS PRESENT:**

James R. Adams, Chair  
Ira Smith, Vice Chair  
Roberto L. Jimenez, M.D., Immediate Past Chair  
Robert Engberg  
James C. Hasslocher  
Margaret Kelley, M.D.  
Thomas C. ("TJ") Mayes, J.D.

#### **OTHERS PRESENT:**

George B. Hernández, Jr., President/Chief Executive Officer, University Health System  
Bryan J. Alsip, MD, Executive Vice President/Chief Medical Officer, University Health System  
Edward Banos, Executive Vice President/Chief Operating Officer, University Health System  
Ted Day, Executive Vice President/Strategic Planning, University Health System  
Rob Hromas, MD, Dean, School of Medicine, UT Health San Antonio  
Reed Hurley, Executive Vice President/Chief Financial Officer, University Health System  
Leni Kirkman, Senior Vice President, Strategic Communications, Patient Relations, University Health System; and Interim President, University Health System Foundation  
Bill Phillips, Senior Vice President/Information Services, University Health System  
Serina Rivela, Vice President/General Counsel, Legal Services, University Health System  
Don Ryden, Vice President, Project, Design and Construction, University Health System  
Crystal Senesac, Executive Director/Marketing, Strategic Communications, University Hospital  
Theresa Scepanski, Interim President/Chief Executive Officer, Community First Health Plans, Inc.  
Travis Smith, Deputy Chief Financial Officer, University Health System  
Allen Strickland, Vice President/Hospital Administration-Fiscal, University Health System  
Rajeev Suri, MD, Professor/Department of Radiology, UT Health; and President/Medical-Dental Staff, University Health System  
And other attendees.

**CALL TO ORDER:**

Mr. Adams called the meeting to order at 6:00 pm. He yielded the floor to the Recording Secretary for the roll call to confirm a quorum. All Board members indicated “present.” Upon confirmation of a quorum, Mr. Adams asked Board members to hold their questions until after each presentation. Voting today will be conducted by individual roll call to clearly identify each Board member by name and vote. Mr. Adams addressed the audience and noted that while members of the public are not able to ask questions during today’s meeting, should any citizen or member of the media have any questions or comments, please email them to [Public.Relations@uhs-sa.com](mailto:Public.Relations@uhs-sa.com). This email address is on the Health System’s corporate website in the Contact Us section. A staff member will follow up within a day or two.

*Mr. Smith left the Board meeting at 6:06 pm and returned at 6:09 pm.*

**INVOCATION AND PLEDGE OF ALLEGIANCE**

Mr. Adams introduced Ms. Anna-Melissa Cavazos, University Health System Foundation Employee and Eucharistic Minister at University Hospital, for the invocation. However, Ms. Cavazos had technical difficulties and Mr. Smith was asked to step in with a brief invocation. Mr. Adams led the pledge of allegiance.

**PUBLIC COMMENT:** None.

**REPORT FROM UT HEALTH SAN ANTONIO — WILLIAM HENRICH, M.D., PRESIDENT**

SUMMARY:	Dr. Henrich greeted the Board and thanked the senior leadership team for the collaboration during these difficult times. Dr. Hromas reported that as of July 1, 2020, there will be 220 new medical students for a total of 880 medical students at the Long School of Medicine. The average number of residents at any given time is 800.
RECOMMENDATION:	None.
ACTION:	None.
EVALUATION	None.
FOLLOW-UP	None.

At this time, Mr. Adams acknowledged receipt of a letter – A Call to Action - that was sent to all employees from Mr. Hernandez, President/CEO, regarding racial injustices. In the letter, Mr. Hernandez asks the workforce to reflect upon what can be done as individuals and “public servants,” and as a health organization and one of the largest employers in the community, to champion for diversity, equity, inclusion and justice. He also reminds the workforce that as public servants, one must never become complacent or cavalier about the duty to root out racism and equality. Ms. Kirkman reported that Mr. Hernandez had received about 100 responses to his letter. The plan is to set up a committee to be chaired by Mr. Hernandez and supported by Ms. Kirkman, Vice President, Corporate Communications; and Ms. Scepanski, Senior Vice President/Chief Administrative Officer. Mr. Adams and Dr. Jimenez requested that Mr. Hernandez provide the Board with periodic updates on the committee’s work.

**NEW BUSINESS**

**CONSENT AGENDA – JIM ADAMS, CHAIR**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN APPOINTMENT/REAPPOINTMENT TO THE BOARD OF DIRECTORS OF THE ALAMO AREA COUNCIL OF GOVERNMENTS — ROBERT ENGBERG, CHAIR, NOMINATING COMMITTEE**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN APPOINTMENT TO THE UNIVERSITY HEALTH SYSTEM FOUNDATION BOARD OF DIRECTORS — ROBERT ENGBERG, CHAIR, NOMINATING COMMITTEE**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING MEDICAL-DENTAL STAFF RECOMMENDATIONS FOR STAFF MEMEBERSHIP AND DELINEATION OF PROVILEGES — DRAJEEV SURI, M.D., PRESIDENT, MEDICAL/DENTAL STAFF**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING THE FOLLOWING ONE-YEAR CONTRACT EXTENSIONS FOR EMPLOYEE BENEFITS: A) TRUSTMARK INSURANCE COMPANY (THROUGH BENEFIT SOURCE) FOR UNIVERSAL LIFE INSURANCE; B) TOTAL ADMINISTRATIVE SERVICES CORPORATION (TASC) FOR FSA, COBRA, ACA REPORTING AND RETIREE BILLING THIRD PARTY ADMINISTRATION SERVICES, AND RELIANCE STANDARD (THROUGH INSURANCE POINT) FOR SHORT AND LONG-TERM DISABILITY AND TERM LIFE INSURANCE BENEFITS - — THERESA SCEPANSKI**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING PURCHASING ACTIVITIES (SEE ATTACHMENT A) — ANTONIO CARRILLO/TRAVIS SMITH**

SUMMARY: Consideration and Appropriate Action Regarding An Appointment/Reappointment to the Board of Directors of The Alamo Area Council of Governments — Robert Engberg, Chair, Nominating Committee - In March 2006, the Board of Managers approved: a) the transfer of the Center for Health Care Services Mental Retardation Authority (MRA) role to the Alamo Area Council of Governments (AACOG); and, b) redirection of the Health System’s 10 percent local match from CHCS to the new AACOG MRA. The MRA transition also provided for continued Health System oversight of the new MRA through representation on the AACOG Board. To fulfill the Health System oversight requirement, Mr. Hasslocher has now served as the Board’s primary representative since November 2015, with his most recent term expiring on June 30, 2020. The alternate representative has been Mr. Engberg. The Nominating Committee recommends the reappointment of Mr. James C. Hasslocher to the AACOG Board of Directors as primary representative, with Mr. Thomas (“TJ”) Mayes as an alternate appointee, effective July 1, 2020 through June 30, 2022.

Consideration and Appropriate Action Regarding An Appointment to the University Health System Foundation Board of Directors — Robert Engberg, Chair, Nominating Committee - The University Health System Foundation is a 501(c)(3) charitable organization founded in 1983 to solicit, receive and maintain funds exclusively for the benefit of University Health System and the community served through its charitable mission. The Board of Managers, as the governing body, shall approve appointments to the Board of Directors of the Foundation. On

June 23, 2020, the Board of Managers appointed Dr. Margaret Kelley to fill the unexpired term of Ms. Janie Barrera through December 2020. However, Ms. Barrera would like to stay connected to the Health System *via* a community position on the Foundation Board of Directors. The Nominating Committee recommends approval of the appointment of Ms. Janie Barrera to fill a vacant community representative position on the University Health System Foundation Board of Directors, effective immediately through December 31, 2022.

Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Staff Membership and Delineation of Privileges — Rajeev Suri, M.D., President, Medical/Dental Staff - Monthly Credentials Committee Report (listing of providers in accordance with the Health System’s Credentialing and Privileging Process); and Focused/Ongoing Professional Performance Evaluation Reports submitted to the Board of Managers for approval.

Consideration and Appropriate Action Regarding the Following One-Year Contract Extensions for Employee Benefits:

- a) Trustmark Insurance Company (Through Benefit Source) for Universal Life Insurance - The contract was competitively bid on RFP-217-02-009-SVC in 2017. A total of fifteen (15) bid responses were received. This contract was competitively bid and awarded based on the best value, which includes favorable pricing and meeting the Health Systems bid requirements assigned by the Evaluation Team. Trustmark Insurance Company (through Benefit Source) provides the best value for the following reasons: (1) provides lowest premiums based on sample illustrations, (2) provides a 43 percent reduction in non-smoking premiums for employees, (3) provides a 49 percent reduction in non-smoking premiums for spouses; and (4) expanded dependent coverage availability. The workforce composition for Trustmark Insurance Company was provided by the Board’s review. Staff recommends Board of Managers’ approval of the contract with Trustmark Insurance Company (through Benefit Source) for universal life insurance for an estimated amount of \$290,516 for a one-year period.
  
- b) Total Administrative Services Corporation (TASC) for FSA, COBRA, ACA Reporting and Retiree Billing Third Party Administration Services - This contract was competitively bid on RFP-217-02-006-SVC. A total of nine (9) responses were received. Based on best value, the evaluation committee recommends a one-year contract renewal with Total Administrative Services Corporation (through Benefit Source) for Flexible Spending Accounts (FSA), Consolidated Omnibus Budget Reconciliation Act (COBRA), Affordable Care Act (ACA) Reporting and Retiree Billing benefits for regular full and part-time staff, house staff and departing employees. Best value includes favorable pricing and meeting the Health Systems bid requirements assigned by the Evaluation Team. Total Administration Services Corporation (through Benefit Source) provides the best value for the following reasons: (1) competitive



administrative fees; (2) enhanced administrative services, and; (3) additional reporting services. Based on current utilization, the estimated cost to the Health System is \$218,376 for a one-year period. There are no planned changes in the monthly administrative fees. This is a planned expense and funding will be included in the 2021 Annual Operating Budget. This request exercises the renewal option, for a one-year period beginning January 1, 2021 and ending December 31, 2021. The workforce composition for Total Administrative Services Corporation was provided for the Board's review. Staff recommends Board of Managers' approval of the contract for FSA, COBRA, ACA Reporting and Retiree Billing third party administration services with Total Administrative Services Corporation (through Benefit Source) for an estimated amount of \$218,376.

- c) Reliance Standard (through Insurance Point) for Short and Long-Term Disability and Term Life Insurance Benefits — Theresa Scepanski - This contract was competitively bid on RFP-217-02-009-SVC in 2017. The Health System received a total of fifteen (15) bid responses. This is a request for a one-year contract renewal for universal life insurance for regular full and part-time staff. This bid response is provides best value for the following reasons: (1) provides lowest premiums based on sample illustrations, (2) provides a 43 percent reduction in non-smoking premiums for employees, (3) provides a 49 percent reduction in non-smoking premiums for spouses; and (4) expanded dependent coverage availability.

Long-Term Disability - There are 3,341 regular and house staff participants in the employer sponsored long-term disability. Estimated cost to the Health System is \$499,383 for the one-year period. There are currently 1,569 regular staff participants in the voluntary long-term disability. Contractual value is 100 percent contributory in nature and accrued through employee premiums.

Short-Term Disability - There are currently 787 house staff participants in the employer sponsored short-term disability. The estimated cost for house staff participants is \$41,931 for the one-year period. There are currently 4,847 regular staff participants in the voluntary short-term disability. The short-term disability for regular employees' contractual value is 100 percent contributory in nature and accrued through employee premiums.

Supplemental Life Insurance - There are currently 3,776 regular staff participants in supplemental life insurance. The supplemental life insurance for regular employees' contractual value is 100 percent contributory in nature and accrued through employee premiums. The estimated cost is \$1,092,054 for the one-year period. There is no change to the premium rate compared to the current contract.

Dependent Life Insurance - There are currently 2,560 participants in dependent life insurance. The dependent life insurance contractual value is 100 percent contributory in nature

and accrued through employee and house staff premiums. The estimated cost will be \$161,598 for the one-year period.

Basic Life Insurance - There are currently 8,220 participants in basic life insurance. The estimated cost to the Health System will be \$108,960 for the one-year period. There is no increase in fees or premiums for the 2021 plan year.

The workforce composition for Reliance Standard was provided for the Board's review. Staff recommends the Board of Managers approve the contract for Short and Long-Term Disability and Term Life insurance benefits with Reliance Standard (through Insurance Point) for an estimated premium cost to the Health System of \$650,273. The cost to employees is \$3,932,200. The total cost for a one year period is \$4,582,473.

Consideration and Appropriate Action Regarding Purchasing Activities (See Attachment A) — Antonio Carrillo/Travis Smith - A total of 39 contracts with a value of \$64,698,082 are being presented to the Board of Managers for approval during the month of June 2020. Twenty-two (22) consent contracts with a total value of \$14,041,611, and seventeen (17) presented contracts with a total value of \$50,656,471. Five (5) contracts are classified as Small, Minority Woman or Veteran-Owned Business Enterprises (SMWVBE).

RECOMMENDATION: Staff recommends approval of the items listed on the consent agenda.  
ACTION: A **MOTION** to approve staff's recommendation as made by Dr. Jimenez, **SECONDED** by Mr. Engberg, and **PASSED UNANIMOUSLY**.  
EVALUATION: None.  
FOLLOW-UP: None.

*Mr. Ira Smith left the Board meeting at 6:26 pm and returned at 6:27pm.*

**ACTION ITEMS:**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING SELECTED PURCHASING ITEMS:**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH DELTA DENTAL INSURANCE COMPANY (THROUGH BENEFIT SOURCE) FOR DENTAL BENEFIT SERVICES— THERESA SCEPANSKI**

SUMMARY: The Health System solicited Request for Proposals (RFP-220-01-005-SVC) for dental benefit services. A total of six (6) responses were received. The bids were compared utilizing a decision matrix and reviewed for responsiveness to the request for proposal (RFP) specifications. The bids were then equally weighed based on administrative and financial criteria. The Evaluation Committee rated Delta Dental Insurance Company (through Benefit Source) as providing the best value for the following reasons: (1) lower negotiated discounted fees, (2) enhanced and variety of plan designs, (3) extensive plan implementation support, (4) large provider network; and; (5) lower

premiums. Benefit Source is recommended as the broker based on the outstanding quality of service they have provided to University Health System employees and their responsiveness to administrative needs. Ms. Scepanski provided a table in her written report that listed the six agencies that submitted bids and their corresponding pricing; as well as the contract's scope of service. She also provided some of the covered services and estimated patient charges for the HMO and PPO (both low and high plans) and benefit coverages provided by each. The contractual value is 100 percent contributory in nature and is accrued through employee premiums; the Health System does not incur a cost for this contract. There is a slight increase in monthly premiums (13.7 percent average) as the new plan offers lower co-pays on several services. The average increase in premium is \$2.89 per month. Ms. Scepanski also broke down new monthly premiums and benefit coverages for the HMO and PPO (both high and low plans) for employee only, for employee & spouse, employee & children, and employee & family). The HMO plan value is estimated to be \$655,223 annually (\$1,965,668 over a three-year period) and the PPO plan value is estimated to be \$3,175,798 annually (\$9,527,395 over a three-year period). Overall, the total estimated amount for the contract is \$3,831,021 annually (\$11,493,063 over a three-year period). The contract period is for three years beginning January 1, 2021. The workforce composition for Delta Dental and Benefit Source was provided for the Board's review.

**RECOMMENDATION:** Staff recommends the Board of Managers approve the three-year contract with Delta Dental Insurance Company (through Benefit Source) for a total estimated amount of \$3,831,021 annually, or \$11,493,063 over a three-year period.

**ACTION:** A **MOTION** to approve staff's recommendation as made by Mr. Hasslocher, **SECONDED** by Mr. Engberg, and **PASSED UNANIMOUSLY**.

**EVALUATION:** None.

**FOLLOW-UP:** None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH CONTINENTAL AMERICAN INSURANCE COMPANY - AFLAC GROUP (THROUGH BENEFIT SOURCE) FOR CANCER AND CRITICAL ILLNESS INSURANCE — THERESA SCEPANSKI**

**SUMMARY:** This contract was competitively bid on RFP-220-02-011-SVC. A total of ten (10) responses were received. The bids were compared utilizing a decision matrix and reviewed for responsiveness to the request for proposal (RFP) specifications. The bids were then equally weighed based on administrative and financial criteria. The evaluation committee rated Continental American Insurance Company – Aflac Group as providing the best value for the following reasons: (1) Enhanced plan designs, (2) fewer plan limitations, (3) extensive plan implementation support, and; (4) no conditions on multiple years. Benefit Source is recommended as the broker based on the outstanding quality of service provided to University Health System employees and their responsiveness to administrative needs. The contract includes the cost for cancer and critical illness insurance for a four-year period and includes optional coverage amounts, increased coverage of different illnesses and varied

plan options. Employee premiums are determined by age, coverage amount and smoker/non-smoker rates. The total estimated cost for cancer and critical illness insurance is \$671,064 annually for a total of \$2,684,256 for a four-year period. The contractual value is 100 percent contributory in nature and is accrued through employee premiums. The Health System does not incur a cost for this contract. The contract shall be for a four-year term beginning January 1, 2021. The workforce composition for Continental American Insurance Company – Aflac Group and Benefit Source was provided for the Board’s review

RECOMMENDATION: Staff recommends the Board of Managers approve the four-year contract with Continental American Insurance Company – Aflac Group (through Benefit Source) for a total estimated amount of \$671,064 annually for a total of \$2,684,256 for a four-year period.

ACTION: A **MOTION** to approve staff’s recommendation as made by Mr. Hasslocher, **SECONDED** by Mr. Smith, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW-UP: None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING A FUNDING AGREEMENT WITH THE SOUTHWEST TEXAS REGIONAL ADVISORY COUNCIL (“STRAC”) FOR A UT HEALTH BEHAVIORAL HEALTH RAPID ACCESS CLINIC — SALLY TAYLOR, M.D.**

SUMMARY: Dr. Sally Taylor greeted the Board and thanked Dr. Steve Pliszka, Professor and Chairman of the Department of Psychiatry at UT Health, for joining her today. The Southwest Texas Regional Advisory Council (STRAC) is designated by the Texas Department of State Health Services (DSHS) to develop, implement and maintain the regional trauma and emergency healthcare system for the 22 counties in Trauma Service Area-P. The Southwest Texas Crisis Collaborative (STCC), a division of the STRAC, is an innovative, private/public payor coalition comprised of the mental health service stakeholders and Bexar County health systems. In March 2020, a City of San Antonio and Bexar County Mental Health Systems Collaborative Gap Analysis identified rapid access to outpatient behavioral health treatment as a needed service in Bexar County. This is a proposed funding agreement that would support a Behavioral Health Rapid Access Clinic (RAC) with the UT Health Department of Psychiatry. Funding the RAC through the STCC will give this treatment service broad visibility as a community service and transparency to the community in treatment outcomes and performance. Since January 2014, initially as a UT Health 1115 Waiver project and later through a contractual arrangement with University Health System, the UT Health Department of Psychiatry’s Transitional Care Clinic (TCC) has been providing rapid follow-up for Health System adult psychiatric patients discharged from University Hospital. While providing treatment services, the TCC also trains the future behavioral health workforce in evidence-based practices. The TCC is well-poised to expand services for the RAC. RAC visits will be provided in person and virtually through telehealth. The RAC will include peer support specialists along with a Center for Health Care Services (CHCS) liaison to provide linkage for those patients with severe mental illness who

ultimately need more intensive services for a much longer period of time. With the predicted post COVID-related mental health needs, including new onset depression, anxiety and post-traumatic stress disorder, access to treatment for Health System employees and CareLink members should also improve with the RAC. The funding provided by this agreement will support personnel, including a fulltime psychiatrist (including the role of Medical Director for the clinic), counselors (i.e., licensed professional counselor, licensed clinical social worker, licensed chemical dependency counselor), caseworker, peer support specialist, and a CHCS liaison. In addition the funding supports initial infrastructure (e.g., furniture, phones, computers, etc.), medication assistance, bus passes, lab fees, a computer scheduling system, and space lease. Other personnel (e.g., medical assistant, scheduler, benefit coordinator, etc.) will be supported by UT Health's third party fee collections. The term of this contract will be for the period beginning approximately August 1, 2020 and ending December 31, 2021, pro-rated for the months during 2020 when the service is in operation, with a maximum financial outlay of \$1,400,000.00 annually. This contract amount is included in the Health System's 2020 budget. The workforce composition of UT Health San Antonio was provided for the Board's review.

**RECOMMENDATION:** Staff recommends the Board of Managers approve funding in the amount not to exceed \$1,400,000.00 annually beginning in calendar year 2020 (pro-rated for months of operation), through December 31, 2021, for the Southwest Texas Regional Advisory Council to support the UT Health Department of Psychiatry Behavioral Health Rapid Access Clinic, and authorize the President/CEO to execute an appropriate agreement.

**ACTION:** A **MOTION** to approve staff's recommendation as made by Dr. Jimenez., **SECONDED** by Dr. Kelley, and **PASSED UNANIMOUSLY**.

**EVALUATION:** None.

**FOLLOW-UP:** None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN AGREEMENT WITH ST ENGINEERING AETHON, INC. FOR AUTOMATED GUIDED VEHICLE SYSTEMS FOR THE WOMEN'S AND CHILDREN'S HOSPITAL AND ASSOCIATED PROJECTS — DON RYDEN**

**SUMMARY:** Per previous Board authorizations, construction has begun on early design packages for the Women's & Children's Hospital, Garage, and Heart/Vascular & Endoscopy Center (Project). The project design for the Women's & Children's Hospital (WCH) included automated guided vehicle (AGV) elevators, pathing, and support spaces for material management throughout the new facility including patient care, operational support, and administrative support areas. The basement areas of the new facility are included in early design packages and a cost-effective construction plan requires knowledge of all installed equipment requirements (e.g. electrical circuits, communications outlets, structural embeds, etc.) to preclude later rework to accommodate vendor furnished systems like the AGV equipment. At the present time, this is the case with the existing AGV system in the Sky Tower. Staff has determined that open competition for the most appropriate AGV equipment solution would provide the best value. A Request for Proposal (RFP) was

published in April 2020 and interested vendors responded to pre-proposal discussions and various RFP amendments to clarify the Health System’s requirements. Proposals were received in May, and a selection panel evaluated the proposals in early June 2020. From an initial list of four potential vendors, two firms indicated interest in meeting Health System requirements. Savant, the provider of current AGV systems servicing Health System facilities, proposed an enhanced vehicle operating system and new models of AGVs that would be fully compatible with existing Health System material management carts and processes, including radio-frequency identification tagging of carts to reduce human intervention for dispatching. Aethon, a competing firm, offered complete replacement of all AGVs with Autonomous Mobile Robots (AMRs), a different technology that would also require replacement or modification of existing material management carts, but would require no infrastructure support and so is potentially more operationally flexible. Both respondents included rework of portions of the existing AGV system in the Sky Tower, not including the separate system which supplies Sterile Processing and the two operating room floors. These modifications to the system in Sky Tower unify the AGV control system and allow increased interoperability between Sky Tower and WCH without multiple dispatching systems. Updated Sky Tower material management includes supplies, linens, equipment, and waste throughout the building. Evaluators considered several aspects of the offerings including qualifications, technical merit, past performance and experience, and overall price. Aethon’s proposal requires modifications to existing carts to work compatibly with the new vehicles. However, the Aethon solution has no reliance on built-in infrastructure and can be readily re-programmed to rapidly accommodate future operational changes. Aethon has experience in over 150 healthcare facilities of all sizes and clearly demonstrated their ability to anticipate and support top-tier healthcare material movement requirements. The cost of the Aethon AGV equipment solution is \$2,601,600, which includes lump sum pricing for the equipment installation and commissioning plus \$830,500 for a 5-year post-installation maintenance support program. Only a portion of this cost is included in the current approved Project capital funds. Further, some modification to existing AGV carts may be required, and is currently estimated at \$419,840 to modify 328 carts. Therefore, the total evaluated price for the Aethon proposal is \$3,851,940 while the total cost for the Savant system is \$4,235,845. Therefore, the evaluation panel determined that Aethon offers the best value. In his written report, Mr. Ryden allocated the total cost of \$3,851,940 as follows:

\$1,118,688 – WCH Capital Funds	\$	\$1,482,912 – Routine Capital (2021)
\$830,500 – Operational Funds		\$419,840 – Operational Funds

The workforce composition for ST Engineering Aethon, Inc., was provided for the Board’s review.

**RECOMMENDATION:** Staff recommends the Board of Managers approve the capital purchase request for ST Engineering Aethon, Inc. AGV equipment described in this document for the Women’s and Children’s Hospital project in the amount of \$2,601,600.

- ACTION:** A **MOTION** to approve staff's recommendation as made by Mr. Hasslocher, **SECONDED** by Mr. Engberg, and **PASSED UNANIMOUSLY**.
- EVALUATION:** Dr. Jimenez again expressed concern with the vendor's workforce composition, which is 94.62 percent white. When Dr. Kelley asked whether this component could be factored into the scoring, Mr. Hernandez informed her that the Health System, by law, is not allowed to give preference to a vendor on that basis alone. In response to Mr. Adams' feasibility question, Mr. Hurley and Mr. Banos both expressed support for various reasons, such as the 328 heavy carts that are all over the hospital and can be reused with modification, no previous injuries, less supervision required on the evening and night shifts, and no additional staff needed. Although failure rate information Mr. Smith asked for was not immediately available, Mr. Ryden noted that post installation maintenance is covered by the agreement for 5 years.
- FOLLOW-UP:** Mr. Ryden will convey the Board's local and minority procurement policy to the vendor and encourage workforce diversity.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN AMENDMENT TO THE PROFESSIONAL SERVICES CONTRACT WITH MARMON MOK LLP FOR ARCHITECTURAL SERVICES FOR THE WOMEN'S AND CHILDREN'S HOSPITAL AND ASSOCIATED PROJECTS TO INCLUDE BUILD-OUT DESIGN FOR THE 12<sup>TH</sup> FLOOR — DON RYDEN**

- SUMMARY:** Phase I of the Women's and Children's Hospital (WCH) and associated projects (Projects) included master planning, program validation, scope alignment, site investigations, and budget development. In July 2018 the Architectural/Engineering (A/E) team commenced full architectural and engineering design services for the WCH and Projects. The Project's design phase is on schedule. The A/E team has completed construction documents for the Heart/Vascular & Endoscopy Center (HVE) which is currently underway. The Underground Utility Reroute and North Garage demolition are complete. The garage retention system, site work, excavation, haul off and foundation drilled piers are currently underway. Construction documents (CD) for the Garage and the Women's and Children's Hospital are nearing completion and on schedule, including the build out of floors 8-11 which will accommodate the inpatient programs identified in the Blue Cottage Clinical Space Program. Upon approval, the A/E will prepare CD's for the build out of an additional thirty (30) private inpatient rooms on Level 12 to address the high demand and future growth at University Hospital. The Kitchen, Seryery, Dining Room, Conference Rooms, and corridor connection to the staff bridge are not currently included in the project scope of the Podium expansion. However, in order to support the construction schedule of the core and shell of the Podium expansion, and to effectively plan for the future relocation of these ancillary support areas to the WCH, staff recommends that design services commence for these areas that will comprise approximately 51,000 square feet in the Podium. Time is of the essence in approving Additional Service Request #3R3 and #13R1 to support the current construction schedule and completion dates. The Additional Service Requests include A/E Construction Administration fees to ensure the associated areas are available to support the Women's

and Children’s Hospital. Project Manager and staff have reviewed and negotiated the fees associated with Additional Service #3R3 and #13R1 and recommend approval of the following services in the total amount of \$3,746,847, and (funding sources):

Additional Service #3R3 Podium Expansion Partial Interior Build Out (Board Designated Funds)	\$ 2,562,584
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Additional Service #13R1 Level 12 Build Out (WCH Capital Budget)	\$ 1,184,263
<b>Total</b>	<b>\$ 3,746,847</b>

Original contract amount:	\$31,981,288
<u>Previously Approved Amendments</u>	<u>\$12,829,691</u>
Total Contract Amount	\$44,810,979
<u>Amount Requested today</u>	<u>\$ 3,746,847</u>
Revised Contract Amount	\$48,557,826

The workforce composition for Marmon Mok|ZGF was provided for the Board’s review.

RECOMMENDATION: Staff recommends Board of Managers’ approval to amend the design services contract with Marmon Mok LLP in the amount of \$ 3,746,847.

ACTION: A **MOTION** to approve staff’s recommendation as made by Mr. Engberg, **SECONDED** by Mr. Hasslocher, and **PASSED UNANIMOUSLY**.

EVALUATION: Dr. Jimenez asked for a future presentation that details how the Departments of Pediatrics and Obstetrics will work to attract patients to the new Women’s & Children’s Hospital. Dr. Hromas assured him that both departments are very collaborative and he will be happy to provide a presentation.

FOLLOW-UP: None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING A CONTRACT WITH REVIVE PUBLIC RELATIONS, LLC D/B/A REVIVE HEALTH FOR COMPREHENSIVE BRANDING AND MARKETING SERVICES — LENI KIRKMAN**

SUMMARY: Ms. Kirkman introduced and yielded the floor to Ms. Crystal Senesac, Executive Director of Marketing. The purpose of this contract is to engage a branding and marketing services firm with extensive experience in health care, specifically one with experience building brand awareness and preference for academic medical centers across the U.S. The scope of work includes working closely with University Health staff to update and implement a comprehensive brand improvement strategy and ultimately, deploy a brand campaign that clearly differentiates University Health System among key audiences, highlighting the assets of an academic medical center and defining them as benefits to consumers and referrers. Staff also works with a significant number of local and SWMBE marketing and advertising services firms to develop a wide range of specific public service, health promotion and service line campaigns - MarketVison, Design Film, Creative Noggin, ESD & Associates, Sprocket Media Hub, Prost Media, Baymare, Brenner, Caprice Productions, GEOMedia, Jump Communications, CODESM and



YNIS. Previously, the University Health System issued an RFP for a Comprehensive Branding/Advertising Services firm with extensive experience in branding for academic medical centers in July of 2015. In October on 2015, the Board of Managers approved the selection of Neathawk Dubuque, & Packett (ND&P). As the contract with NDP will expire in 2020, the decision was made to issue a new RFP to ensure the Health System was able to contract for this important service with a firm with the strongest team, the best insights and recommendations, and offering the best value. While the incumbent agency, NDP, did submit a proposal for RFP 219-08-005-SVC, following a thorough review of proposals and in-person presentations, the selection committee concluded that Revive Health best meets the current needs of the organization. Revive conducted extensive research to demonstrate their ability to quickly learn the landscape of the San Antonio medical community. Funds for the first year of this contract, as well as campaign implementation costs and media spend are included in the Corporate Communications & Marketing 2020 budget. Revive will be paid a \$30,000 monthly retainer for general account and management services, as well as strategic counsel and planning. Media commissions will be negotiated based on the size of the buy. Additional services will be billed on an hourly basis with rates ranging from \$85 to \$245. Revive will not conduct any work outside of the monthly retainer without prior authorization from University Health System. The Health System will pay all third-party vendors at net rates. Based on the scope of work, and the estimated hours required to perform these functions, the recommended contract total is \$800,000 per year for a term of three years. The workforce composition of Revive Public Relations, LLC d/b/a Revive Health was provided for the Board's review. Revive has extensive experience in building strong academic health brands. They do not know the Bexar County/South Texas community as well as University Health System's internal team, or as well as many local firms. However, Ms. Kirkman noted that the firm conducted extensive research to demonstrate their ability to quickly learn the landscape of the San Antonio medical community. Therefore, to also enable local firms to gain valuable experience, the Health System will continue to partner with several local agencies. Staff plans to continue to hold semi-annual retreats with all partners to maximize collaboration, ensure all are well-educated on Health System goals, priorities and values, and ensure consistency in how the Health System positions itself in all external and internal messaging. The workforce composition for Revive Health was provided for the Board's review. It was noted that out of 88 employees, 80 are white.

**RECOMMENDATION:** Staff recommends Board of Managers' approval not-to-exceed three-year contract in the amount of \$2.4 million with Revive Health for comprehensive branding and marketing services.

**ACTION:** A **MOTION** to approve staff's recommendation as made by Mr. Hasslocher, **SECONDED** by Dr. Jimenez, and **PASSED UNANIMOUSLY**.

**EVALUATION:** In light of the heavy Latino market in Bexar County and South Texas, Dr. Jimenez expressed concern regarding the vendor's lack of Hispanics and African Americans on their staff. Dr. Kelley referenced Mr. Hernandez's beautiful letter to the staff – A Call to Action – and expressed that racial relations must be in everything the Health System

does, the geography where this vendor is located is inconsistent with the Board's small and local business policy. In addition, the Health System has been in existence for over 50 years and is affiliated with a world-class medical school. Dr. Kelley expressed her view that the Health System's marketing strategy ought to reflect what it wishes "to be." Mr. Hernandez agreed in that prior to 2015, the Health System was just Bexar County's "safety net." Since the opening of the Sky Tower, the Health System's updated vision statement is "...to be one of the nation's most trusted health institutions," exactly as Dr. Kelley described. With that said, Mr. Hernandez noted that the best is not always in San Antonio, as is the case with Revive Health. Regarding Dr. Jimenez' request for assurance that Revive Health will work closely with the internal marketing team and the local minority firms that the Health System has previously engaged, Ms. Kirkman stressed that the staff's intent is to maintain contracts with local marketing vendors to work side by side with Revive to address the Board's concern; and she acknowledged that there is indeed local talent to be tapped. Ms. Kirkman also agreed to share the extent of this conversation with the vendor and committed to lend encouragement to diversify its workforce as much as possible. In addition, Ms. Senesac agreed with Dr. Jimenez that digital marketing and branding is the way of the future, and although this firm is steps ahead of the game in that regard, the bulk of the digital work is done at the local level. Dr. Jimenez also urged the staff to keep in mind that there is a huge difference between marketing and branding for Academic Medical Centers and private hospitals.

FOLLOW-UP: As indicted above.

*Mr. T.J. Mayes left the Board meeting at 7:54 pm and returned at 7:56 pm.*

**CONSIDERATION AND APPROPRIATE ACTION REGARDING A MAINTENANCE AGREEMENT WITH EPIC FOR THE EPIC ELECTRONIC HEALTH RECORD PROJECT — BILL PHILLIPS**

SUMMARY: In October of 2018, the Board of Managers approved acquisition and implementation of the Epic Electronic Health Record Project. At that time, no expenses were recognized for software maintenance as the maintenance fee is not due until go-live. The approaching go-live date is July 11, 2020, and it is now time to complete the contractual agreement with Epic for annual software maintenance. Staying current with software maintenance ensures the Health System has the latest software upgrades and support in the event software issues arise. The total cost of the Epic maintenance agreement is \$3,297,304. This agreement covers maintenance fees for a period of 12 months and will be billed monthly beginning on July 11, 2020. The workforce composition for Epic was provided for the Board's review, and Mr. Phillips noted several discussions with Epic CEO encouraging her to diversify Epic workforce by hiring more minorities.

RECOMMENDATION: Staff recommends Board of Managers' approval of procurement of the Epic Software Maintenance Agreement from Epic in the amount of \$3,297,304.

ACTION: A **MOTION** to approve staff's recommendation as made by Mr. Hasslocher, **SECONDED** by Mr. Engberg, and **PASSED UNANIMOUSLY**.

EVALUATION: The impact COVID-19 has had on the Epic implementation has been minimal, delayed by several weeks.

FOLLOW-UP: None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING A PROFESSIONAL SERVICES AGREEMENT WITH IMPACT ADVISORS, LLC FOR THE EPIC ELECTRONIC HEALTH RECORD PROJECT — BILL PHILLIPS**

SUMMARY: In October of 2018, the Board of Managers approved acquisition and implementation of the Epic Electronic Health Record Project. As the staff prepares for the July 11 go-live date, at the elbow or bedside assistance for end users is a key role to a successful go-live. To accomplish this function, the Health System will have 630 staff members that have been trained as super-users providing support throughout the Health System. Epic will also provide support staff on site and remotely. Staff has identified three areas that are critical for additional provider support: Emergency Department, Operating Rooms and Hospitalists. These areas have been identified due to the complexity and high patient volumes. To assist with this critical additional support, staff is requesting approval for a contract with Impact Advisors to provide 27 Epic trained clinicians (i.e., RN's, MA's, Therapists) to support these areas for two weeks or 3,648 hours. Impact Advisors has been providing consulting support services since the beginning of the Health System's project and have qualified trained staff available for travel during this period. Mr. Phillips explained to the Board why Impact Advisors is uniquely qualified to fill this role. The total cost of the acquisition of services is not to exceed \$409,000. This contract will provide 27 support staff for two weeks of on-site go-live services for a total of 3,648 hours. The workforce composition for Impact Advisors was provided for the Board's review.

RECOMMENDATION: Staff recommends the Board of Managers approve procurement of Provider go-live support services from Impact Advisors in the amount not to exceed \$409,000.

ACTION: A **MOTION** to approve staff's recommendation as made by Mr. Engberg, **SECONDED** by Mr. Smith, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW-UP: None.

At this time Mr. Adams announced that Dr. Hilda Draeger/University Medicine Physicians, has been selected for Epic's Rheumatology Steering Board. This is a group of highly regarded rheumatologists that collaborate to define the gold standard for workflows, recommendations, and best practices in the Epic system.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING THE FINANCIAL REPORT FOR MAY 2020 — REED HURLEY**

SUMMARY: In May, the Health System operations continued to be significantly impacted by the COVID-19 crisis resulting in stay at home and social distancing directives reducing in and outpatient activity. Clinical activity

(as measured by inpatient discharges) was down 18.1 percent for the month compared to budget. Community First Health Plans (CFHP) fully insured membership was up 8.9 percent to budget. On a consolidated basis, gain from operations was \$23.2 million, \$24.4 million better than budget. The consolidated bottom line gain (before financing activity) was \$19.9 million, \$25.2 million better than the budgeted loss of \$5.3 million. Higher other operating revenue and lower operating expense offset lower net patient revenue to result in performance better than budget. CFHP experienced a bottom line gain of \$9.0 million, which was \$9.7 million better than the budgeted loss of \$734 thousand. Higher premium revenue and lower claims expense accounted for the performance to budget. Debt service revenue was \$5.9 million, which was equal to budget. May 2020 payor mix funded rate is 75.7 percent, the highest the Health System has ever had. Days' worth of revenue in Accounts Receivable excluding SNF and CareLink is 53.89. Main drivers for the month of May include the delay in Epic implementation, CFHP positive bottom line, supplemental funding, and \$14 million from CARES Act. Dr. Jimenez was interested in knowing how the Pathology Department is handling the surge of COVID testing. The Pathology Department is running steadily. The staff has significantly increased output on Covid-19 test results, there are multiple machines available in the lab. Mr. Hurley reviewed notable increases and/or decreases from the consolidated balance sheet.

RECOMMENDATION: Staff recommends acceptance of the financial reports subject to audit.  
ACTION: A **MOTION** to approve staff's recommendation as made by Mr. Engberg, **SECONDED** by Mr. Hasslocher, and **PASSED UNANIMOUSLY**.  
EVALUATION: None.  
FOLLOW-UP: None.

## **PRESENTATIONS AND EDUCATION:**

### **UPDATE ON THE WOMEN'S AND CHILDREN'S HOSPITAL AND ASSOCIATED PROJECTS — DON RYDEN**

SUMMARY: In the interest of time, Mr. Adams deferred this presentation. He encouraged his Board colleagues to review the written report.  
RECOMMENDATION: None.  
ACTION: None.  
EVALUATION: None.  
FOLLOW-UP: None.

## **INFORMATION ONLY ITEMS:**

### **SECOND QUARTER QUALITY REPORT — BRYAN ALSIP, M.D**

### **2019 ANNUAL REPORT ON LEARNING AND DEVELOPMENT — THERESA SCEPANSKI**

### **EPIC ELECTRONIC HEALTH RECORD PROJECT UPDATE — BILL PHILLIPS**

**REPORT ON RECENT RECOGNITIONS AND UPCOMING EVENTS — LENI KIRKMAN**

SUMMARY: Mr. Adams directed the Board's attention to the informational reports above. He urge them to review the documents and contact the staff directly with questions or comments.

RECOMMENDATION: None.

ACTION: None.

EVALUATION: None.

FOLLOW-UP: None.

**ADJOURNMENT — JIM ADAMS, CHAIR**

There being no further business, Mr. Adams adjourned the Board meeting at 8:23pm.

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James R. Adams  
Chair, Board of Managers

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James C. Hasslocher  
Secretary, Board of Managers

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Sandra D. Garcia, Recording Secretary



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### Consideration and Appropriate Action Regarding Medical-Dental Staff Membership and Privileges

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#### **Background:**

The Board of Managers of University Health System has approval authority for the appointment of clinical providers to the Medical-Dental Staff and the granting of clinical privileges for overseeing the quality of care and provision of treatment to patients. University Health System's Professional Staff Services department (PSS) is responsible for ensuring compliance regarding all applicants for the credentialing and privileging of providers. Operating under the strict standards, Professional Staff Services handles the Health System's credentialing and privileging process from beginning to end as outlined below.

#### **Credentialing Process:**

Requests for the credentialing and privileging of clinical providers are collected and reviewed by UHS Medical-Dental Staff Coordinators who ensure that all necessary information is included in the application. A properly completed application is then sent to the Central Verifications Office (CVO) staff, within the UHS Professional Staff Services department, to perform primary source verifications of all professional activities from graduation of medical school to the present.

Once the CVO staff has completed the primary source verifications, the UHS PSS staff assembles a complete file to be reviewed by the appropriate clinical Department Chair at the UT Health School of Medicine. Once approved by the Department Chair, the complete file is presented to the appropriate Medical-Dental Staff Committee – either the UHS Allied Health or UHS Physician Credentials Committee for review and approval.

Upon approval, Professional Staff Services for UHS will request temporary privileges for the provider. Approval from the following are required in order to grant the Pendency of

## Consideration and Appropriate Action Regarding Medical-Dental Staff Membership and Privileges

July 28, 2020

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Application for Temporary Privileges: Chief of Medical-Dental Staff; the Director of UHS Professional Staff Services department; the VP of Legal Services; President/CEO of the Health System or designee (Chief Medical Officer); and the Executive Committee of the Medical-Dental Staff. The UHS Board of Managers has final approval of all applicant files.

If final approval is received from the Board of Managers, the provider is placed on a two-year reappointment cycle. After 12 months' provisional review, the provider's status changes from Provisional to Active or Courtesy Staff depending on board certification and the frequency of patient encounters during the previous 12 months.


Pursuant to Article III, Section 3.3-1 of the Medical-Dental Staff Bylaws, initial appointments and reappointments to the Staff shall be made by the Board of Managers. The Board of Managers shall act on initial appointments, reappointments, or revocation of appointments only after there has been a recommendation from the Executive Committee.

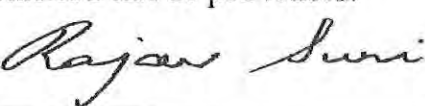
The Credentials Committee met on June 29, 2020 and reviewed the credential files of the individuals listed on the attached Credentials Report and the Professional Performance Evaluation Report. In its meeting of July 7, 2020, the Executive Committee of the Medical-Dental Staff recommended approval of the following:

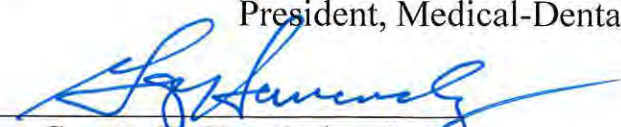
- 1) Credentials Committee Report

### **Recommendation:**

The following list of providers have been reviewed and approved in accordance with the Health System's credentialing and privileging process. We recommend the Board of Managers approve clinical privileges for the attached list of providers.

  
\_\_\_\_\_  
Bryan J. Alsip, M.D., M.P.H.  
Executive Vice President/  
Chief Medical Officer

  
\_\_\_\_\_  
Rajeev Suri, M.D.  
President, Medical-Dental Staff

  
\_\_\_\_\_  
George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## CREDENTIALS COMMITTEE

June 29, 2020

Revised July 7, 2020

Initial Appointments			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Al Qaysi, Mustafa D., MD	Pending	Medicine/Hospital Medicine	
Ansari, Tahir Saleem, DO	Pending	Family & Community Medicine	
Arango, Alejandro, DDS	Pending	Oral & Maxillofacial Surgery	
Bible, Amy, CNM	Pending	Obstetrics/Gynecology	
Blankenship, Logan M., MD	Pending	Obstetrics/Gynecology	
Bode-Omoleye, Olaoluwa, MD	Pending	Pathology	
Buell, Tamara I., MD	Pending	Family & Community Medicine	
Bui, Diep, MD	Pending	Neurology	
Cantu, Marissa S., MD	Pending	Emergency Medicine	
Casares-Baker, Sara J.	Pending	Pediatric/Neonatology	
Chechani, Ryan, R. MD	Pending	Emergency Medicine	
Clapper, Amber R., MD	Pending	Medicine/Hospital Medicine	
Correia, Greg, MD	Pending	Family & Community Medicine	
Cruz, April, CHW	Pending	Family & Community Medicine	
Curry, Rebecca, PA-C	Pending	Pediatrics/Neonatology	
Davis, Annabelle S., MD	Pending	Medicine/Hospital Medicine	
Davis, Jordan N., PMHNP	Pending	Psychiatry	
Dietrich, Leslie-Anne J., MD	Pending	Pediatrics/Neonatology	
Dodd, Katherine, DO	Pending	Medicine/Cardiology	
Dursun, Furkan, MD, RA	Pending	Urology	
Esteve, Lucy M.A., MD	Pending	Medicine/Hospital Medicine	
Everitt, Bryan, MD	Pending	Emergency Medicine	
Fazeli, Cameron, DO	Pending	Medicine/Hospital Medicine	
Fidellow, Rebecca E., MD	Pending	Family & Community Medicine	
Fields, Taylor, MD	Pending	Ophthalmology	
Fraser, Jenna C., MD	Pending	Medicine/Hospital Medicine	
Fulton, Zachary D.	Pending	Radiology/Neuroradiology	
Gao, Han, MD	Pending	Emergency Medicine	
Gutierrez Naranjo, Jose M., RA	Pending	Orthopaedics	
Haley, Kristen, PA-C	Pending	Medicine/Hospital Medicine	
Harfouch, Badr, MD	Pending	Medicine/Hospital Medicine	
Hewitt, Michael, RN, RA	Pending	Medicine/Diabetes	
Hughes, Jessica H., MD	Pending	Obstetrics/Gynecology	
Joseph, Shanty, FNP-BC	Pending	Medicine/Cardiology	
Julia, Jonathan C., MD	Pending	Anesthesiology	
Kendrick, Zachary W. MD	Pending	Emergency Medicine	
Kuecker, Kaytlyn N., PA-C	Pending	Emergency Medicine	
Lam, Christopher, MD	Pending	Medicine/Hospital Medicine	



Littlejohn, Martin R., MD	Pending	Anesthesiology	
Manohar, Crystal M., MD	Pending	Anesthesiology	
Martin, Elizabeth M., MD	Pending	Obstetrics/Gynecology	
Mehta, Dhruv S., MD	Pending	Medicine/Gastroenterology	
Meier, Marshall J., DO	Pending	Medicine/Hospital Medicine	
Myers, Abigail C., MD	Pending	Family & Community Medicine	
Neuhoff, Baraba K., MD	Pending	Obstetrics/Gynecology	
Palacios, Tomas M., PA-C	Pending	Emergency Medicine	
Patton, Cody D., DO	Pending	Family & Community Medicine	
Reddy, Gireesh, DPM	Pending	Orthopaedics/Podiatry	
Reddy, Srinidhi R., MD	Pending	Obstetrics/Gynecology	
Satsangi, Nancy, MD	Pending	Anesthesiology	
Smith, Natalie D., RA	Pending	Medicine/Pulmonary & Critical Care	
Soekamto, Christa, MD	Pending	Ophthalmology	
Svec, Jeff H., MD	Pending	Family & Community Medicine	
Tiwari, Ruchi, MD	Pending	Radiology	
Tlaseca, Kennedy M., MD	Pending	Family & Community Medicine	
Tsau, Jeff H., MD	Pending	Emergency Medicine	
Umapathy, Chandraprakash, MD	Pending	Medicine/Gastroenterology	
Vasquez, Libia M., MD	Pending	Medicine/Hospital Medicine	
Vroman, Penny, MD	Pending	Radiology/Nuclear Medicine	
Yu, Gregory G., MD	Pending	Emergency Medicine	
Zala, Gaurang, MD	Pending	Family & Community Medicine	
<b>The initial applications listed below were presented in an ad hoc committee on 05/26/2020</b>			
Elliott, Stephanie, FNP	Pending	Obstetrics/Gynecology	
Weatherford, Shelly A., PA	Pending	Surgery/Trauma & Emergency Surgery	

<b>ASC Medical Center</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Blankenship, Logan M., MD	Pending	Obstetrics/Gynecology	
Diallo, Souleymane Y., MD	Pending	Medicine/Gastroenterology	
Fields, Taylor, MD	Pending	Ophthalmology	
Hughes, Jessica H., MD	Pending	Obstetrics/Gynecology	
Littlejohn, Martin R., MD	Pending	Anesthesiology	
Manohar, Crystal M., MD	Pending	Anesthesiology	
Martin, Elizabeth M., MD	Pending	Obstetrics/Gynecology	
Mehta, Dhruv S., MD	Pending	Medicine/Gastroenterology	
Neuhoff, Baraba K., MD	Pending	Obstetrics/Gynecology	
Reddy, Gireesh, DPM	Pending	Orthopaedics/Podiatry	
Reddy, Srinidhi R., MD	Pending	Obstetrics/Gynecology	
Rocha, Jason P., MD	Pending	Medicine/Gastroenterology	
Soekamto, Christa, MD	Pending	Ophthalmology	
Tiwari, Ruchi, MD	Pending	Radiology	
Umpathy, Chandraprakash, MD	Pending	Medicine/Gastroenterology	

<b>ASC Robert B. Green</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Blankenship, Logan Michelle, MD	Pending	Obstetrics/Gynecology	
Diallo, Souleymane Y., MD	Pending	Medicine/Gastroenterology	
Hughes, Jessica H., MD	Pending	Obstetrics/Gynecology	

Littlejohn, Martin R., MD	Pending	Anesthesiology	
Manohar, Crystal M., MD	Pending	Anesthesiology	
Martin, Elizabeth M., MD	Pending	Obstetrics/Gynecology	
Mehta, Dhruv S., MD	Pending	Medicine/Gastroenterology	
Neuhoff, Baraba K., MD	Pending	Obstetrics/Gynecology	
Reddy, Gireesh, DPM	Pending	Orthopaedics/Podiatry	
Reddy, Srinidhi R., MD	Pending	Obstetrics/Gynecology	
Rocha, Jason P., MD	Pending	Medicine/Gastroenterology	
Tiwari, Ruchi, MD	Pending	Radiology	
Umpathy, Chandraprakash, MD	Pending	Medicine/Gastroenterology	

**REAPPOINTMENTS**  
(July 28, 2020 – May 31, 2022)

<b>ASC- Medical Center - Reappointment</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Alas, Alexandriah N., MD	Active	Obstetrics/Gynecology	
Fakhreddine, Mohamad H., MD	Active	Radiation Oncology	
Freeman, Rachel M., MD	Active	Anesthesiology	
Shah, Amita R., MD	Active	Surgery/Plastic & Reconstructive Surgery	
Sobolevsky, Michael A., DPM	Active	Orthopaedics	

<b>ASC- Robert B. Green - Reappointment</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Alas, Alexandriah N., MD	Active	Obstetrics/Gynecology	
Freeman, Rachel M., MD	Active	Anesthesiology	
Sobolevsky, Michael A., DPM	Active	Orthopaedics	
Startzell, James M., DMD	Active	Oral & Maxillofacial Surgery	

<b>Anesthesiology</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Culling, Bradley V., DO	Courtesy	Anesthesiology	
Freeman, Rachel M., MD	Active	Anesthesiology	

<b>Cardiothoracic Surgery</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Crane, Jessica, PF	Clinical Associate	Cardiothoracic Surgery	
Johnson, Scott B., MD	Active	Cardiothoracic Surgery	
Rodriguez, Rita R., RN	Clinical Associate	Cardiothoracic Surgery	
Schniepp, Heather E., ACPNP	Advance Practice Nurse	Cardiothoracic Surgery	
Wilkinson, Maria, RN	Clinical Associate	Cardiothoracic Surgery	

<b>Emergency Medicine</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Grijalva, Cristina E., MD	Active	Emergency Medicine	Addition of Privileges

<b>Family &amp; Community Medicine</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Aktepe, Valarie A., PA	Physician Assistant	Family & Community Medicine	

Ali, Olga, PA	Physician Assistant	Family & Community Medicine	
Alvarado, Maureen, DO	Active	Family & Community Medicine	
Beck, Tina C., PharmD	Affiliate	Family & Community Medicine	
Corchado, Oliverio, PA	Physician Assistant	Family & Community Medicine	
Curry, Brittany G., FNP	Advance Practice Nurse	Family & Community Medicine	
Del Rosario, Albelyh Sergia P., MD	Active	Family & Community Medicine	
Garcia, Adriane R., PA	Physician Assistant	Family & Community Medicine	
Garza, Diana A., FNP	Advance Practice Nurse	Family & Community Medicine	
Huerta, Jose O., ACNP	Advance Practice Nurse	Family & Community Medicine	
Rezai, Shahin, MD	Active	Family & Community Medicine	
Sidhu, Prajna, MD	Active	Family & Community Medicine	
Usatine, Richard P., MD	Active	Family & Community Medicine	
Varma, Archana, MD	Active	Family & Community Medicine	Voluntary Reduction of Privileges
Vasquez, Diana M., FNP	Advance Practice Nurse	Family & Community Medicine	

<b>Medicine</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Ahmed, Shah H., MD	Active	Medicine/Cardiology	
Badin, Auroa, MD	Active	Medicine/Cardiology	Additional/Reduction of Privileges
Berggren, Ruth E., MD	Active	Medicine/Infectious Diseases	
Bresnahan, Leticia Y., RA	Research Associate	Medicine/ Infectious Diseases	
Butler, Matthew J., MD	Active	Medicine/ Hematology & Oncology	
Cersosimo, Eugenio, MD	Provisional	Medicine	
Escalante, Agustin, MD	Active	Medicine/ Rheumatology	
Garcia-Everett, Ashley L., MD	Courtesy	Medicine/ Hospital Medicine	
Kim, Mary K., PA-C	Physician Assistant	Medicine/ Hospital Medicine	
Le, Minh-Phuong T., MD	Active	Medicine/ Hospital Medicine	
Mehta, Anjlee M., MD	Active	Medicine/ Cardiology	
Perez, Graciela L., RA	Research Associate	Medicine/ Infectious Diseases	
Rosas, Christy A., PA	Physician Assistant	Medicine/ Gastroenterology	Cross Appointed in Transplant
Ryan, Laurajo, PharmD	Affiliate	Medicine/ Internal Medicine	
Salazar, Mary I., NP	Advance Practice Nurse	Medicine/ Hematology & Oncology	
Serrano Pinilla, Ruth C., MD	Active	Medicine/ Infectious Diseases	
Shamsi, Kinza S., MD	Active	Medicine/ Nephrology	
Spowls, Jennifer M., PA-C	Physician Assistant	Medicine/Hospital Medicine	
Toro, Nancy, RA	Research Associate	Medicine/ Infectious Diseases	
Trevino, Hector, RA	Research Associate	Medicine/Hematology & Oncology	
Volz, Holly H., MD	Active	Medicine/Dermatology	
Wilber, Judith J., MD	Active	Medicine/Hospital Medicine	

<b>Neurology</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Sonnenberg, Suzanne S., PA	Physician Assistant	Neurology	

<b>Obstetrics/Gynecology</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Alas, Alexandriah N., MD	Active	Obstetrics/Gynecology	

<b>Ophthalmology</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Young, Ryan C., MD	Courtesy	Ophthalmology	Pending Documentation

<b>Oral &amp; Maxillofacial Surgery</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Gordon, Mathew C., MD	Active	Oral & Maxillofacial Surgery	
Startzell, James M., DMD	Active	Oral & Maxillofacial Surgery	

<b>Orthopaedics</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Del Bosque, Brandon L., PA-C	Physician Assistant	Orthopaedics/General	
Sobolevsky, Michael A., DPM	Active	Orthopaedics/Podiatry	

<b>Pediatrics</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Abrams, Steven A., MD	Active	Pediatrics/ Neonatology	
Castorena, Jessica M., PNP	Advance Practice Nurse	Pediatrics/ Critical Care	
Fernandez-Restrepo, Lorena M., MD	Active	Pediatrics/ Critical Care	
Gong, Alice K., MD	Active	Pediatrics/Neonatology	
Maldonado, Frances M., RA	Research Associate	Pediatrics/ Hematology-Oncology	Additional Privileges
May, Leah C., PA	Physician Assistant	Pediatrics/ Neonatology	
Nolan Jr., Robert J., MD	Courtesy	Pediatrics/General Pediatrics	
Odom, Michael W., MD	Active	Pediatrics/ Neonatology	
Woodward, Cathy S., PNP-AC	Advance Practice Nurse	Pediatrics/ Critical Care	

<b>Psychiatry</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Lopez, Eliot J., PhD	Affiliate	Psychiatry	

<b>Radiation Oncology</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Fakhreddine, Mohamad H., MD	Active	Radiation Oncology	

<b>Rehabilitation Medicine</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Davis Jr., Merritt G., DO	Active	Rehabilitation Medicine	
Riley, Cynthia R., MD	Courtesy	Rehabilitation Medicine	
Jacobs, Claire E., PhD	Affiliate	Rehabilitation Medicine	

<b>Surgery</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Braverman, Maxwell A., DO	Active	Surgery/ Trauma & Emergency Surgery	
Butler, William E., PA-C	Physician Assistant	Surgery/ Trauma & Emergency Surgery	

Cestero, Ramon F., MD	Active	Surgery/ Trauma & Emergency Surgery	Additional of Privileges
Dedmon, Mark K., PA-C	Physician Assistant	Surgery/ Transplant	
Ferrer Cardona, Lucas M., MD	Active	Surgery/ Vascular Surgery	
Fritze, Danielle M., MD	Active	Surgery/ Transplant	
Miserlis, Dimitrios, MD	Active	Surgery/Vascular Surgery	
Mitromaras, Christopher R., MD	Active	Surgery/Vascular Surgery	
Saad, Adriana A., PA-C	Physician Assistant	Surgery/ Transplant	
Shah, Amita R., MD	Active	Surgery/Plastic & Reconstructive Surgery	
Shireman, Paula K., MD	Active	Surgery/Vascular Surgery	
Wang, Peter T., MD	Active	Surgery/Plastic & Reconstructive Surgery	
Wilson, Jeni L., APN	Advance Practice Nurse	Surgery/Trauma & Emergency Surgery	

Urology			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Chowdhury, Wasim H., RA	Research Associate	Urology	
Todd, Grace I., ANP	Clinical Associate	Urology	Additional of Privileges

Request for Waiver – Board Certification			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

Updated DOP Form			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Boyd, Angela, MD	Active	Obstetrics/Gynecology	
Fernandez-Restrepo, Lorena M., MD	Active	Pediatrics/ Critical Care	
Fritze, Danielle M., MD	Active	Surgery/ Transplant	
Escalante, Agustin, MD	Active	Medicine/ Rheumatology	

Request for Additional Privileges/Voluntary Reduction			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Badin, Auroa, MD	Active	Medicine/Cardiology	<b>Addition:</b> Watchman <b>Reductions:</b> Excision of skin and subcutaneous tumors, nodules and lesions; Management of burns, superficial and partial thickness; Nasogastric tube insertion and gastric lavage; Parenteral Hyper-alimentation; Performance of simple skin biopsies; Peripheral Nerve Blocks; Placement of anterior and posterior nasal hemostatic packing; Removal of penetrating foreign body from the eye, nose or ear; and Thoracentesis

Boyd, Angela, MD	Active	Obstetrics/Gynecology	<b>Addition:</b> Maternal-Fetal Medicine: Comprehensive obstetrical ultrasound including Doppler studies; Percutaneous umbilical blood sampling (PUBS); Nuchal Translucency; Placental biopsy; Instillation of medications to fetus in utero; Fetal thoracentesis; Invasive fetal procedures (including fetal thoracentesis, puncture of fetal bladder)
Cestero, Ramon, MD	Active	Surgery/ Trauma & Emergency Surgery	<b>Addition:</b> Surgical Critical Care
Diallo, Souleyman Y., DO	Active	Medicine/Hospital Medicine	<b>Addition:</b> Gastroenterology Core Privileges; Capsule endoscopy; Moderate/Deep Sedation; and Fluoroscopy
Grijalva, Cristian, MD	Active	Emergency Medicine	<b>Addition:</b> Trauma (Extended FAST) evaluation and Limited emergency cardiac evaluation and resuscitative evaluation
Maldonado, Frances, RA	Research Associate	Pediatrics/Hematology & Oncology	<b>Addition:</b> Schedules participant research visit and study procedures; Prepares vouchers for participant payment; Collection of Human Specimens within an OR setting
Rocha, Jason P., MD	Active	Medicine/Hospital Medicine	<b>Addition:</b> Gastroenterology Core Privileges; Capsule endoscopy; Moderate/Deep Sedation; and Fluoroscopy
Todd, Grace I., ANP	Clinical Associate	Urology	<b>Addition:</b> Checks and records vital signs
Varma, Archana, MD	Active	Family & Community Medicine	<b>Reduction:</b> Pediatric and Newborn Core Ambulatory Privileges

Change of Status			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Diallo, Souleyman Y., DO	Active	Medicine/Hospital Medicine	Cross Appointment in Gastroenterology
Rocha, Jason P., MD	Active	Medicine/Hospital Medicine	Cross Appointment in Gastroenterology
Sallee, Patricia K., PA-C	Physician Assistant	Medicine/Hospital Medicine	Cross Appointment in Infectious Disease and Additional Supervisor Dr. Thomas Patterson

Medical Records Suspensions			
NAME	STATUS	DEPARTMENT/SECTION	FROM - TO
None			


Suspensions			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

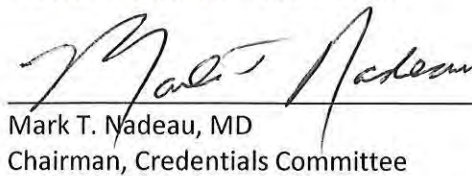
Reinstatements			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

Ending of appointments		
NAME	DEPARTMENT/SECTION	ENDING DATE
Alkhour, Naim, MD	Medicine/Gastroenterology	06/13/2020
Buckley, Kathleen, CPNP	Pediatrics/Child Abuse	05/31/2020
Darwin, Justin, PA-C	Orthopaedics	05/31/2020
Darwin, Priscilla, FNP	Neurology	05/29/2020
Eddins-Folensbee, Florence, MD	Psychiatry	05/31/2020
Farris, Timothy, MD	Anesthesiology	06/06/2020
Kim, Andrew, MD	Medicine/Hospital Medicine	06/01/2020
Lamb, Amy R., CNM	Obstetrics/Gynecology – MFM	06/12/2020
Lavrynenko, Olga, RA	Medicine/Diabetes	06/19/2020
Lewis, Jason, MD	Ophthalmology	06/30/2020 ASC MC
Madhusudanannair-Kunnuparampil, Vinu, MD	Medicine/Hematology & Oncology	06/30/2020
Mckee-Kennedy, Hannah, MD	Family & Community Medicine	06/19/2020
Moreland, Christopher, MD	Medicine/Hospital Medicine	05/31/2020
Newman, Judith Therese, MD	Ophthalmology	06/08/2020
Orozco, Eduardo, APRN	Emergency Medicine	06/19/2020
Schwesinger, Wayne H., MD	Surgery/General Surgery	04/30/2020
Shah, Kush, PHD	Orthopaedics	6/17/2020
Stowes, Ashlie, MD	Anesthesiology	05/12/2019 – ASC – RBG & ASC – MC Only
Toohey, John S., MD	Orthopaedics	03/31/2020
Valadez, David Lee, MD	Medicine/Internal Medicine	06/05/2020

The above listed files have been reviewed by the members of the Credentials Committee and approved as submitted.

Prepared by:

 7/7/2020  
 Gay Lynn Heaney Date  
 Medical-Dental Staff Coordinator

 7/7/2020  
 Mark T. Nadeau, MD Date  
 Chairman, Credentials Committee

**Provider Profile**  
Al Qaysi, Mustafa D., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR MC 7982  
MEDICINE/GENERAL & HOSPITAL MEDICINE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-0777

Fax Number: (210) 358-0647

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
4502 MEDICAL DRIVE  
UNIVERSITY HEALTH SYSTEM  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-6000

Fax Number: (210) 358-0647

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	MEDICINE	ID: 40145
Advancement:	Division:	HOSPITAL MEDICINE	Data Bank: 05/08/2020
Last Reappointment:	Section:	HOSPITAL MEDICINE	Query Results: PDS Status Report
Next Appointment	Status:	PENDING	Category:

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	PENDING/INTENDING TO SIT FOR THE BOARDS 08-2020			

Specialty 1: INTERNAL MEDICINE

Specialty 2:

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: 500,000. - 1,500,000.   Terms: Upon Termination	07/01/2020	08/31/2020			

**Medical/Professional Education**

	From	To	Verified	Method	Negative
UNIVERSITY OF AL-MUSTANSIRIYAH COLLEGE OF MEDICINE <i>Subject: Doctor of Medicine</i>	10/01/2005	06/30/2011			

**Training**

	From	To	Verified	Method	Negative
Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX <i>Subject: INTERNAL MEDICINE</i>	07/01/2018	06/30/2020	05/01/2020	Email	N
Internship UT HEALTH SAN ANTONIO, SAN ANTONIO, TX <i>Subject: INTERNAL MEDICINE</i>	07/01/2017	06/30/2018	05/01/2020	Email	N

**Employment**

	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO Medical City Complex, Baghdad, Iraq AlRashad Hospital, Baghdad, Iraq	07/01/2020 01/20/2012 03/01/2013	PRESENT 03/20/2013 12/30/2014	05/04/2020	Memo to File	N

**Hospital Affiliations**

	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM	Pending		04/30/2020	Memo to File	N
VA MEDICAL CENTER/SOUTH TEXAS VETERANS HEALTH SYS ,	Pending		05/05/2020	Memo to File	N

**Other**

	From	To	Verified	Method	Negative
GAP <i>Subject: Seeking a residency position during the interview season and working outside the field of medicine.</i>	08/04/2016	06/30/2017			



**Provider Profile**  
ANSARI, TAHIR S., DO

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

903 W. MARTIN STREET  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3427

Fax Number: (210) 358-5940

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY MEDICINE ASSOCIATES  
2121 SOUTHWEST 36TH  
SAN ANTONIO, TX 78237  
Telephone: (210) 358-5100

Fax Number: (210) 358-5157

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
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**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:  
Next Appointment:

Department: FAMILY & COMMUNITY MEDICINE  
Division: UNIVERSITY MEDICAL ASSOCIATES  
Section: FAMILY MEDICINE  
Status: PENDING

ID: 43113  
Data Bank:  
Query Results:  
Category: UMA FULL TIME

**Board Certification**

AMERICAN BOARD OF FAMILY MEDICINE (FAMILY MEDICINE)

**Certified** PENDING/INTENDING  
TO SIT FOR THE  
BOARDS 07/2020

**Initial Cert.**

**Last Cert.**

**Expires**

Specialty 1: FAMILY MEDICINE

Specialty 2:

**Professional Liability**

UTHSCSA MALPRACTICE  
Limits: 500,000 - 1, 500,000 | Terms: UPON TERMINATION

From	To	Verified	Method	Negative
08/01/2020	08/31/2020			

**Medical/Professional Education**

NEW YORK INSTITUTE OF TECHNOLOGY COLLEGE OF OSTEOPATHIC  
Subject: DOCTOR OF OSTEOPATHIC MEDICINE

From	To	Verified	Method	Negative
05/01/2013	05/31/2017			

**Training**

Residency PECONIC BAY MEDICAL CENTER , RIVERHEAD, NY  
Subject: FAMILY MEDICINE

From	To	Verified	Method	Negative
06/19/2017	06/18/2020	06/09/2020	Print	N

**Employment**

COMMUNITY MEDICINE ASSOCIATE

From	To	Verified	Method	Negative
08/01/2020	PRESENT			

**Hospital Affiliations**

UNIVERSITY HEALTH SYSTEM

From	To	Verified	Method	Negative
	PENDING			

**Other**

GAP Subject: WAITING TO BE CREDENTIALLED

From	To	Verified	Method	Negative
06/01/2020	07/31/2020			

**Provider Profile**  
Arango, Alejandro, DDS

**Personal Information**

Languages: ENGLISH

**Practice Information**

**UH MAILING ADDRESS**

8210 Floyd Curl Drive, MC 8124  
DEPT. OF ORAL AND MAXILLOFACIAL SURGERY  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-3100 Fax Number: (210) 949-3006

**UH PRIMARY OFFICE ADDRESS**

Oral and Maxillofacial Surgery  
8210 Floyd Curl Drive, MC 8124  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-3100 Fax Number: (210) 949-3006

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX	12/31/2021	

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment: Department: DEPARTMENT OF ORAL & MAXILLOFACIAL SURGERY ID: 33252

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF ORAL AND MAXILLOFACIAL SURGERY (ORAL AND MAXILLOFACIAL SURGERY)				07/31/2024

Specialty 1: DENTISTRY

Specialty 2:

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: 500,000 - 1,500,000   Terms:		08/31/2020			

**Medical/Professional Education**

	From	To	Verified	Method	Negative
HEALTH SCIENCES INSTITUTE-MEDELLIN COLOMBIA <i>Subject: DOCTOR OF DENTAL SCIENCE</i>	01/16/1992	06/30/1997	06/05/2020	Print	N
HEALTH SCIENCES INSTITUTE-MEDELLIN COLOMBIA <i>Subject: Epidemiology</i>	06/01/2010	05/31/2012	06/08/2020	Print	N

**Training**

	From	To	Verified	Method	Negative
Internship HEALTH SCIENCES INSTITUTE-MEDELLIN COLOMBIA <i>Subject: Oral and Maxillofacial Surgery</i>	08/01/1998	04/30/1999	06/04/2020	Print	N
Residency HEALTH SCIENCES INSTITUTE-MEDELLIN COLOMBIA <i>Subject: Oral and Maxillofacial Surgery</i>	06/01/1999	08/12/2004	06/04/2020	Print	N
Residency MASSACHUSETTS GENERAL HOSPITAL <i>Subject: Oral and Maxillofacial Surgery</i>	06/12/2015	06/30/2017	06/04/2020	Print	N

**Employment**

	From	To	Verified	Method	Negative
UT HEALTH	05/12/2020		05/26/2020	Print	N
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER SAN ANTONIO	06/01/2013		05/22/2020	Internet	N
Clinica Las Americas, Medellin,	01/01/2009	06/30/2012	06/05/2020	Print	N
BDS MARKETING	07/07/2014	04/25/2016	05/26/2020	Print	N
MASSACHUSETTS GENERAL HOSPITAL	06/15/2015	06/30/2017	05/27/2020	Print	N
HARVARD UNIVERSITY	06/15/2015	06/30/2017	05/27/2020	Internet	N
Midwestern University School of Dental Medicine - IL, Downers Grove,	08/07/2017	03/30/2019	05/27/2020	Print	N
MEDICAL COLLEGE OF WISCONSIN , MILWAUKEE, WI	07/01/2019	04/30/2020	05/27/2020	Internet	N

**Hospital Affiliations**

	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX		Present	06/04/2020	Memo to File	N
CHILDREN'S HOSPITAL OF WISCONSIN , MILWAUKEE, WI	09/19/2019	Present	05/22/2020	Print	N

**Provider Profile**  
 Arango, Alejandro, DDS

Clinica Las Americas, Medellin, TX	01/01/2009	06/30/2012	06/05/2020	Mall Merge	N
INSTITUTO DE CIENCIAS DE LA SALUD, MEDELLIN,	02/01/2006	11/30/2012	06/08/2020	VLETE	N
UNIVERSITY HEALTH SYSTEM-SAN ANTONIO, SAN ANTONIO, TX	02/25/2015	06/05/2015	05/21/2020	Verbal	N
DEPARTMENT OF MEDICINE, SAN ANTONIO, TX	02/25/2015	06/05/2015			
FROEDTERT MEMORIAL LUTHERAN HOSPITAL, MILWAUKEE,	09/26/2019	04/30/2020	06/04/2020	Online	N
<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: took time off after residency went to florida to spend time with extended family</i>	07/01/2017	08/07/2017	05/22/2020	Print	N
GAP <i>Subject: took time for vacation and be with family to prepare for new job took time for surgical training in</i>	04/01/2019	06/30/2019	05/22/2020	Print	N

**Provider Profile**  
Bible, Amy A., CNM

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE, MC 7836  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5009

Fax Number: (210) 567-5062

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM ROBERT B.  
GREEN CAMPUS  
903 W. MARTIN ST  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3582

Fax Number: (210) 358-3252

**UH SECONDARY ADDRESS**

UT HEALTH  
8300 FLOYD CURL DRIVE, 5TH FLOOR  
MARC OB/GYN  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9500

Fax Number: (210) 450-6027

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:  
Next Appointment 07/28/2020

Department: OBSTETRICS/GYNECOLOGY  
Division: OBSTETRICS/GYNECOLOGY  
Section:  
Status:

ID: 02268  
Data Bank: 06/04/2020  
Query Results:  
Category:

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
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AMERICAN MIDWIFERY CERTIFICATION BOARD (MID-WIFE)	CURRENT	01/01/2002		12/31/2025
NATIONAL CERTIFICATION CORPORATION ()	CURRENT	06/05/2020		06/15/2021

Specialty 1: MID-WIFE

Specialty 2:

Professional Liability	From	To	Verified	Method	Negative
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CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES Limits: 100,000 - 300,000   Terms: 1 mo	07/01/2020	12/31/2050			
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Undergraduate Education	From	To	Verified	Method	Negative
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UNIVERSITY OF KANSAS SCHOOL OF MEDICINE Subject: BACHELOR OF SCIENCE - NURSING	08/01/1995	05/18/1997	06/03/2020	National Student Clearinghouse	N
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Medical/Professional Education	From	To	Verified	Method	Negative
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University of Kansas School of Medicine, Kansas City, KS Subject: MASTER OF SCIENCE IN NURSING	08/01/1995	08/01/2000	06/03/2020	National Student Clearinghouse	N
UNIVERSITY OF PENNSYLVANIA Subject: POST-MASTER'S CERT. PGM IN NURSING-NURSE-MIDWIFERY	09/01/2000	12/21/2001	06/03/2020	National Student Clearinghouse	N

Employment	From	To	Verified	Method	Negative
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LONE STAR OB/GYN ASSOCIATES	02/19/2007		06/10/2020	Print	N
UT HEALTH SAN ANTONIO	07/01/2020		06/03/2020	Memo to File	N

Hospital Affiliations	From	To	Verified	Method	Negative
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UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX		Present	06/03/2020	On Line	N
ST LUKES BAPTIST HOSPITAL, SAN ANTONIO, TX	04/26/2007	Present	06/11/2020	Memo to File	N

**Provider Profile**  
BLANKENSHIP, LOGAN M., MD

**Personal Information**

Languages: ENGLISH

**Practice Information**

**UH MAILING ADDRESS**  
7703 FLOYD CURL DRIVE, MC 7836  
SAN ANTONIO, TX 78229  
Telephone:

Fax Number:

**UH PRIMARY OFFICE ADDRESS**  
ROBERT B GREEN  
903 W MARTIN  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3582

Fax Number: (210) 358-3252

**UH SECONDARY ADDRESS**  
UT HEALTH  
8300 FLOYD CURL DRIVE, 5TH FLOOR  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9500

Fax Number: (210) 450-6027

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:

Department: OBSTETRICS/GYNECOLOGY  
Division: OBSTETRICS/GYNECOLOGY  
Section:

ID: 42678  
Data Bank: 05/13/2020  
Query Results: PDS Status Report

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF OBSTETRICS & GYNECOLOGY	Pending			

Specialty 1: OBSTETRICS & GYNECOLOGY  
Specialty 3:

Specialty 2:  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
University of Texas System Self-Insurance Limits: \$500,000.00/\$1,500,000.00   Terms: Upon Termination	07/01/2020	08/31/2020			

Medical/Professional Education	From	To	Verified	Method	Negative
FLORIDA STATE UNIVERSITY	08/01/2012	05/21/2016			

Training	From	To	Verified	Method	Negative
Residency UNIVERSITY OF FLORIDA HEALTH F.K.A UNIVERSITY <i>Subject: Obstetrics and Gynecology</i>	07/01/2016	06/30/2020	05/12/2020	Print	N

Employment	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO SAN ANTONIO, TX	07/01/2020	Present	05/06/2020	Memo to File	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM	Pending	Present	05/06/2020	Memo to File	N

Other	From	To	Verified	Method	Negative
GAP <i>Subject: Waiting to Start Residency</i>	05/22/2016	06/30/2016	05/21/2020	Memo to File	N

**Provider Profile**  
BODE OMOLEYE, OLAOLUWA O., MD

**Personal Information**

Languages:

**Practice Information**

**CREDENTIALING CONTACT**

DANA AUFRANCE  
7703 FLOYD CURL DR  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4003 Fax Number: (210) 567-6729

**UH MAILING ADDRESS**

1133 SOUTH BOULEVARD, APT 1212  
OAK PARK, IL 60302  
Telephone: (908) 230-9181 Fax Number:

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DR  
SAN ANTONIO, TX 78229  
Telephone: Fax Number:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	PATHOLOGY	ID: 31769
Advancement:	Division:	PATHOLOGY	Data Bank: 06/04/2020
Last Reappointment:	Section:		Query Results:
Next Appointment:	Status:	PENDING	Category: SPECIALIST

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF PATHOLOGY (HEMATOPATHOLOGY)	CURRENT	09/20/2019		01/31/2020
American Board of Pathology/Anatomic Clinical (PATHOLOGY)	CURRENT	08/07/2017		01/31/2021
Specialty 1: PATHOLOGY	Specialty 2:			
Specialty 3:	Specialty 4:			

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: \$500,000-\$1,500,000   Terms: UPON TERMINATION	07/01/2020	08/31/2020			

**Medical/Professional Education**

	From	To	Verified	Method	Negative
UNIVERSITY OF IBADAN, COLLEGE OF MEDICINE, OYO STATE, Subject: MBBS	05/01/1997	01/05/2005	08/23/2013	VLETR	N
EMORY UNIVERSITY ATLANTA, GA Subject: MASTER OF PUBLIC HEALTH	08/28/2008	05/10/2010			

**Training**

	From	To	Verified	Method	Negative
Internship UNIVERSITY OF IBADAN IBADAN, OYO STATE	01/04/2005	03/31/2006			
Residency University Of Texas Health Science Center At San Antonio, Subject: Anatomical And Clinical Pathology	07/01/2013	06/30/2017			
Fellowship UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER Subject: SURGICAL PATHOLOGY	07/01/2017	06/30/2018			
Fellowship UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER Subject: HEMATOPATHOLOGY	07/01/2018	06/30/2019	05/20/2020	Print	N
Fellowship LOYOLA UNIVERSITY MEDICAL CENTER Subject: Dermatopathology	07/01/2019	06/30/2020	05/13/2020	Print	N

**Provider Profile**  
BODE OMOLEYE, OLAOLUWA O., MD

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	07/01/2020	PRESENT			

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	PENDING		05/11/2020	Print	N

**Provider Profile**  
 BUELL, TAMARA I., MD

**Personal Information**

Birthdate: 10/30/1969	Gender: F	Medicare:	UPIN:
BirthPlace:	Citizen:	Medicare Sanctions:	Medicaid:
NPI: 1356581094			
Languages:			

**Practice Information**

**CREDENTIALING CONTACT**

SYLVIA VILLARREAL 903 W MARTIN ST SAN ANTONIO, TX 78207 Telephone: (210) 358-3324	Fax Number: (210) 358-5940 Medicare:
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**UH MAILING ADDRESS**

SANDY CASTILLO 903 W MARTIN ST, MS 27-2 SAN ANTONIO, TX 78207 Telephone: (210) 358-3427 Tax ID:	Fax Number: (210) 358-5940 Medicare:
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**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY MEDICINE ASSOCIATES 302 W RECTOR UNIVERSITY FAMILY HEALTH CENTER NORTH SAN ANTONIO, TX 78216 Telephone: (210) 358-0800	Fax Number: (210) 358-0850 Medicare:
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Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF FAMILY & COMMUNITY MEDICINE	ID: 43104
Advancement:	Division:	UNIVERSITY MEDICAL ASSOCIATES	Data Bank: 06/18/2020
Last Reappointment:	Section:		Query Results: PDS Status Report
Next Appointment	Status:		Category:

Due	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
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**Provider Profile**  
**BUELL, TAMARA I., MD**

AMERICAN BOARD OF FAMILY MEDICINE (FAMILY MEDICINE) CURRENT 07/10/1998 11/11/2019 02/15/2021

Specialty 1: FAMILY MEDICINE  
 Specialty 3:

Specialty 2:  
 Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
TEXAS MEDICAL LIABILITY TRUST 1-412218 Limits: \$200,000-\$600,000   Terms:	06/08/2009	06/08/2021			
UNIVERSITY OF TEXAS SYSTEM Limits: \$500,000-\$1,500,000   Terms:	07/01/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative
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Medical/Professional Education	From	To	Verified	Method	Negative
THE OHIO STATE UNIVERSITY COLUMBUS, OH <i>Subject: DOCTOR OF MEDICINE</i>	08/01/1991	06/30/1995			

Training	From	To	Verified	Method	Negative
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Internship GRANT MEDICAL CENTER OH <i>Subject: FAMILY MEDICINE</i>	07/01/1995	06/30/1996			
Residency GRANT MEDICAL CENTER OH <i>Subject: FAMILY MEDICINE</i>	07/01/1996	06/30/1998			

Employment	From	To	Verified	Method	Negative
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COMMUNITY MEDICINE ASSOCIATES , SAN ANTONIO, TX	07/01/2020				
Saenz Medical Center, La Joya, TX	06/01/2009		06/08/2020	Verbal	N
Saenz Medical Center, La Joya, TX	07/01/1998	07/31/2001			
CHURCH OF THE NAZARENE , LENEXA, KS	08/01/2001	05/31/2009			

Hospital Affiliations	From	To	Verified	Method	Negative
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UNIVERSITY HEALTH SYSTEM <i>Subject:</i> , SAN ANTONIO, TX		Present	05/29/2020	Print	N
DOCTORS HOSPITAL AT RENAISSANCE <i>Subject:</i> , EDINBURG, TX	05/20/2013	Present	06/08/2020	Print	N

Peer References	From	To	Verified	Method	Negative
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DIANA CORTINAS, MD			06/11/2020	Eval	N
JAVIER SAENZ, MD			06/03/2020	Eval	N
PAUL KINDE, MD			06/01/2020	Print	N

Other	From	To	Verified	Method	Negative
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Teaching	From	To	Verified	Method	Negative
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**Provider Profile**  
BUELL, TAMARA I., MD

**Associates**

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## Provider Profile

Bui, Diep H., MD

### Personal Information

Languages:

### Practice Information

#### UH MAILING ADDRESS

DEPT OF NEUROLOGY  
7703 FLOYD CURL DRIVE, MC 7883  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9700

Fax Number: (210) 450-6041

#### UH PRIMARY OFFICE ADDRESS

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-2000

Fax Number:

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
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### Appointment

#### BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:	Department:	NEUROLOGY	ID: 42737
Advancement:	Division:		Data Bank: 04/07/2020
Last Reappointment:	Section:		Query Results: PDS Status Report
Next Appointment:	Status:	PENDING	Category:

### Board Certification

	Certified	Initial Cert.	Last Cert.	Expires
American Board of Psychiatry & Neurology (NEUROLOGY)	CURRENT	09/11/2017		03/01/2021
AMERICAN BOARD OF PSYCH-NEUROLOGY/EPILEPSY (EPILEPSY)	CURRENT	10/22/2018		03/01/2021

Specialty 1:  
Specialty 3:

Specialty 2:  
Specialty 4:

### Professional Liability

	From	To	Verified	Method	Negative
University of Texas System, Office of General Council Limits: \$500,000-\$1,500,000   Terms: UPON TERMINATION	07/01/2020	08/30/2050			

### Medical/Professional Education

	From	To	Verified	Method	Negative
Pham Ngoc Thach Medical School, Ho Chi Minh City, Subject: DOCTOR OF MEDICINE	07/01/1998	06/30/2004			

### Training

	From	To	Verified	Method	Negative
Internship Heart Institute of Ho Chi Minh City, Ho Chi Minh City, Subject: Cardiology	09/02/2004	05/15/2006			
Residency Saint Vincent Hospital, Worcester, MA Subject: Internal Medicine	07/01/2009	06/30/2011			
Residency University Hospitals Case Medical Center (Cleveland Medical Center), Cleveland, OH Subject: Neurology	07/01/2012	06/30/2015			
Fellowship University Hospitals Case Medical Center (Cleveland Medical Center), Cleveland, OH Subject: Epilepsy	07/01/2015	06/30/2016	04/16/2020	Print	N

### Employment

	From	To	Verified	Method	Negative
Mid-Atlantic Epilepsy and Sleep Center, Bethesda, MD	07/01/2016	PRESENT	04/02/2020	Memo to File	N
UTHSA, San Antonio, TX	07/01/2020	PRESENT	04/02/2020	Memo to File	N
Fam Duc Heart Hospital, Ho Chi Minh City,	09/01/2011	05/31/2012	04/06/2020	Print	N

### Hospital Affiliations

From	To	Verified	Method	Negative
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### Provider Profile

Bui, Diep H., MD

University Health System, San Antonio, TX	PENDING		04/01/2020	Memo to File	N
White Oak Medical Center, Silver Spring, MD	07/11/2016	03/31/2020	04/02/2020	Print	N
Adventist Healthcare Rehabilitation At Rockville, Rockville, MD	07/19/2016	03/31/2022	04/02/2020	Email	N
Adventist Healthcare Rehabilitation At Takoma Park, Shady Grove Adventist Hospital, Rockville, MD	04/01/2020	03/31/2022	04/02/2020	Email	N
	06/28/2016	03/31/2022	04/02/2020	Email	N

**Provider Profile**  
Casares-Baker, Sara J., RN

**Personal Information**

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Languages: ENGLISH

**Practice Information**

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**CREDENTIALING CONTACT**

JANIE KELLY  
7703 FLOYD CURL DR, MC 7812  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5225  
NPI:  
Tax ID:

Fax Number: (210) 450-2436  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DR - NICU 5TH FLOOR  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-1593  
NPI:  
Tax ID:

Fax Number: (210) 358-4726  
Medicare:

Medicaid:

**JT MAILING ADDRESS**

Pediatrics  
DEPARTMENT OF PEDIATRICS  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5225  
NPI:  
Tax ID:

Fax Number: (210) 450-2436  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF PEDIATRICS	ID: 42752
Advancement:	Division:	NEONATOLOGY	Data Bank: 06/23/2020
Last Reappointment:	Section:		Query Results: PDS Status Report
Next Appointment	Status:		Category: RESEARCH ASSOCIATE

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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**Board Certification**

Board Certified	Certified	Initial Cert.	Last Cert.	Expires
NOT BOARD CERTIFIED (NEONATAL INTENSIVE CARE NURSE)				

Specialty 1: REGISTERED NURSE

Specialty 2:

**Provider Profile**  
Casares-Baker, Sara J., RN

Specialty 3:

Specialty 4:

<b>Professional Liability</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Chapter 104 of Texas Civil Practice and Remedies Code	05/01/2020	12/31/2050			

Limits: \$100,000-\$300,000 | Terms:

<b>Undergraduate Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Pensacola Christian College, Pensacola, FL <i>Subject: BACHELOR OR SCIENCE IN NURSING</i>	09/03/2001	05/10/2006	05/22/2020	Print	N

<b>Medical/Professional Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	03/16/2015		05/27/2020	Internet	N
MEDTRUST , SAN ANTONIO, TX	04/01/2010	10/11/2011	06/19/2020	Print	N
ANGEL STAFFING , SAN ANTONIO, TX	02/01/2009	12/31/2011	06/04/2020	Print	N
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX	09/19/2007	01/29/2018	06/16/2020	Print	N

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM <i>Subject:</i> , SAN ANTONIO, TX		Present	05/27/2020	Print	N
SOUTHWEST GENERAL HOSPITAL <i>Subject:</i> , SAN ANTONIO, TX	01/10/2007	Present	06/19/2020	Print	N
CHRISTUS SANTA ROSA HEALTH CARE <i>Subject:</i> , SAN ANTONIO, TX	05/01/2006	11/01/2006			

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
ALICE GONG, MD			05/22/2020	Eval	N
IRENE SANDATE, NNP			05/22/2020	Eval	N
RACHEL RIVAS, DIRECTOR, NICU			06/08/2020	Eval	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Associates</b>
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**Provider Profile**  
CHECHANI, RYAN R., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR MC 7736  
DEPT OF EMERGENCY MEDICINE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4292

Fax Number: (210) 567-0757

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
4502 MEDICAL DRIVE  
UHS EMERGENCY DEPARTMENT  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-1183

Fax Number:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:

Department: EMERGENCY MEDICINE  
Division:  
Section:

ID: 40113  
Data Bank: 04/23/2020  
Query Results: PDS Status Report  
Category:

Next Appointment

Status: Pending

**Board Certification**

**Certified Initial Cert. Last Cert. Expires**

AMERICAN BOARD OF EMERGENCY MEDICINE  
(EMERGENCY MEDICINE)

PENDING Intending to sit for the boards 10/2022

Specialty 1: EMERGENCY MEDICINE

Specialty 2:

**Professional Liability**

**From To Verified Method Negative**

UTHSCSA MALPRACTICE  
BLANKET  
Limits: 500,000. - 1,500,000. UT | Terms: UPON TERMINATION

07/01/2020 08/31/2020

**Medical/Professional Education**

**From To Verified Method Negative**

UNIVERSITY OF NEW MEXICO HEALTH SCIENCE CENTER  
ALBUQUERQUE, NM  
Subject: MD

07/01/2013 05/12/2017 04/16/2020

AMA N

**Training**

**From To Verified Method Negative**

Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX  
Subject: EMERGENCY MEDICINE

07/01/2017 06/30/2020 04/16/2020

Email N

Fellowship UT HEALTH SAN ANTONIO, SAN ANTONIO, TX  
Subject: WILDERNESS MEDICINE

07/01/2020 06/30/2021 04/16/2020

Memo to File N

**Employment**

**From To Verified Method Negative**

UT HEALTH SAN ANTONIO, SAN ANTONIO, TX

07/01/2020 PRESENT 04/16/2020

Mail Merge N

**Hospital Affiliations**

**From To Verified Method Negative**

UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX

Pending 04/14/2020

Memo to File N

**Other**

**From To Verified Method Negative**

GAP Subject: RELOCATION FROM NEW MEXICO TO TEXAS TO BEGIN RESIDENCY TRAINING

05/14/2017 06/30/2017 04/16/2020

Memo to File N

**Provider Profile**  
 CLAPPER, AMBER R., MD

**Personal Information**

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Languages:

**Practice Information**

---

**CREDENTIALING CONTACT**

SOFIA REYNA  
 8431 FREDERICKSBURG RD  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-0890  
 NPI:  
 Tax ID:

Fax Number: (210) 450-0571  
 Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-9100  
 NPI:  
 Tax ID:

Fax Number: (210) 450-6894  
 Medicare:

Medicaid:

**JH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
 8300 FLOYD CURL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-9100  
 NPI:  
 Tax ID:

Fax Number: (210) 450-6894  
 Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
 MEDICINE

ID: 40154

Advancement:

Division:

HOSPITAL MEDICINE

Data Bank: 04/28/2020

Last Reappointment:

Section:

HOSPITAL MEDICINE

Query Results: PDS Status

Next Appointment

Status:

Report

Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
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**Provider Profile**  
 CLAPPER, AMBER R., MD

AMERICAN BOARD OF INTERNAL MEDICINE  
 CERTIFIED)

(NOT BOARD

PENDING

Specialty 1: INTERNAL MEDICINE  
 Specialty 3:

Specialty 2:  
 Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE		08/31/2020			

Limits: 500,000. - 1,500,000. | Terms:

Undergraduate Education	From	To	Verified	Method	Negative

Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO , SAN ANTONIO, TX <i>Subject: DOCTOR OF MEDICINE</i>	06/17/2013	05/21/2017	04/23/2020	Degree Verify	N

Training	From	To	Verified	Method	Negative
Residency UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER , SAN ANTONIO, TX <i>Subject: Internal Medicine</i>	07/01/2017		04/23/2020	Fax	N

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO , San Antonio, TX	08/03/2020		04/28/2020	Email	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX <i>Subject:</i>		Present	04/21/2020	Memo to File	N

Peer References	From	To	Verified	Method	Negative
CHRISTOPHER MORELAND, MD			04/21/2020	Eval	N
DAVID DOOLEY, MD					
DENISE DAHM, MD			04/27/2020	Eval	N
KRISTY KOSUB, MD			04/28/2020	Eval	N

Other	From	To	Verified	Method	Negative

Teaching	From	To	Verified	Method	Negative

Associates	From	To	Verified	Method	Negative

**Provider Profile**  
Correia, Greg P., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UNIVERSITY MEDICINE ASSOCIATES  
903 W MARTIN 2ND FLOOR MS 27-2  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3427

Fax Number: (210) 358-5940

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY MEDICINE ASSOCIATES  
903 W MARTIN ROBERT B GREEN BEHAVIORAL  
HEALTH CLINIC  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3108

Fax Number: (210) 358-3067

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF PSYCHIATRY	ID: 43095
Advancement:	Division:	UNIVERSITY MEDICAL ASSOCIATES PSYCHIATRY	Data Bank: 06/03/2020
Last Reappointment:	Section:	PSYCHIATRY	Query Results:
Next Appointment:	Status:	PENDING	Category: UMA FULL TIME

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF PSYCHIATRY (PSYCHIATRY)	Eligible/Intending to sit for the Boards 09/2020			
Specialty 1: PSYCHIATRY	Specialty 2:			

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE	08/03/2020	08/31/2020			
N/A					
Limits: 500,000 TO 1,500,000.00   Terms: Upon Termination					

**Medical/Professional Education**

	From	To	Verified	Method	Negative
UNIVERSITY OF MIAMI MILLER SCHOOL OF MEDICINE, MIAMI, FL Subject: DOCTOR OF MEDICINE	08/01/2012	05/31/2016			

**Training**

	From	To	Verified	Method	Negative
Residency VIRGINIA COMMONWEALTH UNIVERSITY Subject: PSYCHIATRY	07/01/2016	06/30/2020	06/02/2020	Print	N

**Employment**

	From	To	Verified	Method	Negative
COMMUNITY MEDICINE ASSOCIATE SAN ANTONIO, TX	08/03/2020	Present	05/20/2020	Print	N
VIRGINIA COMMONWEALTH HEALTH SYSTEM RICHMOND, VA	06/22/2016	Present	05/20/2020	Print	N

**Hospital Affiliations**

	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX		Present	05/20/2020	Print	N

**Other**

	From	To	Verified	Method	Negative
GAP Subject: TOOK TIME OFF TO MOVE	06/01/2016	06/30/2016	05/20/2020	Print	N
GAP Subject: RELOCATING TO TEXAS/APPLYING FOR A POSITION WITH UMA	07/01/2020	08/02/2020	06/05/2020	Print	N

**Provider Profile**

Cruz, April L., CHW

**Personal Information**

Languages:

**Practice Information**

**CREDENTIALING CONTACT**

LESLIE MEADOWS  
8431 FREDERICKBURG RD  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-8844  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4550  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

903 W Martin, 4TH FLOOR  
San Antonio, TX 78207  
Telephone:  
NPI: N/A  
Tax ID: 741586031

Fax Number:  
Medicare:

Medicaid:

**Licensure**

**Number**

**State**

**Expires**

**Comments/Schedule**

EPLS  
OIG

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
FAMILY & COMMUNITY  
MEDICINE

ID: 43063

Advancement:

Division:

Data Bank:

Last Reappointment:

Section:

Query Results:

Next Appointment

Status:

Category:

**Dues**

**Facility**

**Due Date**

**Payment Date**

**Amount Due**

**Payment Method**

**Board Certification**

**Certified**

**Initial Cert.**

**Last Cert.**

**Expires**

NOT BOARD CERTIFIED

(NOT BOARD CERTIFIED)

Specialty 1:  
Specialty 3:

Specialty 2:  
Specialty 4:

**Professional Liability**

**From**

**To**

**Verified**

**Method**

**Negative**

CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES

12/31/2050

**Provider Profile**  
Cruz, April L., CHW

CODE  
n/a  
Limits: 100,000 / 300,000 | Terms: n/a

**Undergraduate Education** **From** **To** **Verified** **Method** **Negative**

None, ,  
*Subject:*

**Medical/Professional Education** **From** **To** **Verified** **Method** **Negative**

**Training** **From** **To** **Verified** **Method** **Negative**

**Employment** **From** **To** **Verified** **Method** **Negative**

University of Texas Health Science Center, San Antonio, TX	06/03/2019		05/18/2020	On Line Query	N
METHODIST SPECIALITY AND TRANSPLANT , San Antonio, TX	08/25/2008	07/25/2012	05/14/2020	On Line Query	N
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX	05/04/2012	07/10/2014	05/14/2020	Fax	N
Frank Ramos Make Ready, San Antono, TX	01/02/2015	01/02/2019	05/29/2020	Memo to File	N
Carenet, San Antono, TX	02/06/2019	05/30/2019	05/14/2020	On Line Query	N

**Hospital Affiliations** **From** **To** **Verified** **Method** **Negative**

NO HOSPITAL AFFILIATIONS <i>Subject:</i>		Present	05/14/2020	Memo to File	N
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**Peer References** **From** **To** **Verified** **Method** **Negative**

Ariel Guerrero- Quality Improvement Specialist			05/29/2020	Eval	N
Maria Rivera- Quality Improvement Specialist			05/19/2020	Eval	N
Tiffany Shaw- Quality Improvement Specialist			05/19/2020	Eval	N

**Other** **From** **To** **Verified** **Method** **Negative**

GAP <i>Subject: I took time off from working to spend with my children. I have a child with special needs.</i>	08/02/2014	06/04/2019			
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**Teaching** **From** **To** **Verified** **Method** **Negative**

**Associates**

**Provider Profile**  
 CURRY, REBECCA L., PA

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

903 W MARTIN 2 FLOOR MS-27-2  
 SAN ANTONIO, TX 78207  
 Telephone: (210) 358-3427

Fax Number: (210) 358-5940

**UH PRIMARY OFFICE ADDRESS**

UHS  
 UNIVERSITY HEALTH SYSTEM  
 4502 MEDICAL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-5225

Fax Number: (210) 567-5169

**Licensure**

STATE LICENSE

**Number**

**State**

**Expires**

**Comments/Schedule**

TX

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

PEDIATRICS

ID: 43080

Advancement:

Division:

UNIVERSITY MEDICAL  
 ASSOCIATES  
 NEONATOLOGY

Data Bank: 05/21/2020

Last Reappointment:

Section:

Query Results: PDS Status  
 Report

Next Appointment

Status:

PENDING

Category: UMA FULL TIME

**Board Certification**

NATIONAL COMMISSION ON CERTIFICATION OF PHYSICIAN ASSISTANTS  
 (NCCPA) (PHYSICIAN ASSISTANT)

**Certified**

CURRENT

**Initial Cert.**

10/01/2015

**Last Cert.**

**Expires**

12/31/2021

Specialty 1: PHYSICIAN ASSISTANT  
 Specialty 3:

Specialty 2:  
 Specialty 4:

**Professional Liability**

UNIVERSITY HEALTH SYSTEM

**From**

06/01/2020

**To**

12/31/2018

**Verified**

**Method**

**Negative**

TORT

Limits: 100,000 TO 300,000 | Terms: UPON TERMINATION

**Undergraduate Education**

LIPSCOMB UNIVERSITY, NASHVILLE, TN

Subject: BACHELORS OF SCIENCE

**From**

08/01/2008

**To**

05/05/2012

**Verified**

05/11/2020

**Method**

National  
 Student  
 Clearing  
 House

**Negative**

N

**Medical/Professional Education**

TREVECCA NAZARENE UNIVERSITY

NASHVILLE, TN

Subject: MASTERS OF SCIENCE IN MEDICINE

**From**

05/28/2013

**To**

12/31/2015

**Verified**

05/11/2020

**Method**

National  
 Student  
 Clearing  
 House

**Negative**

N

**Employment**

COMMUNITY MEDICAL ASSOCIATES

TRINITY PEDIATRICS

**From**

06/01/2020

**To**

11/30/2019

**Verified**

05/11/2020

**Method**

Print

**Negative**

N

**Hospital Affiliations**

UNIVERSITY HEALTH SYSTEM

SAN ANTONIO, TX

**From**

PENDING

**To**

**Verified**

05/08/2020

**Method**

Print

**Negative**

N

**Other**

SAP Subject: PREVIOUS OFFICE DOWNSIZED AND RELOCATING

**From**

11/2016

**To**

06/01/2020

**Verified**

05/11/2020

**Method**

Print

**Negative**

N

**Provider Profile**  
 DAVIS, ANNABELLE S., MD

**Personal Information**

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Languages:

**Practice Information**

---

**CREDENTIALING CONTACT**

VERONICA RAMIREZ  
 7703 FLOYD CURL DR MC 7870  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-4068  
 NPI:  
 Tax ID:

Fax Number: (210) 567-4123  
 Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DR MC 7982  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-0777  
 NPI:  
 Tax ID:

Fax Number: (210) 358-0647  
 Medicare:

Medicaid:

**JH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTHSYSTEM  
 4502 MEDICAL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 743-6000  
 NPI:  
 Tax ID:

Fax Number: (210) 358-0647  
 Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
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**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
 MEDICINE

ID: 40155

Advancement:

Division:

HOSPITAL MEDICINE

Data Bank: 05/13/2020

Last Reappointment:

Section:

HOSPITAL MEDICINE

Query Results: PDS Status  
 Report

Next Appointment

Status:

Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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PIC	BEXAR COUNTY HOSPITAL DISTRICT				
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**Provider Profile**  
 DAVIS, ANNABELLE S., MD

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE) Specialty 1: INTERNAL MEDICINE Specialty 3:				
	Specialty 2:			
	Specialty 4:			

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE N/A Limits: 500,000.00 TO 1,500,000.00   Terms:	07/01/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative

Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS AT HOUSTON , HOUSTON, TX Subject: DOCTOR OF MEDICINE	08/01/2013	05/18/2017			

Training	From	To	Verified	Method	Negative
Internship UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: INTERNAL MEDICINE	07/01/2017	06/30/2018			
Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: INTERNAL MEDICINE	07/01/2018	06/30/2020	05/06/2020	VLETE	N

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO , SAN ANTONIO, TX	07/01/2020		05/06/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX Subject: PENDING		Present	05/06/2020	Print	N

Peer References	From	To	Verified	Method	Negative
CHRISTOPHER MORELAND, MD			05/06/2020	Eval	N
JANE O'RORKE, MD			05/06/2020	Eval	N
NAFEA ALI, MD					
PATRICIA WATHEN, MD			05/07/2020	Eval	N

Other	From	To	Verified	Method	Negative
GAP '' Subject: Normal period of time between medical school graduation in May 2017 and beginning of residency in Ju	05/19/2017	07/01/2017	05/06/2020	Print	N

Teaching	From	To	Verified	Method	Negative

Associates

**Provider Profile**  
 Davis, Jordan N., PMHNP

**Personal Information**

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Languages

**Practice Information**

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**CREDENTIALING CONTACT**

DORIS NEWMAN  
 7703 FLOYD CURL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-5387  
 NPI:  
 Tax ID:

Fax Number:  
 Medicare:

Medicaid:

**SECONDARY OFFICE ADDRESS**

DEPARTMENT OF PSYCHIATRY  
 UTHSCSA - PSYCHIATRY  
 7703 FLOYD CURL DRIVE, MSC 7792  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-6440  
 NPI:  
 Tax ID:

Fax Number: (210) 450-2104  
 Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-6440  
 NPI:  
 Tax ID:

Fax Number: (210) 450-2104  
 Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

CLARITY CHILD GUIDANCE  
 8535 TOM SLICK DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 616-0300  
 NPI:  
 Tax ID:

Fax Number: (210) 314-3931  
 Medicare:

Medicaid:

**Licensure**

STATE LICENSE STATE  
 LICENSE

**Number**

**State**

**Expires**

**Comments/Schedule**

TX  
 TX

**Appointment**

---

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF

ID: 43096

Advancement:

PSYCHIATRY  
 PSYCHIATRY

Data Bank: 06/04/2020

Last Reappointment:

Division:

Query Results:

Next Appointment

Section:

Category:

Status:



**Provider Profile**  
 Davis, Jordan N., PMHNP

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
<b>Board Certification</b>					
			<b>Certified</b>	<b>Initial Cert.</b>	<b>Last Cert.</b>
					<b>Expires</b>
	AMERICAN NURSES CREDENTIALING CENTER PRACTITIONER)	(NURSE	CURRENT	12/03/2019	12/02/2024
	TEXAS BOARD OF NURSING - ADVANCED PRACTICE-RN PRACTITIONER)	(NURSE	Y (Archived)	12/03/2019	12/02/2024
	Specialty 1: NURSE PRACTITIONER Specialty 3:		Specialty 2: Specialty 4:		
<b>Professional Liability</b>					
			<b>From</b>	<b>To</b>	<b>Verified</b>
					<b>Method</b>
					<b>Negative</b>
	CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES CODE N/A Limits: 250,000 TO 500,000   Terms:		08/01/2020	12/31/2050	
<b>Undergraduate Education</b>					
			<b>From</b>	<b>To</b>	<b>Verified</b>
					<b>Method</b>
					<b>Negative</b>
	UT HEALTH SCIENCE CENTER AT SAN ANTONIO, SAN ANTONIO, TX <i>Subject: BACHELOR OF SCIENCE IN NURSING</i>		08/26/2013	05/13/2015	06/04/2020
	UT Health San Antonio, san antonio, TX <i>Subject:</i>		08/26/2013	05/15/2015	National Student Clearing House
<b>Medical/Professional Education</b>					
			<b>From</b>	<b>To</b>	<b>Verified</b>
					<b>Method</b>
					<b>Negative</b>
	UT Health San Antonio, San Antonio, TX <i>Subject:</i>		08/22/2016	08/09/2019	
	UT HEALTH SCIENCE CENTER AT SAN ANTONIO, SAN ANTONIO, TX <i>Subject: MASTERS OF SCIENCE IN NURSING NURSE PRACTITIONER</i>		08/22/2016	08/13/2019	06/04/2020
					National Student Clearing House
<b>Training</b>					
<b>Employment</b>					
			<b>From</b>	<b>To</b>	<b>Verified</b>
					<b>Method</b>
					<b>Negative</b>
	UT HEALTH SAN ANTONIO, SAN ANTONIO, TX		08/01/2020		06/04/2020
	LAUREL RIDGE HOSPITAL , SAN ANTONIO, TX		06/24/2019		06/04/2020
	NIX SAN ANTONIO, TX		06/01/2015	12/02/2019	06/04/2020
					Print
					N
<b>Hospital Affiliations</b>					
			<b>From</b>	<b>To</b>	<b>Verified</b>
					<b>Method</b>
					<b>Negative</b>
	UNIVERSITY HEALTH SYSTEM <i>Subject: PENDING</i>	, SAN ANTONIO, TX	Present		06/04/2020
					Print
					N
<b>Peer References</b>					
			<b>From</b>	<b>To</b>	<b>Verified</b>
					<b>Method</b>
					<b>Negative</b>
	Christie Tunney CHRISTIE TUNNEY				06/09/2020
	Mark Soucy MARK SOUCY, APRN				06/09/2020
	Toni Brent TONI BRENT, NP				06/09/2020
					Eval
					N
					Eval
					Y
					Eval
					N

**Provider Profile**  
 Davis, Jordan N., PMHNP

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Laurel Ridge Treatment Center, San Antonio, TX <i>Subject: RN</i>	06/25/2019				
Nix Healthcare, san antonio, TX <i>Subject: RN</i>	05/27/2015	01/14/2019			
GAP <i>Subject: previous work schedule with nix healthcare interfered with my clinical schedule for graduate school</i>	01/14/2019	06/25/2019	06/04/2020	Print	N
my previous work schedule with Nix Healthcare interfered with my clinical schedule for graduate scho, , <i>Subject:</i>	01/14/2019	06/25/2020			

<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
<b>Associates</b>					

**Provider Profile**  
DIETRICH, LESLIE-ANNE J., MD

**Personal Information**

---

Languages: ENGLISH

**Practice Information**

---

**CREDENTIALING CONTACT**

SAN JUANITA KELLY- DEPT OF PEDIATRICS  
7703 FLOYD CURL DDRIVE, MC 7812  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5225  
NPI:  
Tax ID:

Fax Number: (210) 450-2436  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DRIVE, MS 7812  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5225  
NPI:  
Tax ID:

Fax Number: (210) 450-2436  
Medicare:

Medicaid:

**JH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
4502 MEDICAL DRIVE - 5TH FLOOR NICU  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-1445  
NPI:  
Tax ID:

Fax Number: (210) 450-2436  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

---

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF

ID: 39972

Advancement:

Division:

PEDIATRICS

Data Bank: 06/05/2020

Last Reappointment:

Section:

NEONATOLOGY

Query Results:

Next Appointment

Status:

NEONATOLOGY

Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF PEDIATRICS	(PEDIATRICS)	CURRENT	10/09/2015	02/15/2021

**Provider Profile**  
DIETRICH, LESLIE-ANNE J., MD

AMERICAN BOARD OF PEDIATRICS/NEO-PERINATAL (NEONATOLOGY) PENDING  
 Specialty 1: NEONATOLOGY Specialty 2: PEDIATRICS  
 Specialty 3: Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: 500,000. - 1,500,000.   Terms: ACORD Healthcare Liability Solutions #5-10055 Limits:   Terms:	08/01/2020	08/31/2020			
ACORD 5-10055 Limits: 1,000,000. - 3,000,000.   Terms:	05/01/2016	05/01/2018			
ACORD 5-10055 Limits: 1,000,000. - 3,000,000.   Terms:	05/01/2016	05/01/2018			

Undergraduate Education	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL SCHOOL , DALLAS, TX Subject: DOCTOR OF MEDICINE	08/01/2008	06/01/2012			

Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER SAN ANTONIO, TX Subject: NEONATAL - PERINATAL MEDICINE	07/01/2017		05/11/2020	Fax	N
Residency PHOENIX CHILDREN'S HOSPITAL AZ Subject: PEDIATRICS	07/01/2012	06/30/2015			

Training	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO , SAN ANTONIO, TX	08/10/2020		06/05/2020	Memo to File	N
COMMUNITY MEDICINE ASSOCIATES , SAN ANTONIO, TX	08/01/2020		06/05/2020	Memo to File	N
OBSTRETIX MEDICAL GROUP OF PHOENIX - DBA: NAL, PHOENIX, AZ	02/05/2016	06/08/2017	05/14/2020	On Line Query	N
SAINT JOSEPH'S HOSPITAL & MEDICAL CENTER , Phoenix, AZ	02/03/2016	06/30/2017	06/05/2020	Memo to File	N

Employment	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM Subject: , SAN ANTONIO, TX		Present	05/11/2020	Memo to File	N
ST. JOSEPH HOSPITAL, PHOENIX, AZ Subject:	02/03/2016	07/11/2017	06/05/2020	On Line Query	N
PHOENIX CHILDREN'S HOSPITAL Subject: , PHOENIX, AZ	03/25/2016	08/01/2017	06/05/2020	Fax	N

Hospital Affiliations	From	To	Verified	Method	Negative
my Quinn, MD CHARISSA MANUAT, MD HANY KHATTAB, MD Joseph Cantey, MD					

**Provider Profile**  
DIETRICH, LESLIE-ANNE J., MD

KARLI L. MCCOY, MD  
MARGARITA VASQUEZ, MD  
SHANNON KEARL, MD  
ZOYA CHEEMA, MD

05/18/2020	Eval	N
06/05/2020	Fax	N
05/21/2020	Eval	N

Other	From	To	Verified	Method	Negative
GAP '' <i>Subject: MATERNITY LEAVE</i>	04/16/2015	06/15/2015			
GAP '' <i>Subject: MATERNITY LEAVE</i>	01/03/2018	02/03/2018			
GAP '' <i>Subject: COMPLETING FELLOWSHIP IN NEONATOLOGY</i>	06/01/2017	07/31/2020	05/11/2020	Memo to File	N

Teaching	From	To	Verified	Method	Negative
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**Associates**

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**Provider Profile**  
Dodd, Katherine S., DO

**Personal Information**

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Languages: ENGLISH

**Practice Information**

---

**CREDENTIALING CONTACT**

VERONICA RAMIREZ  
7703 FLOYD CURL DRIVE, MC 7872  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4068  
NPI:  
Tax ID:

Fax Number: (210) 567-4123  
Medicare:

Medicaid:

**Office**

220 East Illinois St #3307  
Chicago, IL 60611  
Telephone:  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE, MC 7872  
DEPT OF MEDICINE/CARDIOLOGY  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4601  
NPI:  
Tax ID:

Fax Number: (210) 567-6960  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DR  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-4000  
NPI:  
Tax ID:

Fax Number: (210) 567-6960  
Medicare:

Medicaid:

**UH SECONDARY ADDRESS**

UTHSCSA  
UT HEALTH HILL COUNTRY  
25723 OLD FREDERICKSBURG RD  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-6800  
NPI:  
Tax ID:

Fax Number: (210) 450-6801  
Medicare:

Medicaid:

**UH SECONDARY ADDRESS**

MARC CARDIOLOGY  
8300 FLOYD CURL DR 3RD FLOOR 3B  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-4888  
NPI:  
Tax ID:

Fax Number: (210) 450-6018  
Medicare:

Medicaid:

**UH SECONDARY ADDRESS**

RBG CARDIOLOGY  
903 W MARTIN

**Provider Profile**  
Dodd, Katherine S., DO

SAN ANTONIO, TX 78207  
Telephone: (210) 358-3555  
NPI:  
Tax ID:

Fax Number: (210) 358-5945  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF MEDICINE	ID: 42924
Advancement:	Division:	CARDIOLOGY	Data Bank: 05/29/2020
Last Reappointment:	Section:	CARDIOLOGY	Query Results:
Next Appointment	Status:		Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
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AMERICAN BOARD INTERNAL MED/CARDIOVASCULAR DISEASE (CARDIOVASCULAR DISEASE)	CURRENT	10/29/2019		04/01/2021
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	CURRENT	08/07/2015		04/01/2021

Specialty 1: CARDIOLOGY  
Specialty 3:

Specialty 2: ADVANCED HEART FAILURE AND TRANSPLANT CARDIOLOGY  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
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UTHSCSA MALPRACTICE	07/01/2020	08/31/2020			
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Limits: 500,000 - 1,500,000 | Terms:

Undergraduate Education	From	To	Verified	Method	Negative
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CREIGHTON UNIVERSITY OMAHA, NE <i>Subject: Biology</i>	07/30/2001	05/30/2005			
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Medical/Professional Education	From	To	Verified	Method	Negative
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UNIVERSITY OF MASSACHUSETTS - AMHERST , AMHERST, MA <i>Subject: Epidemiology</i>	01/01/2006	05/30/2008			
UNIVERSITY OF NEW ENGLAND BIDDEFORD, ME <i>Subject: Medical School</i>	07/30/2008	05/30/2012			

Training	From	To	Verified	Method	Negative
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Residency UNIVERSITY OF ROCHESTER SCHOOL OF MEDICINE , ROCHESTER, NY	06/01/2012	06/30/2015			
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**Provider Profile**  
Dodd, Katherine S., DO

<i>Subject: Internal Medicine Residency</i>					
Residency UNIVERSITY OF ROCHESTER SCHOOL OF MEDICINE , ROCHESTER, NY	06/27/2015	06/23/2016	06/10/2020	Memo to File	N
<i>Subject: Chief Resident/Hospitalist Year</i>					
Fellowship OHIO STATE UNIVERSITY COLLEGE OF MEDICINE , COLUMBUS, OH	07/01/2016	06/30/2019			
<i>Subject: CARDIOVASCULAR DISEASE</i>					
Fellowship NORTHWESTERN UNIVERSITY MEDICAL SCHOOL , CHICAGO, IL	07/01/2019	06/30/2020	06/02/2020	Fax	N
<i>Subject: Advanced Heart Failure and Transplant Fellowship</i>					

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO , SAN ANTONIO, TX	07/01/2020		05/29/2020	Memo to File	N
STRONG MEM HOSP UNIV OF ROCHESTER , ROCHESTER, NY	06/13/2012	06/23/2016	06/02/2020	Online	N
The Ohio State University , COLUMBUS, OH	07/01/2016	07/01/2019	06/02/2020	Online	N

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
NORTHWESTERN MEMORIAL HOSPITAL <i>Subject:</i> , CHICAGO, IL			Present	06/16/2020	Print N
UNIVERSITY HEALTH SYSTEM <i>Subject:</i> , SAN ANTONIO, TX			Present	05/29/2020	Memo to File N
OHIO STATE UNIVERSITY MEDICAL CENTER <i>Subject:</i> , COLUMBUS, OH			Present	06/03/2020	Fax N
OHIO STATE UNIVERSITY HOSPITAL EAST / PARK MED CTR, COLUMBUS, OH <i>Subject:</i>			Present	06/03/2020	Fax N
MCGAW MEDICAL CENTER OF NORTHWESTERN UNIVERSITY , CHICAGO, IL <i>Subject:</i>	07/01/2019	Present	06/16/2020	Memo to File	N
HIGHLAND HOSPITAL <i>Subject:</i> , ROCHESTER, NY	06/27/2015	06/23/2016	06/09/2020	On Line	N
STRONG MEMORIAL HOSPITAL OF THE UNIV OF ROCHESTER , ROCHESTER, NY <i>Subject:</i>	06/27/2015	06/23/2016	06/01/2020	Print	N

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Elisa Bradley, MD			06/02/2020	Eval	N
Sakima Smith, MD			06/03/2020	Eval	N
William Abraham, MD			06/16/2020	Eval	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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**Associates**



**Provider Profile**  
Dursun, Furkan, MD, RA

**Personal Information**

Languages: ENGLISH

**Practice Information**

**CREDENTIALING CONTACT**

CARMEN MONCADO  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5942  
NPI:  
Tax ID:

Fax Number: (210) 567-6868  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR  
DEPARTMENT OF UROLOGY  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5942  
NPI:  
Tax ID:

Fax Number: (210) 567-6868  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

Urology  
7703 FLOYD CURL DRIVE  
DEPARTMENT OF UROLOGY  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5942  
NPI:  
Tax ID:

Fax Number: (210) 567-6868  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
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**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:  
Next Appointment

Department:  
Division:  
Section:  
Status:

DEPARTMENT OF  
UROLOGY  
UROLOGY

ID: 43079  
Data Bank: 05/28/2020  
Query Results:  
Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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**Board Certification**

NOT BOARD CERTIFIED

(NOT BOARD CERTIFIED)

Certified	Initial Cert.	Last Cert.	Expires
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Specialty 1: RESEARCH ASSOCIATE  
Specialty 3:

Specialty 2:  
Specialty 4:

**Provider Profile**  
Dursun, Furkan, MD, RA

Professional Liability	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM SELF INSURANCE		12/31/2050			

Limits: 100,000. - 300,000. | Terms:

Undergraduate Education	From	To	Verified	Method	Negative

Medical/Professional Education	From	To	Verified	Method	Negative
Gulhane Military Medical Faculty, Ankara, Subject: DOCTOR OF MEDICINE	10/01/1999	08/29/2005			

Training	From	To	Verified	Method	Negative
Residency Gulhane Military Medical Academy, Haydarpasa Teaching Hospital, Istanbul, Subject:	07/17/2008	09/19/2013			

Employment	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS HALTH SCIENCE CENTER , SAN ANTONIO, TX	07/01/2020		05/28/2020	Email	N
Turkish Armed Forces, Diyarbakir,	05/30/2006	07/14/2008			
Gumussuyu Military Hospital, Istanbul,	09/20/2013	07/29/2016	06/05/2020	Fax	N
Beytepe Murat Erdi Eker State Hospital, Ankara,	08/28/2016	09/16/2017	06/04/2020	Fax	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX Subject:		Present	05/26/2020	Memo to File	N
UNIVERSITY OF TEXAS HEALTH SIENCE CENTER - SA , SAN ANTONIO, TX Subject: N/A - NOT A HOSP FACILITY	07/01/2020	Present			
Gumussuyu Military Hospital, Istanbul, Subject: MEMO ON FILE	09/01/2013	08/31/2016	06/08/2020	Memo to File	N
Beytepe Murat Erdi Eker State Hospital, Ankara, Subject: MEMO ON FILE	11/01/2016	09/30/2017	06/08/2020	Memo to File	N
UNIV OF TEXAS MD ANDERSON CANCER CENTER , HOUSTON, TX Subject: NO RECORD FOUND	09/01/2017	12/01/2017	05/26/2020	Email	N
UNIVERSITY OF TEXAS AT GALVESTON , GALVESTON, TX Subject: NO RECORD FOUND	01/22/2018	09/01/2019	05/28/2020	On Line Query	N
HOUSTON METHODIST, HOUSTON , TX Subject: NO RECORD	10/14/2019	06/30/2020	05/28/2020	On Line Query	N

Peer References	From	To	Verified	Method	Negative
Gokhan Sami Kilic, MD			05/26/2020	Eval	N
Kenan Karademir, MD			05/27/2020	Eval	N
Raj Satkunasivam, MD			05/26/2020	Eval	N
ROSE KHAVARI, MD			06/05/2020	Eval	N

Other	From	To	Verified	Method	Negative
After graduation from the military medical academy, as a trainee officer	09/01/2005	05/15/2006			

**Provider Profile**  
Dursun, Furkan, MD, RA

in the Turkish Armed Forces, ,  
*Subject:*

<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Associates</b>					
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**Provider Profile**

Esteve, Lucy M., MD

**Provider Profile**  
EVERITT, BRYAN A., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
DEPT OF EMERGENCY MEDICINE  
7703 FLOYD CURL DR, MD 7736  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4292

Fax Number: (210) 567-0757

**UH PRIMARY OFFICE ADDRESS**

UHS EMERGENCY DEPARTMENT  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-0024

Fax Number:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:  
Next Appointment:

Department:  
Division:  
Section:  
Status:

EMERGENCY MEDICINE  
  
  
Pending

ID: 40115  
Data Bank: 06/02/2020  
Query Results:  
Category:

**Board Certification**

American Board of Emergency Medicine/Emergency Medical Services  
(EMERGENCY MEDICINE)

Certified	Initial Cert.	Last Cert.	Expires
PENDING/Intending to sit for the Boards 10/2021			

Specialty 1:  
Specialty 3:

Specialty 2:  
Specialty 4:

**Professional Liability**

UNIVERSITY OF TEXAS SYSTEM  
BLANKET  
Limits: 500,000.00 1,500,000.00 | Terms: Upon Termination

From	To	Verified	Method	Negative
07/01/2020	08/31/2020			

**Medical/Professional Education**

UNIVERSITY OF SOUTH CAROLINA SCHOOL OF MEDICINE  
Subject: DOCTOR OF MEDICINE

From	To	Verified	Method	Negative
07/01/2013	05/05/2017			

**Training**

Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX  
Subject: EMERGENCY MEDICINE

From	To	Verified	Method	Negative
07/01/2017	06/30/2020	04/15/2020	Print	N

**Employment**

UT HEALTH SAN ANTONIO  
SAN ANTONIO, TX

From	To	Verified	Method	Negative
		Pending		

**Hospital Affiliations**

UNIVERSITY HEALTH SYSTEM  
SAN ANTONIO, TX  
Subject: PENDING

From	To	Verified	Method	Negative
		Pending	04/07/2020	Print N

**Other**

SAP Subject: RELOCATING FROM SC TO TX TO BEGIN RESIDENCY PROGRAM.

From	To	Verified	Method	Negative
05/31/2017	06/30/2017	04/15/2020	Print	N

**Provider Profile**  
FAZELI, CAMERON A., DO

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE, MC 7982  
MEDICINE/GENERAL & HOSPITAL MEDICINE  
San Antonio, TX 78229  
Telephone: (210) 567-0777

Fax Number: (210) 358-0647

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-6000

Fax Number: (210) 358-0647

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:  
Next Appointment

Department: MEDICINE  
Division: HOSPITAL MEDICINE  
Section:  
Status: Pending

ID: 40163  
Data Bank: 06/03/2020  
Query Results:  
Category: HOSPITALIST

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	PENDING/INTENDING TO SIT FOR THE BOARDS 08/2020			

Specialty 1: INTERNAL MEDICINE

Specialty 2:

**Professional Liability**

University of Texas Systems  
Limits: 500,000 - 1,500,000 | Terms: UPON TERMINATION

From	To	Verified	Method	Negative
08/01/2020	08/31/2020			

**Medical/Professional Education**

UNIVERSITY OF NORTH TEXAS F.K.A. NORTH TEXAS STATE  
Subject: DOCTOR OF OSTEOPATHIC MEDICINE

From	To	Verified	Method	Negative
08/01/2013	05/20/2017			

**Training**

Internship UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER  
Subject: INTERNAL MEDICINE  
Residency UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER  
Subject: INTERNAL MEDICINE

From	To	Verified	Method	Negative
07/01/2017	06/30/2018			
07/01/2018	06/30/2020	06/04/2020	Memo to File	N

**Employment**

UT HEALTH SAN ANTONIO

From	To	Verified	Method	Negative
08/01/2020	PRESENT	06/03/2020	Memo to File	N

**Hospital Affiliations**

UNIVERSITY HEALTH SYSTEM

From	To	Verified	Method	Negative
PENDING		06/02/2020	Memo to File	N

**Other**

GAP Subject: Took time off/Applying for position at UT Health  
GAP Subject: Waiting to start Residency

From	To	Verified	Method	Negative
07/01/2020	07/31/2020	06/12/2020	Memo to File	N
05/21/2017	06/30/2017	06/12/2020	Memo to File	N

**Provider Profile**  
Fields, Taylor S., MD

**Personal Information**

---

Languages:

**Practice Information**

---

**CREDENTIALING CONTACT**

SHARON BURTON  
7703 FLOYD CURL DR, MC 6230  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-8403  
NPI:  
Tax ID:

Fax Number: (210) 567-8413  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

7703 FLOYD CURL DR, MS 6230  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-8403  
NPI:  
Tax ID:

Fax Number: (210) 567-8413  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

MARC-OPHTHALMOLOGY  
8300 FLOYD CURL DRIVE, 6TH FLOOR - 6A  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-9400  
NPI:  
Tax ID:

Fax Number: (210) 450-6024  
Medicare:

Medicaid:

**UH SECONDARY ADDRESS**

TDI-OPHTHALMOLOGY  
701 S. ZARZAMORA  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-7600  
NPI:  
Tax ID:

Fax Number: (210) 358-7623  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
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**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
OPHTHALMOLOGY

ID: 42872

Advancement:

Division:

Data Bank: 05/19/2020

Last Reappointment:

Section:

Query Results: PDS

Next Appointment

Status:

Enrollment Complete  
Category:

**Provider Profile**  
Fields, Taylor S., MD

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
<b>Board Certification</b>					
	AMERICAN BOARD OF OPHTHALMOLOGY	( )	PENDING		
	Specialty 1: OPHTHALMOLOGY Specialty 3:		Specialty 2: Specialty 4:		
<b>Professional Liability</b>					
	UTHSCSA MALPRACTICE		07/01/2020	08/31/2020	
	N/A Limits: 500,000.00 / 1,500,000.00   Terms:				
<b>Undergraduate Education</b>					
<b>Medical/Professional Education</b>					
	MEDICAL COLLEGE OF GEORGIA SCHOOL OF MEDICINE , AUGUSTA, GA		07/01/2012	05/13/2016	
	<i>Subject: DOCTOR OF MEDICINE</i>				
<b>Training</b>					
	Residency Henry Ford Health System, Detroit, MI		07/01/2017	05/13/2020	Print N
	<i>Subject: Ophthalmology</i>				
	Internship Henry Ford Health System, DETROIT, MI		07/01/2016	06/30/2017	
	<i>Subject: Transitional Year</i>				
<b>Employment</b>					
	UT Health San Antonio - SOM, SAN ANTONIO, TX		07/01/2020	05/13/2020	Email N
<b>Hospital Affiliations</b>					
	UNIVERSITY HEALTH SYSTEM-SAN ANTONIO TX	, SAN ANTONIO,	Present	05/01/2020	Print N
	<i>Subject:</i>				
	UHS SURGERY CENTER - MEDICAL CENTER TX	, SAN ANTONIO,	Present	05/01/2020	Print N
	<i>Subject:</i>				
<b>Peer References</b>					
	Candice Nofar Yousif, MD			05/04/2020	Eval N
	Daniel Brill, MD			05/11/2020	Eval N
	DAVID GOLDMAN, MD			05/18/2020	Eval N
<b>Other</b>					
<b>Teaching</b>					
<b>Associates</b>					



**Provider Profile**  
 FIDELLOW, REBECCA E., MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

SANDY RIZA  
 7703 FLOYD CURL DRIVE MC 7794  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-4550  
 NPI:  
 Tax ID:

Fax Number: (210) 567-4579  
 Medicare:

Medicaid:

**PRIMARY OFFICE ADDRESS**

UT HEALTH  
 2833 BABCOCK RD CSR TOWER 2 SUITE 302  
 MC 8331  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-9890  
 NPI:  
 Tax ID:

Fax Number: (210) 450-4985  
 Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-9890  
 NPI:  
 Tax ID:

Fax Number: (210) 450-4985  
 Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
 FAMILY & COMMUNITY  
 MEDICINE  
 GERIATRICS

ID: 15591

Advancement:

Division:

Last Reappointment:

Section:

Next Appointment

Status:

Data Bank: 06/04/2020

Query Results:

Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD FAMILY MEDICINE/HOSPICE-PALLIATIVE (HOSPICE)	CURRENT	11/16/2010		12/31/2020

**Provider Profile**  
**FIDELLOW, REBECCA E., MD**

PALLIATIVE MEDICINE)  
 AMERICAN BOARD OF FAMILY MEDICINE (FAMILY MEDICINE) CURRENT 07/13/2001 02/15/2021  
 Specialty 1: HOSPICE PALLIATIVE MEDICINE Specialty 2: FAMILY MEDICINE  
 Specialty 3: Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS SYSTEM N/A Limits: \$500,000 / \$1,500,000   Terms:	09/01/2020	08/31/2021			

Undergraduate Education	From	To	Verified	Method	Negative
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Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF TX HSC SCHOOL OF MEDICINE, SAN ANTONIO, TX Subject: Medicine	07/01/1993	05/24/1997			

Training	From	To	Verified	Method	Negative
Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: FAMILY MEDICINE	07/01/1997	06/30/2000			
Fellowship UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: GERIATRIC MEDICINE INTERNAL MEDICINE	08/01/2000	07/31/2001			

Employment	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER - SA , SAN ANTONIO, TX	09/01/2020		06/03/2020	Print	N
NURSES Etc STAFFING, SAN ANTONIO, TX	01/02/2019		06/03/2020	Print	N
AUDIE L. MURPHY VA MEDICAL CENTER - STVHCS, SAN ANTONIO, TX	01/01/2008	01/01/2011	06/15/2020	VERBL	N
BE WELL 365 (WEIGHT LOSS CLINIC), SAN ANTONIO, TX	03/01/2011	05/01/2014	06/15/2020	Print	N
TeamHealth Post-Acute/Nursing Home Team, KNOXVILLE, TN	07/07/2014	11/30/2014	06/04/2020	Print	N
VITAS Hospice & Palliative Care Office, SAN ANTONIO, TX	01/24/2011	05/16/2015	06/04/2020	Print	N
AUDIE L. MURPHY MEMORIAL VA HOSPITAL, SAN ANTONIO, TX	12/14/2014	05/05/2017	06/04/2020	Internet	N
COMPASSUS, SAN ANTONIO, TX	06/12/2017	06/15/2018	06/04/2020	Print	N
HUMANA, INC., LOUISVILLE, KY	10/11/2018	12/31/2018	06/15/2020	VLETR	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX Subject: pending		Present	06/03/2020	Print	N
SAN ANTONIO MILITARY MEDICAL CENTER , FORT SAM HOUSTON, TX Subject:	08/31/2018	Present	06/08/2020	Print	N
AUDIE L. MURPHY MEMORIAL VA HOSPITAL, SAN ANTONIO, TX Subject:	01/18/2008	01/24/2011	06/10/2020	Print	N
AUDIE L. MURPHY MEMORIAL VA HOSPITAL, SAN ANTONIO, TX Subject:	12/15/2014	05/05/2017			
NORTHEAST BAPTIST HOSPITAL - PRIOR/AH , SAN ANTONIO, TX Subject:	08/22/2017	07/02/2018	06/03/2020	Internet	N

**Provider Profile**  
 FIDELLOW, REBECCA E., MD

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Brenda Sears, MD Family Medicine, MD			06/07/2020	Eval	N
Charmine See, MD Family Medicine, MD			06/08/2020	Eval	N
Rosemary Chacko, MD and Palliative Care Medical Director, MD			06/04/2020	Eval	Y

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP	01/01/2011	03/01/2011	06/04/2020	Print	N
'' <i>Subject: STAYED HOME WITH FAMILY</i>					
GAP	06/01/2018	09/01/2018	06/04/2020	Print	N
'' <i>Subject: AWAITING CREDENTIALING THROUGH MILITARY</i>					

<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Associates</b>
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**Provider Profile**  
FRASER, JENNA C., MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

NELDA POTTER  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4890  
NPI:  
Tax ID:

Fax Number: (210) 567-4123  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE  
DEPT OF MEDICINE/DIVISION OF GENERAL &  
HOSPITAL MEDICINE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-0777  
NPI:  
Tax ID:

Fax Number: (210) 358-0647  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

4502 MEDICAL DRIVE  
UNIVERSITY HEALTH SYSTEM  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-6000  
NPI:  
Tax ID:

Fax Number: (210) 358-0647  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
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**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF MEDICINE	ID: 33568
Advancement:	Division:	HOSPITAL MEDICINE	Data Bank: 05/21/2020
Last Reappointment:	Section:	HOSPITAL MEDICINE	Query Results: PDS Status Report
Next Appointment	Status:		Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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EPIC	BEXAR COUNTY HOSPITAL DISTRICT				
EPIC	BEXAR COUNTY				

**Provider Profile**  
FRASER, JENNA C., MD

HOSPITAL DISTRICT

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF IM/HOSPICE & PALLIATIVE MEDICINE (HOSPICE PALLIATIVE MEDICINE)	Eligible			
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	CURRENT	08/28/2018		04/01/2021

Specialty 1: INTERNAL MEDICINE  
Specialty 3:

Specialty 2: HOSPICE PALLIATIVE MEDICINE  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE N/A Limits: 500,000-1,500,000   Terms:	08/01/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative

Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF GLASGOW GLASGOW CITY, <i>Subject: DOCTOR OF MEDICINE</i>	09/01/2003	07/01/2009			

Training	From	To	Verified	Method	Negative
Residency UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER , SAN ANTONIO, TX <i>Subject: INTERNAL MEDICINE</i>	07/01/2015	06/30/2017	05/22/2020	VLETE	N
Fellowship UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER , SAN ANTONIO, TX <i>Subject: GERIATRICS</i>	07/01/2018	06/30/2019	05/22/2020	VLETE	N
Fellowship UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER , SAN ANTONIO, TX <i>Subject: HOSPICE &amp; PALLIATIVE MEDICINE</i>	07/01/2019	07/14/2020	05/22/2020	VLETE	N

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	08/01/2020		05/29/2020	VERBL	N
ENVISION PHYSICIAN TEXS IPS MEDICAL SERVICES PA , SAN ANTONIO, TX	08/08/2017	02/01/2018	05/28/2020	Print	N
UT HEALTH SAN ANTONIO , SAN ANTONIO, TX	12/15/2017	01/21/2020	05/29/2020	Internet	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX <i>Subject: pending</i>		Present	05/21/2020	Internet	N
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX <i>Subject:</i>	01/23/2018	01/21/2020	05/21/2020	Internet	N

Peer References	From	To	Verified	Method	Negative
GREGORY BOWLING, MD			05/21/2020	Eval	N
JANE O'RORKE, MD			05/21/2020	Eval	N
TEMPLE RATCLIFFE, MD			05/21/2020	Eval	N

Other	From	To	Verified	Method	Negative
GAP	09/01/2013	06/30/2015	05/21/2020	Print	N

**Provider Profile**  
FRASER, JENNA C., MD

''  
*Subject: moved from scotland to usa completed ecfmg*

GAP	07/01/2017	08/07/2017	05/21/2020	Print	N
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''  
*Subject: studying for boards and seeking employment*

GAP	02/01/2020	07/31/2020	05/21/2020	Print	N
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''  
*Subject: enrolled in palliative care fellowship*

<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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**Associates**

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## Provider Profile

Fulton, Zachary D., MD

### Personal Information

Languages:

### Practice Information

**Office**

7703 Floyd Curl Drive, MC 7800  
 San Antonio, TX 78229  
 Telephone: (210) 567-3448 Fax Number:

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
 4502 MEDICAL DR  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 358-4000 Fax Number:

**UH SECONDARY ADDRESS**

UT HEALTH SAN ANTONIO  
 8300 FLOYD CURL DR  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-6000 Fax Number: (210) 450-6075

**UH MAILING ADDRESS**

7703 FLOYD CURL DR, MC 7800  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-3448 Fax Number: (210) 567-5556

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

### Appointment

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	RADIOLOGY	ID: 32616
Advancement:	Division:	RADIOLOGY	Data Bank: 06/02/2020
Last Reappointment:	Section:		Query Results:
Next Appointment:	Status:	PENDING	Category:

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
American Board of Radiology (RADIOLOGY)	PENDING			
Specialty 1:	Specialty 2:			

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: \$500,000/\$1,500,000   Terms: UPON TERMINATION	07/01/2020	08/31/2020			

Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF NEW MEXICO HEALTH SCIENCE CENTER Subject: Medical	09/03/2010	05/09/2014			

Training	From	To	Verified	Method	Negative
Fellowship DUKE UNIVERSITY Subject: RADIOLOGY/NEURORADIOLOGY	07/01/2019	06/30/2020	05/18/2020	Print	N
Internship UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: Internal Medicine	07/01/2014	06/30/2015			
Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: Diagnostic Radiology	07/01/2015	06/30/2019			

Employment	From	To	Verified	Method	Negative
Ut Health San Antonio, San Antonio, TX	07/13/2020	PRESENT	06/01/2020	Email	N
Detar Healthcare System, Victoria, TX	06/26/2018	09/24/2019	06/02/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
University Health System	Pending		05/15/2020	Print	N
Detar Healthcare System A.K.A Detar North	06/26/2018	09/24/2019	05/21/2020	Print	N

**Provider Profile**  
Fulton, Zachary D., MD

<b>Other</b>		<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP	<i>Subject: Waiting to Start Internship/Residency</i>	05/10/2014	06/30/2014			



**Provider Profile**  
Gao, Han T., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO - DEPT OF  
EMERGENCY MEDICINE  
7703 FLOYD CURL DR  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4292

Fax Number: (210) 567-0757

**UH PRIMARY OFFICE ADDRESS**

UHS EMERGENCY DEPARTMENT  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-0024

Fax Number:

**Licensure**

STATE LICENSE

**Number**

**State**

**Expires**

**Comments/Schedule**

TX

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:

Department:  
Division:  
Section:

EMERGENCY MEDICINE  
EMERGENCY MEDICINE

ID: 42746  
Data Bank: 04/30/2020  
Query Results: PDS Status  
Report  
Category:

Next Appointment

Status:

PENDING

**Board Certification**

AMERICAN BOARD OF EMERGENCY MEDICINE (EMERGENCY MEDICINE)

**Certified**

CURRENT

**Initial Cert.**

10/31/2019

**Last Cert.**

**Expires**

12/31/2029

Specialty 1: EMERGENCY MEDICINE  
Specialty 3:

Specialty 2:  
Specialty 4:

**Professional Liability**

UTHSCSA MALPRACTICE  
Limits: 500,000 - 1,000,000 | Terms:

**From**

07/01/2020

**To**

08/31/2020

**Verified**

**Method**

**Negative**

**Medical/Professional Education**

SUNY UPSTATE MEDICAL UNIVERSITY COLLEGE OF MEDICINE,  
SYRACUSE, NY  
*Subject: DOCTOR OF MEDICINE*

**From**

07/01/2011

**To**

06/30/2015

**Verified**

**Method**

**Negative**

**Training**

Fellowship UNIVERSITY OF CALIFORNIA MEDICAL CENTER SAN DIEGO,  
SAN DIEGO, CA  
*Subject: EMERGENCY MEDICINE/MEDICAL TOXICOLOGY*

**From**

07/01/2018

**To**

**Verified**

04/09/2020

**Method**

Print

**Negative**

N

Residency STATEN ISLAND UNIVERSITY HOSPITAL, STATEN ISLAND,  
NY  
*Subject: EMERGENCY MEDICINE*

06/22/2015

06/30/2018

**Employment**

UT Health San Antonio  
San Antonio, TX

**From**

07/01/2020

**To**

**Verified**

04/03/2020

**Method**

Print

**Negative**

N

Pacific Emergency Providers,  
San Diego, CA

06/01/2019

04/23/2020

Print

N

**Hospital Affiliations**

University Health System  
San Antonio, TX

**From**

PENDING

**To**

**Verified**

03/31/2020

**Method**

Print

**Negative**

N

Scripps Mercy Hospital San Diego

04/08/2019

03/31/2021

04/06/2020

Print

N

**Provider Profile**  
Gao, Han T., MD

San Diego, CA:

**Provider Profile**  
Gutierrez Naranjo, Jose M., RA

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

DEPARTMENT OF ORTHOPAEDICS  
UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DRIVE, MC 7774  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5125

Fax Number:

**UH PRIMARY OFFICE ADDRESS**

DEPARTMENT OF ORTHOPAEDICS  
7703 FLOYD CURL DRIVE  
UT HEALTH SAN ANTONIO  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5125

Fax Number:

**Licensure**

Number	State	Expires	Comments/Schedule
OTHER STATE MEDICAL LIC CPR	10403993	MEXICO	NO EXPIRATION DATE NO PATIENT CONTACT/RESEARCH ONLY

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	ORTHOPAEDICS	ID: 43105
Advancement:	Division:	ORTHOPAEDICS	Data Bank: 06/08/2020
Last Reappointment:	Section:		Query Results:
Next Appointment:	Status:	PENDING	Category: RESEARCH ASSOCIATE

**Board Certification**

Certified	Initial Cert.	Last Cert.	Expires
NOT BOARD CERTIFIED	(NOT BOARD CERTIFIED)		
Specialty 1: RESEARCH ASSOCIATE	Specialty 2:		
Specialty 3:	Specialty 4:		

**Professional Liability**

From	To	Verified	Method	Negative
Chapter 104 of Texas Civil Practice and Remedies Code n/a	02/01/2020	12/31/2050		
Limits: \$100,000 / \$300,000   Terms: UPON TERMINATION				

**Medical/Professional Education**

From	To	Verified	Method	Negative	
Universidad de Monterrey Medical School, Monterrey, NL, Subject: DOCTOR OF MEDICINE	01/01/2010	02/28/2017	06/18/2020	Degree Verify	N

**Employment**

From	To	Verified	Method	Negative	
UT Health San Antonio - Dept. of Orthopaedics, San Antonio, TX	02/01/2020	PRESENT	06/08/2020	Email	N
Inmedik Primary Care, Monterrey, NL,	08/01/2018	08/31/2019	06/09/2020	Fax	N
Trauma Care Group at Christus Muguerza, Monterrey, NL,	09/01/2017	09/01/2019	06/08/2020	Fax	N

**Hospital Affiliations**

From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	PENDING	06/05/2020	Memo to File	N

**Other**

From	To	Verified	Method	Negative
GAP	03/01/2017	06/30/2017		

Subject: Had to return to Mexico after U.S. clinical elective

**Provider Profile**  
Gutierrez Naranjo, Jose M., RA

*completed in NY; obtained license; get permit t*

GAP	<i>Subject: Observership/training in Waco</i>	07/01/2017	08/31/2017
GAP	<i>Subject: Research Observer/volunteer with Baylor College of Medicine</i>	09/01/2019	12/15/2019
GAP	<i>Subject: Vacation with family in San Antonio; back to Mexico to get work visa</i>	12/16/2019	01/31/2020

**Provider Profile**  
Haley, Kristen M., PA

**Personal Information**

NPI: 1710506944 Medicare Sanctions: Medicaid: Pending  
Languages: ENGLISH

**Practice Information**

**UH MAILING ADDRESS**  
MEDICINE/GENERAL & HOSPITAL MEDICINE  
7703 FLOYD CURL DR, MC 7982  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-0777 Fax Number: (210) 358-0647

**UH PRIMARY OFFICE ADDRESS**  
UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-6000 Fax Number: (210) 358-0647

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**  
Initial Appointment: Department: MEDICINE ID: 43051  
Advancement: Division: HOSPITAL MEDICINE Data Bank: 05/27/2020  
Last Reappointment: Section: HOSPITAL MEDICINE Query Results:  
Next Appointment: Status: PENDING Category:

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
NATIONAL COMMISSION ON CERTIFICATION OF PHYSICIAN ASSISTANTS (NCCPA) (PHYSICIAN ASSISTANT)	CURRENT		12/31/2021	12/31/2021

Specialty 1: PHYSICIAN ASSISTANT Specialty 2:  
Specialty 3: Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
Chapter 104 of Texas Civil Practice and Remedies Code See attachment Limits: 100,000/300,000   Terms: Upon Termination	07/01/2020	07/01/2040			

Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER SAN ANTONIO, TX <i>Subject: MASTER OF PHYSICIANS ASSISTANT STUDIES</i>	05/22/2017	12/13/2019	05/21/2020	Internet	N

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	07/01/2020	Present	05/21/2020	Email	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX		Present	05/20/2020	Print	N

Other	From	To	Verified	Method	Negative
Gap Studying for Boards/seeking employment	12/14/2019	06/30/2020			

**Provider Profile**  
HARFOUCH, BADR, MD

**Personal Information**

Languages: ARABIC

**Practice Information**

**UH MAILING ADDRESS**

MEDICINE/GENERAL & HOSPITAL MEDICINE  
7703 FLOYD CURL DR, MC 7982  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-0777

Fax Number: (210) 358-0647

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-6000

Fax Number: (210) 358-0647

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:

Department: MEDICINE  
Division: HOSPITAL MEDICINE  
Section: HOSPITAL MEDICINE

ID: 41050  
Data Bank: 05/14/2020  
Query Results: PDS Status Report  
Category:

Next Appointment

Status: PENDING

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	CURRENT	08/20/2018		04/01/2021

Specialty 1: INTERNAL MEDICINE  
Specialty 3:

Specialty 2:  
Specialty 4:

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE	07/01/2020	08/31/2020			

Limits: \$500,000 - \$1,500,000 | Terms: UPON TERMINATION

**Medical/Professional Education**

	From	To	Verified	Method	Negative
DAMASCUS UNIVERSITY- SYRIA	06/15/2006	01/13/2013			

DAMASCUS, SYRIA

Subject: DOCTOR OF MEDICINE

**Training**

	From	To	Verified	Method	Negative
Fellowship UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	07/01/2018	PRESENT	05/01/2020	Print	N

Subject: CARDIOLOGY

Internship EMORY UNIVERSITY SCHOOL OF MEDICINE	06/01/2014	06/03/2015	05/14/2020	Print	N
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Subject: SOM/CARDIOLOGY RESEARCH ONLY

07/01/2015 06/30/2018

Residency UNIVERSITY OF TEXAS RIO GRANDE VALLEY

Subject: INTERNAL MEDICINE

**Employment**

	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	07/01/2020	PRESENT	04/28/2020	Email	N

**Hospital Affiliations**

	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM	PENDING	Present	04/28/2020	Print	N

**Other**

	From	To	Verified	Method	Negative
GAP Subject: RELOCATED TO U.S. AND CLINICAL OBSERVERSHIPS	11/19/2013	05/31/2014	05/07/2020	Print	N

**Provider Profile**  
Hewitt, Michael K., RN, RA

**Personal Information**

Languages: ENGLISH

**Practice Information**

**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE, MC 7886  
DEPT OF MEDICINE/DIABETES  
SAN ANTONIO, TX 78229  
Telephone: (210) 617-5300

Fax Number:

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-4000

Fax Number: (210) 358-4775

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	MEDICINE	ID: 43052
Advancement:	Division:	DIABETES	Data Bank: 05/20/2020
Last Reappointment:	Section:	DIABETES	Query Results: PDS Status Report
Next Appointment	Status:	PENDING	Category: RESEARCH ASSOCIATE

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
NOT BOARD CERTIFIED				
Specialty 1: RESEARCH ASSOCIATE				
Specialty 2:				
Specialty 3:				
Specialty 4:				

**Professional Liability**

	From	To	Verified	Method	Negative
Chapter 104 of Texas Civil Practice and Remedies Code N/A Limits: 100,000 - 300,000   Terms: upon termination	04/13/2020	12/31/2050			

**Undergraduate Education**

	From	To	Verified	Method	Negative
University of Texas at Arlington, Arlington, TX <i>Subject: BACHELOR OF SCIENCE IN NURSING</i>	12/18/2017	05/11/2019	05/20/2020	National Student Clearinghouse	N
SAN ANTONIO COLLEGE <i>Subject: ASSOCIATE OF SCIENCE</i>	06/06/2015	12/14/2019	05/20/2020	National Student Clearinghouse	N

**Employment**

	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, San Antonio, TX	04/13/2020	Present	05/20/2020	On Line	N

**Hospital Affiliations**

	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	Pending		05/20/2020	Print	N

**Other**

	From	To	Verified	Method	Negative
GAP <i>Subject: Assisting in care for grandmother/looking for work.</i>	05/12/2019	04/12/2020	05/20/2020	Print	N

**Provider Profile**  
HUGHES, JESSICA H., MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

RACHEL MEDINA  
7703 FLOYD CURL DRIVE, MC 7836  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4960  
NPI:  
Tax ID:

Fax Number: (210) 567-3406  
Medicare:

Medicaid:

**GME PRIMARY OFFICE ADDRESS**

Obstetrics/Gynecology  
DEPARTMENT OF OBSTETRICS/GYNECOLOGY  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4953  
NPI:  
Tax ID:

Fax Number: (210) 567-3485  
Medicare:

Medicaid:

**Office**

903 W. Martin Street  
San Antonio, TX 78229  
Telephone: (210) 358-3582  
NPI:  
Tax ID: 74-1586031

Fax Number: (210) 358-3252  
Medicare:

Medicaid:

**Office**

8300 Floyd Curl Drive, 5th Floor  
San Antonio, TX 78229  
Telephone: (210) 450-9500  
NPI:  
Tax ID: 74-1586031

Fax Number: (210) 450-6027  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE, MC 7836  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5035  
NPI:  
Tax ID:

Fax Number: (210) 567-3013  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM ROBERT B.  
GREEN CAMPUS  
903 W. MARTIN ST  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3582  
NPI:  
Tax ID:

Fax Number: (210) 358-3252  
Medicare:

Medicaid:

**UH SECONDARY ADDRESS**

UT HEALTH  
8300 FLOYD CURL DRIVE  
5 TH FLOOR



**Provider Profile**  
 HUGHES, JESSICA H., MD

SAN ANTONIO, TX 78229  
 Telephone: (210) 450-9500  
 NPI:  
 Tax ID:

Fax Number: (210) 450-6027  
 Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

<b>BEXAR COUNTY HOSPITAL DISTRICT</b>	Department:	DEPARTMENT OF OBSTETRICS/GYNECOLOGY	ID: 34646
Initial Appointment:	Division:	OBSTETRICS & GYNECOLOGY	Data Bank: 05/20/2020
Advancement:	Section:		Query Results: PDS Status Report
Last Reappointment:	Status:		Category:
Next Appointment			

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
EPIC	BEXAR COUNTY HOSPITAL DISTRICT				

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF OBSTETRICS & GYNECOLOGY (OBSTETRICS & GYNECOLOGY)				
Specialty 1: OBSTETRICS & GYNECOLOGY Specialty 3:	Specialty 2: Specialty 4:			

Professional Liability	From	To	Verified	Method	Negative
The University of Texas System Certificate of Professional Medical Liability Benefit Plan blanket Limits: \$500,000.00/\$1,500,000.00   Terms: 1 mo	08/01/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative

Medical/Professional Education	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: DOCTOR OF MEDICINE	07/20/2012	05/22/2016			

Training	From	To	Verified	Method	Negative
Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: OBSTETRICS & GYNECOLOGY	07/02/2016	06/30/2020	05/13/2020	Memo to File	N

Employment	From	To	Verified	Method	Negative

**Provider Profile**  
 HUGHES, JESSICA H., MD

COMMUNITY MEDICINE ASSOCIATES  
 , SAN ANTONIO, TX

07/01/2020

UT HEALTH SCIENCE CENTER AT SAN ANTONIO  
 , San Antonio, TX

07/01/2020

05/13/2020

Memo to File N

**Hospital Affiliations**

	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UHS SURGERY CENTER - RBG CAMPUS <i>Subject:</i> , SAN ANTONIO, TX		Present	06/11/2020	Print	N
UNIVERSITY HEALTH SYSTEM <i>Subject:</i> , SAN ANTONIO, TX		Present	05/13/2020	Memo to File	N
UHS SURGERY CENTER - MEDICAL CENTER TX <i>Subject:</i> , SAN ANTONIO,		Present	06/11/2020	Print	N

**Peer References**

	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Amanda Murray, DO			05/13/2020	Eval	N
Elly Xenakis, MD			05/13/2020	Eval	N
Erin Mankus, MD			05/13/2020	Eval	N

**Other**

	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: WAITING TO START RESIDENCY</i>	05/23/2016	06/30/2016	05/13/2020	Memo to File	N

**Teaching**

<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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**Associates**

**Provider Profile**  
Joseph, Shanty S., FNP-BC

**Personal Information**

Languages: ENGLISH

**Practice Information**

**SECONDARY OFFICE ADDRESS**

UHS MARC  
8300 FLOYD CURL DR  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-6349 Fax Number: (210) 450-6092

**SECONDARY OFFICE ADDRESS**

UHS ROBERT B GREEN SURGICAL CENTER  
903 W MARTIN  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-6700 Fax Number:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4601 Fax Number: (210) 567-6960

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DR  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-4000 Fax Number: (210) 567-6960

**Licensure** **Number** **State** **Expires** **Comments/Schedule**

STATE LICENSE TX

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	MEDICINE	ID: 43050
Advancement:	Division:	CARDIOLOGY	Data Bank: 05/28/2020
Last Reappointment:	Section:	CARDIOLOGY	Query Results:
Next Appointment:	Status:	PENDING	Category:

**Board Certification**

		<b>Certified</b>	<b>Initial Cert.</b>	<b>Last Cert.</b>	<b>Expires</b>
AMERICAN ACADEMY OF NURSE PRACTITIONERS (FAMILY NURSE PRACTITIONER)		CURRENT	03/13/2019		03/12/2024
AMERICAN ASSOCIATION OF CRITICAL-CARE NURSES		CURRENT	10/01/2009		09/30/2021
AMERICAN BOARD OF CARDIOVASCULAR MEDICINE		CURRENT	07/27/2014		07/26/2020

Specialty 1: FAMILY NURSE PRACTITIONER

Specialty 2:

**Professional Liability**

	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES Limits: 100,000 TO 300,000   Terms: UPON TERMINATION	07/01/2020	12/31/2050			

**Undergraduate Education**

	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
RAK , NEW DELHI 110024, Subject: BACHELOR OF SCIENCE IN NURSING	07/01/1988	06/30/1992	06/15/2020	Print	N

**Medical/Professional Education**

	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UTBM Galveston, Galveston, TX Subject: MASTERS OF SCIENCE IN NURSING FAMILY NURSE PRACTITIONER	08/27/2016	12/14/2018	05/27/2020	National Student Clearing House	N

**Employment**

	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Post Acute care Specialist of Texas, Austin, TX	11/01/2019	Present	05/27/2020	Print	N
Ut Health San Antonio, San Antonio, TX	07/01/2020	Present	05/27/2020	Print	N
University Hospital, San Antonio, TX	11/18/2005	Present	05/27/2020	Internet	N

**Hospital Affiliations**

	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
University Health System, San Antonio, TX		Present	05/27/2020	Print	N

**Provider Profile**  
 JULIA, JONATHAN C., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-4500  
 NPI:  
 Tax ID:

Fax Number: (210) 567-0083  
 Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DR  
 UNIVERSITY HEALTH SYSTEM  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-4500  
 NPI:  
 Tax ID:

Fax Number: (210) 567-0083  
 Medicare:

Medicaid:

**UT PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
 UHS - HOSPITAL MEDICINE  
 4502 MEDICAL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-4500  
 NPI:  
 Tax ID:

Fax Number: (210) 567-0083  
 Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
 Advancement:

Department:  
 Division:

ANESTHESIOLOGY  
 ANESTHESIOLOGY

ID: 34579  
 Data Bank: 05/04/2020

**Board Certification**

American Board of Anesthesiology (ANESTHESIOLOGY)

**Certified**

PENDING

**Initial Cert.**

**Last Cert.**

**Expires**

Specialty 1: ANESTHESIOLOGY

Specialty 2:

**Professional Liability**

UTHSCSA MALPRACTICE  
 Limits: 500,000. - 1,500,000. | Terms:

**From**

07/01/2020

**To**

08/31/2020

**Verified**

**Method**

**Negative**

**Medical/Professional Education**

GEORGETOWN UNIVERSITY SCHOOL OF MEDICINE

**From**

08/04/2011

**To**

05/22/2016

**Verified**

**Method**

**Negative**

**Training**

Residency UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER  
 Subject: ANESTHESIOLOGY - CURRENTLY ATTENDING

**From**

06/01/2016

**To**

05/04/2020

Fax

N

**Employment**

UT HEALTH SAN ANTONIO

**From**

07/01/2020

**To**

05/04/2020

Memo to File

N

**Hospital Affiliations**

UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX

**From**

**To**

Present

05/01/2020

Memo to File

N

**Provider Profile**  
KENDRICK, ZACHARY W., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

DEPT OF EMERGENCY MEDICINE  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4292

Fax Number: (210) 567-0757

**UH PRIMARY OFFICE ADDRESS**

UHS EMERGENCY DEPARTMENT  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-0025

Fax Number:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:  
Next Appointment

Department: EMERGENCY MEDICINE  
Division:  
Section:  
Status: Pending

ID: 40118  
Data Bank: 03/25/2020  
Query Results:  
Category:

**Board Certification**

AMERICAN BOARD OF EMERGENCY MEDICINE  
(EMERGENCY MEDICINE)

Certified	Initial Cert.	Last Cert.	Expires
Pending/Intending to sit for the boards 10/2021			

Specialty 1: EMERGENCY MEDICINE  
Specialty 3:

Specialty 2:  
Specialty 4:

**Professional Liability**

UT Health System Insurance Liability and Health Benefit Plan  
Limits: 500,000 - 1,500,000 | Terms: Upon Termination

From	To	Verified	Method	Negative
07/01/2020	08/31/2020			

**Medical/Professional Education**

GEORGE WASHINGTON UNIVERSITY SCHOOL OF MEDICINE & HEALTH SCIENCES, WASHINGTON, DC  
Subject: DOCTOR OF MEDICINE

From	To	Verified	Method	Negative
08/26/2013	05/21/2017	03/25/2020	National Student Clearing House	N

**Training**

Fellowship UT HEALTH SAN ANTONIO, SAN ANTONIO, TX  
Subject: ULTRASOUND  
Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX  
Subject: EMERGENCY MEDICINE

From	To	Verified	Method	Negative
07/01/2020				
07/02/2017	06/30/2020	03/25/2020	VLETR	N

**Employment**

UT HEALTH SAN ANTONIO  
SAN ANTONIO, TX

From	To	Verified	Method	Negative
07/01/2020	Present	03/25/2020	Print	N

**Hospital Affiliations**

UNIVERSITY HEALTH SYSTEM  
SAN ANTONIO, TX

From	To	Verified	Method	Negative
Pending		03/24/2020	Memo to File	N

**Other**

GAP Subject: RELOCATED FROM WASHINGTON, DC TO SAN ANTONIO, TX TO BEGIN RESIDENCY TRAINING

From	To	Verified	Method	Negative
05/21/2017	06/30/2017	03/26/2020	Print	N

**Provider Profile**  
Kuecker, Kaytlyn N., PA

**Personal Information**

Languages:

**Practice Information**

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF EMERGENCY MEDICINE	ID: 40141
Advancement:	Division:		Data Bank: 05/22/2020
Last Reappointment:	Section:		Query Results: PDS
			Enrollment Complete
Next Appointment	Status:		Category: PHYSICIAN ASSISTANT

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
EPIC	BEXAR COUNTY HOSPITAL DISTRICT				

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
NATIONAL COMMISSION ON CERTIFICATION OF PHYSICIAN ASSISTANTS (NCCPA) (PHYSICIAN ASSISTANT)	Y (Archived)	06/26/2014	12/31/2018	12/31/2020

Specialty 1: PHYSICIAN ASSISTANT  
Specialty 3:

Specialty 2:  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES CODE TORT POLICY Limits: 100,000-300,000 UT   Terms:	08/01/2020	12/31/2050			

Undergraduate Education	From	To	Verified	Method	Negative
TEXAS STATE UNIVERSITY - SAN MARCOS , SAN MARCOS, TX <i>Subject:</i>	08/01/2007	12/18/2010			

Medical/Professional Education	From	To	Verified	Method	Negative
ROSALIND FRANKLIN UNIVERSITY OF MEDICINE & SCIENCE COLLEGE OF HEALTH PROFESSIONALS, NORTH CHICAGO, IL <i>Subject: PHYSICIAN ASSISTANT</i>	05/29/2012	06/06/2014	05/22/2020	Degree Verify	N

**Provider Profile**  
Kuecker, Kaytlyn N., PA

**Training** **From** **To** **Verified** **Method** **Negative**

**Employment** **From** **To** **Verified** **Method** **Negative**

MY URGENT CARE CLINIC, BOERNE, TX	01/06/2020		05/28/2020	Fax	N
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	08/01/2020		05/26/2020	Email	N
METHODIST HEALTHCARE SYSTEM , SAN ANTONIO, TX	05/17/2010	12/17/2011	05/22/2020	On Line Query	N
SAN ANTONIO MILITARY MEDICAL CENTER HOUSTON, TX	12/01/2015	05/31/2017			
EMCARE / ENVISION PHYSICIAN SERVICES, CLEARWATER, FL	10/27/2014	10/24/2018	05/22/2020	On Line Query	N
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	06/01/2017	01/31/2020	05/22/2020	On Line Query	N

**Hospital Affiliations** **From** **To** **Verified** **Method** **Negative**

UNIVERSITY HEALTH SYSTEM-SAN ANTONIO TX <i>Subject:</i>		Present	05/22/2020	Memo to File	N
METHODIST HEALTHCARE SYSTEM HOSPITALS SAN ANTONIO , SAN ANTONIO, TX <i>Subject:</i>	10/23/2014	07/21/2016	05/22/2020	On Line Query	N
SAN ANTONIO MILITARY MEDICAL CENTER HOUSTON, TX <i>Subject:</i>	09/17/2016	05/31/2017	05/22/2020	Fax	N
UNIVERSITY HEALTH SYSTEM-SAN ANTONIO TX <i>Subject:</i>	06/27/2017	01/31/2020	05/22/2020	Memo to File	N

**Peer References** **From** **To** **Verified** **Method** **Negative**

KELLY SPONHALTZ, PA			06/02/2020	Eval	N
MELISSA BOONE, PA-C			05/28/2020	Eval	N
TATIANA EMANUEL, PA-C			05/29/2020	Eval	N
TIM METCALF, PA-C			05/23/2020	Eval	Y

**Other** **From** **To** **Verified** **Method** **Negative**

GAP <i>Subject: RELOCATED TO SAN ANTONIO AND SEEKING EMPLOYMENT</i>	07/01/2014	09/30/2014	05/22/2020	Memo to File	N
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**Teaching** **From** **To** **Verified** **Method** **Negative**

**Associates**

**Provider Profile**  
Lam, Christopher K., MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

NELDA POTTER  
7703 FLOYD CURL DRIVE, MC 7870  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4890  
NPI:  
Tax ID:

Fax Number: (210) 567-4123  
Medicare:

Medicaid:

**Office**

4502 Medical Drive  
San Antonio, TX 78229  
Telephone: (210) 743-6000  
NPI: 1013443282  
Tax ID: 74-1586031

Fax Number: (210) 358-0647  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE, MC 7982  
DEPT OF MEDICINE/GENERAL & HOSPITAL  
MEDICINE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-0777  
NPI:  
Tax ID:

Fax Number: (210) 358-0647  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-6000  
NPI:  
Tax ID:

Fax Number: (210) 358-0647  
Medicare:

Medicaid:

**UT PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
UHS - HOSPITAL MEDICINE  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-4000  
NPI:  
Tax ID:

Fax Number: (210) 358-0647  
Medicare:

Medicaid:

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Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE

TX



**Provider Profile**  
Lam, Christopher K., MD

**Appointment**

<b>BEXAR COUNTY HOSPITAL DISTRICT</b>	Department:	DEPARTMENT OF MEDICINE	ID: 42765
Initial Appointment:	Division:	HOSPITAL MEDICINE	Data Bank: 04/24/2020
Advancement:	Section:		Query Results: PDS Status Report
Last Reappointment:	Status:		Category:
Next Appointment			

<b>Dues</b>	<b>Facility</b>	<b>Due Date</b>	<b>Payment Date</b>	<b>Amount Due</b>	<b>Payment Method</b>
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<b>Board Certification</b>	<b>Certified</b>	<b>Initial Cert.</b>	<b>Last Cert.</b>	<b>Expires</b>
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AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)				
Specialty 1: INTERNAL MEDICINE	Specialty 2:			
Specialty 3:	Specialty 4:			

<b>Professional Liability</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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University of Texas Systems	07/01/2020	08/31/2020			
N/A					
Limits: 500,000 - 1,500,000   Terms:					

<b>Undergraduate Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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UNIVERSITY OF TEXAS AT AUSTIN AUSTIN, TX	07/01/2006	06/01/2012			
<i>Subject:</i>					

<b>Medical/Professional Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER ANTONIO, TX	07/01/2013	06/01/2017			
<i>Subject: DOCTOR OF MEDICINE</i>					

<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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Residency UNIVERSITY OF TEXAS AT AUSTIN DELL MEDICAL SCHOOL AUSTIN, TX	06/26/2017	06/30/2020	04/22/2020	VLETR	N
<i>Subject: INTERNAL MEDICINE</i>					

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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UT HEALTH SAN ANTONIO, San Antonio, TX	07/01/2020		04/17/2020	Memo to File	N
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<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX		Present	04/17/2020	Memo to File	N
<i>Subject:</i>					

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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Beth Miller			04/17/2020	Eval	N
Jemali Patel			04/18/2020	Eval	N
Sherine Salib			04/17/2020	Eval	N

**Provider Profile**  
Lam, Christopher K., MD

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
<b>Associates</b>					

**Provider Profile**  
LITTLEJOHN, MARTIN R., MD

**Personal Information**

---

Languages:

**Practice Information**

---

**CREDENTIALING CONTACT**

KRISTI MCBREARTY  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-6133  
NPI:  
Tax ID:

Fax Number: (210) 567-0083  
Medicare:

Medicaid:

**Office**

7703 Floyd Curl Drive  
San Antonio, TX 78230  
Telephone: (210) 567-4500  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**PERMANENT MAILING ADDRESS**

8811 RUSTLING BREEZE  
SAN ANTONIO, TX 78254  
Telephone:  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**PERMANENT MAILING ADDRESS**

8811 RUSTLING BREEZE  
SAN ANTONIO, TX 78254  
Telephone:  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**PERMANENT MAILING ADDRESS**

8811 RUSTLING BREEZE  
SAN ANTONIO, TX 78254  
Telephone:  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**PERMANENT MAILING ADDRESS**

8811 RUSTLING BREEZE  
SAN ANTONIO, TX 78254  
Telephone:  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**PERMANENT MAILING ADDRESS**

8811 RUSTLING BREEZE  
SAN ANTONIO, TX 78254  
Telephone:  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

BEXAR COUNTY HOSPITAL DISTRICT

**Provider Profile**  
LITTLEJOHN, MARTIN R., MD

**PERMANENT MAILING ADDRESS**

8811 RUSTLING BREEZE  
SAN ANTONIO, TX 78254

Telephone:  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**PERMANENT MAILING ADDRESS**

8811 RUSTLING BREEZE  
SAN ANTONIO, TX 78254

Telephone:  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**PERMANENT MAILING ADDRESS**

8811 RUSTLING BREEZE  
SAN ANTONIO, TX 78254

Telephone:  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

Anesthesiology  
DEPT OF ANESTHESIOLOGY  
7703 FLOYD CURL DRIVE MCS 7838  
SAN ANTONIO, TX 78229

Telephone: (210) 567-4500  
NPI:  
Tax ID:

Fax Number: (210) 567-0083  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229

Telephone: (210) 358-4000  
NPI:  
Tax ID:

Fax Number: (210) 567-0083  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
ANESTHESIOLOGY  
ANESTHESIOLOGY

ID: 33615

Advancement:

Division:

Last Reappointment:

Section:

Next Appointment

Status:

Data Bank: 06/05/2020

Query Results:

Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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**Provider Profile**  
LITTLEJOHN, MARTIN R., MD

<b>Board Certification</b>	<b>Certified</b>	<b>Initial Cert.</b>	<b>Last Cert.</b>	<b>Expires</b>
American Board of Anesthesiology (ANESTHESIOLOGY) Specialty 1: ANESTHESIOLOGY Specialty 3:				
	Specialty 2:			
	Specialty 4:			

<b>Professional Liability</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UTHSCSA MALPRACTICE	08/01/2020	08/31/2020			
Limits: 500,000 - 1,500,000   Terms:					

<b>Undergraduate Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>

<b>Medical/Professional Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO, SAN ANTONIO, TX Subject: DOCTOR OF MEDICINE	08/01/2011	05/17/2015			

<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: Anesthesiology	07/01/2015	06/30/2019			
Fellowship UNIVERSITY OF ALABAMA SCHOOL OF MEDICINE, BIRMINGHAM, AL Subject: Critical Care Anesthesiology	07/01/2019	06/30/2020	06/09/2020	Memo to File	N

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT SAN ANTONIO, SAN ANTONIO, TX	08/01/2020		06/05/2020	Email	N
LIFECARE HOSPITALS OF SAN ANTONIO, SAN ANTONIO, TX	08/09/2018	07/01/2019	06/05/2020	Memo to File	N

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UHS SURGERY CENTER - RBG CAMPUS, SAN ANTONIO, TX Subject:		Present	06/05/2020	Memo to File	N
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX Subject:		Present	06/05/2020	Memo to File	N
UHS SURGERY CENTER - MEDICAL CENTER, SAN ANTONIO, TX Subject:		Present	06/05/2020	Memo to File	N
LIFECARE HOSPITAL OF SAN ANTONIO, SAN ANTONIO, TX Subject:	08/09/2018	07/01/2019	06/05/2020	Fax	N

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
David Liang, DO			06/09/2020	Eval	N
John Quick, MD			06/06/2020	Eval	N
Timothy Akin, MD			06/05/2020	Eval	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>

<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>

**Provider Profile**  
LITTLEJOHN, MARTIN R., MD

**Associates**

---

**Provider Profile**  
 MANOHAR, CRYSTAL M., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UT Health San Antonio DEPARTMENT OF ANESTHESIOLOGY  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-4500

Fax Number: (210) 567-0083

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
 4502 MEDICAL DRIVE  
 UNIVERSITY HEALTH SYSTEM  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 358-4000

Fax Number:

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
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**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF ANESTHESIOLOGY	ID: 42559
Advancement:	Division:	ANESTHESIOLOGY	Data Bank: 05/19/2020
Last Reappointment:	Section:	ANESTHESIOLOGY/CRITICAL CARE	Query Results: PDS
Next Appointment	Status:	PENDING	Enrollment Complete
			Category: SPECIALIST

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF ANESTHESIOLOGY/CRITICAL CARE (ANESTHESIOLOGY)	CURRENT	08/09/2014		12/31/2024

Specialty 1: ANESTHESIOLOGY  
 Specialty 3:

Specialty 2: ANESTHESIOLOGY CRITICAL CARE  
 Specialty 4:

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE NA Limits: 500,000/1,500,000   Terms: UPON TERMINATION	07/13/2020	08/31/2020			

**Undergraduate Education**

	From	To	Verified	Method	Negative
UNIVERSITY OF ILLINOIS AT URBANA-CHAMPAIGN URBANA, IL <i>Subject: Specialized Chemistry</i>	08/01/2001	05/01/2005			

**Medical/Professional Education**

	From	To	Verified	Method	Negative
LOYOLA UNIVERSITY Chicago, Stritch School of Medicine, Maywood, IL <i>Subject: DOCTOR OF MEDICINE</i>	06/01/2005	06/07/2009			
BAYLOR UNIVERSITY-WACO WACO, TX <i>Subject: ATTENDANCE - MBA PROGRAM</i>	10/25/2016	04/21/2020	05/19/2020	Degree Verify	N

**Training**

	From	To	Verified	Method	Negative
Residency CLEVELAND CLINIC FOUNDATION <i>Subject: ANESTHESIOLOGY</i>	07/01/2009	06/30/2013			
Fellowship CLEVELAND CLINIC FOUNDATION, Anesthesiology Institute, <i>Subject: CRITICAL CARE MEDICINE</i>	07/01/2013	06/30/2014			

**Employment**

From	To	Verified	Method	Negative
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**Provider Profile**  
 MANOHAR, CRYSTAL M., MD

Hospital Affiliations	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO	07/13/2020		05/19/2020	Memo to File	N
UHS SURGERY CENTER - RBG CAMPUS SAN ANTONIO, TX	PENDING		05/19/2020	Memo to File	N
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	PENDING		05/19/2020	Memo to File	N
SAN ANTONIO MILITARY MEDICAL CENTER FORT SAM HOUSTON, TX	07/15/2014	Present	05/21/2020	VLETF	N
DEACONESS HOSPITAL-EVANSVILLE, IN EVANSVILLE, IN	10/10/2016	Present	05/19/2020	On Line Query	N
UHS SURGERY CENTER - MEDICAL CENTER SAN ANTONIO, TX	PENDING		05/19/2020	AMA	N



**Provider Profile**  
MARTIN, ELIZABETH M., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE, MC 7836  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5034

Fax Number: (210) 567-3013

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM ROBERT B.  
GREEN CAMPUS  
903 W. MARTIN ST  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3582

Fax Number: (210) 358-3252

**UH SECONDARY ADDRESS**

UT HEALTH MARC OB/GYN  
8300 FLOYD CURL DRIVE, 5TH FLOOR  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9500

Fax Number: (210) 450-6027

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE	S4654	TX	02/28/2022	
CPR	BLS	TX	06/30/2020	
DEA	FM9033286	TX	01/31/2023	2 2N 3 3N 4 5

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	OBSTETRICS/GYNECOL OGY	ID: 34647
Advancement:	Division:	OBSTETRICS/GYNECOL OGY	Data Bank: 05/19/2020
Last Reappointment:	Section:		Query Results: PDS Status Report
Next Appointment	Status:	Pending	Category:

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF OBSTETRICS & GYNECOLOGY (OBSTETRICS & GYNECOLOGY)	PENDING			

Specialty 1: OBSTETRICS & GYNECOLOGY  
Specialty 3:

Specialty 2:  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
The University of Texas System Medical Liability benefit Plan Limits: \$500,000.00/\$1,500,000.00   Terms: Upon Termination	07/01/2020	08/31/2020			

Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL SCHOOL Subject: DOCTOR OF MEDICINE	08/01/2012	05/27/2016			

Training	From	To	Verified	Method	Negative
Residency UT Health Science Center at San Antonio, San Antonio, TX Subject: Obstetrics & gynecology	07/01/2016	06/30/2020	05/12/2020	Memo to File	N

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO	07/01/2020	Present	05/13/2020	Memo to File	N

Hospital Affiliations	From	To	Verified	Method	Negative
UHS SURGERY CENTER - RBG CAMPUS	Pending	Present	05/12/2020	Memo to File	N

**Provider Profile**  
MARTIN, ELIZABETH M., MD

UNIVERSITY HEALTH SYSTEM	Pending	Present	05/12/2020	Memo to File	N
UHS SURGERY CENTER - MEDICAL CENTER SAN ANTONIO, TX	Pending	Present	05/12/2020	Memo to File	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: WAITING TO START RESIDENCY</i>	05/28/2016	06/30/2016	05/13/2020	Memo to File	N

**Provider Profile**  
Mehta, Dhruv S., MD

**Personal Information**

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Languages: HINDI

**Practice Information**

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**CREDENTIALING CONTACT**  
CRYTSAL JEFFERS-CREDENTIALING  
COORDINATOR  
7703 FLOYD CURL DR, MC 7870  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-1418  
NPI:  
Tax ID:

Fax Number: (210) 567-4652  
Medicare: Medicaid:

**Office**  
UT Health San Antonio  
7703 Floyd Curl Drive MC 7878 Gastro  
San Antonio, TX 78229  
Telephone: (914) 548-8835  
NPI: 1639572134  
Tax ID:

Fax Number:  
Medicare: Medicaid:

**UH MAILING ADDRESS**  
UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DRIVE, MC 7878  
MEDICINE/GASTROENTEROLOGY  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4880  
NPI:  
Tax ID:

Fax Number: (210) 567-1976  
Medicare: Medicaid:

**UH SECONDARY ADDRESS**  
MARC  
MEDICAL ARTS RESEARCH CENTER  
8300 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9880  
NPI:  
Tax ID:

Fax Number: (210) 450-6016  
Medicare: Medicaid:

**UT PRIMARY OFFICE ADDRESS**  
UNIVERSITY HEALTH SYSTEM ROBERT B. GREEN  
CAMPUS  
903 W. MARTIN ST  
DT GI CLINIC  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-5840  
NPI:  
Tax ID:

Fax Number:  
Medicare: Medicaid:

**Licensure**                      **Number**                      **State**                      **Expires**                      **Comments/Schedule**

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STATE LICENSE                      TX

**Provider Profile**  
Mehta, Dhruv S., MD

OTHER STATE MEDICAL LIC	302930	NY	12/31/2021
CPR	ACLS		05/31/2022
DEA	PENDING		
ECFMG	0-821-335-7	PA	12/31/2050

**Appointment**

<b>BEXAR COUNTY HOSPITAL DISTRICT</b>	Department:	DEPARTMENT OF MEDICINE	ID: 43094
Initial Appointment:	Division:	GASTROENTEROLOGY	Data Bank: 06/08/2020
Advancement:	Section:	GASTROENTEROLOGY	Query Results: PDS
Last Reappointment:	Status:		Enrollment Complete
Next Appointment			Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD INTERNAL MEDICINE/GASTROENTEROLOGY (GASTROENTEROLOGY)	PENDING			
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	CURRENT	08/21/2017		04/01/2021
Specialty 1: INTERNAL MEDICINE Specialty 3:	Specialty 2: INTERNAL MEDICINE Specialty 4:			

Professional Liability	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS SYSTEM Blanket Limits: 1,500,000.00   Terms:	07/01/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative
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Medical/Professional Education	From	To	Verified	Method	Negative
TOPIWALA NATIONAL MEDICAL COLLEGE , MUMBAI, <i>Subject: Medicine &amp; Surgery</i>	07/01/2006	10/05/2012			

Training	From	To	Verified	Method	Negative
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Fellowship WESTCHESTER MEDICAL CENTER AKA NEW YORK MEDICAL COLLEGE , VALHALLA, NY <i>Subject: GASTROENTEROLOGY</i>	07/01/2017		06/08/2020	Print	N
Residency NEW YORK MEDICAL COLLEGE , BRONX, NY <i>Subject: INTERNAL MEDICINE</i>	07/01/2014	06/30/2017			

Employment	From	To	Verified	Method	Negative
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UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	07/01/2020		06/08/2020	Email	N
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Hospital Affiliations	From	To	Verified	Method	Negative
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UHS SURGERY CENTER - RBG CAMPUS <i>Subject:</i> , SAN ANTONIO, TX		Present	06/03/2020	Print	N
UNIVERSITY HEALTH SYSTEM <i>Subject:</i> , SAN ANTONIO, TX		Present	06/03/2020	Print	N

**Provider Profile**  
Mehta, Dhruv S., MD

UHS SURGERY CENTER - MEDICAL CENTER , SAN ANTONIO, Present 06/03/2020 Print N  
TX

*Subject:*

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Beth Schorr-Lesnack, MD			06/03/2020	Eval	N
Frederick Yick, MD			06/08/2020	Eval	N
Virendra Tewari, MD			06/04/2020	Eval	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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**Associates**

**Provider Profile**  
 MEIER, MARSHALL J., DO

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

DEPT OF MEDICINE/ADMINISTRATION  
 NELDA POTTER-CREDENTIALING SPECIALIST  
 7703 FLOYD CURL DRIVE, MC-7870  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-4890  
 NPI:  
 Tax ID:

Fax Number: (210) 567-4123  
 Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DRIVE, MC 7806  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-0777  
 NPI:  
 Tax ID:

Fax Number: (210) 358-0647  
 Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UHS  
 UNIVERSITY HEALTH SYSTEM  
 4502 MEDICAL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 743-6000  
 NPI:  
 Tax ID:

Fax Number: (210) 358-0647  
 Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
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**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
 MEDICINE

ID: 40173

Advancement:

Division:

HOSPITAL MEDICINE

Data Bank: 03/17/2020

Last Reappointment:

Section:

HOSPITAL MEDICINE

Query Results: PDS

Next Appointment

Status:

Enrollment Complete  
 Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
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**Provider Profile**  
MEIER, MARSHALL J., DO

AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)

(INTERNAL

PENDING

Specialty 1: INTERNAL MEDICINE  
Specialty 3:

Specialty 2:  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS SELF-INSURANCE N/A Limits: 500,000.00 TO 1,500,000.00   Terms:	07/01/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative
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Medical/Professional Education	From	To	Verified	Method	Negative
MIDWESTERN UNIVERSITY GLENDALE, AZ <i>Subject: DOCTOR OF MEDICINE</i>	08/01/2013	05/31/2017	03/17/2020	Internet	N

Training	From	To	Verified	Method	Negative
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Internship UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER SAN ANTONIO, TX <i>Subject: INTERNAL MEDICINE</i>	07/01/2017	06/30/2018	03/20/2020	VLETR	N
Residency UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO, SAN ANTONIO, TX <i>Subject: INTERNAL MEDICINE</i>	07/01/2018	06/30/2020	03/20/2020	VLETR	N

Employment	From	To	Verified	Method	Negative
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UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER - SA, SAN ANTONIO, TX	07/01/2020		03/17/2020	Print	N
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Hospital Affiliations	From	To	Verified	Method	Negative
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UNIVERSITY HEALTH SYSTEM <i>Subject: PENDING</i>		Present	03/17/2020	Print	N
VA MEDICAL CENTER/SOUTH TEXAS VETERANS HEALTH SYS ANTONIO, TX <i>Subject:</i>	07/01/2017	Present	03/17/2020	VLETR	N

Peer References	From	To	Verified	Method	Negative
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DAVID SCHMIT, MD			03/17/2020	Eval	N
KANAPA KORNSAWAD, MD			03/17/2020	Eval	N
Temple Ratcliffe, MD			03/17/2020	Eval	N

Other	From	To	Verified	Method	Negative
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Teaching	From	To	Verified	Method	Negative
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UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER , SAN ANTONIO, TX <i>Subject:</i>	02/01/2019		03/25/2020	Verbal	N
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**Associates**

**Provider Profile**  
 MYERS, ABIGAIL C., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

SANDY CASTILLO  
 903 W MARTIN, MS 27-2  
 SAN ANTONIO, TX 78207  
 Telephone: (210) 358-3427 Fax Number: (210) 358-5940

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY MEDICINE ASSOCIATES  
 903 W MARTIN  
 ROBERT B. GREEN, SKIN CLINIC  
 SAN ANTONIO, TX 78207  
 Telephone: (210) 358-3441 Fax Number: (210) 358-5944

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment: Department: FAMILY & COMMUNITY MEDICINE ID: 43108  
 Advancement: Division: UNIVERSITY MEDICAL ASSOCIATES Data Bank: 06/19/2020  
 Last Reappointment: Section: Query Results: PDS Enrollment Complete  
 Next Appointment 07/28/2020 Status: Category:

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF FAMILY MEDICINE (FAMILY MEDICINE)	PENDING			
Specialty 1: FAMILY MEDICINE	Specialty 2:			

Professional Liability	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM SELF INSURANCE Limits: \$500,000-\$1,500,000   Terms:	07/01/2020	08/31/2020			

Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF WISCONSIN, MADISON, WI Subject: DOCTOR OF MEDICINE	08/01/2013	06/30/2017			

Training	From	To	Verified	Method	Negative
Residency North Colorado Family Medicine Residency Program, Greeley, Subject: FAMILY MEDICINE	06/01/2017		06/30/2020	Memo to File	N

Employment	From	To	Verified	Method	Negative
COMMUNITY MEDICINE ASSOCIATES	07/01/2020		06/04/2020	Email	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX		Present	06/02/2020	Print	N



**Provider Profile**  
NEUHOFF, BARBARA K., MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

RACHEL MEDINA  
7703 FLOYD CURL DR MC 7836  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4960  
NPI:  
Tax ID:

Fax Number: (210) 567-3406  
Medicare:

Medicaid:

**SECONDARY OFFICE ADDRESS**

MARC  
8300 FLOYD CURL DR 5TH FLOOR  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9500  
NPI:  
Tax ID:

Fax Number: (210) 450-6027  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR MC 7836  
SAN ANTONIO, TX 78229  
Telephone:  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UHS ROBERT B GREEN SURGICAL CENTER  
903 W MARTIN  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3582  
NPI:  
Tax ID:

Fax Number: (210) 358-3252  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
OBSTETRICS/GYNECOL  
OGY

ID: 42679

Advancement:

Division:

Data Bank: 05/20/2020

Last Reappointment:

Section:

Query Results: PDS Status  
Report

**Provider Profile**  
 NEUHOFF, BARBARA K., MD

Next Appointment

Status:

Category:

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF OBSTETRICS & GYNECOLOGY (OBSTETRICS & GYNECOLOGY)	Eligible			
Specialty 1: OBSTETRICS & GYNECOLOGY	Specialty 2:			
Specialty 3:	Specialty 4:			

Professional Liability	From	To	Verified	Method	Negative
The University of Texas System Certificate of Professional Medical Liability Benefit Plan blanket Limits: \$500,000.00/\$1,500,000.00   Terms:	07/01/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative
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Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF TENNESSEE HEALTH SCIENCE CENTER, MEMPHIS, TN Subject: DOCTOR OF MEDICINE	08/01/2012	05/30/2016			

Training	From	To	Verified	Method	Negative
Residency LOUISIANA STATE UNIVERSITY HEALTH - NEW ORLEANS, NEW ORLEANS, LA Subject: OB/GYN	07/01/2016	06/30/2020	05/19/2020	Print	N

Employment	From	To	Verified	Method	Negative
UT HEALTH SCIENCE CENTER AT SAN ANTONIO, San Antonio, TX	07/01/2020		05/13/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
UHS SURGERY CENTER - RBG CAMPUS, SAN ANTONIO, TX Subject: PENDING		Present	05/13/2020	Print	N
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX Subject:	07/01/2020	Present	05/13/2020	Print	N
UHS SURGERY CENTER - MEDICAL CENTER, SAN ANTONIO, TX Subject: PENDING		Present	05/13/2020	Print	N

Peer References	From	To	Verified	Method	Negative
Ann Chau, MD					
Anna Kuan-Celarier, MD			05/13/2020	Eval	N
Asha Heard, MD			05/20/2020	Eval	N
Asha Heard, MD					
Stacey Holman, MD			05/22/2020	Eval	N
Stacey Holman, MD					

Other	From	To	Verified	Method	Negative
GAP	06/01/2016	06/30/2016	05/13/2020	Print	N

**Provider Profile**  
NEUHOFF, BARBARA K., MD

*Subject: WAITING TO START RESIDENCY*

<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
<b>Associates</b>					

**Provider Profile**  
Palacios III, Tomas M., PA-C

**Personal Information**

---

Languages: ENGLISH

**Practice Information**

---

**CREDENTIALING CONTACT**

DEPARTMENT OF EMERGENCY MEDICINE  
GAIL SOUTHARD  
7703 FLOYD CURL DR, MC 7736  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5176  
NPI:  
Tax ID:

Fax Number: (210) 567-4793  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

Emergency Medicine  
DEPARTMENT OF EMERGENCY MEDICINE  
7703 FLOYD CURL DRIVE, MC 7736  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4292  
NPI:  
Tax ID:

Fax Number: (210) 567-0757  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF EMERGENCY MEDICINE	ID: 43031
Advancement:	Division:	EMERGENCY MEDICINE	Data Bank: 06/12/2020
Last Reappointment:	Section:		Query Results: PDS
Next Appointment	Status:		Enrollment Complete
			Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
NATIONAL COMMISSION ON CERTIFICATION OF PHYSICIAN ASSISTANTS (NCCPA) (PHYSICIAN ASSISTANT)	CURRENT	09/09/2011		12/31/2021

**Provider Profile**  
Palacios III, Tomas M., PA-C

Specialty 1: PHYSICIAN ASSISTANT  
Specialty 3:

Specialty 2:  
Specialty 4:

<b>Professional Liability</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
FEDERAL TORT CLAIMS FEDERAL TORT Limits:   Terms:	09/01/2018	12/31/2030			

<b>Undergraduate Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Medical/Professional Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
NORTHEASTERN UNIVERSITY BOSTON, MA <i>Subject: MASTER OF SCIENCE - PHYSICIANS ASSISTANT</i>	08/01/2009	08/31/2011	05/08/2020	National Student Clearing House	N

<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Residency UMASS MEDICAL CENTER, WORCESTER, MA <i>Subject: PHYSICIAN ASSISTANT IN CRITICAL CARE</i>	10/01/2011	10/31/2012	06/04/2020	Print	N

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	08/01/2020		05/19/2020	Email	N
SAN ANTONIO MILITARY MEDICAL CENTER, SAN ANTONIO, TX	09/24/2018		05/27/2020	Print	N
EAST BOSTON NEIGHBORHOOD ED, EAST BOSTON, MA	08/01/2005	04/30/2010			
MELROSE WAKEFIELD HC (FORMALLY HALLMARK HEALTH), MEDFORD, MA	11/19/2012	05/12/2016	05/12/2020	Internet	N
UMASS MEMORIAL MEDICAL CENTER, WORCESTER, MA	10/24/2011	02/17/2017	05/19/2020	Internet	N
PULSE PAY GROUP, READING, MA	10/01/2014	08/31/2017			
CURAHEALTH HOSPITAL, PEABODY, MA	10/01/2014	08/31/2017	06/12/2020	Print	N
LAHEY HOSPITAL MEDICAL CENTER, BURLINGTON, MA	06/06/2017	07/19/2018	05/12/2020	Internet	N

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM <i>Subject:</i> , SAN ANTONIO, TX		Present	05/11/2020	Print	N
SAN ANTONIO MILITARY MEDICAL CENTER, FT. SAM HOUSTON, TX <i>Subject:</i>	06/07/2017	Present	06/12/2020	Print	N
SAINT LUKES CUSHING HOSPITAL (FORMALLY CUSHING MEMORIAL HOSPITAL), LEAVENWORTH, KS <i>Subject:</i>	02/01/2002	08/31/2005			
MELROSE WAKEFIELD HOSPITAL, MELROSE, MA <i>Subject:</i>	06/28/2012	05/31/2016	05/19/2020	Print	N
UMASS MEMORIAL MEDICAL CENTER, WORCESTER, MA <i>Subject:</i>	10/28/2011	02/17/2017	05/22/2020	Fax	N
CURAHEALTH BOSTON NORTH SHORE HOSPITAL, PEABODY, MA <i>Subject:</i>	10/01/2014	08/31/2017	06/12/2020	Print	N
Lahey Hospital and Medical Center, Burlington, MA <i>Subject:</i>	06/05/2017	07/20/2018	06/03/2020	Print	N

**Provider Profile**  
Palacios III, Tomas M., PA-C

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
LAUREN TORBETT, PA-C			05/19/2020	Eval	N
LORA STUDLEY, PA-C			05/16/2020	Eval	N
SAM WILLIAMS, PA-C					
WYLAN PETERSON, MD					

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP	07/31/2018	08/31/2018	06/12/2020	Print	N
<i>Subject: RELOCATED FROM MA TO TX</i>					

<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Associates</b>
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**Provider Profile**  
Patton, Cody D., DO

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

8300 FLOYD CURL DR  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9100 Fax Number: (210) 450-6009

**UH PRIMARY OFFICE ADDRESS**

MARC  
8300 FLOYD CURL DRIVE, 1ST FLOOR  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9100 Fax Number: (210) 450-6009

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment: Department: FAMILY & COMMUNITY MEDICINE ID: 43039  
 Advancement: Division: FAMILY MEDICINE Data Bank: 05/12/2020  
 Last Reappointment: Section: Query Results: PDS  
 Enrollment Complete  
 Next Appointment: Status: PENDING Category:

**Board Certification**

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF FAMILY MEDICINE (FAMILY MEDICINE)	CURRENT	07/01/2019		02/15/2021

Specialty 1: FAMILY MEDICINE

Specialty 2:

**Professional Liability**

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: \$500,000-\$1,500,000   Terms: UPON TERMINATION	07/06/2020	08/31/2020			

**Undergraduate Education**

Undergraduate Education	From	To	Verified	Method	Negative
Thomas Edison State College, Subject: Bachelor of Science	07/01/2006	07/01/2007			
UNIVERSITY OF WASHINGTON, SEATTLE, WA Subject: Biochemistry	08/01/2010	12/30/2011			

**Medical/Professional Education**

Medical/Professional Education	From	To	Verified	Method	Negative
MIDWESTERN UNIVERSITY Subject: DOCTOR OF OSTEOPATHIC MEDICINE	07/01/2012	06/01/2016			

**Training**

Training	From	To	Verified	Method	Negative
Residency Honorhealth Scottsdale, SCOTTSDALE, AZ Subject: FAMILY MEDICINE	07/01/2016	06/30/2019	05/06/2020	Print	N

**Employment**

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO	07/06/2020	PRESENT	04/30/2020	Email	N
El Rio Health, TUCSON, AZ	07/22/2019	PRESENT	04/30/2020	Print	N

**Hospital Affiliations**

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM	PENDING		04/29/2020	Print	N

**Other**

Other	From	To	Verified	Method	Negative
GAP Subject: RELOCATING TO SAN ANTONIO TO START A NEW JOB AT UT HEALTH ON 07/06/2020.	06/01/2020	07/05/2020	05/14/2020	Print	N

**Provider Profile**  
Reddy, Gireesh, DPM

**Personal Information**

Languages:

**Practice Information**

**SECONDARY OFFICE ADDRESS**

MARC - Orthopaedics & Podiatry  
8300 Floyd Curl Drive, 3rd Floor (3C)  
San Antonio, TX 78229  
Telephone: (210) 450-9300 Fax Number: (210) 450-6023

**UH MAILING ADDRESS**

UT Health San Antonio - Dept. of  
Orthopaedics/Podiatry Division  
7703 Floyd Curl Drive, MSC-7776  
San Antonio, TX 78229  
Telephone: (210) 567-5130 Fax Number: (210) 567-4916

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF ORTHOPAEDICS	ID: 43048
Advancement:	Division:	PODIATRY	Data Bank: 06/15/2020
Last Reappointment:	Section:	PODIATRY	Query Results: PDS
Next Appointment	Status:	PENDING	Enrollment Complete
			Category:

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
American Board of Foot and Ankle Surgery (FOOT SURGERY)	Eligible			
American Board of Foot and Ankle Surgery (RECONSTRUCTIVE REARFOOT AND ANKLE SURGERY)	Eligible			
Specialty 1: FOOT SURGERY	Specialty 2: RECONSTRUCTIVE REARFOOT AND ANKLE SURGERY			
Specialty 3:	Specialty 4:			

**Professional Liability**

	From	To	Verified	Method	Negative
The University of Texas System Professional Medical Liability Benefit Plan	07/01/2020	08/31/2020			n/a
Limits: \$500,000 / \$1,500,000   Terms: UPON TERMINATION					

**Medical/Professional Education**

	From	To	Verified	Method	Negative
New York College of Podiatric Medicine, New York, NY Subject: DOCTOR OF PODIATRIC MEDICINE	01/03/2013	05/25/2017	06/12/2020	Print	N

**Training**

	From	To	Verified	Method	Negative
Residency DETROIT MEDICAL CENTER, DETROIT, MI Subject: PODIATRIC MEDICINE SURGERY	07/01/2017	06/30/2020	06/19/2020	Print	N

**Employment**

	From	To	Verified	Method	Negative
UT Health San Antonio - Dept. of Orthopaedics/Podiatry Division, San Antonio, TX	07/01/2020	PRESENT	06/15/2020	Print	N

**Hospital Affiliations**

	From	To	Verified	Method	Negative
University Health System-Surgery Center - Medical Center,		Present	06/12/2020	Print	N
University Health System-Surgery Center - RBG Campus,		Present	06/12/2020	Print	N
University Health System,		Present	06/12/2020	Print	N

**Other**

	From	To	Verified	Method	Negative
Moved to Michigan; waiting for residency to begin.	05/26/2017	06/30/2017	06/12/2020	Print	N



**Provider Profile**  
SATSANGI, NANCY, MD

**Personal Information**

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Languages: ENGLISH

**Practice Information**

---

**CREDENTIALING CONTACT**

KRISTI MCBREARTY  
7703 FLOYD CURL DR  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-6133  
NPI:  
Tax ID:

Fax Number: (210) 567-0083  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4500  
NPI:  
Tax ID:

Fax Number: (210) 567-0083  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UHS  
UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-4000  
NPI:  
Tax ID:

Fax Number: (210) 358-4742  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
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**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF ANESTHESIOLOGY	ID: 42077
Advancement:	Division:	ANESTHESIOLOGY	Data Bank: 05/14/2020
Last Reappointment:	Section:		Query Results: PDS Status Report
Next Appointment	Status:		Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
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American Board of Anesthesiology	(ANESTHESIOLOGY)			
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**Provider Profile**  
**SATSANGI, NANCY, MD**

AMERICAN BOARD OF ANESTHESIOLOGY/CRITICAL CARE (CRITICAL CARE MEDICINE)

Specialty 1: ANESTHESIOLOGY  
 Specialty 3:

Specialty 2: CRITICAL CARE MEDICINE  
 Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE N/A Limits: 500,000 TO 1,500,000   Terms:	07/15/2019	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative

Medical/Professional Education	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX <i>Subject: DOCTOR OF MEDICINE</i>	07/01/2011	05/30/2015			

Training	From	To	Verified	Method	Negative
Fellowship UT HEALTH SAN ANTONIO, SAN ANTONIO, TX <i>Subject: ANESTHESIOLOGY CRITICAL CARE MEDICINE</i>	09/02/2019		05/11/2020	VLETE	N
Residency Baylor College of Medicine, Department of Anesthesiology, Houston, TX <i>Subject: Anesthesiology</i>	07/01/2015	06/30/2019			

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO , San Antonio, TX	07/01/2020		05/08/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HOSPITAL, San Antonio, TX <i>Subject:</i>		Present	05/07/2020	Print	N

Peer References	From	To	Verified	Method	Negative
Caitlin Sutton, MD			05/13/2020	Eval	N
Mark Harbott, MD			05/10/2020	Eval	N
Thomas Shaw, MD			05/15/2020	Eval	N

Other	From	To	Verified	Method	Negative

Teaching	From	To	Verified	Method	Negative

Associates	From	To	Verified	Method	Negative

**Provider Profile**  
Smith, Natalie D., RA

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR MC 7885  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5792

Fax Number: (210) 949-3006

**UH PRIMARY OFFICE ADDRESS**

UHS MARC  
8300 FLOYD CURL DR  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9800

Fax Number: (210) 450-6083

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:

Department:  
Division:  
Section:

MEDICINE  
PULMONARY DISEASES  
PULMONARY DISEASES

ID: 43061  
Data Bank: 05/19/2020  
Query Results: PDS  
Enrollment Complete  
Category:

Next Appointment 07/28/2020

Status:

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
NOT BOARD CERTIFIED				(NOT BOARD CERTIFIED)

Specialty 1: RESEARCH ASSOCIATE

Specialty 2:

Professional Liability	From	To	Verified	Method	Negative
Chapter 104 of Texas Civil Practice and Remedies Code Limits: \$100,000.00-\$300,000.00   Terms:	05/18/2020	08/31/2050			

Undergraduate Education	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS AT AUSTIN Subject: CERTIFICATE BUSINESS FOUNDATIONS	08/24/2011	05/21/2016	06/12/2020	National Student Clearing House	N

Medical/Professional Education	From	To	Verified	Method	Negative
THE UNIVERSITY OF TEXAS AT AUSTIN Subject: Chemistry	08/15/2011	12/19/2015	06/12/2020	National Student Clearing House	N

Employment	From	To	Verified	Method	Negative
UT Health San Antonio, San Antonio,, TX	05/18/2020		05/19/2020	VLETE	N
Austin Laser Dentist, Austin, TX	04/01/2016	09/01/2019	05/18/2020	Print	N
Premier Dental Boerne, Boerne, TX	11/11/2019	04/28/2020	05/18/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
UHS SURGERY CENTER - RBG CAMPUS , SAN ANTONIO, TX Subject: PENDING		Present	05/18/2020	Print	N

UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX Subject: PENDING		Present	05/18/2020	Print	N
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Other	From	To	Verified	Method	Negative
GAP Subject: VOLUNTEERING AT SACRED HEART COMMUNITY CLINICAL MONTHLY	11/01/2018	08/31/2019	05/18/2020	Print	N
GAP Subject: RELOCATING OUT OF AUSTIN TO SAN ANTONIO TEXAS AND SEEKING RESIDENCE	09/01/2019	10/31/2019	05/18/2020	Print	N
GAP Subject: Applying to UT Health and pending credentialing	04/01/2020	05/17/2020	05/18/2020	Print	N

**Provider Profile**  
Soekamto, Christa D., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR MC 6230  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-8403

Fax Number: (210) 567-8413

**UH PRIMARY OFFICE ADDRESS**

MARC OPHTHALMOLOGY  
8300 FLOYD CURL DRIVE 6TH FLOOR 6A  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9400

Fax Number: (210) 450-6024

**UH SECONDARY ADDRESS**

UHS-Ophthalmology  
4502 Medical Dr, 2nd Floor  
San Antonio, TX 78229  
Telephone: (210) 567-0407

Fax Number: (210) 567-6584

**UH SECONDARY ADDRESS**

TDI-Ophthalmology  
701 S Zarzamora  
San Antonio, TX 78207  
Telephone: (210) 358-7600

Fax Number: (210) 358-7623

**Licensure**

Number	State	Expires	Comments/Schedule
	TX		

TX

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:

Department:  
Division:  
Section:

OPHTHALMOLOGY

ID: 42648  
Data Bank: 05/07/2020  
Query Results: PDS Status Report  
Category:

Next Appointment

Status:

PENDING

**Board Certification**

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF OPHTHALMOLOGY (OPHTHALMOLOGY)	Eligible/Intending to sit for the boards 09/2020			

Specialty 1: OPHTHALMOLOGY

Specialty 2:

**Professional Liability**

UTHSCSA MALPRACTICE  
Limits: 500,000.00 / 1,500,000.00 | Terms: UPON TERMINATION

From	To	Verified	Method	Negative
07/01/2020	08/31/2020			

**Medical/Professional Education**

Texas Tech University Health Sciences Center, EL PASO, TX  
Subject: DOCTOR OF MEDICINE

From	To	Verified	Method	Negative
07/01/2012	05/21/2016			

**Training**

Residency University of Missouri - Kansas City SOM, KANSAS CITY, MO  
Subject: Ophthalmology  
Internship UNIVERSITY OF MISSOURI-KANSAS CITY SCHOOL OF  
Subject: Internal Medicine

From	To	Verified	Method	Negative
07/01/2017	06/30/2020	04/30/2020	Print	N
07/01/2016	06/30/2017			

**Employment**

UT Health San Antonio SOM, SAN ANTONIO, TX

From	To	Verified	Method	Negative
07/01/2020	Present	04/30/2020	Print	N

**Provider Profile**  
Soekamto, Christa D., MD

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM	07/01/2020	Present	04/30/2020	Print	N
UHS SURGERY CENTER - MEDICAL CENTER	07/01/2020	Present	04/30/2020	Print	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Gap Subject: Waiting to Start Internship	05/22/2016	06/30/2016			

**Provider Profile**  
SVEC, JEFF H., MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

SOFIA REYNA  
8431 FREDERICKSBURG ROAD  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-0890  
NPI:  
Tax ID:

Fax Number: (210) 450-0571  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
25723 OLD FREDERICKSBURG ROAD  
BOERNE, TX 78015  
Telephone: (210) 450-6800  
NPI:  
Tax ID:

Fax Number: (210) 450-6894  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
25723 OLD FREDERICKSBURG ROAD  
BOERNE, TX 78015  
Telephone: (210) 450-6800  
NPI:  
Tax ID:

Fax Number: (210) 450-6894  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
FAMILY & COMMUNITY  
MEDICINE

ID: 34691

Advancement:

Division:

Last Reappointment:

Section:

Next Appointment

Status:

Data Bank: 05/29/2020

Query Results:

Category: PCP

**Provider Profile**  
SVEC, JEFF H., MD

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF FAMILY MEDICINE (FAMILY MEDICINE)	CURRENT	02/20/2020		02/15/2021
AMERICAN BOARD OF FAMILY MEDICINE/SPORTS MEDICINE (SPORTS MEDICINE)	Eligible			

Specialty 1: FAMILY MEDICINE  
Specialty 3:

Specialty 2: SPORTS MEDICINE  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE n/a Limits: 500,000/1,500,000   Terms:	08/24/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative
ST. EDWARDS UNIVERSITY AUSTIN, TX <i>Subject: Biology</i>	08/28/2006	05/08/2010			

Medical/Professional Education	From	To	Verified	Method	Negative
UNT HEALTH SCIENCE CENTER AT FORT WORTH, FT. WORTH, TX <i>Subject: Medical Sciences</i>	05/25/2010	05/14/2011			
ST. GEORGE'S UNIVERSITY SCHOOL OF MEDICINE <i>Subject: DOCTOR OF MEDICINE</i>	08/20/2012	05/13/2016			

Training	From	To	Verified	Method	Negative
Residency UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER , SAN ANTONIO, TX <i>Subject: Family and Community Medicine</i>	07/01/2016	06/30/2019			
Fellowship Christus Santa Rosa Primary Care Sports Medicine, SAN ANTONIO, TX <i>Subject: Primary Care Sports Medicine</i>	07/01/2019	06/30/2020	06/04/2020	Fax	N

Employment	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS HEALTH SIENCE CENTER - SA , SAN ANTONIO, TX	08/24/2020		05/29/2020	Email	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX <i>Subject:</i>		Present	05/29/2020	Memo to File	N

Peer References	From	To	Verified	Method	Negative
Marcy Wiemers, MD			05/29/2020	Eval	N
MARK NADEAU, MD			06/08/2020	Eval	N
Rodolfo Navarro, MD			06/03/2020	Eval	N

Other	From	To	Verified	Method	Negative

Teaching	From	To	Verified	Method	Negative

Associates

**Provider Profile**  
SVEC, JEFF H., MD



**Provider Profile**  
Tiwari, Ruchi, MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

CHRISTINE REED  
7703 FLOYD CURL DRIVE  
DEPT OF RADIOLOGY MC 7800  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-0512  
NPI:  
Tax ID:

Fax Number: (210) 567-6469  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

Radiology  
DEPARTMENT OF RADIOLOGY  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-0512  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

DEPARTMENT OF RADIOLOGY  
7703 FLOYD CURL DRIVE MC 7800  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-6482  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**UT PRIMARY OFFICE ADDRESS**

DEPARTMENT OF RADIOLOGY  
UHS - RADIOLOGY  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-4000  
NPI:  
Tax ID:

Fax Number: (210) 358-4740  
Medicare:

Medicaid:

**Licensure**

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Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE	R4787	TX	11/30/2021	

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF

ID: 32665

**Provider Profile**  
Tiwari, Ruchi, MD

Advancement:	Division: RADIOLOGY	Data Bank: 05/12/2020
Last Reappointment:	Section:	Query Results: PDS Status Report
Next Appointment:	Status:	Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
American Board of Radiology (RADIOLOGY) Specialty 1: RADIOLOGY Specialty 3:	Eligible			
	Specialty 2:			
	Specialty 4:			

Professional Liability	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS SYSTEM N/A Limits: \$500,000/ \$1,500,000   Terms:	07/01/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative
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Medical/Professional Education	From	To	Verified	Method	Negative
KEMPEGOWDA INSTITUTE OF MEDICAL SCIENCES BANGALORE, Subject: DOCTOR OF MEDICINE	09/23/2001	03/29/2008			

Training	From	To	Verified	Method	Negative
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Fellowship UT Health San Antonio, San Antonio, TX Subject: BODY IMAGING INTERVENTIONAL	07/01/2019		05/04/2020	VLETE	N
Internship UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: Internal Medicine	07/01/2014	06/30/2015			
Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: Diagnostic Radiology	07/01/2015	06/30/2019			

Employment	From	To	Verified	Method	Negative
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UT HEALTH SAN ANTONIO , San Antonio, TX	07/01/2020		05/04/2020	Print	N
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Hospital Affiliations	From	To	Verified	Method	Negative
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UHS SURGERY CENTER - RBG CAMPUS Subject: PENDING		Present	05/04/2020	Print	N
UNIVERSITY HEALTH SYSTEM Subject: PENDING		Present	05/04/2020	Print	N
UHS SURGERY CENTER - MEDICAL CENTER TX Subject: PENDING		Present	05/04/2020	Print	N

Peer References	From	To	Verified	Method	Negative
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Angel Gomez-Cintron, MD			05/11/2020	Eval	N
RUNDHIT TANTIWONGKOSI, MD			05/04/2020	Eval	N
Ujayanadh Ojili, MD			05/11/2020	Eval	N

**Provider Profile**

Tiwari, Ruchi, MD

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
<b>Associates</b>					

**Provider Profile**  
TLASECA, KENNEDY M., MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

SYLVIA VILLARREAL  
903 W. MARTIN  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3324  
NPI:  
Tax ID:

Fax Number: (210) 358-5940  
Medicare:

Medicaid:

**MAILING ADDRESS**

903 W. MARTIN, MS 27-2  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3427  
NPI:  
Tax ID:

Fax Number: (210) 358-5940  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY MEDICINE ASSOCIATES  
1055 ADA UNIVERSITY FAMILY HEALTH CENTER  
SOUTHEAST  
SAN ANTONIO, TX 78223  
Telephone: (210) 358-5515  
NPI:  
Tax ID:

Fax Number: (210) 358-5530  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE

TX

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department: FAMILY & COMMUNITY MEDICINE

ID: 40199

Advancement:

Division: UNIVERSITY MEDICAL ASSOCIATES

Data Bank: 06/05/2020

Last Reappointment:  
Next Appointment

Section:  
Status:

Query Results:  
Category:

**Provider Profile**  
 TLASECA, KENNEDY M., MD

<b>Board Certification</b>	<b>Certified</b>	<b>Initial Cert.</b>	<b>Last Cert.</b>	<b>Expires</b>
AMERICAN BOARD OF FAMILY MEDICINE ( )				

Specialty 1: FAMILY MEDICINE  
 Specialty 3:

Specialty 2:  
 Specialty 4:

<b>Professional Liability</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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UT Health System Insurance Liability and Health Benefit Plan 08/01/2020 08/31/2020

Limits: 500,000 - 1,500,000 | Terms:

<b>Undergraduate Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Medical/Professional Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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WAKE FOREST UNIVERSITY SCHOOL OF MEDICINE 07/01/2013 05/15/2017  
 , WINSTON-SALEM, NC  
*Subject: DOCTOR OF MEDICINE*

<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX 07/01/2017 06/30/2020 05/26/2020 Memo to File N  
*Subject: FAMILY MEDICINE*

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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COMMUNITY MEDICINE ASSOCIATES 08/01/2020 05/26/2020 Memo to File N  
 , SAN ANTONIO, TX

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX Present 05/26/2020 Memo to File N  
*Subject:*

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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ADRIANA SAENZ, MD 05/26/2020 Eval N  
 ANDREA PADILLA, MD 05/26/2020 Eval N  
 SATVIKA TADIPARTHY, MD 05/27/2020 Eval N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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GAP 06/01/2017 06/30/2017 05/26/2020 Memo to File N  
 ''  
*Subject: TOOK TIME OFF*

<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Associates</b>
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**Provider Profile**  
TSAU, JOSHUA G., MD

**Personal Information**

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Languages: MANDARIN

**Practice Information**

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**CREDENTIALING CONTACT**

GAIL SOUTHARD  
7703 FLOYD CURL DRIVE, MC 7736  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5176  
NPI:  
Tax ID:

Fax Number: (210) 567-4793  
Medicare:

Medicaid:

**GME PRIMARY OFFICE ADDRESS**

Emergency Medicine  
DEPARTMENT OF EMERGENCY MEDICINE  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-5378  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**GME PRIMARY OFFICE ADDRESS**

Emergency Medicine  
DEPARTMENT OF EMERGENCY MEDICINE  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-5378  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**GME PRIMARY OFFICE ADDRESS**

Emergency Medicine  
DEPARTMENT OF EMERGENCY MEDICINE  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-5378  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**GME PRIMARY OFFICE ADDRESS**

Emergency Medicine  
DEPARTMENT OF EMERGENCY MEDICINE  
7703 FLOYD CURL DRIVE, MC 7736  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4292  
NPI:  
Tax ID:

Fax Number: (210) 567-0757  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

DEPT OF EMERGENCY MEDICINE  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4292  
NPI:  
Tax ID:

Fax Number: (210) 567-0757  
Medicare:

Medicaid:

**Provider Profile**  
 TSAU, JOSHUA G., MD

**UH PRIMARY OFFICE ADDRESS**

UHS - EMERGENCY CENTER  
 4502 MEDICAL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 743-0024  
 NPI:  
 Tax ID:

Fax Number:  
 Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
 EMERGENCY MEDICINE  
 EMERGENCY MEDICINE

ID: 42759

Advancement:

Division:

Data Bank: 05/26/2020

Last Reappointment:

Section:

Query Results:

Next Appointment

Status:

Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF EMERGENCY MEDICINE (EMERGENCY MEDICINE)				
AMERICAN BOARD OF EMERGENCY MEDICINE (EMERGENCY MEDICINE)	Eligible			

Specialty 1: EMERGENCY MEDICINE  
 Specialty 3:

Specialty 2:  
 Specialty 4:

**Professional Liability**

	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS SYSTEM BLANKET Limits: \$500,000.00 1,500,000.00   Terms:	07/01/2020	08/31/2020			

**Undergraduate Education**

	From	To	Verified	Method	Negative
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**Medical/Professional Education**

	From	To	Verified	Method	Negative
McGovern Medical School-Univ of TX Health Science Center - Houston, Houston, TX Subject: DOCTOR OF MEDICINE	08/01/2013	05/18/2017			
McGovern Medical School at the UNiversity of Texas Health Science Center Houston, Houston, TX Subject:	08/01/2013	05/30/2017			

**Training**

	From	To	Verified	Method	Negative
Residency UCF College of Medicine Emergency Medicine, Kissimmee, FL	07/01/2017	06/30/2020			

**Provider Profile**  
**TSAU, JOSHUA G., MD**

*Subject: Emergency Medicine*  
 Residency UNIVERSITY OF CENTRAL FLORIDA COLLEGE OF MEDICINE, 07/01/2017 06/30/2020 04/24/2020 Print N  
 ORLANDO, FL  
*Subject: EMERGENCY MEDICINE*  
 Fellowship UT HEALTH SAN ANTONIO, SAN ANTONIO, TX 07/01/2020 06/30/2021  
*Subject: Emergency Medical Services*

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO , SAN ANTONIO, TX	07/01/2020		04/21/2020	Memo to File	N

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM <i>Subject:</i> , SAN ANTONIO, TX		Present	04/21/2020	Memo to File	N

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
AYANNA WALKER, MD			04/22/2020	Eval	N
DAVID LEBOWITZ, MD			04/24/2020	Eval	N
David Lebowitz, MD					
LATHA GANTI, MD			04/28/2020	Eval	N
Latha Ganti, MD					
Nicholas Fusco, MD					

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
SAP <i>Subject: RELOCATED FROM TEXAS TO FLORIDA TO ATTEND RESIDENCY PROGRAM</i>	05/14/2017	06/30/2017	04/21/2020	Memo to File	N

<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Associates</b>
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**Provider Profile**  
Umopathy, Chandraprakash, MD

**Personal Information**

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Languages: TAMIL

**Practice Information**

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**CREDENTIALING CONTACT**  
CRYSTAL JEFFERS-CREDENTIALING  
COORDINATOR  
7703 FLOYD CURL DR., MC 7870  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-1418  
NPI:  
Tax ID:

Fax Number: (210) 567-4652  
Medicare: Medicaid:

**Office**  
UT Health San Antonio MC 7878  
7703 Floyd Curl Drive Gastroenterology  
San Antonio, TX 78229  
Telephone: (210) 567-4880  
NPI: 1669657581  
Tax ID:

Fax Number: (210) 567-1976  
Medicare: Medicaid:

**UH MAILING ADDRESS**  
UT HEALTH SAN ANTONIO  
MEDICINE/GASTROENTEROLOGY  
7703 FLOYD CURL DR, MC 7878  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4880  
NPI:  
Tax ID:

Fax Number: (210) 567-1976  
Medicare: Medicaid:

**UH PRIMARY OFFICE ADDRESS**  
UNIVERSITY HEALTH SYSTEM ROBERT B. GREEN  
CAMPUS  
903 W. MARTIN ST  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-5840  
NPI:  
Tax ID:

Fax Number:  
Medicare: Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

---

**BEXAR COUNTY HOSPITAL DISTRICT**  
Initial Appointment:

Department: DEPARTMENT OF ID: 43092

**Provider Profile**  
Umopathy, Chandraprakash, MD

Advancement:	Division:	MEDICINE	Data Bank: 06/16/2020
Last Reappointment:	Section:	GASTROENTEROLOGY	Query Results: PDS Status Report
Next Appointment	Status:	GASTROENTEROLOGY	Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD INTERNAL MEDICINE/GASTROENTEROLOGY (GASTROENTEROLOGY)	PENDING			
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	CURRENT	08/24/2009	11/27/2018	12/31/2020
Specialty 1: INTERNAL MEDICINE Specialty 3:	Specialty 2: INTERNAL MEDICINE Specialty 4:			

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE	07/01/2020	08/31/2020			
Limits: \$500,000 - \$1,500,000.00   Terms:					

Undergraduate Education	From	To	Verified	Method	Negative
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Medical/Professional Education	From	To	Verified	Method	Negative
GOVERNMENT KILPAUK MEDICAL COLLEGE, CHENNAI, Subject: <i>Medicine &amp; Surgery</i>	06/22/1995	01/06/2003			
UNIVERSITY OF PITTSBURGH, PITTSBURGH, PA Subject: <i>MASTER OF SCIENCE CLINICAL RESEARCH</i>	05/06/2013	04/29/2017	05/27/2020	Internet	N

Training	From	To	Verified	Method	Negative
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Fellowship UNIVERSITY OF CALIFORNIA, SAN FRANCISCO, FRESNO, CA Subject: <i>GASTROENTEROLOGY (INTERNAL MEDICINE)</i>	07/03/2017		06/09/2020	Print	N
Residency UNIVERSITY OF PITTSBURGH MEDICAL CENTER, PITTSBURGH, PA Subject: <i>INTERNAL MEDICINE</i>	06/01/2006	05/31/2009			

Employment	From	To	Verified	Method	Negative
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UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	07/01/2020		06/16/2020	Email	N
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Hospital Affiliations	From	To	Verified	Method	Negative
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UHS SURGERY CENTER - RBG CAMPUS, SAN ANTONIO, TX Subject:		Present	05/26/2020	Print	N
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX Subject:		Present	05/26/2020	Print	N
COMMUNITY REGIONAL MEDICAL CENTER, FRESNO, CA Subject:		Present	06/16/2020	Print	N
UHS SURGERY CENTER - MEDICAL CENTER, SAN ANTONIO, TX Subject:		Present	05/26/2020	Print	N
UPMC - PRESBYTERIAN HOSPITAL, PITTSBURGH, PA Subject:	07/15/2009	06/30/2017	06/16/2020	Print	N

**Provider Profile**  
Umopathy, Chandraprakash, MD

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Devang Prajapati, MD			05/27/2020	Eval	N
Jayakrishna Chintanaboina, MD			06/02/2020	Eval	N
Thimmaiah Theethira, MD			05/27/2020	Eval	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP	01/07/2003	05/31/2006			
'' Subject: SEE ATTACHED GAP INFO.					

GAP	06/01/2009	07/14/2009	06/16/2020	Print	N
'' Subject: TRAVELED TO INDIA FOR VACATION.					

<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY OF PITTSBURGH SCHOOL OF MEDICINE PITTSBURGH, PA	07/15/2009	06/30/2017	06/11/2020	Internet	N
Subject: Clinical Assistant Professor					

**Associates**

---

**Provider Profile**  
Vasquez, Libia M., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE  
MEDICINE/GENERAL & HOSPITAL MEDICINE,  
MC 7982  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-0777

Fax Number: (210) 358-0647

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DR  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-6000

Fax Number: (210) 358-0647

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF MEDICINE	ID: 40201
Advancement:	Division:	HOSPITAL MEDICINE	Data Bank: 03/04/2020
Last Reappointment:	Section:	HOSPITAL MEDICINE	Query Results: PDS Enrollment Complete
Next Appointment	Status:	Pending	Category:

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	Pending/Intending to sit for the Boards 08/2020			
Specialty 1: INTERNAL MEDICINE	Specialty 2:			

**Professional Liability**

	From	To	Verified	Method	Negative
University of Texas Systems N/A Limits: 500,000.00 - 1,500,000.00   Terms: Upon Termination	07/01/2020	08/31/2020			

**Medical/Professional Education**

	From	To	Verified	Method	Negative
BAYLOR COLLEGE OF MEDICINE HOUSTON, TX <i>Subject: DOCTOR OF MEDICINE</i>	07/29/2013	05/31/2017	03/04/2020	AMA	N

**Training**

	From	To	Verified	Method	Negative
Internship UT HEALTH SCIENCE CENTER AT SAN ANTONIO, SAN ANTONIO, TX <i>Subject: INTERNAL MEDICINE</i>	07/01/2017	06/30/2018	03/04/2020	AMA	N
Residency UT HEALTH SCIENCE CENTER AT SAN ANTONIO, SAN ANTONIO, TX <i>Subject: INTERNAL MEDICINE</i>	07/01/2018	06/30/2020	03/05/2020	Memo to File	N

**Employment**

	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	07/01/2020		03/05/2020	Memo to File	N

**Hospital Affiliations**

	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	Pending		03/04/2020	Memo to File	N

**Provider Profile**  
Vroman, Penny J., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR MC 7800  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5600

Fax Number: (210) 567-5556

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-4000

Fax Number: (210) 358-4020

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:

Department:  
Division:

RADIOLOGY  
RADIOLOGY/NUCLEAR  
MEDICINE

ID: 22817  
Data Bank: 05/15/2020

**Board Certification**

AMERICAN BOARD OF NUCLEAR MEDICINE (NUCLEAR MEDICINE)  
AMERICAN BOARD OF RADIOLOGY/DIAGNOSTIC (DIAGNOSTIC RADIOLOGY)

Certified	Initial Cert.	Last Cert.	Expires
CURRENT	10/11/2013		12/31/2023
CURRENT	07/01/2012		03/15/2021

Specialty 1: DIAGNOSTIC RADIOLOGY  
Specialty 3:

Specialty 2: NUCLEAR MEDICINE  
Specialty 4:

**Professional Liability**

UTHSCSA MALPRACTICE  
Limits: 500,000 - 1,500,000. | Terms: UPON TERMINATION

From	To	Verified	Method	Negative
07/01/2020	08/31/2020			

**Medical/Professional Education**

CREIGHTON UNIVERSITY SCHOOL OF MEDICINE  
Subject: DOCTOR OF MEDICINE

From	To	Verified	Method	Negative
07/01/1996	05/13/2000			

**Training**

Internship David Grant Medical Center, Travis AFB, CA  
Subject: Family Medicine Residency Internship  
Residency David Grant Family Medicine Residency Program,  
Subject: Family Medicine Residency Program  
Residency SAUSHEC Diagnostic Radiology Residency Program, JB SA, TX  
Subject: Diagnostic Radiology Residency Program  
Fellowship SAUSHEC Nuclear Medicine Fellowship Program, JB SA, TX  
Subject: Nuclear Medicine Fellowship Program

From	To	Verified	Method	Negative
07/01/2000	06/30/2001			
07/01/2001	06/30/2003			
07/01/2008	06/30/2012			
07/01/2012	06/30/2013			

**Employment**

UT HEALTH SAN ANTONIO, San Antonio, TX

From	To	Verified	Method	Negative
07/01/2020	PRESENT	05/08/2020	Memo to File	N

**Hospital Affiliations**

UNIVERSITY HEALTH SYSTEM  
BROOKE ARMY MEDICAL CENTER-FORT SAM VRAD, Eden  
EASTLAND MEMORIAL HOSP DST  
WILFORD HALL MEDICAL CENTER  
PECOS COUNTY MEMORIAL HOSPITAL  
South Texas Radiology Imaging Center,

From	To	Verified	Method	Negative
PENDING	Present	05/08/2020	Memo to File	N
06/28/2013	Present	05/14/2020	Fax	N
03/01/2018	Present			
09/20/2018	Present	05/11/2020	Fax	N
09/13/2017	Present	05/11/2020	Fax	N
09/01/2018	06/21/2019	05/11/2020	Fax	N
04/01/2017	10/01/2019			

**Provider Profile**  
YU, GREGORY G., MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

GAIL SOUTHARD  
7703 FLOYD CURL DRIVE, MC 7736  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5176  
NPI:  
Tax ID:

Fax Number: (210) 567-4793  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

DEPT OF EMERGENCY MEDICINE  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4292  
NPI:  
Tax ID:

Fax Number: (210) 567-0757  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UHS - EMERGENCY CENTER  
UHS EMERGENCY CENTER  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-0024  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**Licensure**

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STATE LICENSE

**Number**

**State**

**Expires**

**Comments/Schedule**

TX

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
EMERGENCY MEDICINE

ID: 42974

Advancement:

Division:

Data Bank: 04/23/2020

Last Reappointment:

Section:

Query Results: PDS Status  
Report

Next Appointment

Status:

Category:

**Board Certification**

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AMERICAN BOARD OF EMERGENCY MEDICINE  
(EMERGENCY  
MEDICINE)

(EMERGENCY  
MEDICINE)

**Certified**

**Initial Cert.**

**Last Cert.**

**Expires**

**Provider Profile**  
YU, GREGORY G., MD

AMERICAN BOARD OF EMERGENCY MEDICINE ( ) N (Archived)

Specialty 1: EMERGENCY MEDICINE  
Specialty 3:

Specialty 2:  
Specialty 4:

**Professional Liability** **From** **To** **Verified** **Method** **Negative**

UNIVERSITY OF TEXAS SYSTEM  
BLANKET  
Limits: 500,000.00 1,500,000.00 | Terms:

07/01/2020 08/31/2020

MEDSTAR HEALTH, INC.  
1-12701-00-19  
Limits: 1,000,000.00 3,000,000.00 | Terms:

07/01/2019 06/30/2020

**Undergraduate Education** **From** **To** **Verified** **Method** **Negative**

**Medical/Professional Education** **From** **To** **Verified** **Method** **Negative**

HARVARD SCHOOL OF PUBLIC HEALTH  
, BOSTON, MA  
*Subject:*

09/03/2019 04/17/2020

National  
Student  
Clearing  
House

N

TEXAS TECH UNIVERSITY - WASHINGTON HOSPITAL CENTER,  
LUBBOCK, TX  
*Subject: DOCTOR OF MEDICINE*

08/01/2013 05/19/2017

**Training** **From** **To** **Verified** **Method** **Negative**

Residency GEORGETOWN UNIVERSITY - WASHINGTON HOSPITAL  
CENTER, WASHINGTON, DC  
*Subject: Emergency Medicine*

07/01/2017 06/30/2020

**Employment** **From** **To** **Verified** **Method** **Negative**

UT HEALTH SAN ANTONIO  
, SAN ANTONIO, TX

07/01/2020 04/17/2020

Memo to  
File

N

**Hospital Affiliations** **From** **To** **Verified** **Method** **Negative**

UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX  
*Subject:*

Present 04/16/2020

Memo to  
File

N

**Peer References** **From** **To** **Verified** **Method** **Negative**

JOELLE BORHART, MD  
MUNISH GOYAL, MD  
RAHUL BHAT, MD

04/18/2020

Eval N

04/21/2020

Eval N

04/17/2020

Eval N

**Other** **From** **To** **Verified** **Method** **Negative**

GAP  
*Subject: RELOCATING FROM TEXS TO WASHINGTON TO  
BEGIN RESIDENCY TRAINING*

05/19/2017 06/30/2017 04/17/2020

Memo to  
File

N

**Teaching** **From** **To** **Verified** **Method** **Negative**

**Associates**

**Provider Profile**  
YU, GREGORY G., MD



**Provider Profile**  
Zala, Gaurang C., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

903 W MARTIN 2 FLOOR MS-27-2  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3427 Fax Number: (210) 358-5940

**UH PRIMARY OFFICE ADDRESS**

COMMUNITY MEDICINE ASSOCIATES  
NORTH CLINIC  
302 W RECTOR  
SAN ANTONIO, TX 78216  
Telephone: (210) 358-0800 Fax Number: (210) 358-0850

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	FAMILY & COMMUNITY MEDICINE	ID: 43078
Advancement:	Division:	UNIVERSITY MEDICAL ASSOCIATES	Data Bank: 05/15/2020
Last Reappointment:	Section:	FAMILY MEDICINE	Query Results: PDS Status Report
Next Appointment	Status:	PENDING	Category: UMA FULL TIME

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF FAMILY MEDICINE (FAMILY MEDICINE)	CURRENT	12/03/2008		02/15/2021
Specialty 1: FAMILY MEDICINE	Specialty 2:			
Specialty 3:	Specialty 4:			

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: 500,000 TO 1,500,000.00   Terms: UPON TERMINATION	06/01/2020	08/31/2020			

**Medical/Professional Education**

	From	To	Verified	Method	Negative
GUJARAT UNIVERSITY NAVRANGPURA, GUJARA, Subject: MBBS	08/01/1995	03/31/2001			

**Training**

	From	To	Verified	Method	Negative
Residency UAB SELMA FAMILY MEDICINE, SELMA, AL Subject: FAMILY MEDICINE	09/01/2005	09/19/2008			

**Employment**

	From	To	Verified	Method	Negative
COMMUNITY MEDICINE ASSOCIATES	06/01/2020	PRESENT	05/08/2020	Print	N
BAPTIST HEALTH SYSTEM PHYSICIANS NETWORK INC.	01/02/2020	PRESENT	05/08/2020	Internet	N
WELLGROUP HEALTH PARTNERS	10/01/2009	12/31/2011	05/08/2020	Internet	N
MIDWESTERN UNIVERSITY	05/01/2016	12/15/2019	05/20/2020	Print	N
SPECIALITY PHYSICIANS ILLINOIS,	10/01/2009	12/16/2019	05/08/2020	Print	N

**Hospital Affiliations**

	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM	PENDING		05/08/2020	Print	N
FRANCISCAN ALLIANCE,	12/09/2009	01/15/2020	05/08/2020	Internet	N

**Provider Profile**  
Elliott, Stephanie M., FNP

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

7703 FLOYD CURL DR, MC 7836  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4924 Fax Number: (210) 567-3093

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM ROBERT B. GREEN CAMPUS  
903 W. MARTIN ST.  
SAN ANTONIO, TX 782017  
Telephone: (210) 358-3582 Fax Number: (210) 358-3252

**UH SECONDARY ADDRESS**

MARC  
8300 FLOYD CURL DR, 5TH FLOOR  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9500 Fax Number: (210) 450-6027

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment: Department: OBSTETRICS/GYNECOLOGY ID: 42721  
Advancement: Division: Data Bank: 05/20/2020

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN ACADEMY OF NURSE PRACTITIONERS (FAMILY NURSE PRACTITIONER)	CURRENT	08/30/2019		08/29/2024
Specialty 1: NURSE PRACTITIONER				
Specialty 2:				
Specialty 3:				
Specialty 4:				

**Professional Liability**

	From	To	Verified	Method	Negative
University of Texas System TORT Claims Act Limits: \$250,000.00/\$500,000.00   Terms: Upon Termination	06/01/2020	01/20/2030			

**Undergraduate Education**

	From	To	Verified	Method	Negative
OUR LADY OF THE LAKE COLLEGE Subject: ASSOCIATES OF SCIENCE IN NURSING	11/19/2007	12/01/2008	05/04/2020	National Student Clearing House	N
UNIVERSITY OF TEXAS AT ARLINGTON Subject: BACHELOR OF SCIENCE IN NURSING	08/27/2015	12/17/2016	05/04/2020	National Student Clearing House	N

**Medical/Professional Education**

	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS AT ARLINGTON Subject: MASTER OF SCIENCE IN NURSING	12/19/2016	08/17/2019	05/04/2020	Internet	N

**Employment**

	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	12/16/2019	Present	05/05/2020	Internet	N
Our Lady of the Lake Regional Hospital, Baton Rouge, LA	03/21/2006	03/02/2013	05/13/2020	Internet	N
METHODIST HEALTH CARE	06/17/2013	04/09/2016	05/05/2020	Internet	N
Fertility Center of San Antonio, San Antonio, TX	04/18/2016	07/25/2018	05/11/2020	Print	N
UNIVERSITY HEALTH SYSTEM	08/27/2018	12/13/2019	05/07/2020	Print	N

**Hospital Affiliations**

	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM		Pending	05/04/2020	Print	N

**Provider Profile**  
Weatherford, Shelly A., PA

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UTHSCSA DEPT OF SURGERY  
7703 FLOYD CURL DR, MC 7740  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-4130

Fax Number: (210) 702-6292

**UH PRIMARY OFFICE ADDRESS**

UHS TRAUMA SURGERY  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-2078

Fax Number: (210) 567-1972

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:  
Next Appointment

Department: SURGERY  
Division: TRAUMA & EMERGENCY SURGERY  
Section: TRAUMA & EMERGENCY SURGERY  
Status:

ID: 42766  
Data Bank: 05/26/2020  
Query Results:  
Category:

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
NATIONAL COMMISSION ON CERTIFICATION OF PHYSICIAN ASSISTANTS (NCCPA) (NCCPA)	Y (Archived)	09/08/2011		12/31/2021

Specialty 1: PHYSICIAN ASSISTANT  
Specialty 3:

Specialty 2:  
Specialty 4:

**Professional Liability**

Chapter 104 of Texas Civil Practice & Remedies Code  
Limits: \$100,000.00 - \$300,000.00 | Terms:

From	To	Verified	Method	Negative
06/01/2020	08/31/2020			

**Undergraduate Education**

TEXAS TECH UNIVERSITY , LUBBOCK, TX  
Subject: BACHELOR OF BUSINESS ADMINISTRATION

From	To	Verified	Method	Negative
08/20/2000	05/14/2005	05/11/2020	Internet	N

**Medical/Professional Education**

NOVA SOUTHEASTERN UNIVERSITY , FORT LAUDERDALE, FL  
Subject: MASTER OF MEDICAL SCIENCE - PHYSICIAN ASSISTANT

From	To	Verified	Method	Negative
05/01/2009	08/28/2011	05/11/2020	Internet	N

**Employment**

UT HEALTH SAN ANTONIO, SAN ANTONIO, TX  
CHRISTUS ST. VINCENT REGIONAL MEDICAL CENTER , SANTA FE, NM  
BAYLOR SCOTT & WHITE , TEMPLE, TX

From	To	Verified	Method	Negative
06/01/2020		05/13/2020	Email	N
11/08/2011	05/16/2015	05/11/2020	Print	N
06/01/2015	07/14/2020	05/12/2020	Internet	N

**Hospital Affiliations**

UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX  
Christus St. Vincent Regional Medical Center, Sante Fe, NM  
BAYLOR SCOTT AND WHITE HEALTH , TEMPLE, TX

From	To	Verified	Method	Negative
	Present	05/11/2020	Print	N
06/20/2011	05/20/2015	05/26/2020	Print	N
05/28/2015	02/15/2020	05/13/2020	Internet	N



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### **Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Staff Membership and Delineation of Privileges**

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#### **Background:**

The Board of Managers of University Health System has approval authority for the appointment of clinical providers to the Medical-Dental Staff and the granting of clinical privileges for overseeing the quality of care and provision of treatment to patients. University Health System's Professional Staff Services department (PSS) is responsible for ensuring compliance regarding all applicants for the credentialing and privileging of providers. Operating under the strict standards, Professional Staff Services handles the Health System's credentialing and privileging process from beginning to end as outlined below.

#### **Credentialing Process:**

Requests for the credentialing and privileging of clinical providers are collected and reviewed by UHS Medical-Dental Staff Coordinators who ensure that all necessary information is included in the application. A properly completed application is then sent to the Central Verifications Office (CVO) staff, within the UHS Professional Staff Services department, to perform primary source verifications of all professional activities from graduation of medical school to the present.

Once the CVO staff has completed the primary source verifications, the UHS PSS staff assembles a complete file to be reviewed by the appropriate clinical Department Chair at the UT Health School of Medicine. Once approved by the Department Chair, the complete file is presented to the appropriate Medical-Dental Staff Committee – either the UHS Allied Health or UHS Physician Credentials Committee for review and approval.


The Credentials Committee met on June 29, 2020 and reviewed the credential files of the individuals listed on the attached Credentials Report and the Professional Performance Evaluation Report. In its meeting of July 7, 2020, the Executive Committee of the Medical-Dental Staff recommended approval of the following:


- 1) Credentials Committee Report
- 2) Delineation of Privileges
  - a) University Health System
    - i. General Surgery/Critical Care (Revised)
    - ii. Medicine/Cardiology (Revised)
    - iii. Medicine/Gastroenterology (Revised)
    - iv. Neurology (Revised)
    - v. Neurosurgery (Revised)
    - vi. Urology (Revised)
  - b) ASC Medical Center
    - i. Radiation Oncology (Revised)
- 3) Focused/Ongoing Professional Performance Evaluation Report

**Recommendation:**

The following list of providers have been reviewed and approved in accordance with the Health System's credentialing and privileging process. We recommend the Board of Managers approve clinical privileges for the attached list of providers.

  
\_\_\_\_\_  
Bryan J. Alsip, M.D., M.P.H.  
Executive Vice President/  
Chief Medical Officer

  
\_\_\_\_\_  
Rajeev Suri, M.D.  
President, Medical-Dental Staff

  
\_\_\_\_\_  
George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## DELINEATION OF PRIVILEGES GENERAL SURGERY/SURGICAL CRITICAL CARE

**NAME:** \_\_\_\_\_

**Education:** MD or DO

**Minimal formal training:** Successful completion of an accredited residency training program in general surgery. Board certification by the American Board of General Surgery or equivalent, within 4 years of initial appointment.

- Initial Appointment - Required previous experience:** The successful applicant must demonstrate performance of at least 100 general surgical procedures representing a cross section of the procedures/medical management being requested during the past 24 months, unless completed residency in the past 12 months.
- Reappointment - Required previous experience:** Demonstrate current competence and evidence of the performance of at least 50 general surgical procedures with acceptable results, reflective of the scope of privileges requested, for the past 24 months.

### Core Privileges in General Surgery:

- Requested:** Privileges include the assessment, consultation, and preparation of all patients for the performance of surgical procedures to correct or treat various conditions, illnesses, and injuries. Privileges include the preoperative, operative, and post-operative care in the following areas of primary responsibility:
  - Head and neck
  - Endocrine system, including thyroid, parathyroid, adrenal and endocrine pancreas
  - Skin, Abdominal Wall and Hernia repair
  - Breast and Breast Cancer Care
  - Alimentary tract, including: liver, biliary tract, pancreas and spleen
  - Anal/Rectal Disease
  - Comprehensive management of trauma, particularly involving multisystem injuries
  - Surgical management of cancer
  - Basic Laparoscopic Procedures (exploratory laparoscopy, cholecystectomy, appendectomy or hernia repair)
  - Basic Endoscopic evaluation of the GI tract

The additional privileges starting on page -2- require the outlined documentation of proficiency.



# University Health System

## DELINEATION OF PRIVILEGES GENERAL SURGERY/SURGICAL CRITICAL CARE

PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
Fluoroscopy	<ol style="list-style-type: none"> <li>1. 8 Hours of Category I CMEU credit on radiation safety awareness training through an accredited program.</li> <li>2. 1 Hour Fluoroscopic machine training demonstrating use of machine &amp; radiation safety practices               <ol style="list-style-type: none"> <li>a. Provided by a licensed medical physicist, or</li> <li>b. Physician trained by a radiologist or licensed medical physicist (please note that if this one occurs then there needs to be a specific audit trail back to the trainer physician's training)</li> </ol> </li> <li><del>3. Annual Fluoroscopy Radiation Safety training regarding fluoroscopy techniques, Image Gently, and Image Wisely</del></li> </ol>	
Endoscopic Retrograde Canalization of the Pancreas	<p>For Endoscopic Retrograde Canalization of the Pancreas privileges, an applicant must provide the following:</p> <ol style="list-style-type: none"> <li>1. Documentation of at least sixty-five (65) procedures (not including therapeutic ERCP); <b>AND</b></li> <li>2. A statement from an endoscopic training director confirming competence after the minimum number of procedures (each case performed independently under supervision) is reached. If the applicant has received experience outside of an approved training program, "taught" by colleagues, partners, self, then detailed description of this experience must accompany the request for the privilege.</li> </ol> <p><b>REAPPOINTMENT:</b> To maintain full endoscopic retrograde canalization of the pancreas privileges, the surgeon must perform a minimum of ten (10) procedures per calendar year. If a practitioner performs less than the minimum required procedures, the practitioner will need to have five (5) proctored case.</p>	
Computerized Da Vinci Surgical Platform	<p>For Computerized Da Vinci Surgical Platform the applicant must provide the following:</p> <ol style="list-style-type: none"> <li>1. Certificate of attendance from Intuitive Surgical Inc. hands-on training practicum in the use of the Da Vinci Surgical Platform and proctoring of the first four (4) cases in University Health System; <b>OR</b></li> <li>2. Evidence of training on the Da Vinci Surgical Platform in residency or fellowship program with documentation of completion of at least ten (10) cases as Console Surgeon <b>AND</b> at least five (5) cases as a Bedside First Assists; <b>OR</b></li> <li>3. Certificate of attendance from Intuitive Surgical Inc. hands-on training practicum in the use of the Da Vinci Surgical Platform, current privileges in the use of the platform in another hospital system, and documentation of successful completion of ten (10) cases in that system within the last 12 months.</li> </ol> <p><b>REAPPOINTMENT:</b> To maintain full robotic privileges, the surgeon must perform a minimum of five (5) robotic procedures per calendar year. If a practitioner performs less than the minimum required procedures, the practitioner will need to have two (2) proctored case.</p>	



# University Health System

## DELINEATION OF PRIVILEGES GENERAL SURGERY/SURGICAL CRITICAL CARE

PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
<p>Advanced Laparoscopic Procedures (<i>cases other than exploratory laparoscopy, cholecystectomy, appendectomy, hernia repair or open donor nephrectomies</i>) <b>NOT A LAPAROSCOPIC PROCEDURE</b></p>	<p>For Advanced Laparoscopic Procedures an applicant must provide the following:</p> <ol style="list-style-type: none"> <li>1. Have completed a residency program in General Surgery that included training in advanced laparoscopic procedures, which will be documented with a letter of competency from the Program Director, <b>OR</b></li> <li>2. Documentation of having taken a laparoscopic course at a laboratory using animals; documentation of having assisted on two (2) advanced laparoscopic procedures with a surgeon having these privileges; and a letter from the surgeon recommending and attesting to the ability of the applicant to perform laparoscopic surgery.</li> </ol> <p>REAPPOINTMENT: To maintain full advanced laparoscopic privileges, the surgeon must perform a minimum of ten (10) procedures per calendar year. If a practitioner performs less than the minimum required procedures, the practitioner will need to have three (3) proctored case.</p>	
<p>Please check which bariatric privilege(s) you are requesting:</p> <p><input type="checkbox"/> Open Gastric Bypass</p> <p><input type="checkbox"/> Open biliopancreatic diversion/duodenal switch</p>	<p>For Open Gastric Bypass/Open biopancreatic diversion/duodenal switch privileges the applicant must provide the following:</p> <ol style="list-style-type: none"> <li>1. Completion of a post-graduate approved fellowship training program in bariatric surgery, documentation of at least twenty-five (25) bariatric cases, and a letter of reference from the director of the bariatric surgery training program; <b>OR</b></li> <li>2. Successful completion of a mini-Fellowship sanctioned by the American Society of Bariatric Surgery (ASBS) and twenty-five (25) cases; <b>OR</b></li> <li>3. Documentation of successful performance of fifteen (15) procedures as the primary operating surgeon of each type for which privileges are being sought.</li> </ol> <p>REAPPOINTMENT: 1. Documentation of completion of at least twenty (20) hours of Category 1 CME that is specific to bariatric surgery during each two (2) year period; <b>AND</b></p> <p>2. Documentation of successful performance of at least twenty-five (25) bariatric cases as the primary operating surgeon within the preceding two (2) year period.</p>	
PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
<p>Laparoscopic Gastric Sleeve</p>	<p>For Gastric Sleeve procedures an applicant must provide the following:</p> <ol style="list-style-type: none"> <li>1. Must be credentialed to perform Advanced Laparoscopic Procedures; <b>AND</b></li> <li>2. Completion of an approved Minimally Invasive Surgery fellowship with at least ten (10) Laparoscopic Gastric Sleeve procedures, and a statement from a program director confirming competence after the minimum number of procedures (each case performed independently under supervision) is reached; <b>OR</b></li> <li>3. If the applicant has obtained his/her training in a General Surgery residency program or mini-Fellowship sanctioned by the American Society of Bariatric Surgery (ASBS), the applicant must provide documentation of having performed at least fifteen (15) Laparoscopic Gastric Sleeve procedures; <b>OR</b></li> <li>4. Documentation of attendance at a approved course <b>AND</b> assists a surgeon with Laparoscopic Gastric Sleeve privileges on five (5) cases followed by five (5) proctored cases. If a surgeon does not have a regular practice in advanced laparoscopic surgery, the number of cases required would be ten (10) assisting and ten (10) proctored cases; <b>OR</b></li> <li>5. If performed in another hospital/facility document successful outcomes of ten (10) laparoscopic gastric sleeve procedures performed as the primary surgeon. Documentation will include an evaluation from the department chief/designee who has direct knowledge of the applicant's competence to perform procedure.</li> </ol>	





# University Health System

## DELINEATION OF PRIVILEGES GENERAL SURGERY/SURGICAL CRITICAL CARE

	<p>REAPPOINTMENT:</p> <ol style="list-style-type: none"> <li>1. Documentation of completion of at least twenty (20) hours of Category 1 CME that is specific to bariatric surgery during each two (2) year period; <b>AND</b></li> <li>2. Documentation of successful performance of at least twenty –five (25) bariatric cases as the primary operating surgeon of each type for which privileges are being sought within the proceeding two (2) year period.</li> </ol>	
<p>Laparoscopic Gastric Bypass</p>	<p>For Laparoscopic Gastric Bypass procedures an applicant must provide the following:</p> <ol style="list-style-type: none"> <li>1. Must be credentialed to perform Advanced Laparoscopic Procedures; <b>AND</b></li> <li>2. Completion of an approved Minimally Invasive Surgery fellowship with more than fifteen (15) Laparoscopic gastric Bypass procedures, and a statement from a program director confirming competence after the minimum number of procedures (each case performed independently under supervision) is reached; <b>OR</b></li> <li>3. If the applicant has obtained his/her training in a General Surgery residency program or mini-Fellowship sanctioned by the American Society of Bariatric Surgery (ASBS), the applicant must provide documentation of having performed at least fifteen (15) Laparoscopic Gastric Bypass procedures; <b>OR</b></li> <li>4. Documentation of attendance at an approved course <b>AND</b> assists a surgeon with Laparoscopic Gastric Bypass privileges on five (5) cases followed by five (5) proctored cases. If a surgeon does not have a regular practice in advanced laparoscopic surgery, the number of cases required would be ten (10) assisting and ten (10) proctored cases; <b>OR</b></li> <li>5. If performed in another hospital/facility document successful outcomes of ten (10) laparoscopic gastric bypass procedures performed as the primary surgeon. Documentation will include an evaluation from the department chief/designee who has direct knowledge of the applicant’s competence to perform procedure.</li> </ol> <p>REAPPOINTMENT:</p> <ol style="list-style-type: none"> <li>1. Documentation of completion of at least twenty (20) hours of Category 1 CME that is specific to bariatric surgery during each two (2) year period; <b>AND</b></li> <li>2. Documentation of successful performance of at least twenty–five (25) bariatric cases as the primary operating surgeon within the proceeding two (2) year period.</li> </ol>	
<p>Laparoscopic Gastric Banding for Weight Loss</p>	<p>For Laparoscopic Gastric Banding for Weight Loss procedures an applicant must provide the following:</p> <ol style="list-style-type: none"> <li>1. Must be credentialed to perform Advanced Laparoscopic Procedures; <b>AND</b></li> <li>2. Completion of an approved Minimally Invasive Surgery fellowship with performance of more than ten (10) Laparoscopic Gastric Banding procedures and a statement from a program director confirming competence after the minimum number of procedures (each case performed independently under supervision) is reached; <b>OR</b></li> </ol>	



# University Health System

## DELINEATION OF PRIVILEGES GENERAL SURGERY/SURGICAL CRITICAL CARE

	<ol style="list-style-type: none"> <li>3. If the applicant has obtained his/her training in a General Surgery residency program or mini-Fellowship sanctioned by the American Society of Bariatric Surgery (ASBS), the applicant must provide documentation of having performed at least fifteen (15) Laparoscopic Gastric Banding procedures; <b>OR</b></li> <li>4. Documentation of attendance at an approved course <b>AND</b> assists a surgeon with Lap-Band privileges on five (5) cases followed by five (5) proctored cases. If a surgeon does not have a regular practice in advanced foregut laparoscopic surgery, the number of cases required would be ten (10) assisting and ten (10) proctored cases; <b>OR</b></li> <li>5. If performed in another hospital/facility document successful outcomes of ten (10) laparoscopic gastric banding procedures performed as the primary surgeon. Documentation will include an evaluation from the department chief/designee who has direct knowledge of the applicant's competence to perform procedure.</li> </ol> <p>REAPPOINTMENT:</p> <ol style="list-style-type: none"> <li>1. Documentation of completion of at least twenty (20) hours of Category 1 CME that is specific to bariatric surgery during each two (2) year period; <b>AND</b></li> <li>2. Documentation of successful performance of at least twenty-five (25) bariatric cases as the primary operating surgeon within the proceeding two (2) year period.</li> </ol>	
PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
<p>Laparoscopic biliopancreatic diversion/duodenal switch</p>	<p>For Laparoscopic biliopancreatic diversion/duodenal switch procedures an applicant must provide the following:</p> <ol style="list-style-type: none"> <li>1. Must be credentialed to perform Advanced Laparoscopic Procedures; <b>AND</b></li> <li>2. Completion of an approved Minimally Invasive Surgery fellowship with performance of more than ten (10) Laparoscopic Gastric Banding procedures, and a statement from a program director confirming competence after the minimum number of procedures (each case performed independently under supervision) is reached; <b>OR</b></li> <li>3. If the applicant has obtained his/her training in a General Surgery residency program or mini-Fellowship sanctioned by the American Society of Bariatric Surgery (ASBS), the applicant must provide documentation of having performed at least fifteen (15) Laparoscopic biliopancreatic diversion/duodenal switch procedures; <b>OR</b></li> <li>4. Documentation of attendance at an approved course; <b>AND</b> assists a surgeon with Laparoscopic biliopancreatic diversion/duodenal switch privileges on five (5) cases followed by five (5) proctored cases. If a surgeon does not have a regular practice in advanced foregut laparoscopic surgery, the number of cases required would be ten (10) assisting and ten (10) proctored cases; <b>OR</b></li> <li>5. If performed in another hospital/facility document successful outcomes of ten (10) Laparoscopic biliopancreatic diversion/duodenal switch procedures performed as the primary surgeon. Documentation will include an evaluation from the department chief/designee who has direct knowledge of the applicant's competence to perform procedure.</li> </ol>	



# University Health System

## DELINEATION OF PRIVILEGES GENERAL SURGERY/SURGICAL CRITICAL CARE

	<p><b>REAPPOINTMENT:</b></p> <ol style="list-style-type: none"> <li>1. Documentation of completion of at least twenty (20) hours of Category 1 CME that is specific to bariatric surgery during each two (2) year period; <b>AND</b></li> <li>2. Documentation of successful performance of at least twenty-five (25) bariatric cases as the primary operating surgeon of each type for which privileges are being sought within the proceeding two (2) year period.</li> </ol>	
Anal & Rectal Physiology Procedures	<p>For Anal &amp; Rectal Physiology Procedures, an applicant must provide the following:</p> <ol style="list-style-type: none"> <li>1. Evidence of completing a fellowship training program in Colon and Rectal Surgery, <b>OR</b></li> <li>2. Documentation of having completed ten (10) Anal &amp; Rectal Physiology cases proctored by a surgeon with these privileges.</li> </ol>	
<b>PRIVILEGE</b>	<b>CREDENTIALING CRITERIA</b>	<b>REQUESTED</b>
Use Of A Radiofrequency Energy Delivery System For The Treatment Of Fecal Incontinence	<p>For use of a radio frequency energy delivery system for the treatment of fecal incontinence, an applicant must provide the following:</p> <ol style="list-style-type: none"> <li>1. Documentation from the Training Director of his/her fellowship/residency program stating that the applicant is competent in Anal Rectal Procedures; <b>AND</b></li> <li>2. Documentation of having completed an approved course offered by the radio frequency energy delivery system for the treatment of fecal incontinence manufacturer. <b>OR</b></li> <li>3. Documentation of an approved ACGME training program in colon/rectal surgery; <b>AND</b> documentation of having completed an approved course offered by the radio frequency energy delivery system for the treatment of fecal incontinence manufacturer. <b>OR</b></li> <li>4. For applicants who have not completed a colon/rectal ACGME approved training program, documentation of the completion of ten (10) anal rectal procedures supervised by a surgeon holding anal rectal privileges; <b>AND</b> documentation of having completed an approved course offered by the radiofrequency energy delivery system for the treatment of fecal incontinence manufacturer.</li> </ol> <p><b>REAPPOINTMENT:</b> To maintain full use of radiofrequency energy delivery system for the treatment of fecal incontinence privileges, the surgeon must perform a minimum of five (5) procedures per calendar year. If a practitioner performs less than the minimum required procedures, the practitioner will need to have three (3) proctored case.</p>	
<input type="checkbox"/> Exploratory Thoracotomy  <input type="checkbox"/> Video Assisted Evaluation of the Diaphragm  <input type="checkbox"/> Video Assisted Drainage of Clotted Hemothorax Decortication	<p>For Advanced Trauma Procedures an applicant must provide the following:</p> <p>Have completed a Fellowship program in ACGME approved Surgical Critical Care Fellowship, an Acute Care Surgery Fellowship or an approved Fellowship in Trauma Surgery, <b>OR</b> have completed three (3) of these procedures during the preceding two (2) years, with a letter from the Chief of Surgery documenting safe performance of these procedures.</p>	



# University Health System

## DELINEATION OF PRIVILEGES GENERAL SURGERY/SURGICAL CRITICAL CARE

PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
Laser Privileges	Provide the certificate of training for each laser privileged requested.  <u>Laser Privileges</u> <ul style="list-style-type: none"> <li><input type="radio"/> Argon</li> <li><input type="radio"/> CO2</li> <li><input type="radio"/> KTP</li> <li><input type="radio"/> YAG</li> </ul>	
Moderate to Deep Sedation/Analgesia	<b>Initial / Reappointment</b>  For Moderate to Deep Sedation/Analgesia privileges an applicant must provide the following:  <ul style="list-style-type: none"> <li>➤ Current Age Appropriate Life Support card of: <ul style="list-style-type: none"> <li>• ACLS / ATLS/ PALS /NRP, and</li> </ul> </li> <li>➤ Successful completion of the UHS Sedation Module</li> </ul>	

**SURGICAL CRITICAL CARE** for providers who are not board eligible in general surgery

Formal training: Successful completion of an Accreditation Council for Graduate Medical Education (ACGME) or American Osteopathic Association accredited residency in Anesthesiology or Emergency Medicine and a postgraduate subspecialty training in an ACGME accredited surgical critical care training program of at least 12 months' duration. Current subspecialty certification or eligibility to subspecialty certification in Surgical Critical Care by the American Board of Surgery.

- Critical Care Core Privileges:** Critically ill patients have sustained or are at risk of developing life threatening, single or multi organ system failure due to disease or injury. The scope of practice includes the ability to evaluate, diagnose, and provide treatment and/or consultation to critically ill adult patients who are in need of intensive care-related interventions to treat these conditions. These patients are best cared for by specialists in Surgical Critical Care, who provide for the needs of these patients through immediate and continuous observation and intervention so as to restore health and prevent complications. The core privileges in this specialty include the procedures listed below and other procedures that are extensions of the same techniques and skills.

**Basic Critical Care Core Procedures:** Please check requested procedures

- Routine and difficult airway management (including emergency cricothyroidotomy)
- Provision of all levels of sedation, anesthesia, and neuromuscular blockade
- Invasive and non-invasive ventilator management including the application of various modes
- Diagnostic and therapeutic bronchoscopy with bronchoalveolar lavage and use of a protected specimen brush
- ACLS protocols including cardioversion and defibrillation
- Operation of hemodynamic monitoring systems
- Cardiac output determination by thermodilution and other techniques
- Insertion and management of thoracostomy tubes



# University Health System

## DELINEATION OF PRIVILEGES GENERAL SURGERY/SURGICAL CRITICAL CARE

- Diagnostic lumbar puncture
- Diagnostic and therapeutic thoracentesis
- Emergency pericardiocentesis
- Critical care focused ultrasonography
- Insertion of central venous, arterial, and pulmonary arterial balloon flotation catheters including ultrasound guided techniques
- Insertion of intravenous hemodialysis catheters
- Management of the patient with intraortic balloon counter pulsation devices (not insertion)
- Management of the patient receiving Extracorporeal membrane oxygenation or ECMO (not insertion)
- Paracentesis
  
- Special Surgical Critical Care Procedures: The following procedures require special training and are not considered part of basic privileges. If the applicant wishes to have any of the following they must meet established minimum threshold criteria (please mark privileges that you are requesting and providing supporting documentation):

PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
Percutaneous	<b>Initial:</b> Specific training during an ACGME accredited critical care fellowship training program; OR a certificate of attendance from a formal procedural training course that covers the technical, cognitive, and mechanical aspects of percutaneous tracheostomy. Demonstrated current competence and evidence of the performance of at least 7 proctored procedures during or after training.	
Dilatational Tracheostomy	<b>Reappointment:</b> Demonstrated current competence and evidence of the performance of at least 5 percutaneous tracheostomy procedures with acceptable outcomes in the past 24 months based on the results of ongoing professional practice evaluation and outcomes.	
Percutaneous endoscopic gastrostomy tube placement	<b>Initial:</b> Specific training during an ACGME accredited critical care fellowship training program; OR a certificate of attendance from a formal procedural training course that covers the technical, cognitive, and mechanical aspects of percutaneous tracheostomy. Demonstrated current competence and evidence of the performance of at least 7 proctored procedures during or after training. <b>Reappointment:</b> Demonstrated current competence and evidence of the performance of at least 5 percutaneous gastrostomy procedures with acceptable outcomes in the past 24 months based on the results of ongoing professional practice evaluation and outcomes.	



# University Health System

## DELINEATION OF PRIVILEGES GENERAL SURGERY/SURGICAL CRITICAL CARE

PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
Resuscitative Thoracotomy	<p><b>Initial:</b> Specific training during an ACGME accredited critical care fellowship training program; OR a certificate of attendance from a formal procedural training course that covers the technical, cognitive, and mechanical aspects of percutaneous tracheostomy. Demonstrated current competence and evidence of the performance of at least 7 proctored procedures during or after training.</p> <p><b>Reappointment:</b> Demonstrated current competence and evidence of the performance of at least 5 percutaneous gastrostomy procedures with acceptable outcomes in the past 24 months based on the results of ongoing professional practice evaluation and outcomes.</p>	

### EMERGENCY PRIVILEGES

In the case of an emergency, any practitioner, to the degree permitted by his/her license and regardless of department, staff status or clinical privileges, shall be permitted to do, and be assisted by hospital personnel in doing everything possible to save the life of a patient or to save a patient from serious harm. An "emergency" is defined as a condition in which serious or permanent harm would result to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.

### ACKNOWLEDGEMENT OF PRACTITIONER

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at University Health System, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation, and in such situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

\_\_\_\_\_  
Print Name

\_\_\_\_\_  
Applicant's Signature

\_\_\_\_\_  
Date



# University Health System

## DELINEATION OF PRIVILEGES GENERAL SURGERY/SURGICAL CRITICAL CARE

### DEPARTMENT CHAIR RECOMMENDATION

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend *(Please provide explanation under comments.)*

Privilege	Condition/modification/explanation

Comments: \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

\_\_\_\_\_  
**Division Head**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Print Name**

\_\_\_\_\_  
**Department Chair**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Print Name**



# University Health System

## DELINEATION OF CLINICAL PRIVILEGES INTERNAL MEDICINE / CARDIOLOGY

**NAME:** \_\_\_\_\_

**Education:** MD or DO

**Minimal formal training:** Successful completion of an ACGME or AOA accredited residency in Internal Medicine followed by board certification by the American Board of Internal Medicine, or equivalent, within 4 years of initial appointment.

- Initial Appointment - Required previous experience:** The successful applicant must provide supporting documentation demonstrating an active practice, reflective of the scope of privileges requested, during the past 12 months or successful completion of an accredited residency in the past 12 months.
- Reappointment - Required previous experience:** Demonstrated current competence and evidence of an active practice for the past 24 months.
- REFER & FOLLOW Core Privileges:** Perform the preadmission and history and physical, refers patient to the hospital, order noninvasive outpatient diagnostic tests and services, visit patients in the hospital, review medical records, consult with attending physicians, and observe diagnostic or surgical procedures with the approval of the attending physician or surgeon.

- INTERNAL MEDICINE Core Privileges:** Admit, evaluate, diagnose, treat and provide consultation to adolescent and adult patients with common and complex illnesses, diseases, and functional disorders of the circulatory, respiratory, endocrine, metabolic, musculoskeletal, hematopoietic, gastroenteric and genitourinary systems.
- Basic Internal Medicine Core Procedures:** This is not intended to be an all-encompassing procedures list. *If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date.*

Abdominal paracentesis  
Arthrocentesis and joint injection  
Drawing of arterial blood  
Excision of skin and subcutaneous tumors, nodules, and lesions  
Incision and drainage of abscesses  
Insertion and management of central venous catheters and arterial lines  
Interpretation of EKGs  
Management of burns, superficial and partial thickness





# University Health System

Nasogastric Tube Insertion and Gastric Lavage

Parenteral Hyperalimentation

Performance of simple skin biopsy

Peripheral Nerve Blocks

Placement of anterior and posterior nasal hemostatic packing

Placement of peripheral venous line

Removal of nonpenetrating foreign body from the eye, nose, or ear

Thoracentesis

Minimal Sedation (Anxiolysis) – a drug-induced state during which patients respond normally to verbal commands. Although cognitive function and coordination may be impaired, ventilatory and cardiovascular functions are unaffected.

**SPECIAL INTERNAL MEDICINE PROCEDURES:** The following procedures require special training and are not considered part of basic privileges, if applicant wishes to have any of the following they must meet established minimal threshold criteria (**mark selected privileges and provide supporting documentation as outlined below**):

REQUESTED	PRIVILEGE	CREDENTIALING CRITERIA
	Moderate to Deep Sedation/Analgesia	For Moderate to Deep Sedation/Analgesia privileges an applicant must provide the following: <ul style="list-style-type: none"> <li>➤ Current Age Appropriate Life Support card of:               <ul style="list-style-type: none"> <li>• ACLS / ATLS/ PALS /NRP, AND</li> </ul> </li> <li>➤ Successful completion of the UHS Sedation Module</li> </ul>
	Lumbar Puncture	<b>Initial Privileges:</b> Successful completion of an ACGME or AOA accredited postgraduate training program which included training in lumbar puncture, or completion of hands-on training in lumbar puncture under the supervision of a qualified physician preceptor; AND demonstrate current competence and evidence of the performance of at least five (5) lumbar punctures in the past 12 months or completion of training in the past 12 months.  <b>Reappointment:</b> Demonstrate current competence and evidence of at least five (5) lumbar punctures in the past 24 months.
	Exercise Tolerance Testing	<b>Initial Privileges:</b> Successful completion of an ACGME or AOA accredited residency in internal medicine that included a minimum of four (4) weeks or the equivalent of training in the supervision and interpretation of exercise testing and evidence that the training included participation in at least fifty (50) exercise procedures; AND demonstrated current competence and evidence of the performance of at least twenty-five (25) exercise tests in the past 12 months or completion of training in the past 12 months.  <b>Reappointment:</b> Demonstrated current competence and evidence of the performance of at least fifty (50) exercise tests in the past 24 months.
	Ventilator Management (not complex including CPAP – up to 36 hours)	<b>Initial Privileges:</b> For ventilator cases not categorized as complex (up to 36 hours), successful completion of an ACGME or AOA accredited post graduate training program that provided the necessary cognitive and technical skills (basic training) for ventilator management not categorized as complex; AND demonstrated current competence and evidence of the management of at least five (5) mechanical ventilator cases (e.g., not complex) in the past 12 months or completion of training in the past 12 months.  <b>Reappointment:</b> Demonstrated current competence and evidence of the management of at least five (5) mechanical ventilator cases (e.g., not complex) in the past 24 months.



# University Health System

REQUESTED	PRIVILEGE	CREDENTIALING CRITERIA
	Insertion and Management of Pulmonary Artery Catheter (PAC)	<p><b>Initial Privileges:</b> Successful completion of an ACMGE or AOA accredited post graduate training program that included training in pulmonary artery catheter placement or completion of a hands-on CME course; AND demonstrated current competence and evidence of the performance (as the primary operator) of at least five (5) PAC's in the past 12 months or completion of training in the past 12 months.</p> <p><b>Reappointment:</b> Demonstrated current competence and evidence of the performance (as the primary operator) of at least five (5) PACs in the past 24 months.</p>

## **CARDIOLOGY**

**Minimal formal training:** Successful completion of the internal medicine minimal formal training criteria and completion of an approved fellowship in cardiology. Demonstrate current competence and evidence of the an active practice in cardiology for the past 12 months or completion of training in the last 12 months.

**CARDIOLOGY MEDICINE Core Privileges:** Ability to admit, work-up, diagnose, and provide treatment and consultative services to patients of all ages presenting with conditions, injuries, and diseases of the organs of the heart or cardiovascular system: the heart, coronary arteries, other mediastinal contents, and circulatory system.

**Basic Cardiology Core Procedures:** To include the core privileges in Internal Medicine plus the following. This is not intended to be an all-encompassing procedures list. *If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date.*

### **ELECTROCARDIOGRAPHY:**

EKG Interpretation  
Stress Testing to include  
1. Pharmacologic Stimulation  
Stress Echo

### **ECHOCARDIOLOGY:**

Trans Thoracic Echo Interpretation  
Two Dimensional Interpretation

### **CARDIAC CATHETERIZATION:**

Endomyocardial Biopsies  
Aortography  
Atrial Injection Angiography  
Bypass Graft Angiography  
Left Heart Catheterization  
Pericardiocentesis  
Pulmonary Angiography  
Retrieval of Intravascular Foreign Body  
Right Heart Catheterization  
Selective Coronary Arteriography  
Selective Internal Mammary Arteriography  
Selective Renal Arteriogram

### **CLINICAL PROCEDURES:**

Arterial Line Placement  
Central Venous Access  
Intra-aortic Balloon Insertion & Management  
Swan Ganz Catheter Placement  
Ventilator Institution and Management

### **PACEMAKERS:**

Temporary Pacemaker Placement



# University Health System

## Ventricular Angiography

**SPECIAL CARDIOLOGY PROCEDURES:** The following procedures require special training and are not considered part of basic privileges, if applicant wishes to have any of the following they must meet established minimal threshold criteria (mark selected privileges and provide supporting documentation as outlined below):

REQUESTED	PRIVILEGE	CREDENTIALING CRITERIA
	Moderate to Deep Sedation/Analgesia	An applicant must provide the following: <ol style="list-style-type: none"> <li>Current Age Appropriate Life Support card of:               <ul style="list-style-type: none"> <li><input type="checkbox"/> ACLS / ATLS/ PALS /NRP, AND</li> </ul> </li> <li>Successful completion of the UHS Sedation Module</li> </ol>
	Fluoroscopy	<ol style="list-style-type: none"> <li>8 Hours of Category I CMEU credit on radiation safety awareness training through an accredited program.</li> <li>1 Hour Fluoroscopic machine training demonstrating use of machine &amp; radiation safety practices               <ol style="list-style-type: none"> <li>Provided by a Licensed medical physicist, or</li> <li>Physician trained by a radiologist or licensed medical physicist (please note that if this one occurs then there needs to be a specific audit trail back to the trainer physician's training)</li> </ol> </li> <li><del>Annual Fluoroscopy Radiation Safety training regarding fluoroscopy techniques, Image Gently, and Image Wisely</del></li> </ol>
<b>INTERVENTIONAL CARDIOLOGY</b>		
	Coronary Angioplasty	An applicant must provide: <ol style="list-style-type: none"> <li>Documentation of having completed an approved Fellowship in Interventional Cardiology; <b>OR</b></li> <li>Documentation of holding the privilege at another facility and successful completion of seventy-five (75) cases documented by that Department Chairman.</li> </ol>
	Intra-coronary Thrombolysis	An applicant must provide: <ol style="list-style-type: none"> <li>Documentation of having successfully completed an approved Fellowship in Interventional Cardiology, <b>OR</b></li> <li>Documentation of holding the privilege at another facility and successful completion of seventy-five (75) cases documented by that facility Department Chairman.</li> </ol>
	Rotoblater Atherectomy	An applicant must provide: <ol style="list-style-type: none"> <li>Documentation of having successfully completed an approved Fellowship in Interventional Cardiology, <b>OR</b></li> <li>Documentation of holding privileges in Angioplasty at another facility and successful completion of (20) cases documented by the facility's Chairman.</li> </ol>
	Excimer Laser Coronary Angioplasty	An applicant must provide; <ol style="list-style-type: none"> <li>Documentation of at least ten (10) procedures during his/her training or career; <b>AND</b></li> <li>Documentation of the successful completion of an accredited training program.</li> </ol>
	Directional Coronary Atherectomy	An applicant must provide: <ol style="list-style-type: none"> <li>Documentation of having successfully completed an approved Fellowship in Interventional Cardiology, <b>OR</b></li> <li>Documentation of holding privileges in Angioplasty at another facility and successful completion of five (5) cases documented by the Department Chairman.</li> </ol>
	Diagnostic Cerebral Arteriography	An applicant must provide: <ol style="list-style-type: none"> <li>Documentation of having successfully completed an approved Fellowship in Interventional Cardiology where endovascular procedures are emphasized; <b>OR</b></li> <li>Documentation of having successfully completed fifty (50) arch procedures (Lima, carotids, subclavian or vertebral) where the vessels were successfully injected; <b>AND</b> documentation of the successful completion of an accredited course on Neurovascular Anatomy; <b>AND</b> documentation of having ten (10) Cerebral Angiogram cases supervised by a physician holding the privilege.</li> </ol>
REQUESTED	PRIVILEGE	CREDENTIALING CRITERIA
	Carotid Stenting	In addition to specifying minimal knowledge and clinical skills, we recommend a minimum of 30 diagnostic cervico-cerebral angiograms, with half as the primary operator, and a minimum of 25 carotid stent procedures, with half as the primary operator. Successful completion of an industry sponsored course may also be desirable to ensure familiarity



# University Health System

		with the nuances of various devices; however, this should not be equated with having achieved competency in the overall procedure.
	<b>Trans Septal</b>	An Applicant must provide: <ul style="list-style-type: none"> <li>a. Documentation of competency having successfully completed an approved Fellowship in Interventional Cardiology or Electrophysiology; <b>OR</b></li> <li>b. Documentation of holding the privilege at another facility and successful completion of ten (10) case documented by that facility Department Chairman; <b>OR</b></li> <li>c. Letter from the Program Director supporting competency of this privilege.</li> </ul>
	<b>Balloon Valvuloplasty</b>	An Applicant must provide: <ul style="list-style-type: none"> <li>a. Documentation of having successfully completed an approved Fellowship in Interventional Cardiology and twenty-five(25) cases; <b>OR</b></li> <li>b. Documentation of holding the privilege at another facility and successful completion of twenty-five(25) case documented by that facility Department Chairman; <b>OR</b></li> <li>c. Letter from the Program Director supporting competency of this privilege.</li> </ul>
	<b>Transcatheter Aortic Valve Replacement (TAVR)</b>	An applicant must provide documentation of attendance at a Federal Drug Administration (FDA) approved course in TAVR. The Cardiothoracic Surgeon must be a member of a team performing TAVR that includes a physician credentialed in TAVR and Peripheral Vascular Angiography/Interventional Privileges <b>AND</b> <ul style="list-style-type: none"> <li>a. The first three (3) cases will be proctored in University Health System; <b>OR</b></li> <li>b. Documentation of current privileges in the use of the TAVR in another hospital system to include documented successful completion of three (3) cases in that system within the last 12 months.</li> </ul>
	<b>LARIAT Suture Delivery Device</b>	An applicant must provide documentation of attendance at a Federal Drug Administration (FDA) approved course in LARIAT Suture Delivery Device. Have pericardiocentesis and trans septal privileges; <b>AND</b> <ul style="list-style-type: none"> <li>a. The first four (4) cases will be proctored in University Health System; <b>OR</b></li> <li>b. Documentation of current privileges in the use of the LARIAT in another hospital system to include documented successful completion of four (4) cases in that system within the last 12 months.</li> </ul>
	<b>CPS/Left Heart Assist – Placement/ Management</b>	An applicant must: <ul style="list-style-type: none"> <li>a. Have completed the manufacture’s certification course <b>AND</b> have been proctored on at least five (5) patients; <b>OR</b></li> <li>b. Have a letter from the director of his/her interventional cardiology fellowship training documenting that he/she is proficient in device implantation for occlusion of septal defects (surgical created and native) <b>AND</b> have evidence of having done at least five (5) cases in the previous 2 years; <b>AND</b></li> <li>c. In addition, as part of the procedure, the Interventional Cardiologist must have current privileges in Intracardiac Echocardiography (ICE) or Transesophageal Echo (TEE); <b>OR</b> the procedure must be done with a Cardiologist who has privileges in ICE or TEE.</li> </ul>
	<b>Watchman</b>	An applicant must meet the following criteria: <ol style="list-style-type: none"> <li>1. Provide documentation of being Board Certified or Board Eligible in Clinical Cardiac Electrophysiology or Interventional Cardiology</li> <li>2. Have existing clinical privileges to perform transseptal catheterization and pericardiocentesis</li> <li>3. Complete Phase I and Phase II of the Boston Scientific WATCHMAN implanter requirements</li> <li>4. Attend and obtain the certificate of participation for the Boston Scientific WATCHMAN implanter training course</li> </ol> or <ol style="list-style-type: none"> <li>1. Provide documentation of being Board Certified or Board Eligible in Clinical Cardiac Electrophysiology or Interventional Cardiology</li> <li>2. Provide documentation of current clinical privileges to perform the WATCHMAN procedure in another hospital system</li> <li>3. Document successful independent completion of at least four WATCHMAN procedures within the last 12 months</li> </ol>
<b>ELECTROPHYSIOLOGY</b>		
	<b>Biventricular Pacing</b>	An applicant must provide: Documentation of being Board Certified or Board Eligible in Cardiovascular Diseases <b>AND</b> documentation of five (5) successful cases.



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	<b>Implantation of ICD Leads and/or generator (other than by thoracotomy)</b>	<p>An applicant must be granted privileges for Permanent Pacemakers and provide:</p> <ol style="list-style-type: none"> <li>a. Documentation of having been Board Certified or Board Eligible in Clinical Cardiac Electrophysiology AND documentation of successful completion of ten (10) cases within the past 24 months; <b>OR</b></li> <li>b. Documentation of having successfully completed a one (1) year Heart Failure/Transplant Fellowship program to include written documentation from the program director supporting his/her clinical competency in the implantation of ICD leads and/or generator (other than by thoracotomy) AND documentation of successful completion of ten (10) cases within the past 24 months; <b>OR</b></li> <li>c. Documentation of having successfully implanted ICD system on or before December 31, 1998, the last date for admission to the American Board of Internal Medicine examination for Added Qualifications in Clinical Electrophysiology without having completed a fellowship in Clinical Cardiac Electrophysiology, AND documentation of successful completion of 25 cases over the past 5 years.</li> </ol>
<b>REQUESTED</b>	<b>PRIVILEGE</b>	<b>CREDENTIALING CRITERIA</b>
	<b>Invasive Electrophysiology</b>	An applicant must provide: Documentation of having been Board Certified or Board Eligible in Cardiovascular Diseases AND documentation of successful completion of 25 cases.
	<b>Lead Extraction Procedure</b>	An applicant must provide: Documentation of having been Board Certified or Board Eligible in Clinical Cardiac Electrophysiology AND documentation of successful completion of 5 cases.
	<b>Permanent Pacemaker Placement</b>	<p>An applicant must provide;</p> <ol style="list-style-type: none"> <li>a. Documentation of having been Board Certified or Board Eligible in Clinical Cardiac Electrophysiology AND documentation of successful completion of 25 cases; <b>OR</b></li> <li>b. Documentation of having been Board Certified or Board Eligible Cardiovascular Diseases AND documentation of successful completion of 50 cases</li> </ol>
	<b>Arctic Front Cryoablation</b>	<p>An applicant must demonstrate the following:</p> <ol style="list-style-type: none"> <li>1. Successful completion of an ACGME approved Fellowship training program in Cardiac Electrophysiology; <b>AND</b></li> <li>2. A certificate of attendance of the Medtronic Arctic Front Masters Program; <b>AND</b></li> <li>3. Supervision of the first ten (10) procedures by a qualified Medtronic representative.</li> </ol>
<b>ECHOCARDIOLOGY</b>		
	<b>Transesophageal Echocardiography (TEE)</b>	<p>An applicant must provide:</p> <ol style="list-style-type: none"> <li>1. A letter from the applicants training program director attesting to the successful completion of training in TEE to include the performance of ten (10) TEE cases, <b>OR</b></li> <li>2. Documentation of twenty (20) hours of category I CME specific to TEE and ten (10) supervised cases by a proctor currently holding TEE privileges, <b>OR</b></li> <li>3. Testamur or certification status with the National Board of Echocardiography and documentation of ten (10) cases in the past two (2) years, <b>OR</b></li> <li>4. A letter from the Department Chairman from another facility where the applicant currently holds TEE privileges attesting to his/her current competence in TEE and documentation of ten (10) cases in the past two (2) years.</li> </ol> <p>At reappointment, the applicant must provide documentation of ten (10) TEE cases AND completion of a category I CME course related to TEE within the past two years.</p>
	<b>Intracardiac Echo</b>	<p>An applicant must provide:</p> <p>Documentation of having completed approved training in Intracardiac Echo and interpretation of images.</p>



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NUCLEAR CARDIOLOGY		
	Nuclear Imaging	<p>An applicant must provide:</p> <ol style="list-style-type: none"> <li>1. Board certified in Certification Board of Nuclear Cardiology;</li> <li>2. For recent graduates, they must also have passed the cardiology boards and satisfied all the COCATS level II requirements, as documented by a preceptor letter. The COCATS requirements in essence are 4-6 months of additional training; at least 80 hours didactic classroom training; at least 300 scan interpretations, hands on experience for 35 patients (25 perfusion; 10 MUGAs), work experience, and additional experience. Logbook documentation of cases is required. Training within an ACGME program is highly recommended.</li> <li>3. If you are not CBNC certified, Texas requires a preceptor letter documenting pretty much the same thing: 620 supervised clinical hours, and 80 didactic hours, 300 cases, including 10 MUGAs.</li> </ol>
REQUESTED	PRIVILEGE	CREDENTIALING CRITERIA
For privileges to supervise and interpret the following exams		The applicant must meet the criteria from one of the three (3) pathways below:
	Carotid Duplex Ultrasound	<p><b>Formal Training Program Pathway:</b> Completion of a residency or fellowship that includes appropriate didactic and clinical vascular laboratory experience as an integral part of the program, <b>AND</b></p> <p>For those testing areas in which training is provided, the physician should have experience in interpreting the following minimum number of diagnostic studies while under supervision. This must be documented by a letter from the director of the training program verifying the areas of testing and the extent of the training and experience:</p> <ul style="list-style-type: none"> <li>100 – Carotid Duplex Ultrasound Cases</li> <li>100 – Peripheral Arterial Physiologic tests (e.g. Extremity Pressures, Doppler Waveforms, Exercise Testing, Reactive Hyperemia),</li> <li>100 – Peripheral Arterial Duplex Ultrasound Cases</li> <li>100 – Venous Duplex Ultrasound Cases</li> <li>75 – Visceral vascular Duplex Ultrasound Cases</li> </ul> <p><b>Informal Training Pathway:</b> Documentation of a minimum of forty (40) hours of relevant Category I CME credit within the past three (3) years. A minimum of twenty (20) hours must be met with courses specifically designed to provide knowledge of the techniques, limitations, accuracies, and methods of interpretation of the non-invasive vascular laboratory test the physician will interpret. The remaining twenty (20) hours may be dedicated to appropriate clinical topics relevant to vascular laboratory testing. At least eight (8) of these hours must be specific to each of the testing areas to be interpreted, <b>AND</b></p> <p>Documentation of eight (8) hours of supervised practical experience observing or participating in testing procedures in an ICVAL accredited laboratory for each area of testing for which the physician will interpret. This experience must be documented with a letter from the Medical Director of the laboratory where the experience was obtained, <b>AND</b></p> <ul style="list-style-type: none"> <li>100 – Carotid Duplex Ultrasound Cases</li> <li>100 – Peripheral Arterial Physiologic tests (e.g. extremity pressures, Doppler waveforms, Exercise Testing, Reactive Hyperemia),</li> <li>100 – Peripheral Arterial Duplex Ultrasound Cases</li> <li>100 – Venous Duplex Ultrasound Cases</li> <li>75 – Visceral vascular Duplex Ultrasound Cases</li> </ul> <p><b>Established Practice Pathway:</b> Documentation of the physician having worked in a vascular laboratory for at least three (3) years and documentation that he/she has interpreted the following minimum number of diagnostic studies in the specific areas that will be interpreted:</p> <ul style="list-style-type: none"> <li>300 – Carotid Duplex Ultrasound Cases</li> <li>300 – Peripheral Arterial Physiologic tests (e.g. extremity pressures, Doppler waveforms, Exercise Testing, Reactive Hyperemia),</li> <li>300 – Peripheral Arterial Duplex Ultrasound Cases</li> <li>300 – Venous Duplex Ultrasound Cases</li> <li>225 – Visceral vascular Duplex Ultrasound Cases</li> </ul>
	Peripheral Arterial Physiologic test (e.g. extremity pressures, Doppler waveforms, Exercise testing, Reactive Hyperemia)	
	Peripheral Arterial Duplex Ultrasound Cases	
	Venous Duplex Ultrasound	
	Visceral Vascular Duplex Ultrasound	



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		<p><u>At reappointment all applicants</u> must show evidence of maintaining current knowledge by participation in fifteen (15) hours in CME courses every three years which are relevant to vascular testing. Ten (10) of these hours must be Category I CME. This course content must address the principles, instrumentation, techniques, or interpretation of noninvasive vascular testing. If the medical-dental staff member has completed formal training in the past three (3) years, has successfully acquired an appropriate credential in vascular technology in the past three (3) years, has successfully acquired a credential in vascular testing interpretation within the last three (3) years, the CME requirement will be considered fulfilled.</p>
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### EMERGENCY PRIVILEGES

In the case of an emergency, any practitioner, to the degree permitted by his/her license and regardless of department, staff status or clinical privileges, shall be permitted to do, and be assisted by hospital personnel in doing everything possible to save the life of a patient or to save a patient from serious harm. An "emergency" is defined as a condition in which serious or permanent harm would result to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.

### ACKNOWLEDGEMENT OF PRACTITIONER

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at University Hospital, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation, and in such situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

\_\_\_\_\_  
**Applicant's Signature**

\_\_\_\_\_  
**Date**

### DEPARTMENT CHAIR RECOMMENDATION

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend *(Please provide explanation under comments.)*

Privilege	Condition/modification/explanation

\_\_\_\_\_  
**Division Head Signature**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Department Chair Signature**

\_\_\_\_\_  
**Date**



# University Health System

## **FOR MEDICAL STAFF USE ONLY**

The clinical privileges were reviewed, approved and documented in the meeting minutes of:

Credential Committee \_\_\_\_\_ Date \_\_\_\_\_

Executive Committee \_\_\_\_\_ Date \_\_\_\_\_

Board of Managers \_\_\_\_\_ Date \_\_\_\_\_





# University Health System

## DELINEATION OF CLINICAL PRIVILEGES INTERNAL MEDICINE - GASTROENTEROLOGY

NAME: \_\_\_\_\_

Education: MD or DO

**Minimal formal training:** Successful completion of an ACGME or AOA accredited residency in Internal Medicine followed by board certification by the American Board of Internal Medicine, or equivalent, within 4 years of initial appointment.

- Initial Appointment - Required previous experience:** The successful applicant must provide supporting documentation demonstrating an active practice, reflective of the scope of privileges requested, during the past 12 months or successful completion of an accredited residency in the past 12 months.
- Reappointment - Required previous experience:** Demonstrated current competence and evidence of an active practice for the past 24 months.



- REFER & FOLLOW Core Privileges:** Perform the preadmission and history and physical, refers patient to the hospital, order noninvasive outpatient diagnostic tests and services, visit patients in the hospital, review medical records, consult with attending physicians, and observe diagnostic or surgical procedures with the approval of the attending physician or surgeon.
- INTERNAL MEDICINE Core Privileges:** Admit, evaluate, diagnose, treat and provide consultation to adolescent and adult patients (Dermatology may treat patients of all ages) with common and complex illnesses, diseases, and functional disorders of the circulatory, respiratory, endocrine, metabolic, musculoskeletal, hematopoietic, gastroenteric and genitourinary systems.
- Basic Internal Medicine Core Procedures:** *This is not intended to be an all-encompassing procedures list. If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date.*

Abdominal paracentesis  
Arthrocentesis and joint injection  
Drawing of arterial blood  
Excision of skin and subcutaneous tumors, nodules, and lesions  
Incision and drainage of abscesses  
Insertion and management of central venous catheters and arterial lines



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Interpretation of EKGs  
 Lumbar Puncture  
 Management of burns, superficial and partial thickness  
 Nasogastric Tube Insertion and Gastric Lavage  
 Parenteral Hyperalimentation  
 Performance of simple skin biopsy  
 Peripheral Nerve Blocks  
 Placement of anterior and posterior nasal hemostatic packing  
 Placement of peripheral venous line  
 Removal of nonpenetrating foreign body from the eye, nose, or ear  
 Thoracentesis  
 Minimal Sedation (Anxiolysis) – a drug-induced state during which patients respond normally to verbal commands. Although cognitive function and coordination may be impaired, ventilatory and cardiovascular functions are unaffected.

**SPECIAL INTERNAL MEDICINE PROCEDURES:** The following procedures require special training and are not considered part of basic privileges, if applicant wishes to have any of the following they must meet established minimal threshold criteria (**please mark the privileges you are requesting and provide supporting documentation**):

REQUESTED	PRIVILEGE	CREDENTIALING CRITERIA
	<b>Moderate to Deep Sedation/Analgesia</b>	For Moderate to Deep Sedation/Analgesia privileges an applicant must provide the following: <ul style="list-style-type: none"> <li>➤ Current Age Appropriate Life Support card of:               <ul style="list-style-type: none"> <li>➤ ACLS / ATLS/ PALS /NRP, AND</li> </ul> </li> <li>➤ Successful completion of the UHS Sedation Module</li> </ul>
	<b>Exercise Tolerance Testing</b>	<p><b>Initial Privileges:</b> Successful completion of an ACGME or AOA accredited residency in internal medicine that included a minimum of four (4) weeks or the equivalent of training in the supervision and interpretation of exercise testing and evidence that the training included participation in at least fifty (50) exercise procedures; AND demonstrated current competence and evidence of the performance of at least twenty-five (25) exercise tests in the past 12 months or completion of training in the past 12 months.</p> <p><b>Reappointment:</b> Demonstrated current competence and evidence of the performance of at least fifty (50) exercise tests in the past 24 months.</p>



# University Health System

	<b>Ventilator Management (not complex including CPAP – up to 36 hours)</b>	<p><b>Initial Privileges:</b> For ventilator cases not categorized as complex (up to 36 hours), successful completion of an ACMGE or AOA accredited post graduate training program that provided the necessary cognitive and technical skills (basic training) for ventilator management not categorized as complex; AND demonstrated current competence and evidence of the management of at least five (5) mechanical ventilator cases (e.g., not complex) in the past 12 months or completion of training in the past 12 months.</p> <p><b>Reappointment:</b> Demonstrated current competence and evidence of the management of at least five (5) mechanical ventilator cases (e.g., not complex) in the past 24 months.</p>
	<b>Insertion and Management of Pulmonary Artery Catheter (PAC)</b>	<p><b>Initial Privileges:</b> Successful completion of an ACGME or AOA accredited post graduate training program that included training in pulmonary artery catheter placement or completion of a hands-on CME course; AND demonstrated current competence and evidence of the performance (as the primary operator) of at least five (5) PAC's in the past 12 months or completion of training in the past 12 months.</p> <p><b>Reappointment:</b> Demonstrated current competence and evidence of the performance (as the primary operator) of at least five (5) PACs in the past 24 months.</p>



## GASTROENTEROLOGY

**Minimal formal training:** Successful completion of an ACGME or AOA accredited residency in Internal Medicine and completion of an approved fellowship in Gastroenterology. Demonstrate current competence and evidence of an active practice in Gastroenterology for the past 12 months or completion of training in the last 12 months.

**GASTROENTEROLOGY Core Procedures:** To include the core privileges in Internal Medicine plus the following. *This is not intended to be an all-encompassing procedures list. If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date.*

- Colonoscopy +/- biopsy and/or polypectomy
- Flexible sigmoidoscopy +/- biopsy and/or polypectomy
- Esophagoscopy +/- biopsy
- Upper endoscopy (EGD) +/- biopsy and/or hemostasis therapy
- Percutaneous endoscopic gastrostomy
- Liver biopsy
- Esophageal dilation (via guidewire or balloon)



# University Health System

Endoluminal stent placement  
Ambulatory pH monitoring  
Esophageal manometry

**SPECIAL REQUESTS FOR GASTROENTEROLOGY:** The following procedures require special training and are not considered part of the basic privileges. If the applicant wishes to have any of the following they must meet established minimal threshold criteria.

**<PLEASE CHECK APPROPRIATE BOXES FOR PRIVILEGES BEING REQUESTED>**

- Endoscopic ultrasound +/- fine needle aspiration
- ERCP with or without sphincterotomy, biopsy, balloon dilation, and/or stent placement
- Capsule endoscopy

PRIVILEGE REQUESTED	PRIVILEGE	CREDENTIALING CRITERIA
	Fluoroscopy	<ol style="list-style-type: none"> <li>1. 8 Hours of Category I CMEU credit on radiation safety awareness training through an accredited program.</li> <li>2. 1 Hour Fluoroscopic machine training demonstrating use of machine &amp; radiation safety practices               <ol style="list-style-type: none"> <li>a. Provided by a Licensed medical physicist, or</li> <li>b. Physician trained by a radiologist or licensed medical physicist (please note that if this one occurs then there needs to be a specific audit trail back to the trainer physician's training)</li> </ol> </li> <li>3. <del>Annual Fluoroscopy Radiation Safety training regarding fluoroscopy techniques, Image Gently, and Image Wisely</del></li> </ol>
	Moderate to Deep Sedation/Analgesia	<p>An applicant must provide the following:</p> <ul style="list-style-type: none"> <li>➤ Current Age Appropriate Life Support card of:               <ul style="list-style-type: none"> <li>➤ ACLS / ATLS/ PALS /NRP, and</li> <li>➤ Successful completion of the UHS Sedation Module</li> </ul> </li> </ul>
	Endoscopic Submucosal Dissection (ESD)	<p>An applicant must provide the following:</p> <ul style="list-style-type: none"> <li>➤ The American Society for Gastrointestinal Endoscopy (ASGE) course in ESD</li> <li>➤ Olympus ESD Master Class Part I</li> </ul>

## EMERGENCY PRIVILEGES

In the case of an emergency, any practitioner, to the degree permitted by his/her license and regardless of department, staff status or clinical privileges, shall be permitted to do, and be assisted by hospital personnel in doing everything possible to save the life of a patient or to save a patient from serious harm. An "emergency" is defined as a condition in which serious or permanent harm would result to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.



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## ACKNOWLEDGEMENT OF PRACTITIONER

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at University Hospital, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation, and in such situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

\_\_\_\_\_  
**Applicant's Signature**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Print Name:**

## DEPARTMENT CHAIR RECOMMENDATION

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend *(Please provide explanation under comments.)*

Privilege	Condition/modification/explanation

Comments: \_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
**Division Head Signature**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Print Name:**



# University Health System

\_\_\_\_\_  
**Department Chair Signature**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Print Name:**

## **~~FOR MEDICAL STAFF USE ONLY~~**

~~The clinical privileges were reviewed, approved and documented in the meeting minutes of:~~

~~Credential Committee \_\_\_\_\_ Date \_\_\_\_\_~~

~~Executive Committee \_\_\_\_\_ Date \_\_\_\_\_~~

~~Board of Managers \_\_\_\_\_ Date \_\_\_\_\_~~



# University Health System

## DELINEATION OF CLINICAL PRIVILEGES NEUROLOGY

NAME: \_\_\_\_\_

Education: MD or DO

**Minimal formal training:** Successful completion of an ACGME or AOA accredited residency in Neurology followed by board certification by the American Board of Psychiatry and Neurology, or equivalent, within 4 years of initial appointment.

- Initial Appointment - Required previous experience:** The successful applicant must provide supporting documentation demonstrating an active practice in Neurology, reflective of the scope of privileges requested, during the past 12 months or successful completion of an accredited residency in the past five years.
- Reappointment - Required previous experience:** Demonstrated current competence and evidence of an active practice for the past 24 months.

**NEUROLOGY Core Privileges:** Ability to admit, work-up, diagnose, and provide non-surgical treatment or consultative services to adult patients, ages >16 years, **with exceptions made for individuals who are younger and benefit from care by an adult neurologist**, presenting with medical conditions, injuries and diseases of any aspect of the nervous system.

**Basic Neurology Core Procedures:** *This is not intended to be an all-encompassing procedures list. If you wish to exclude any procedures, please strike through the procedures that you do not wish to request and then initial and date.*

- Electroencephalography (EEG) performance and interpretation
- Electromyography (EMG) performance and interpretation
- Lumbar puncture
- Transcranial Doppler ultrasound
- Preliminary radiological interpretations of head CT to diagnose and provide emergent clinical interventions for stroke patients
- Polysomnography interpretation

**SPECIAL NEUROLOGY PROCEDURES:** The following procedures require special training and are not considered part of basic privileges, if applicant wishes to have any of the following



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they must meet established minimal threshold criteria (please mark the privileges you are requesting and provide supporting documentation):

REQUESTED PRIVILEGE (Please check requested privileges)	CREDENTIALING CRITERIA
Botox Injection	<p><b>Initial Privileges:</b> Successful completion of an ACGME or AOA accredited residency in neurology which included training in requested procedure(s), or documentation of a special course for procedure(s) requested; AND demonstrate current competence and evidence of the performance of at least 10 procedures in the past 12 months or completion of training in the past five (5) years.</p> <p><b>Reappointment:</b> Demonstrated current competence and evidence of the performance of at least 10 procedures in the past 24 months.</p>
Cerebrovascular Ultrasound & Doppler studies	
Cisternal Tap	
Muscle and/or Nerve Biopsy	
Sphenoidal Electrode Placement	
Vagal nerve Stimulator Programming	
Occipital Nerve Blocks	
Moderate to Deep Sedation/Analgesia	<p><b>Initial/Reappointment:</b> For Moderate to Deep Sedation/Analgesia privileges an applicant must provide the following:</p> <ul style="list-style-type: none"> <li>➤ Current Age Appropriate Life Support card of:               <ul style="list-style-type: none"> <li>➤ ACLS / ATLS/ PALS /NRP, AND</li> </ul> </li> <li>➤ Successful completion of the UHS Sedation Module (Initial Application Only)</li> </ul>

## ENDOVASCULAR NEUROLOGY

**Minimal formal training:** Successful completion of an ACGME or AOA accredited fellowship training program in Endovascular Surgery followed by board certification by the American Board of Endovascular Surgery, or equivalent, within 4 years of initial appointment.

- Initial Appointment - Required previous experience:** The successful applicant must provide supporting documentation demonstrating an active practice, in Endovascular Surgery, reflective of the scope of privileges requested, during the past 12 months or successful completion of an accredited fellowship in the past five years.
- Reappointment - Required previous experience:** Demonstrated current competence and evidence of an active practice for the past 24 months.





# University Health System

- Basic Endovascular Neurology Core Procedures:** *This is not intended to be an all-encompassing procedures list. If you wish to exclude any procedures, please strike through the procedures that you do not wish to request and then initial and date.*

- Cerebral and spinal angiogram
- Endovascular obliteration of cerebral aneurysms with coils, stents, balloons or liquid embolic agents
- Thrombolysis and mechanical clot removal for stroke
- Intracranial angioplasty and stenting Embolization of brain and head and neck arteriovenous malformations and AV fistulas
- Embolization of pediatric vascular lesions involving brain, head and neck and spine
- Embolization and functional testing of the spinal cord and spine vascular lesions
- Temporary balloon occlusion
- Intra-arterial chemotherapy and tumor devascularization for head and neck and brain tumors
- Percutaneous sclerotherapy and transcatheter embolization for vascular malformations in the head and neck
- Embolization for treatment of epistaxis
- Thrombolysis of dural sinus thrombosis
- Petrosal sinus sampling
- WADA test
- All other endovascular procedures involving the treatment of central nervous system conditions and head and neck pathology

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## CLINICAL NEUROPHYSIOLOGY

**Minimal formal training:** Successful completion of an ACGME or AOA accredited fellowship training program in Clinical Neurophysiology, or equivalent followed by board certification by the American Board of Psychiatry and Neurology and subspecialty certification in Clinical Neurophysiology equivalent, within 4 years of initial appointment.

- Initial Appointment - Required previous experience:** The successful applicant must provide supporting documentation demonstrating an active practice, reflective of the scope of privileges requested, during the past 12 months or successful completion of an accredited fellowship in the past five years.
- Reappointment - Required previous experience:** Demonstrated current competence and evidence of an active practice for the past 24 months.



# University Health System

**Basic Clinical Neurophysiology Core Procedures:** *This is not intended to be an all-encompassing procedures list. If you wish to exclude any procedures, please strike through the procedures that you do not wish to request and then initial and date.*

- Autonomic testing
- Electrocoarticography
- Epilepsy video (EEG) monitoring study performance and interpretation
- Evoked potential interpretation and monitoring
- Functional cortical stimulation
- Intraoperative Monitoring
- EMG (performance and interpretation)
- ENG (performance and interpretation)
- Sleep Recording

## EMERGENCY PRIVILEGES

In the case of an emergency, any practitioner, to the degree permitted by his/her license and regardless of department, staff status or clinical privileges, shall be permitted to do, and be assisted by hospital personnel in doing everything possible to save the life of a patient or to save a patient from serious harm. An “emergency” is defined as a condition in which serious or permanent harm would result to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.

## ACKNOWLEDGEMENT OF PRACTITIONER

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at University Hospital, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation, and in such situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

\_\_\_\_\_  
**Applicant’s Signature**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Print Name:**

## DEPARTMENT CHAIR RECOMMENDATION

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:



# University Health System

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend (*Please provide explanation under comments.*)

Privilege	Condition/modification/explanation

Comments: \_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
**Department Chair Signature**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Print Name:**



# University Health System

## DELINEATION OF CLINICAL PRIVILEGES NEUROSURGERY

NAME: \_\_\_\_\_

Education: MD or DO

**Minimal formal training:** Successful completion of an ACGME or AOA accredited residency in Neurological Surgery followed by board certification by the American Board of Neurological Surgery, or equivalent, within five (5) years of initial appointment.

- Initial Appointment - Required previous experience:** The successful applicant must provide supporting documentation demonstrating an active practice, reflective of the scope of privileges requested, during the past 12 months or successful completion of an accredited residency in the past five (5) years ago.
- Reappointment - Required previous experience:** Demonstrated current competence and evidence of an active practice for the past 24 months.

- NEUROSURGERY Core Privileges:** Perform surgical procedures (including related admission, consultation, work-up, pre and post-operative care) to correct or treat various conditions, illnesses or injuries.
- Basic Neurosurgery Core Procedures:** This is not intended to be an all-encompassing procedures list. *If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date.*

- Craniotomy
- Laminectomy
- Sympathetic nerve surgery
- Disc surgery
  - Cervical
  - Thoracic
  - Lumbar
- Diagnostic procedures
- Burr Holes
- Hydrocephalus-Shunt procedure
- Endarterectomy
- Ligation of carotid artery
- Cranioplasty
- Scalenotomy or excision of cervical rib
- Thalamotomy of pallidotomy
- Epilepsy surgery
- Spinal instrumentation
  - Cervical
  - Thoracic
  - Lumbar

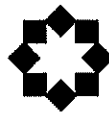


# University Health System

- Spinal arthrodesis / fusions
  - Cervical
  - Thoracic
  - Lumbar
- Peripheral nerve surgery
  - Decompression
  - Laceration repair
- Transsphenoidal surgery
- Minimal sedation (anxiolysis) – a drug induced state during which patients respond normally to verbal commands. Although cognitive function and coordination may be impaired, ventilatory and cardiovascular functions are unaffected.

**SPECIAL NEUROSURGERY PROCEDURES:** The following procedures require special training and are not considered part of basic privileges, if applicant wishes to have any of the following they must meet established minimal threshold criteria (**please mark the privileges you are requesting and provide supporting documentation**):

PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
<b>Fluoroscopy</b>	1. 8 Hours of Category I CMEU credit on radiation safety awareness training through an accredited program. 2. 1 Hour Fluoroscopic machine training demonstrating use of machine & radiation safety practices <ul style="list-style-type: none"> <li>a. Provided by a Licensed medical physicist, or</li> <li>b. Physician trained by a radiologist or licensed medical physicist (please note that if this one occurs then there needs to be a specific audit trail back to the trainer physician's training)</li> </ul> <del>3. Annual Fluoroscopy Radiation Safety training regarding fluoroscopy techniques, Image Gently, and Image Wisely</del>	
<b>Laser Privileges</b>	Provide the certificate of training for each laser privileged requested.	<b>(Please check requested laser privileges)</b>  <input type="radio"/> Argon <input type="radio"/> CO2 <input type="radio"/> KTP <input type="radio"/> YAG
<b>Moderate to Deep Sedation/Analgesia</b>	<b>Initial / Reappointment</b>  For Moderate to Deep Sedation/Analgesia privileges an applicant must provide the following: <ul style="list-style-type: none"> <li>➤ Current Age Appropriate Life Support card of:               <ul style="list-style-type: none"> <li>• ACLS / ATLS/ PALS /NRP, and</li> </ul> </li> <li>➤ Successful completion of the UHS Sedation Module (Initial Application Only)</li> </ul>	



# University Health System

<p><b>Percutaneous Vertebroplasty or Balloon Kyphoplasty</b></p>	<p><b>Initial Privileges:</b> Successful completion of an ACGME or AOA accredited residency training program in neurological surgery, radiology, orthopedic surgery or pain management. Successful completion of a training course in the use of inflatable bone tamp. Successful completion of radiation safety training. Supporting documentation demonstrating active practice of neurological surgery (if residency training completed more than five years ago).</p> <p><b>Reappointment:</b> Demonstrated current competence and evidence of the performance of at least 8 cases in the past 24 months or completed a refresher course.</p>	
<p><b>Intradiscal Electrothermal Therapy</b></p>	<p><b>Initial Privileges:</b> Successful completion of an ACGME or AOA accredited residency or fellowship training program in neurological surgery, interventional radiology, orthopedic surgery, neurology, physical medicine and rehabilitation, or anesthesiology. Applicants must provide evidence that their residency or fellowship included discography. Successful completion of a training course in the IDET procedure or receive training and supervision in initial cases by a physician experienced in performing the IDET procedure. Supporting documentation demonstrating active practice of neurological surgery (if residency training completed more than five years ago).</p> <p><b>Reappointment:</b> Demonstrated current competence and evidence of the performance of at least 4 cases in the past 24 months.</p>	
<p><b>Myelomeningocele Closure</b></p>	<p><b>Initial Privileges:</b> Successful completion of an ACGME or AOA accredited residency or fellowship training program in neurological surgery. Supporting documentation demonstrating active practice of neurological surgery (if residency training completed more than five years ago).</p> <p><b>Reappointment:</b> Demonstrated current competence and evidence of the performance of at least 2 cases in the past 24 months.</p>	
<p><b>Endovascular Neurosurgery</b></p>	<p><b>Initial Privileges:</b> Successful completion of approved residency training program in neurological surgery or radiology. Successful completion of approved fellowship training program in Interventional Neuroradiology or Endovascular Surgical Neuroradiology. Supporting documentation demonstrating active practice of neurological surgery (if residency training completed more than five years ago).</p> <p><b>Basic Endovascular Neurosurgery Core Procedures:</b>  <u>This is not intended to be an all-encompassing procedures list. <i>If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date.</i></u></p>	



# University Health System

	<ul style="list-style-type: none"><li>• Cerebral and spinal angiogram</li><li>• Endovascular obliteration of cerebral aneurysms with coils, stents, balloons or liquid embolic agents</li><li>• Thrombolysis and mechanical clot removal for stroke</li><li>• Intracranial angioplasty and stenting Embolization of brain and head and neck arteriovenous malformations and AV fistulas</li><li>• Embolization of pediatric vascular lesions involving brain, head and neck and spine</li><li>• Embolization and functional testing of the spinal cord and spine vascular lesions</li><li>• Temporary balloon occlusion</li><li>• Intra-arterial chemotherapy and tumor devascularization for head and neck and brain tumors</li><li>• Percutaneous sclerotherapy and transcatheter embolization for vascular malformations in the head and neck</li><li>• Embolization for treatment of epistaxis</li><li>• Thrombolysis of dural sinus thrombosis</li><li>• Petrosal sinus sampling</li><li>• WADA test</li><li>• All other endovascular procedures involving the treatment of central nervous</li></ul> <p><b>Reappointment:</b> Demonstrated current competence and evidence of the performance of at least 100 cases in the past 24 months.</p>	
<b>Craniofacial Procedures</b>	<p><b>Initial Privileges:</b> Successful completion of approved residency training program in plastic &amp; reconstructive surgery or neurological surgery. Supporting documentation demonstrating active practice of plastic &amp; reconstructive surgery or neurological surgery (if residency training completed more than five years ago).</p> <p><b>Basic Craniofacial Core Procedures:</b> This is not intended to be an all-encompassing procedures list. <u><i>If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date.</i></u></p> <ul style="list-style-type: none"><li>• Simple suture synostosis<ul style="list-style-type: none"><li>- Endoscopic craniectomies</li><li>- Calvarial vault reconstruction</li></ul></li><li>• Multiple and syndromic synostosis<ul style="list-style-type: none"><li>- Endoscopic craniectomies</li><li>- Calvarial vault reconstruction</li></ul></li><li>• Hypertelorism correction</li><li>• Monoblock advancement</li><li>• Simple and complex wound revisions</li><li>• Craniofacial reconstruction</li></ul>	



# University Health System

	<ul style="list-style-type: none"> <li>• Cranioplasties <ul style="list-style-type: none"> <li>- Autologous / split calvarial grafts</li> <li>- Prosthetic</li> </ul> </li> </ul> <p><b>Reappointment:</b> Demonstrated current competence and evidence of the performance of at least 8 cases in the past 24 months.</p>	
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## EMERGENCY PRIVILEGES

In the case of an emergency, any practitioner, to the degree permitted by his/her license and regardless of department, staff status or clinical privileges, shall be permitted to do, and be assisted by hospital personnel in doing everything possible to save the life of a patient or to save a patient from serious harm. An "emergency" is defined as a condition in which serious or permanent harm would result to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.

## ACKNOWLEDGEMENT OF PRACTITIONER

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at University Hospital, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation, and in such situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

\_\_\_\_\_  
**Applicant's Signature**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Print Name**

## DEPARTMENT CHAIR RECOMMENDATION

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend *(Please provide explanation under comments.)*





# University Health System

Privilege	Condition/modification/explanation

Comments: \_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
**Department Chair Signature**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Print Name**



# University Health System

## DELINEATION OF CLINICAL PRIVILEGES UROLOGY

NAME: \_\_\_\_\_

### Minimal Formal Training Required:

**Basic Education:** MD or DO

Successful completion of approved residency training program in urology and Board certification by the American Board of Urology, or equivalent, within 4 years of initial appointment.

- Initial Appointment – Required previous experience:** The successful applicant must provide current certification in fundamentals of laparoscopic surgery and evidence of at least 75 urology procedures, reflective of the scope of privileges requested in the past 12 months or completion of training in the last 12 months.
- Reappointment- Required previous experience:** Demonstrated current competence and evidence of the performance of at least 100 urology procedures with acceptable results, reflective of the scope of privileges requested, for the past 24 months.

### Core Privileges in Urology

- REQUESTED:** Ability to admit, work-up consult with, and treat either surgical or medical patients presenting with illnesses or injuries of the genitourinary system.

▼ The procedures listed below are deemed within scope of practice ▼

### Core Procedures in Urology (select the privileges requested):

- Amputation of penis – partial/complete
- Aspiration – renal/pelvic cyst, bladder, hydrocele
- Biopsy – bladder/prostate/testis/epididymis/kidney
- Change of indwelling tubes or catheters
- Circumcision
- Contigen implantation
- Continent urinary diversion
- Cystectomy – simple/radical
- Cystoscopy/Cystourethroscopy with or without Transurethral Surgery
- Cystostomy – open or trochar
- Cystourethroscopy – with or without cauterization/biopsy
- Destruction – vulvar lesion
- Diverticulectomy



# University Health System

- Entercystoplasty
- Epididymetomy
- Epididymovasotomy/Vasoepididymostomy/Vasovasotomy
- Excision – Bartholin’s cyst, condylomata, genitalia lesion mullerian duct/cyst, penile lesion, scrotal lesion, tumor
- Extracorporeal shock-waves lithotripsy
- Fistula repair – entero-vesical, vesico-vaginal, ureterovaginal
- Foreign body removal/excision
- Hydrocelectomy – with or without hernia repair
- Hypospadias Repair
- I&D abscess
- Ileal/Colon Conduit
- Irrigation of corpus cavernosum
- Laparoscopic urological procedures
- Lymphadenectomy – pelvic/inguinal/retroperitoneal
- Marsupialization bartholin’s gland/cyst
- Meatomy
- Nephrectomy, simple
- Orchiectomy (scrotal/inguinal)
- Orchiopexy
- Pelvic exenteration
- Percutaneous nephrostolithotomy
- Prostatectomy (subtotal, radical, suprapubic, perineal) with lymph node biopsy or pelvic lymphadenectomy
- Pyeloplasty
- Repair of pelvic prolapse
- Repair of rupture of bladder
- Repair of major/minor injury
- Revision/Removal/Insertion of penile prosthesis (non-inflatable/inflatable)
- Scrotal excision
- Scrotal exploration
- Spermatocelectomy
- Suture repair testicular injury
- Testicular prosthesis
- Transurethral resection of the prostate
- Transurethral resection of bladder neck contracture
- Ureterectomy
- Urethral polypectomy
- Urethral dilation or Cauterization
- Urethropexy
- Urethroplasty
- Urethrectomy
- Urethroscopy



# University Health System

- Use of the surgical laser
  - Diode
  - Greenlight
  - Thulium
  - Holmium
- Vaginal dilatation
- Varicocelectomy
- Vasectomy
- Vesicostomy
- Minimal sedation (anxiolysis) – a drug induced state during which patients respond normally to verbal commands. Although cognitive function and coordination may be impaired, ventilatory and cardiovascular functions are unaffected.

### SPECIAL REQUESTS FOR UROLOGY

The following procedures require special training and are not considered basic privileges. If requested, additional documentation of training and/or experience as defined below is required.

∨ PLEASE INDICATE THE PRIVILEGES REQUESTED BY MARKING THE COLUMN ON THE RIGHT ∨

PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
<b>Fluoroscopy</b>	1. 8 Hours of Category I CMEU credit on radiation safety awareness training through an accredited program. 2. 1 Hour Fluoroscopic machine training demonstrating use of machine & radiation safety practices <ul style="list-style-type: none"> <li>a. Provided by a Licensed medical physicist, or</li> <li>b. Physician trained by a radiologist or licensed medical physicist (please note that if this one occurs then there needs to be a specific audit trail back to the trainer physician's training)</li> </ul> <del>3. Annual Fluoroscopy Radiation Safety training regarding fluoroscopy techniques, Image Gently, and Image Wisely.</del>	
<b>Moderate to Deep Sedation/Analgesia</b>	For Moderate to Deep Sedation/Analgesia privileges an applicant must provide the following: <ul style="list-style-type: none"> <li>➤ Current Age Appropriate Life Support card of:               <ul style="list-style-type: none"> <li>• ACLS / ATLS/ PALS /NRP, and</li> </ul> </li> <li>➤ Successful completion of the UHS Sedation Module</li> </ul>	



# University Health System

PRIVILEGE	CREDENTIALING CRITERIA				REQUESTED
Computerized Da Vinci	<b>INITIAL:</b>				
	Criteria	<b>Category 1</b> Independently practicing surgeon with <10 robotic cases in the past year	<b>Category 2</b> Independently practicing surgeon with 3 robotic cases in the past 24 months <b>AND</b> meets criteria for training in robotic surgery during residency or fellowship (minimum of 30 cases as primary surgeon completed within the past 18months)	<b>Category 3</b> Independently practicing surgeon with >20 robotic cases in the past 24 months.	
		↓	↓	↓	
	<b>Training/Privileges</b>				
	Robotic Training Course	Certificate of attendance from Intuitive Surgical Inc. hands-on training practicum in the use of the Da Vinci Surgical Platform	N/A	N/A	
	References	N/A	From Program Director	From Chairman or Division Chief; <b>AND</b> Robotic/MIS Director if Available	
	<b>Case Experience</b>				
	Minimum # robotic cases	N/A	30 cases as a Resident /Fellow	>20 in the past year as the primary surgeon	
	Proctoring (minimum#)	5 cases	3 cases	None needed	
	Monitoring/Focused review of robotic cases performed independently	First 5 sequential cases	First 5 sequential cases	None needed	
Computerized Da Vinci	<b>RECREREDENTIALING:</b>				
	To maintain full robotic privileges, the surgeon must perform a minimum of three (3) robotic procedures per calendar year. If a practitioner performs less than the minimum required procedures, the practitioner will need to have two (2) proctored cases.				



# University Health System

## EMERGENCY PRIVILEGES

In the case of an emergency, any practitioner, to the degree permitted by his/her license and regardless of department, staff status or clinical privileges, shall be permitted to do, and be assisted by hospital personnel in doing everything possible to save the life of a patient or to save a patient from serious harm. An "emergency" is defined as a condition in which serious or permanent harm would result to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.

## ACKNOWLEDGEMENT OF PRACTITIONER

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at University Hospital, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation, and in such situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

\_\_\_\_\_  
**Applicant's Signature**

\_\_\_\_\_  
**Date**

## DEPARTMENT CHAIR RECOMMENDATION

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend (*Please provide explanation under comments.*)

Privilege	Condition/modification/explanation

Comments: \_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
**Department Chairman**

\_\_\_\_\_  
**Date**



# University Health System

FOR MEDICAL STAFF USE ONLY

~~The clinical privileges were reviewed, approved and documented in the meeting minutes of:~~

~~Credential Committee \_\_\_\_\_ Date \_\_\_\_\_~~

~~Executive Committee \_\_\_\_\_ Date \_\_\_\_\_~~

~~Board of Managers \_\_\_\_\_ Date \_\_\_\_\_~~

**AMBULATORY SURGICAL CENTER**

**DELINEATION OF CLINICAL PRIVILEGES  
RADIATION ONCOLOGY**

**NAME:** \_\_\_\_\_

**Minimal Formal Training Required:**

- 1) MD or DO
  - 2) Successful completion of an approved ACGME or AOA residency training program in Radiation Oncology.
  - 3) Board certification by the American Board of Radiation Oncology, or equivalent, within 4 years of initial appointment
- Initial Appointment - Required previous experience:** The successful applicant must provide documentation demonstrating an active practice, reflective of the scope of privileges requested, during the past 12 months unless residency completed within the last 12 months.
- Reappointment - Required previous experience:** Provide supporting documentation demonstrating an active practice, reflective of the scope of privileges requested, for the past 24 months.

**<PLEASE CHECK APPROPRIATE BOXES FOR PRIVILEGES BEING REQUEST>**

- Anesthesia, local, **exam under anesthesia and placement of interstitial brachytherapy device**
- Conscious Sedation (attach ACLS)
- Prostate Brachytherapy-Interstitial Placement of Prostate Seeds with possible Cystoscopy **and Syed Brachytherapy for gynecological cancers**

**\*The University Health System Laser Safety Manual requires all Personnel performing laser protocols using Class 3B and Class 4 lasers receive initial training and refresher training every two years.**

**EMERGENCY PRIVILEGES**

In the case of an emergency, any practitioner, to the degree permitted by his/her license and regardless of department, staff status or clinical privileges, shall be permitted to do, and be assisted by hospital personnel in doing everything possible to save the life of a patient or to save a patient from serious harm. An "emergency" is defined as a condition in which serious or permanent harm would result to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.



**ACKNOWLEDGEMENT OF PRACTITIONER**

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at University Hospital, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation, and in such situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

\_\_\_\_\_  
**Applicant's Signature**

\_\_\_\_\_  
**Date**

**DEPARTMENT CHAIRMAN RECOMMENDATION**

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend (*Please provide explanation under comments.*)

Privilege	Condition/modification/explanation

Comments: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_  
**Department Chairman Signature**

\_\_\_\_\_  
**Date**

**FOR MEDICAL STAFF USE ONLY**

~~The clinical privileges were reviewed, approved and documented in the meeting minutes of:~~

Credential Committee \_\_\_\_\_ Date \_\_\_\_\_

Executive Committee \_\_\_\_\_ Date \_\_\_\_\_

Board of Managers \_\_\_\_\_ Date \_\_\_\_\_

PROFESSIONAL PERFORMANCE EVALUATION REPORT

JUNE 2020



Recommendations:

1. Satisfactory Completion no concerns or trends have been identified that would warrant further action.
2. Issues exist that require a focused professional practice evaluation.
3. Zero performance of privilege. Focused review when privilege is performed.

Name	Review Type	Spec	Dept	Status	Review Period	RECOMMENDATIONS			Credentials Committee Review	Executive Review	Comments
						1	2	3	Y - Yes	Y - Yes	
<b>MEDICAL STAFF</b>											
ALI, FOZIA A., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	√			Y	Y	
ALI, DLGA, PA	OPPE	PA	FC Medi	AHP	07/19 -03/20	√			Y	Y	
ALVARADO, MAUREEN, DO	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	√			Y	Y	
AMAYA-CHAVEZ, NORMA J., FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	√			Y	Y	
ANDRY II, NEHMAN M., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	√			Y	Y	
ANIEMEKE, CHIDINMA O., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	√			Y	Y	
ANTONY, SHIBY T., FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	√			Y	Y	
ANZURES, EDNA Y., MA	OPPE	Clinical Assoc	FC Medi	AHP	07/19 -03/20	√			Y	Y	
AVERY, RICHEL Z., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	√			Y	Y	
BECK, TINA C., PHARMD	OPPE	FC Medi	FC Medi	AFFILIATE	07/19 -03/20	√			Y	Y	
BUU, SHERLY, FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	√			Y	Y	
BLAND, LETICIA, PA-C	OPPE	PA	FC Medi	AHP	07/19 -03/20	√			Y	Y	
BLOWER, JESSICA A., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	√			Y	Y	
BOLFING, BRANDON L., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	√			Y	Y	
BUCK, AMY L., FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	√			Y	Y	
BURGIN, TIFFANI D., PA	OPPE	PA	FC Medi	AHP	07/19 -03/20	√			Y	Y	
CADENA JR., DAVID C., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	√			Y	Y	
CANCINO, RAMON S., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	√			Y	Y	
CARDONA, PRISCILLA A., BS, CHW	OPPE	Clinical Assoc	FC Medi	AHP	07/19 -03/20	√			Y	Y	
CHAVEZ, CRYSTAL H., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	√			Y	Y	
CLAY, JESSICA M., LVN	OPPE	Clinical Assoc	FC Medi	AHP	07/19 -03/20	√			Y	Y	

# PROFESSIONAL PERFORMANCE EVALUATION REPORT

**JUNE 2020**

CORONA, BETTY A., DNP, FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
COSSIO, GRISELDA, PA-C	OPPE	PA	FC Medi	AHP	07/19 -03/20	✓			Y	Y
CRUZ, INEZ I., PHD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
DAVIDSON, DEWAYNE A., PHARM D	OPPE	FC Medi	FC Medi	AFFILIATE	07/19 -03/20	✓			Y	Y
DAVILA, ANGELICA E., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
EDRINGTON-MEDINA, ELISHA J., FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
EMKO, NIDA J., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
FERNANDEZ FALCON, CRISTIAN P., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
FINLEY, MARGARET R., MD	OPPE	FC Medi	FC Medi	COURTESY	07/19 -03/20	✓			Y	Y
FORSTER, JACQUELINE N., LVN, RA	OPPE	Research Assoc	FC Medi	AHP	07/19 -03/20	✓			Y	Y
GARCIA, GLORIA R., RN	OPPE	Clinical Assoc	FC Medi	AHP	07/19 -03/20	✓			Y	Y
GARZA, DIANA A., FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
GONZALEZ-SCHLENKER, CAROLINA, RA	OPPE	Research Assoc	FC Medi	AHP	07/19 -03/20	✓			Y	Y
HEPBURN, BYRON C., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
HERNANDEZ, JESSICA, RMA, RA	OPPE	Research Assoc	FC Medi	AHP	07/19 -03/20	✓			Y	Y
HUBER, HOWARD E., PA-C	OPPE	PA	FC Medi	AHP	07/19 -03/20	✓			Y	Y
HUERTA, JOSE O., ACNP	OPPE	APN	FC Medi	AHP	07/19 -03/20	✓			Y	Y
JAEN, CARLOS R., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
KATERNDAHL, DAVID A., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
KAYSER-ERFURTH, JOZETT, FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
KING, DEBRA A., FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
KUMAR, KAPARABOYNA A., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
LANTZ, RONDA L., FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
LAWLER, WILLIAM R., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
LOPEZ, DOMINGO, FNP-C	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
MARTIN, JAMES C., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
MATHEW, RUBY, ACNP	OPPE	APN	FC Medi	AHP	07/19 -03/20	✓			Y	Y
MEDINA, ANDREA F., RA	OPPE	Research Assoc	FC Medi	AHP	07/19 -03/20	✓			Y	Y
MONTANEZ VILLACAMPA, MARIA D., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
MOONNUMACKAL, BESSY M., FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
MORENO, ALENA V., PA-C	OPPE	PA	FC Medi	AHP	07/19 -03/20	✓			Y	Y
MOSCRIP, CORDELIA A., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
NADEAU, MARK T., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
OGBEIDE, STACY A., PSYD	OPPE	FC Medi	FC Medi	AFFILIATE	07/19 -03/20	✓			Y	Y
OSCOS-SANCHEZ, MANUEL A., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
PALMER, RAYMOND, RA	OPPE	Research Assoc	FC Medi	AHP	07/19 -03/20	✓			Y	Y

# PROFESSIONAL PERFORMANCE EVALUATION REPORT

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PARKER, ROBERT W., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
PATEL, NEELA K., MD	OPPE	FC Medi	FC Medi	COURTESY	07/19 -03/20	✓			Y	Y
PERALES, ROGER B., RA	OPPE	Research Assoc	FC Medi	AHP	07/19 -03/20	✓			Y	Y
POURSANI, RAMIN S., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
RINCON, RODOLFO, RA	OPPE	Research Assoc	FC Medi	AHP	07/19 -03/20	✓			Y	Y
RIVERA, MAIZAL C., FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
RODRIGUEZ PEREZ, VIRGEN M., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
RODRIGUEZ, JASMINE, RA	OPPE	Research Assoc	FC Medi	AHP	07/19 -03/20	✓			Y	Y
SAM, BINDU, FNP-BC	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
SANCHEZ, JEANNETTE, CHW	OPPE	Clinical Assoc	FC Medi	AHP	07/19 -03/20	✓			Y	Y
SHROUF, ELLEN M., PHD	OPPE	FC Medi	FC Medi	AFFILIATE	07/19 -03/20	✓			Y	Y
SIDDIQUI, SAIMA, MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
SIDHU, PRAJNA, MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
STARKWEATHER, HELEN M., FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
TREVINO, ELIZABETH R., RN	OPPE	Clinical Assoc	FC Medi	AHP	07/19 -03/20	✓			Y	Y
VARMA, ARCHANA, MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
VASQUEZ, DIANA M., FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
WAGLE SHARMA, DEEPA, FNP	OPPE	FNP	FC Medi	AHP	07/19 -03/20	✓			Y	Y
WIEMERS, MARCY R., MD	OPPE	FC Medi	FC Medi	ACTIVE	07/19 -03/20	✓			Y	Y
AGARWAL, ANIMESH, MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	✓			Y	Y
BRADY, CHRISTINA I., MD	OPPE	Ortho	Ortho	PROV	07/19 -03/20	✓			Y	Y
BURAU, PAIGE C., FNP	OPPE	FNP	Ortho	AHP	07/19 -03/20	✓			Y	Y
BUTLER, MARY K., PA	OPPE	PA	Ortho	AHP	07/19 -03/20	✓			Y	Y
BUTTACAVOLI, FRANK A., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	✓			Y	Y
CHAPUT, CHRISTOPHER D., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	✓			Y	Y
CORLEY JR., FRED G., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	✓			Y	Y
CROMACK, DOUGLAS T., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	✓			Y	Y
DARWIN, JUSTIN R., PA-C	OPPE	PA	Ortho	AHP	07/19 -03/20	✓			Y	Y
DEHART, MARC M., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	✓			Y	Y
DEL BOSQUE, BRANDON L., PA-C	OPPE	PA	Ortho	AHP	07/19 -03/20	✓			Y	Y
DELALLO, CHRISTOPHER J., PA-C	OPPE	PA	Ortho	AHP	07/19 -03/20	✓			Y	Y
DUTTA, ANIL K., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	✓			Y	Y
EDWARDS JR, WILLIAM H., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	✓			Y	Y
GALINDO JR, MAYO J., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	✓			Y	Y
GLATT, VAIDA, RA	OPPE	Research Assoc	Ortho	AHP	07/19 -03/20	✓			Y	Y
HALL, BRAD B., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	✓			Y	Y

**PROFESSIONAL PERFORMANCE EVALUATION REPORT**

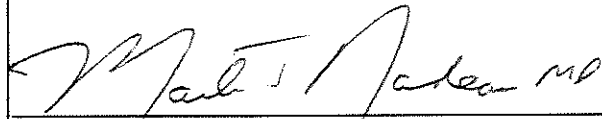
**JUNE 2020**

JACOBS, PHILIP M., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
KARIA, RAVI A., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
KODOSKY, JOHN T., PA-C	OPPE	PA	Ortho	AHP	07/19 -03/20	√			Y	Y
LOPEZ, MELISSA, RN	OPPE	Clinical Assoc	Ortho	AHP	07/19 -03/20	√			Y	Y
MCCORMICK, SEKINAT K., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
MONTALVO, ADA M., PA-C	OPPE	PA	Ortho	AHP	07/19 -03/20	√			Y	Y
MORREY, BERNARD F., MD	OPPE	Ortho	Ortho	COURTESY	07/19 -03/20	√			Y	Y
NORTON, DENISE L., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
PALLADINO, MICHAEL G., DPM	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
PESEK, RACHEL D., RN	OPPE	Research Assoc	Ortho	AHP	07/19 -03/20	√			Y	Y
QUINN JR., ROBERT H., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
RAJANI, RAJIV, MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
RAMANUJAM, CRYSTAL L., DPM	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
RAMOS, PRISCILLA, PA-C	OPPE	PA	Ortho	AHP	07/19 -03/20	√			Y	Y
RHAME, BENJAMIN W., PA-C	OPPE	PA	Ortho	AHP	07/19 -03/20	√			Y	Y
ROSE, RYAN A., MD	OPPE	Ortho	Ortho	PROV	07/19 -03/20	√			Y	Y
SIMMONS III, JAMES W., DO	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
SOBOLEVSKY, MICHAEL A., DPM	OPPE	Ortho	Ortho	PROV	07/19 -03/20	√			Y	Y
TOOHEY, JOHN S., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
VESELY-GARZA, LAUREN A., PA-C	OPPE	PA	Ortho	AHP	07/19 -03/20	√			Y	Y
ZELLE, BORIS A., MD	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
ZGONIS, THOMAS, DPM	OPPE	Ortho	Ortho	ACTIVE	07/19 -03/20	√			Y	Y
CHEN, PHILIP G., MD	OPPE	OTO	OTO	Active	07/19 -03/20	√			Y	Y
DOMINGUEZ, LAURA M., MD	OPPE	OTO	OTO	Active	07/19 -03/20	√			Y	Y
EARLEY, MARISA A., MD	OPPE	OTO	OTO	Active	07/19 -03/20	√			Y	Y
FERRELL, JAY K., MD	OPPE	OTO	OTO	Active	07/19 -03/20	√			Y	Y
HOLT, G. R., MD	OPPE	OTO	OTO	Active	07/19 -03/20	√			Y	Y
MCEVOY, TIMOTHY P., MD	OPPE	OTO	OTO	Active	07/19 -03/20	√			Y	Y
MILLER, FRANK R., MD	OPPE	OTO	OTO	Active	07/19 -03/20	√			Y	Y
MOE JR., RODERICK D., MD	OPPE	OTO	OTO	Courtesy	07/19 -03/20	√			Y	Y
OTTO, RANDAL A., MD	OPPE	OTO	OTO	Active	07/19 -03/20	√			Y	Y
STALLWORTH, CHRISTIAN L., MD	OPPE	OTO	OTO	Active	07/19 -03/20	√			Y	Y
TAYLOR, CHRISTINE B., MD	OPPE	OTO	OTO	Active	07/19 -03/20	√			Y	Y
VILLARREAL JR., ALFREDO D., PA-C	OPPE	PA	OTO	AHP	07/19 -03/20	√			Y	Y

PROFESSIONAL PERFORMANCE EVALUATION REPORT

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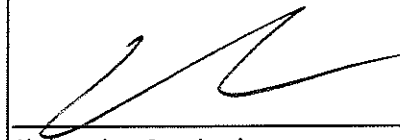
The above listed Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.



Mark T. Nadeau, MD  
Chairman, Credentials Committee

6/29/2020

Date



Christopher Copeland  
Executive Director, Professional Staff Services

6/29/2020

Date

## FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT



**University  
Health System**

**EVALUATION QUESTIONIER**

1. Did the practitioner demonstrate professional ethics and clinical competence?
2. Was this practitioners operating technique adequate and was competence evident?
3. Did this practitioner cooperate with colleagues, nurses and other hopsital staff?
4. Did this practitioner provide care for patients at a professional level of quality and efficiency?
5. Did this practitioner abide by the Medical-Dental Staff Bylaws and by all other standards, policies, rules and regulations of the University Health System?
6. Are you aware of any health problems that could interfere with patient care?
7. Are you aware of any pateint/staff complaints?
8. Are you aware of any peer review(s) conducted within the last 12 months?

**JUNE 2020**

Name	Spec	Dept	Status	Review Period	Review Type	EVALUATIONS								Credentials Committee Review Y - Yes	Executive Review Y - Yes	Initial Appointment/ Additional Privilege
						1	2	3	4	5	6	7	8			
<b>MEDICAL STAFF</b>																
Jones, Kelly A., ANP	APN	Medicine	AHP	8/30/19 - 2/29/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Barton, Kimberly T., MD	Pedi	Pedi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Bonnen, Mark D., MD	Rad Onc	Radiation Onc	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Cortes, Tiffany M., MD	Endo	Medi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Costilla, Elizabeth A.	Emerg Medi	Emerg Medi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Dalton, Scott R., DO	Path	Path	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Desai, Anmol H., RA	RA	Medi	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Faz, Monica, MA	Clinical Assoc	FC Medi	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Foster, Mark T., MD	Emerg Medi	Emerg Medi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Garcia, Jose A., MD	Anes	Anes	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Gibbons, Steven D., MD	Ortho	Ortho	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Haggerty, Bridget S., FNP	FNP	FC Medi	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Horn, Sarah K., MD	Neuro	Neuro	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Horsting, Julie M., MS	Clinical Assoc	Ob/Gyn	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment

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Hughes, Kenneth T., MD	Path	Path	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Hughston, Haley K., MD	Hosp	Medi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Kester, Amy T., PA-C	PA	Medi	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Kluger, Courtney G., MD	Hosp	Medi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Kudur, Nidhi P., DO	FC Medi	FC Medi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Kunz, Brian T., CRNA	CRNA	Anes	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Maddry, Joseph K., MD	Emerg Medi	Emerg Medi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Messerly, Johanna M., PsyD	Neuro	Neuro	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Nguyen, Anhtuan H., MD	Ophthal	Ophthal	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Nguyen, Lilian, MD	Ophthal	Ophthal	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Patel, Harsh D., MD	Hosp	Medicine	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Pearson, Rachel M., MD, PhD	Inpt. Pedi	Pedi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Ramirez, Carina B., MD	Neona	Pedi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Rocha, Selena B., MA	Clinical Assoc	FC Medi	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Rodriguez, Ruben J., MD	Hosp	Medi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Saca, James C., MD	Hosp	Medi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Shahan, Charles P., MD	Surgery	Surgery	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Stachniak, David R., MD	Pedi	Pedi	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Te, Tri, DO	Cardio	Medicine	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Watson, Amanda L, PhD, RA	RA	Urology	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Winter, Caitlyn A., RA	RA	Pedi	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Winter, Lauryn A., RA	RA	Pedi	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Carver, Deborah L., MD	Neuro	Neuro	Active	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Botox Injection
Del Rio, Christina, LPC	LPC	Psych	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Psychological Assessment; Substance Abuse Assessment; Adult Assessment; Adult Therapy; Group Therapy



## FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT

Katerndahl, David A., MD	FC Medi	FC Medi	Active	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Pediatric and Newborn Core Privileges
Quinn Jr., Robert H., MD	Ortho	Ortho	Active	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Fluoroscopy
Pokorny, Douglas M., DO	Trauma	Surgery	Active	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Exploratory Thoracotomy; Video Assisted Evaluation of the Diaphragm; Video Assisted Drainage of Clotted Hemothorax Decortication
Roache, John D., PhD	Psych	Psych	Active	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Provides participant education and instruction on use of study medication, including administration, storage, side effects and how to notify researcher of adverse drug reactions
Sako, Edward Y., MD	Cardio	Cardiothoracic Surgery	Active	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Heart transplantation; Heart-lung transplantation; Endovascular procedures involving the aorta, great vessels and vena cavae
Vinas, Ariel, MD	Cardio	Medicine	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Nasogastric Tube Insertion and Gastric Lavage; Exercise Tolerance Testing; Insertion and Management of Pulmonary Artery Catheter (PAC); Nuclear Imaging

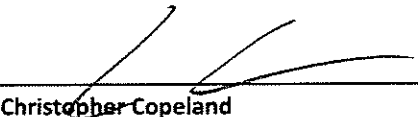
# FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT

The above listed Focused Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

 no 6/29/2020

Mark T. Nadeau, MD  
Chairman, Credentials Committee

Date



Christopher Copeland  
Executive Director, Professional Staff Services

6/29/2020  
Date

**FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT  
SURGERY CENTER MARC**




**EVALUATION QUESTIONNAIRE**

1. Did the practitioner demonstrate professional ethics and clinical competence?
2. Was this practitioners operating technique adequate and was competence evident?
3. Did this practitioner cooperate with colleagues, nurses and other hopsital staff?
4. Did this practitioner provide care for patients at a professional level of quality and efficiency?
5. Did this practitioner abide by the Medical-Dental Staff Bylaws and by all other standards, policies, rules and regulations of the University Health System?
6. Are you aware of any health problems that could interfere with patient care?
7. Are you aware of any pateint/staff complaints?
8. Are you aware of any peer review(s) conducted within the last 12 months?

**JUNE 2020**

Name	Spec	Dept	Status	Review Period	Review Type	EVALUATIONS								Credentials Committee Review Y - Yes	Executive Review Y - Yes	Initial Appointment/Additional Privileges
						1	2	3	4	5	6	7	8			
Gibbons, Steven D., MD	ORTHO	ORTHO	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Kunz, Brian T., CRNA	CRNA	ANES	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Nguyen, Anhtuan H., MD	OPHTHAL	OPHTHAL	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Nguyen, Lilian, MD	OPHTHAL	OPHTHAL	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment

The above listed Focused Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

 for Dr Carlisle      7/13/2020  
 Lee Carlisle, MD      Date  
 Medical Director, UHS Surgery Centers

      7/13/2020  
 Christopher Copeland      Date  
 Executive Director, Professional Staff Services

# PROFESSIONAL PERFORMANCE EVALUATION REPORT

JUNE 2020



**University Health System**  
Surgery Center – Medical Center

**Recommendations:**

1. Satisfactory Completion no concerns or trends have been identified that would warrant further action.
2. Issues exist that require a focused professional practice evaluation.
3. Zero performance of privilege. Focused review when privilege is performed.


Name	Review Type	Spec	Dept	Status	Review Period	RECOMMENDATIONS			Credentials Committee Review	Executive Review	Comments
						1	2	3	Y - Yes	Y - Yes	
<b>MEDICAL STAFF</b>											
AGARWAL, ANIMESH, MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
BUTTACAVOLI, FRANK A., MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
CHAPUT, CHRISTOPHER D., MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
DEHART, MARC M., MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
EDWARDS JR, WILLIAM H., MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
GALINDO JR, MAYO J., MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
JACOBS, PHILIP M., MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
KARIA, RAVI A., MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
MCCORMICK, SEKINAT K., MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
MORREY, BERNARD F., MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
QUINN JR., ROBERT H., MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
RAJANI, RAJIV, MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
RAMANUJAM, CRYSTAL L., DPM	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
ROSE, RYAN A., MD	OPPE	Ortho	Ortho	Prov	07/19 - 03/20	✓			Y	Y	
SOBOLEVSKY, MICHAEL A., DPM	OPPE	Ortho	Ortho	Prov	07/19 - 03/20	✓			Y	Y	
ZELLE, BORIS A., MD	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
ZGONIS, THOMAS, DPM	OPPE	Ortho	Ortho	Active	07/19 - 03/20	✓			Y	Y	
DOMINGUEZ, LAURA M., MD	OPPE	OTO	OTO	Active	07/19 - 03/20	✓			Y	Y	
EARLEY, MARISA A., MD	OPPE	OTO	OTO	Active	07/19 - 03/20	✓			Y	Y	
FERRELL, JAY K., MD	OPPE	OTO	OTO	Active	07/19 - 03/20	✓			Y	Y	
HOLT, G. R., MD	OPPE	OTO	OTO	Active	07/19 - 03/20	✓			Y	Y	
MILLER, FRANK R., MD	OPPE	OTO	OTO	Active	07/19 - 03/20	✓			Y	Y	

# PROFESSIONAL PERFORMANCE EVALUATION REPORT

**JUNE 2020**

OTTO, RANDAL A., MD	OPPE	OTO	OTO	Active	07/19 - 03/20	√			Y	Y	
STALLWORTH, CHRISTIAN L., MD	OPPE	OTO	OTO	Active	07/19 - 03/20	√			Y	Y	
TAYLOR, CHRISTINE B., MD	OPPE	OTO	OTO	Active	07/19 - 03/20	√			Y	Y	

The above listed Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

  
 \_\_\_\_\_  
 Lee Carlisle, MD  
 Medical Director, UHS Surgery Centers

7/13/2020  
 Date

  
 \_\_\_\_\_  
 Christopher Copeland  
 Executive Director, Professional Staff Services

7/13/2020  
 Date

**FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT  
SURGERY CENTER ROBERT B. GREEN**




**EVALUATION QUESTIONNAIRE**

1. Did the practitioner demonstrate professional ethics and clinical competence?
2. Was this practitioners operating technique adequate and was competence evident?
3. Did this practitioner cooperate with colleagues, nurses and other hospital staff?
4. Did this practitioner provide care for patients at a professional level of quality and efficiency?
5. Did this practitioner abide by the Medical-Dental Staff Bylaws and by all other standards, policies, rules and regulations of the University Health System?
6. Are you aware of any health problems that could interfere with patient care?
7. Are you aware of any pateint/staff complaints?
8. Are you aware of any peer review(s) conducted within the last 12 months?

**JUNE 2020**

Name	Spec	Dept	Status	Review Period	Review Type	EVALUATIONS								Credentials Committee Review	Executive Review	Initial Appointment/ Additional Privileges
						1	2	3	4	5	6	7	8	Y - Yes	Y - Yes	
Gibbons, Steven D., MD	Ortho	Ortho	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Klinger, Jonathan E., MD	Anes	Anes	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Rodriguez, Pavel, MD	Rad	Rad	PROV	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Kunz, Brian T., CRNA	CRNA	Anes	AHP	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment

The above listed Focused Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

 for Dr. Carlisle 7/13/2020  
 Lee Carlisle, MD Date  
 Medical Director, UHS Surgery Centers

 7/13/2020  
 Christopher Copeland Date  
 Executive Director, Professional Staff Services

PROFESSIONAL PERFORMANCE EVALUATION REPORT

JUNE 2020



**University Health System**  
Surgery Center – Robert B. Green Campus

**Recommendations:**

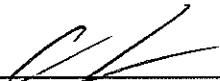
1. Satisfactory Completion no concerns or trends have been identified that would warrant further action.
2. Issues exist that require a focused professional practice evaluation.
3. Zero performance of privilege. Focused review when privilege is performed.

Name	Review Type	Spec	Dept	Status	Review Period	RECOMMENDATIONS			Credentials Committee Review	Executive Review	Comments
						1	2	3	Y - Yes	Y - Yes	
<b>MEDICAL STAFF</b>											
MCCORMICK, SEKINAT K., MD	OPPE	Ortho	Ortho	Active	7/19 - 03/20	√			Y	Y	
RAMANUJAM, CRYSTAL L., DPM	OPPE	Ortho	Ortho	Active	7/19 - 03/20	√			Y	Y	
ROSE, RYAN A., MD	OPPE	Ortho	Ortho	Prov	7/19 - 03/20	√			Y	Y	
SOBOLEVSKY, MICHAEL A., DPM	OPPE	Ortho	Ortho	Prov	7/19 - 03/20	√			Y	Y	
CHEN, PHILIP G., MD	OPPE	OTO	OTO	Active	7/19 - 03/20	√			Y	Y	
DOMINGUEZ, LAURA M., MD	OPPE	OTO	OTO	Active	7/19 - 03/20	√			Y	Y	
EARLEY, MARISA A., MD	OPPE	OTO	OTO	Active	7/19 - 03/20	√			Y	Y	
FERRELL, JAY K., MD	OPPE	OTO	OTO	Active	7/19 - 03/20	√			Y	Y	
HOLT, G. R., MD	OPPE	OTO	OTO	Active	7/19 - 03/20	√			Y	Y	
MCEVOY, TIMOTHY P., MD	OPPE	OTO	OTO	Active	7/19 - 03/20	√			Y	Y	
MILLER, FRANK R., MD	OPPE	OTO	OTO	Active	7/19 - 03/20	√			Y	Y	
OTTO, RANDAL A., MD	OPPE	OTO	OTO	Active	7/19 - 03/20	√			Y	Y	
STALLWORTH, CHRISTIAN L., MD	OPPE	OTO	OTO	Active	7/19 - 03/20	√			Y	Y	
TAYLOR, CHRISTINE B., MD	OPPE	OTO	OTO	Active	7/19 - 03/20	√			Y	Y	
VILLARREAL JR., ALFREDO D., PA-C	OPPE	PA	OTO	AHP	7/19 - 03/20	√			Y	Y	

PROFESSIONAL PERFORMANCE EVALUATION REPORT

JUNE 2020

The above listed Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

 for Dr Carlisle

Lee Carlisle, MD  
Medical Director, UHS Surgery Centers

7/13/2020  
Date



Christopher Copeland  
Executive Director, Professional Staff Services

7/13/2020  
Date





# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### **Consideration and Appropriate Action Regarding Policy No. 4.06.01, Controlled Substance Diversion Prevention, Detection, Reporting, and Response Program**

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#### **Background:**

Controlled substance diversion by healthcare personnel is a known problem and creates a significant risk to patients and staff. Recently improved processes for controlled substance monitoring and dispensing identified the opportunity to implement a formal controlled substance diversion prevention (CSDP) program. This is a new policy.

#### **Analysis:**

A formal CSDP program will promote a safe and healthy environment for employees, patients, and visitors, minimizing controlled substance diversion and/or misuse. This policy formalizes a systematic, coordinated, and continuous approach to preventing, detecting, and addressing suspected or verified diversion-related activities.

#### **Fiscal Impact:**

This new policy does not have a fiscal impact to the University Health System.

#### **Strategic Note:**

This policy conveys the University Health System's commitment to improving the quality, safety, and outcomes of patient care, along with the overall patient experience.

**BCHD Board of Managers - Policy No. 4.06.01, Controlled Substance Diversion Prevention,  
Detection, Reporting, and Response Program**

**Tuesday, July 28, 2020**

**Page 2 of 2**

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**Recommendation:**

Staff recommends approval of the new Policy No. 4.06.01, Controlled Substance Diversion Prevention, Detection, Reporting, and Response Program.

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Elliott R. Mandell  
Senior Vice President/  
Chief Pharmacy Officer

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Bryan J. Alsip, MD, MPH  
Executive Vice President/  
Chief Medical Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer

**TITLE: CONTROLLED SUBSTANCE DIVERSION  
PREVENTION, DETECTION, REPORTING, AND  
RESPONSE PROGRAM**

**PURPOSE:** The Controlled Substance Diversion Prevention, Detection, Reporting, and Response Program provides a systematic, coordinated, and continuous approach to preventing, detecting, and addressing suspected or verified diversion-related activities, in order to ensure safe medication practices and employee behavior and to prevent patient harm. This is a new policy. [Key Words: Controlled Substance, Chain of Custody, Diversion, Narcotic, Prescription, Prevention, Theft]

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**POLICY STATEMENT**

University Health System (Health System) is committed to establishing and maintaining a safe and healthy environment for employees, patients, and visitors, free of controlled substance diversion and/or misuse.

**POLICY ELABORATION**

Controlled substance diversion by healthcare personnel creates a significant risk to patients and staff. The prevention, detection, and reporting of controlled substance diversion is the responsibility of all Health System personnel.

**All suspected incidents** of controlled substance diversion will be thoroughly investigated.

**I. DEFINITIONS**

- A. Controlled substance (CS)** – Medication classified as Schedule II through V by the Federal Drug Enforcement Agency (DEA), and/or the Texas Controlled Substances Act.
- B. Chain of custody** – Processes to assure that the Health System

maintains custody, security, and documentation of any controlled substances under its control throughout all stages, including: procurement, storage, delivery, dispensing, return, administration, and wasting.

**C. Controlled substance diversion** – Intentionally and without proper authorization, using or taking possession of CS medications from the Health System through the use of prescription, ordering or dispensing systems. Examples of CS diversion include, but are not limited to:

1. CS medication theft;
2. Using or taking possession of a CS medication without a valid order or prescription; and/or
3. Forging or inappropriately modifying a CS prescription.

**D. Employee** – Any healthcare provider, consulting staff, administrative staff, allied health staff, faculty, house staff (including a fellow, resident, or intern), student, volunteer, contract worker, or any other individual who has received appointment at the Health System.

**E. Healthcare Provider** – Any licensed or registered healthcare provider or contract staff, whose credentials allow him/her to provide care and services within the scope of their respective practice, and as authorized from respective regulatory agencies and the Health System department policies.

## **II. PROGRAM ELABORATION**

**A.** All Health System staff including UT Health partners and/or contract personnel are required to comply with the state and federal laws and regulations regarding CS handling, security, and reporting.

**B. Diversion prevention strategies include:**

1. Pre-employment/post job offer screening, as described in the Drug Enforcement Agency (DEA) Guidelines (21 CFR 1301.90, 1301.93);
2. Education for employees and patients regarding the impact of CS diversion; and,
3. CS handling protocols and procedures to ensure physical security and guard against theft and diversion, with maintenance and documentation of chain of custody.

**C. Auditing and Surveillance Program --** The Pharmacotherapy and Pharmacy Services department will maintain a CS diversion auditing and surveillance program to facilitate identification of loss or diversion of CS and to quickly identify the responsible individual(s).

**D. “Reasonable suspicion” of CS diversion and/or impairment** may arise from a variety of circumstances, including but not limited to, the following:

1. A witnessed incident of probable activity;
2. Impaired individual behaviors that may evolve over the course of a shift;
3. Suspicious activity identified during routine monitoring and/or proactive surveillance;
4. Self-disclosure of CS diversion; and/or,
5. Notification from an external source such as local law enforcement or a family member of a suspected diverter.

All information regarding suspected CS diversion will be utilized in a fair and thorough investigation, and addressed with confidentiality and integrity throughout the process.

In the event that a member of the Medical-Dental Staff appears at University Health System facilities with the intention of directly or indirectly participating in patient care, and in the opinion of University Health System personnel or another Medical-Dental member appears impaired, the Chief of Staff will be immediately notified in accordance with the Medical-Dental Staff Bylaws.

The Health System prohibits retaliation against any individual bringing a complaint or participating in an investigation. Should any such action occur, this needs to be reported directly to the Human Resources department.

- E.** The **Health System Executive Committee** for the CS Diversion Prevention (CSDP) Program will manage the investigation and all reports of suspected diversion. The **Executive Sponsors** of this program are the Senior Vice President/Chief Pharmacy Officer and Senior Vice President/Chief Nurse Executive.
  
- F.** **CS diversion by a Health System employee** is grounds for disciplinary action, up to and including termination of employment. CS diversion will be reported to the Human Resources department and all appropriate government licensing, regulatory, and law enforcement agencies.

## **REFERENCES**

Health and Safety Code, Chapter 481: Texas Controlled Substances Act, as accessed 3/2/2020:  
<https://statutes.capitol.texas.gov/Docs/HS/htm/HS.481.htm>

Policy Number: 4.06.01  
Page No: 5 of 5  
Effective Date: 07/28/20

Lippincott Procedures: Wasting controlled substances, as accessed 3/2/2020:  
<https://procedures.lww.com/lnp/search.do>

New K (2015), Develop a Drug Diversion Prevention Program, as accessed 3/2/2020:  
[http://www.diversionspecialists.com/wp-content/uploads/Develop-a-Drug-Diversion-Prevention-Program-PRINT-pppmag.com\\_.pdf](http://www.diversionspecialists.com/wp-content/uploads/Develop-a-Drug-Diversion-Prevention-Program-PRINT-pppmag.com_.pdf)

Texas Peer Assistance Program for Nurses (TPAPN):  
Welcome to TPAPN - Texas Nurses Foundation, as accessed 3/2/2020:  
<https://www.texasnurses.org/page/TPAPN>

University Health System Medical-Dental Staff Bylaws, Section 8.4:  
Provider Impairment, pp. 74-75, as last revised 3/23/2017.

University Health System Policy No. 2.13: Reporting Errors and Incidents of Misconduct.

University Health System Policy No. 4.06: Drug-Free Workplace.

University Health System Policy No. NS 9.02.08: Discharge Planning, Attachment I, Discharge Process Instructions.

University Health System Policy No. 9.26: Safe Transport of Hospitalized Patients to Other Facilities for Treatment.

US Department of Justice, Drug Enforcement Administration, Diversion Control Division: Theft/Loss Reporting of Controlled Substances, as accessed 3/2/2020:  
[https://www.dea.diversion.usdoj.gov/21cfr\\_reports/theft/index.html](https://www.dea.diversion.usdoj.gov/21cfr_reports/theft/index.html)

## **OFFICE OF PRIMARY RESPONSIBILITY**

**Senior Vice President/Chief Pharmacy Officer**



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### Consideration and Appropriate Action Regarding Policy No. 5.12.01, Conflict of Interest in Research

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#### **Background:**

The new proposed policy, Conflict of Interest in Research 5.12.01, provides requirements for Health System employees to disclose conflicts of interests in regards to research performed at the University Health System, without concern to funding source.

#### **Analysis:**

This policy promotes the highest ethical standards in situations where conflicts of interest may occur in the conduct of research. Employees of the Health System shall avoid any conflict between their personal interests and the interests of the Health System. Furthermore, they shall avoid any situation where it would be reasonable for an objective observer to believe that the person's judgment or loyalty might be adversely affected. The proposed new policy provides requirements for the disclosure of financial or other personal interests or commitments in regards to research performed at the University Health System.

#### **Fiscal Impact:**

The policy protects any fiscal impact to the Health System as it relates to conflict of interest disclosure and ensures compliance with all applicable laws and regulation to avoid potential monetary violations resulting from bias and unethical conduct in research.



**Strategic Note:**

The policy applies to all Health System’s employees who propose, conduct, or report research, regardless of funding source and conveys the University Health System’s dedication in adhering to the most ethical conduct of researchers and employees. This policy also supports the Corporate Institutional Conflict of Interest Policy 2.12.

**Recommendation:**

This new policy will enhance institutional compliance with federal regulations safeguarding research and highlight the ongoing institutional commitment to ethical principles by University Health System staff and affiliates engaged in research.

**This policy is presented for approval by the Board of Managers as a new policy.**

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Roberto Villarreal, MD, MPH  
Senior Vice President  
Research & Information Management

---

George B. Hernández, Jr.  
President/Chief Executive Officer

**TITLE: CONFLICT OF INTEREST IN RESEARCH**

**PURPOSE:** This policy promotes objectivity and the highest ethical standards in situations where conflicts of interest may occur in the conduct of research and governs the disclosure of individual financial or other personal interests, reporting of an individual's financial or other personal considerations that may compromise, or have the appearance of compromising, an investigator's judgement in conducting or reporting research. This is a new policy. [Key Words: Conflict of Interest, financial interest, research, investigator]

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**POLICY STATEMENT:**

It is the policy of University Health system that an individual has an obligation to avoid any situation where it would be reasonable for an objective observer to believe that the person's judgment, ethical considerations, or loyalty may be adversely affected.

**POLICY SCOPE:**

This policy provides requirements for the disclosure of financial or other personal interests or commitments in regards to research performed at the University Health System. The policy applies to all Health System's employees who propose, conduct, or report research, regardless of funding source that includes but not limited to government and non-government funded projects, foundation sponsors, any gift funded projects, clinical trials and unfunded research projects.

**POLICY ELABORATION:**

This policy recognizes general institutional policies, such as the Health Systems' Institutional Conflict of Interest Policy 2.12. The purpose of this policy is to promote the highest ethical standards in situations where conflicts of interest may occur in the conduct of research, and to ensure that there is no reasonable expectation that the design, conduct, or reporting of research will be biased by a significant financial or personal interest of an investigator.

**I. DEFINITIONS:**

- A. Business Entity** - a business, including but not limited to, a sole proprietorship, trust, or any other entity recognized by law.
- B. Conflict of Interest (COI) in research** - an activity or situation, actual, apparent, or potential, in which financial or other personal considerations may compromise, or have appearance of compromising, an investigator's judgement in conducting or reporting research or lead to a personal advantage. This conflict may result in personal or financial gain or advantage or could cause or appear to cause bias in the design, conduct or reporting of research, or in exercising an institutional duty or responsibility in relation to research.
- C. Conflict of Commitment** - a situation where the individual undertakes external commitments that burden, interfere, or detract from the member's primary obligations and commitments to the Health System.
- D. Engaged in Research** - Health System employees or agents intervene or interact with human subjects for purposes of research. Health System employees or agents obtain individually identifiable private information about human subjects for purposes of research; or Health System receives a direct award to conduct human subjects research, even where all activities involving human subjects are carried out by a subcontractor or collaborator.
- E. Family Member** - a parent or child within the first degree of consanguinity (blood) or affinity (marriage). This term is also inclusive of significant other or any first-degree relative of an investigator or research personnel.
- F. Institutional Review Board (IRB)** - any board, or other group formally designated by an institution to review, to approve the initiation of, and to conduct periodic review of biomedical research involving human subjects. The primary purpose of such

review is to assure the protection of the rights and welfare of the human subjects.

- G. Intellectual Property** - Creative works or ideas embodied in a manner, which is shared, recreated, emulated, or manufactured. State and federal laws protect intellectual property. These laws govern inventions, patents, trademarks, unfair competition, copyrights, trade secrets, data and Technical Data, the right of publicity, and new plant varieties. Examples of intellectual property include inventions; patents; copyrights; designs; know-how; business, technical, and research methods; and other types of intangible business assets such as goodwill and brand recognition. (NIH Glossary)
- H. Investigator** - the principal investigator and any other person who is responsible for the design, conduct, or reporting of research to develop or contribute to generalizable knowledge. For purposes relating to financial interests, “Investigator” includes the investigator’s spouse and dependent children.
- I. Managing Conflict of Interest** – is to take action to address a financial or other conflict of interest, which includes reducing or eliminating the conflict of interest, to ensure that the design, conduct, and reporting of research are free from bias or the appearance of bias.
- J. Personal Interests** - family or other significant associations and/or obligations that conflict with the best interests of the Health System. Examples of personal interests would include, but are not limited to, gratuities and gifts (such as event tickets), sexual favors, power, status, influence, etc.
- K. Professional Services** - occupations that require specialized training, education, skill, and competence.
- L. Travel** – travel that is reimbursed or sponsored in the preceding twelve months, including the purpose of the trip, the identity of the sponsor/organizer, the destination, the duration, and the value

of the travel.

**M. Research** - a systematic investigation, including research development, testing, and evaluation, designed to develop or contribute to generalized knowledge.

**N. Significant Financial Interest** - anything of monetary value or potential monetary value held by an investigator (or the investigator's family member), and that reasonably appears to be related to the investigator's institutional responsibilities. A financial interest may consists of one or more of the following financial interests of the investigator (or a family member) that reasonably appears to be relates to the investigator's responsibilities or ethical considerations:

1. Ownership of the voting stock or shares of a business entity or ownership \$5,000 or more of the fair market value of a business entity;
2. Funds received by the person from a business entity exceeds 10 percent of the person's gross income;
3. If the value of any remuneration received from the entity in the twelve months preceding the disclosure and the value of any equity interest in the entity as of the date of disclosure and the value of any equity interest in the entity as of the date of disclosure, when aggregated, exceeds \$5000. Remuneration includes salary and any payment for services not otherwise identified as salary such as consulting fees, honoraria, paid authorship. Equity interest includes any stock, stock option, or ownership interest, as determined through reference to public prices or other reasonable measures of fair market value.
4. Intellectual property rights and interests such as patents, copyright, or trademarks.
5. Any travel reimbursed or sponsored travel in the preceding

twelve months, such as salary, consulting fees, honoraria, or paid authorship and travel.

6. Any payment for services other than salary, such as consulting fees, honoraria, or paid authorship.
7. A position resulting in a fiduciary duty, such as director, officer, partner, trustee, employee, or any position of management.

- O. Significant Personal Interest** - is any managerial, professional, or fiduciary position held in any third-party organization (e.g., as an officer, director, trustee, advisory board member, board of directors, or other managerial position), whether or not he or she is compensated
- P. Investigator's Excluded Interests** - the term "Significant Financial Interest" does not include the following: salary or other remuneration paid by the Health System to the investigator if the investigator is currently employed or otherwise appointed by the Health System; income from investment vehicles, such as mutual funds and retirement accounts, as long as the investigator does not directly control the investment decisions made in these vehicles; income from seminars, lectures, preceptorship or other teaching engagements; travel reimbursed or sponsored by a federal, state, or local government agency, an institution of higher education, an academic teaching hospital, medical center, or research institute affiliated with an institution of higher education; income from service on advisory committees or review panels for a federal, state or local government agency or institution of higher education.
- Q. Significant Other** - a spouse, or individuals who share a dwelling/cohabitate, file joint tax returns, share a checking account or have other joint financial interests, share child-rearing responsibilities and/or demonstrate some similar evidence of influence over one another's lives.

## **II. INVESTIGATOR'S DUTY TO DISCLOSE CONFLICTS OF INTERESTS**

- A.** At the initial approval of the research protocol by the Health Science Center's Institutional Review Board, each University Health System Investigator must complete and submit the COI Questionnaire to the Integrity Services Department per the Health Systems' Institutional Conflict of Interest Policy 2.12. The Investigator will disclose any Conflict of Interest and other information that is required.
1. The UHS Clinical Research Department will notify the Integrity Services Department of the Health System Employee engaged in Clinical Research as well as the approved Health Science Center's Institutional Review Board number.
  2. The Integrity Services Department will send the COI Questionnaire to the Health System employee engaged in research for completion prior to Health System approval of the research study.
  3. Updating the COI disclosure occurs within 30 days of the Investigator's discovering or acquiring a new SFI.

## **III. PROCEDURE TO DISCLOSE CONFLICTS:**

- A.** An investigator is responsible for completing and submitting an annual Conflict of Interest Disclosure Form to the Office of Integrity. The investigator is also required to provide updates to the disclosure within 30 days of discovering or acquiring a new significant financial interest. If there is any doubt about the existence of an actual or apparent conflict of interest, the investigator should err on the side of disclosure.
- B.** An investigator must notify staff, subordinates, collaborators or students of the presence of a conflict of interest and requirements for disclosure if they are to perform as a research assistant or sub-

investigator on the research project.

- C.** University Health System employees disclosure statement must include the following information regarding a significant financial interest or personal commitment:
1. Significant financial interests or personal commitments as outlined above;
  2. Intellectual property rights and interests such as patents, copyright, or trademarks;
  3. Other activities or situations that may present an actual, apparent, or potential conflict of interest.
- D.** Prohibited conflicts are never acceptable and, therefore, should not occur. Immediate action must be undertaken to disclose and eliminate any prohibited conflict. In making disclosures under this section, the employee shall:
1. Disclose dollar amounts in rounded, whole dollars.
  2. When describing a source, provide the name and address for the source.
  3. Disclose at any point when the Investigator and/or Research Personnel establish a new outside relationship, or change an existing relationship that creates a potential conflict under this policy.
- E.** The conflict of interest official may request further information about an employee's travel, including the monetary value of the travel, in order to determine whether the travel constitutes a financial conflict of interest.
- F.** Investigators are not permitted to begin any research activity when they have reported an actual or apparent conflict of interest before they receive a written determination from the Sr. Vice



President of Research & Information Management (and IRB as applicable) as to how to manage the conflict.

- G.** In the event that ethical concerns or conflicts of interest not related to research are identified as a result of this Policy's requirements, the Clinical Research Department may refer the issue and relevant information to appropriate Health System's officials.

#### **IV. MANAGEMENT OF FINANCIAL CONFLICT OF INTEREST**

- A.** Conflicts of interest related to purchasing transactions are to be disclosed and managed as set forth in the Conflicts of Interest, University Health System (UHS) Institutional Policy 2.12. Conflicts of interest involving senior-level Health System's employees are subject to the Health System's Institutional Conflict of Interest policy.
- B.** If it is determined that an actual, perceived, or apparent conflict of interest exists, the investigator may be required to comply with a management plan to ensure the reduction, management or elimination of the conflict. A Management plan may impose any condition and prescribe an action necessary to manage a financial conflict of interest, including an action reducing or eliminating the financial conflict of interest, to ensure that the design, conduct, or reporting of the research is free from bias or the appearance of bias.
  - 1. If the conflict of interest official determines that the employee has a financial conflict of interest, the official and designated individuals, in cooperation with the employee, must develop a management plan to govern the conflict.
  - 2. It is the responsibility of the investigator and/or research personnel to comply with each element of a required management plan.

3. Conditions or restrictions that might be imposed by the Health System to manage, reduce or eliminate actual or potential conflicts of interest include and not limited to:
    - a. public disclosure of relevant significant financial interests (e.g., when presenting or publishing the research);
    - b. for research projects involving human subjects research, disclosure of financial conflicts of interest directly to participants;
    - c. monitoring of research by independent reviewers;
    - d. modification of the research plan;
    - e. disqualification from participation in the portion of the activity that would be affected by the significant financial interests;
    - f. divestiture of significant financial interests; or
    - g. severance of the relationships that create actual or potential conflicts.
  4. If the conflict of interest official learns of a significant financial interest that was not timely disclosed or was not timely reviewed (by institutional approval date),
    - a. Determine whether the significant financial interest is a financials conflict of interest.
    - b. If a financial conflict of interest exists, implement a management plan or other measures to ensure the objectivity of the research going forward.
- C.** Failure to comply with this policy may subject an employee to sanctions up to and including termination.

## **V. FEDERAL ENFORCEMENT**

- A.** This policy is intended to be consistent with federal and state law. Where there is a discrepancy, the applicable federal or state law or rule of the funding agency will take precedence, unless the law or rule is less restrictive than the Health System's more stringent standard.
- B.** Federal Regulations, 42 CFR Part 50, Subpart F, and 45 CFR Part 94, require the institution to notify the Health and Human Services (HHS) Public Health Services (PHS) of instances in which the failure of an employee with this policy or management plan appear to have a biased design, conduct, or reporting of PHS funded research. The Health System must make information available to Health and Human Services (HHS) or the PHS awarding component as required by federal regulation.
- C.** HHS determines whether a clinical research protocol funded by PHS to evaluate the safety or effectiveness of a drug, medical device, or treatment has been designed, conducted, or reported by an employee with a financial conflict of interest was mismanaged or not reported to the Health System as required by federal regulation. The Health System is required to notify the employee involved to disclose the financial conflict of interest in each public presentation of the results of the research and to request an addendum to previously published presentations.

### **REFERENCES/BIBLIOGRAPHY:**

Code of Federal Regulations: Bayh-Dole Act (37 CFR 401)  
<https://grants.nih.gov/policy/intell-property.htm>

Conflicts of Interest, University Health System (UHS) Institutional Policy 2.12

National Institute of Health. <https://grants.nih.gov/grants/glossary.htm#I>

Protection of Human Subjects in Research and the Conduct of Research within

the University Health System, Institutional Policy 9.01

Public Health, Policies of General Applicability, 42 CFR 50

Public Welfare, Responsible Prospective Contractors 45 CFR 94

Texas Government Code, Title 5 Open Government; Ethics, Chapter 572 –  
Personal Financial Disclosure, Standards of Conduct, and Conflict of Interest

**OFFICE OF PRIMARY RESPONSIBILITY:**

Senior Vice President, Research & Information Management



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### **Consideration and Appropriate Action Regarding Policy No. 9.01.02, Expanded Access and Use of an Investigational Device, Drug, or Biologic Research**

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#### **Background:**

This new policy provides written guidelines to University Health System employees and affiliate staff on the emergency use of an unapproved investigational biologic, device, or drug outside of a clinical trial. When a patient has a serious or life-threatening condition and there is no comparable or satisfactory alternative therapy to diagnose, monitor, or treat the disease, use of an investigational product that has not been approved or cleared by the Federal Food and Drug Administration (FDA) can be authorized to treat the patient.

#### **Analysis:**

The policy lists the circumstances under which a health care provider may use an investigational product outside of a clinical study to save the life of a patient and outlines the process for obtaining the authorization, the investigational product, and billing. The use of an investigational product outside of a clinical trial for treatment of a patient is called “expanded access.”

#### **Fiscal Impact:**

This policy describes the notification process to ensure all Health System departments receive proper notification, authorization and billing to minimize the financial impact on the Health System and ensure appropriate approvals and payment reimbursement.

**Strategic Note:**

This new policy highlights our institutional commitment to improving health and providing high quality compassionate patient care through innovation, education and discovery. This policy also provides a pathway for patients and their physicians to gain access to the newest therapies and diagnostics to treat patients with serious and life threatening diseases outside of clinical trials. The policy support the Corporate Protection of Human Subjects Policy 9.01.

**Recommendation:**

Policy No. 9.01.02, Expanded Access and Use of an Investigational Device, Drug, or Biologic Research is a new policy that will provide guidance to staff and institutional compliance with the Food and Drug Administration (FDA), 21<sup>st</sup> Century Cures Act, Code of Federal Regulation, Public Health Service Act, as well as the Right to Try Act.

**This policy is presented for approval by the Board of Managers**

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Roberto Villarreal, MD, MPH  
Senior Vice President  
Research & Information Management

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George B. Hernández, Jr.  
President/Chief Executive Officer

**TITLE: EXPANDED ACCESS AND USE OF AN INVESTIGATIONAL DEVICE, DRUG, OR BIOLOGIC RESEARCH**

**PURPOSE:** To provide written guidelines to University Health System (UHS) employees as well as affiliate staff of the Health System to include: business associates (BA), contractors, as well as subcontractors in support of Federal and State Legislative such as the Federal Food and Drug Administration in regards to the emergency use of an unapproved investigational biologic, device, or drug. This is a new policy. [Key Words: Unapproved Investigational Device, Drug, or Biologic, Investigational Device Exemption (IDE), Emergency Use, Food and Drug Administration (FDA), Institutional Review Board (IRB).]

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**POLICY STATEMENT:**

When a patient has a serious or life-threatening condition that is not addressed by current approved treatments, an investigational medical device, drug, or biologic that has not been approved or cleared by the Food and Drug Administration (FDA) can be used to treat the patient.

**POLICY ELABORATION:**

Investigational product with significant risks may only be used on human subjects through an FDA approved clinical trial for which an investigational device, drug, or biologic is utilized. However, there are circumstances when a health care provider may use an investigational product outside of a clinical study to save the life of a patient or to help a patient suffering from a serious disease or condition for which no other alternative therapy exists. Expanded Access is the use of an investigational device, drug, or biologic outside of a clinical trial for treatment, diagnosis or clinical monitoring of a patient with a serious disease or condition. The FDA allows a physician to use an unapproved investigational article when all appropriate regulatory requirements are met.

## I. DEFINITIONS

- A. Clinical Investigation** - an experiment that involves a test article and one or more human subjects and that either is subject to requirements for prior submission to the Food and Drug Administration under section 505(i) or 520(g) of the act, or is not subject to requirements for prior submission to the Food and Drug Administration under these sections of the act, but the results of which are intended to be submitted later to, or held for inspection by, the Food and Drug Administration as part of an application for a research or marketing permit. (21 CFR 50.3(c)).
- B. Emergency Use** - is defined as the use of an occurrence of an unapproved drug, biologic (i.e., Emergency IND or Emergency Protocol), or device (Emergency Use) to treat a life-threatening condition in which no standard acceptable treatment is available and in which there is not sufficient time to obtain IRB approval. Emergency use is emergency clinical care and does not meet the DHHS definition of research. The holder of the IND (investigational drugs and biologics) or IDE (medical devices) must notify the FDA of the emergency use. For industry-sponsored, the physician must notify the manufacturer or sponsor about the emergency use and the sponsor notifies the FDA for IND/IDE approval. For a physician-sponsored IND/IDE, or if no IND/IDE exists, the physician must notify the FDA (usually by phone). For Devices, the sponsor must notify the FDA of the emergency use within 5 days through a submission of an IDE Report describing the details of the case and the patient protection measures that were followed.
- C. Expanded Access** - is a potential pathway for a patient with a serious or life-threatening disease or condition to gain access to an investigational medical product (drug, biologic, or medical device) for treatment outside of clinical trials when no comparable or satisfactory alternative therapy options are available through Emergency Use pathway, Compassionate Use or Treatment IND/IDE.



- D. Human Subject** - is an individual who is or becomes a participant in research, either as a recipient of a test article or as a control. A subject may be either a healthy individual or a patient. Therefore, treatment with an investigational agent in a protocol designed to treat a single individual is sufficient for that individual to be considered a human subject even though generalizable knowledge will not result.
- E. Humanitarian Use Device (HUD)** - a medical device intended to benefit patients in the treatment or diagnosis of a disease or condition that affects or is manifested in not more than 8,000 individuals in the United States per year (Section 3052 of the 21st Century Cures Act (Pub. L. No. 114-255)).
- F. Humanitarian Device Exemption (HDE)** - is an application to the FDA that is similar to a premarket approval application, but is exempt from the effectiveness requirements of sections 514 and 515 of the Food, Drug, and Cosmetic Act. FDA approval of an HDE authorizes an applicant to market a Humanitarian Use Device Humanitarian Use Device, subject to certain profit and use restrictions set forth in section 520(m) of the Act. An HDE approval is based on safety and probable benefit. HDEs are exempt from the requirement to provide a reasonable assurance of effectiveness as required in Investigational Device Exemption (IDE) applications. The person who obtains the Humanitarian Device Exemption from FDA is the HDE holder.
- G. Institutional Review Board** - any board, committee, or other group formally designated by an institution to review biomedical research involving humans as subjects, to approve the initiation of and conduct periodic review of such research. (21 CFR 50.3(i)).
- H. Institutional Review Board Approval** - the determination of the IRB that the clinical investigation has been reviewed and may be conducted at an institution with the constraints set forth by the

IRB and by other institutional and federal requirements.

- I. Investigational Device Exemption (IDE)** - the allowance of an unapproved medical device to be shipped for use for Investigation / Investigational purposes. It is also required when an FDA approved or FDA cleared device is used in a Clinical Investigation for the purposes of testing safety or effectiveness (unless exempt from prior submission for the IDE or where abbreviated requirements may be allowed) where the intent is for the data to be included in a submission to the FDA or may later be held for inspection by the FDA. FDA has 30 days to review the IDE request and notify the sponsor if approval is withheld.
  
- J. Investigational New Drug (IND)** - a new drug or biological drug that is used in a clinical investigation. The term also includes a biological product that is used in vitro for diagnostic purposes.
  
- K. Life Threatening** - diseases or conditions where the likelihood of death is high unless the course of the disease is interrupted and diseases or conditions with potentially fatal outcomes, where the end point of clinical trial analysis is survival. The criteria for life-threatening do not require the condition to be immediately life-threatening or to immediately result in death. Rather, the recipients must be in a life threatening situation requiring intervention before review at a convened meeting of the IRB if feasible.
  
- L. Research** - a systematic investigation, including research development, testing, and evaluation, designed to develop or contribute to generalized knowledge.
  
- M. Severely debilitating** - diseases or conditions that cause major irreversible morbidity. Examples of severely debilitating conditions include blindness, loss of arm, leg, hand or foot, loss of hearing, paralysis or stroke.

- N. Sponsor** - an individual who both initiates and actually conducts, alone or with others, a clinical investigation, i.e., under whose immediate direction the test article is administered or dispensed to, or used involving, a subject. The term does not include any person other than an individual, e.g., corporation or agency. (21 CFR 50.3(e)).
- O. Sponsor-investigator** - an individual who both initiates and actually conducts, alone or with others, a clinical investigation, i.e., under whose immediate direction the test article is administered or dispensed to, or used involving, a subject. The term does not include any person other than an individual, e.g., corporation or agency. (21 CFR 50.3(f)).
- P. The Right to Try Act** - a law in which another way for patients who have been diagnosed with life-threatening diseases or conditions who have tried all approved treatment options and who are unable to participate in a clinical trial to access certain unapproved treatments. Right to Try Act 2018 (Pub. L. No. 115-176).
- Q. Test Article** - means any drug (including a biological product for human use), medical device for human use, human food additive, color additive, electronic product, or any other article subject to regulation under the act or under sections 351 and 354-360F of the Public Health Service Act (42 U.S.C. 262 and 263b-263n). (21 CFR 50.3(j)).

## **II. EXPANDED ACCESS CATEGORIES**

- A.** Expanded Access is prior to FDA approval and outside of a clinical trial.

  - 1. The emergency use for life-threatening diseases or conditions.

2. Expanded Access for patient(s) who do not meet the criteria for inclusion in a trial, but may benefit from the use of a test article.
3. Treatment use, to expand the number of subjects who may be permitted to participate in a trial that shows promise.
  - (i) Single patient Investigational New Drug (IND), Small group Treatment IND or a full protocol Treatment IND. (other mechanisms include: Open Label Protocol or Open Protocol IND, Group C Treatment IND, or under the FDA's Parallel Track policy).
4. Continued access to investigational devices for subjects participating in a trial after the trial is complete, but prior to FDA approval.

### **III. USE OF AN INVESTIGATIONAL DEVICE**

#### **A. Emergency Use of an FDA Investigational Device requires:**

1. In the event an investigational device is used in an emergency under this exception, the device developer must notify the FDA immediately after shipment. In addition, the physician employing the device will make every effort to protect subjects including, as applicable:
  - a. Obtaining an independent assessment by an uninvolved physician;
  - b. Obtaining informed consent from the patient or legally authorized representative;
  - c. Notify IRB of record as soon as practicable; and

- d. Obtaining authorization from the Investigational Device Exemption (IDE) holder, if an approved IDE for the device exists.
2. If UT IRB is the IRB of record, the treating physician must Report to the IRB within five working days and otherwise comply with IRB requirements, which include submitting the following documents to the IRB of record:
    - a. IRB Notification Form
    - b. Informed Consent or Independent Physician Certification
    - c. Device Emergency Use Checklist
    - d. Evaluate the likelihood of a similar need occurring again and, if future use is likely, immediately initiate efforts to obtain IRB approval and an approved IDE for subsequent use; and
    - e. If an IDE for the use already exists, notify the sponsor of the emergency use, or if an IDE does not exist, notify the FDA of the emergency use, and provide the FDA with a written summary of the conditions constituting the emergency, subject protection measures, and results.
  3. For all other IRB of record follow the guidelines per the IRB.
- B. Expanded Access of an FDA Investigational Device:**
1. Expanded Access:
    - a. Prior FDA approval is needed before compassionate use occurs. In order to obtain FDA approval, the

sponsor should submit an IDE supplement requesting approval. After receiving FDA and IRB of record approval the physician is able to treat the patient identified in the supplement.

2. Treatment Use of an FDA Investigational Device:

- a. Approved IDEs specify the maximum number of clinical sites and the maximum number of human subjects that may be enrolled in a study. During the course of a clinical trial, if the data suggests that the device is effective, then the trial may be expanded to include additional patients with life threatening or serious diseases. Treatment use may begin 30 days after FDA receives the treatment IDE submission, unless FDA notifies the sponsor otherwise. To qualify for a treatment use IDE:
  - i. If the disease is life-threatening, a device may be eligible for a treatment use IDE prior to completion of all clinical trials.
  - ii. The subject(s) must also have no comparable or satisfactory alternatives to the investigational device.

3. Continued Access to an Investigational Device:

- a. The FDA may allow continued enrollment of subject(s) after an IDE controlled clinical trial is complete, while a marketing application is being prepared by the sponsor or reviewed by the FDA, and to facilitate the collection of additional safety and effectiveness data to support the marketing application or to address new questions regarding the investigational device. This is referred to as an “extended investigation.”

C. Humanitarian Use Device

A. All uses of a HUD require IRB approval as well as the Health System Clinical Research Department who will then notify Health System officials.

1. A HUD is deemed a clinical investigation if it includes:

a. When a HUD is used according to its approved labeling and indication(s) and involves the collection of safety and effectiveness data. The device is therefore legally marketed and an IDE is not required.

b. When a HUD is used for an indication not approved under the HDE and the plan is to safety and effectiveness data to support PMA. In this situation, prior submission to the FDA for an IDE would need to occur.

c. When the use meets the regulatory definition of a clinical investigation per 21 CFR Parts 50 and 56 and is not approved under this policy.

2. HUDs that do not fall under clinical investigations include:

a. When a HUD is used according to its approved label and indications, and does not collect safety or effectiveness data.

b. When a HUD is used for an indication not approved under the existing Humanitarian Device Exemption and the IRB determined there is no intention or plan to collect safety/effectiveness data to support a Pre-Market Approval for that indication.

- c. When the use does not meet the regulatory definition of a clinical investigation per 21 CFR Parts 50 and 56.
3. All uses of a HUD require IRB approval, unless the HUD is used in an emergent situation deemed by the physician and IRB approval cannot be obtained in time to prevent serious harm or death to a patient.
4. The reporting of a HUD utilized in an emergency, must be reported to the IRB within five days.

#### **IV. USE OF AN INVESTIGATIONAL NEW DRUG OR BIOLOGIC**

##### **A. Emergency Use of an FDA New Drug or Biologic**

1. INDs for Emergency Use also known as compassionate use is the use of a drug or biologic with a human subject in life threatening (or severely debilitating) situation in which there is not sufficient time to obtain IRB approval. This exemption from prior IRB review and approval is limited to a single use. FDA regulations require that any subsequent use of the investigational product at the institution have prospective IRB review and approval. When emergency use of an investigational drug is being decided, the physician must:
  - a. Notify the Health System Clinical Research Department as well as IRB of record. Notification does not substitute for approval, but rather is used solely to initiate tracking to ensure the investigator files a report within five days.
  - b. If the intended subject does not meet the criteria of an existing study protocol, or if an approved protocol does not exist, the usual procedure is to



contact the manufacturer and determine if the drug or biologic can be made available for the emergency use under the company's IND. However, the need for an investigational drug or biologic may arise in an emergency situation that does not allow time for submission of an IND or required amendment. In this case, the FDA may authorize shipment of the drug or biologic in advance of the IND submission.

- i. Report to the IRB within five working days and otherwise comply with IRB requirements which include; Submitting the following documents to the IRB via IRBMail@uthscsa.edu:
  - a) IRB Notification Form
  - b) Informed Consent OR Independent Physician Certification
  - c) FDA IND Letter
  - d) Drug Emergency Use Checklist

**B. Expanded Access of an New Drug or Biologic**

1. Expanded Access prior to FDA approval is needed before compassionate use occurs. In order to obtain FDA approval, the sponsor should submit an IND supplement requesting approval. After receiving FDA and IRB of record approval the physician is able to treat the patient identified in the supplement.
2. Treatment Use of an FDA Investigational Drug or Biologic

- a. A treatment IND may be granted only after sufficient data have been collected to show that the drug in question “may be effective” and does not pose unreasonable risks. In addition, the following criteria must be met:
  - b. The drug or biologic must be intended to treat a serious or immediately life-threatening disease;
  - c. There is no satisfactory alternative treatment available;
  - d. The drug or biologic is already under investigation, or trials have been completed; and
  - e. The trial sponsor is actively pursuing marketing approval
3. Continued Access to an Investigational Drug or Biologic
  - a. The FDA may allow continued enrollment of subject(s) after a controlled clinical trial under an IND has been completed to allow access to the investigational drug or biologic, while a marketing application is being prepared by the sponsor or reviewed by the FDA, and to facilitate the collection of additional safety and effectiveness data to support the marketing application or to address new questions regarding the investigational device. This is referred to as an extended investigation.

**V. Notification To FDA, IRB of Record, and the Health System Clinical Research Department**

- A. The FDA expects the physician to make the determination that the patient's circumstances meet the above criteria, to assess the potential for benefit from the use of the unapproved device, drug,

or biologic and to have substantial reason to believe that the benefit will exist.

- B.** The Physician or the IRB of Record will provide all documentation to Health System Clinical Research Department.
- C.** Notification to the Health System Clinical Research Department (Research@uhs-sa.com or (210) 743-6450) must occur as soon as possible. Health System Officials that will be notified include:
  - a. Senior Vice President of Research and Information Management;
  - b. Chief Operating Officer (COO);
  - c. Chief Medical Officer (CMO);
  - d. Chief Nursing Executive;
  - e. Associate Chief Nursing Officers;
  - f. Senior Vice President of Clinical Services;
  - g. Hospital Administrator;
  - h. Chief Legal Officer;
  - i. Any departmental director that will be impacted by the use of the test article. This may include notification to all members of the Product Evaluation Committee.

## **VI. PURCHASING OF DEVICE, DRUGS, OR BIOLOGICS**

- A.** If purchasing a test article occurs, notification to Health System Clinical Research Department is required to ensure all Health System officials receive proper notification.

1. If the sponsor or sponsor investigator provides the test article, then the intake of the investigational product will follow the Health System policy and procedure per impacted department.
2. If the test article is not paid for or provided by the sponsor, sponsor investigator, and is the responsibility of the patient/ third party payer, the test article approval and purchasing will follow the Health System policy and procedure per impacted department. The treating physician maybe responsible for obtaining a prior authorization to treat the patient.

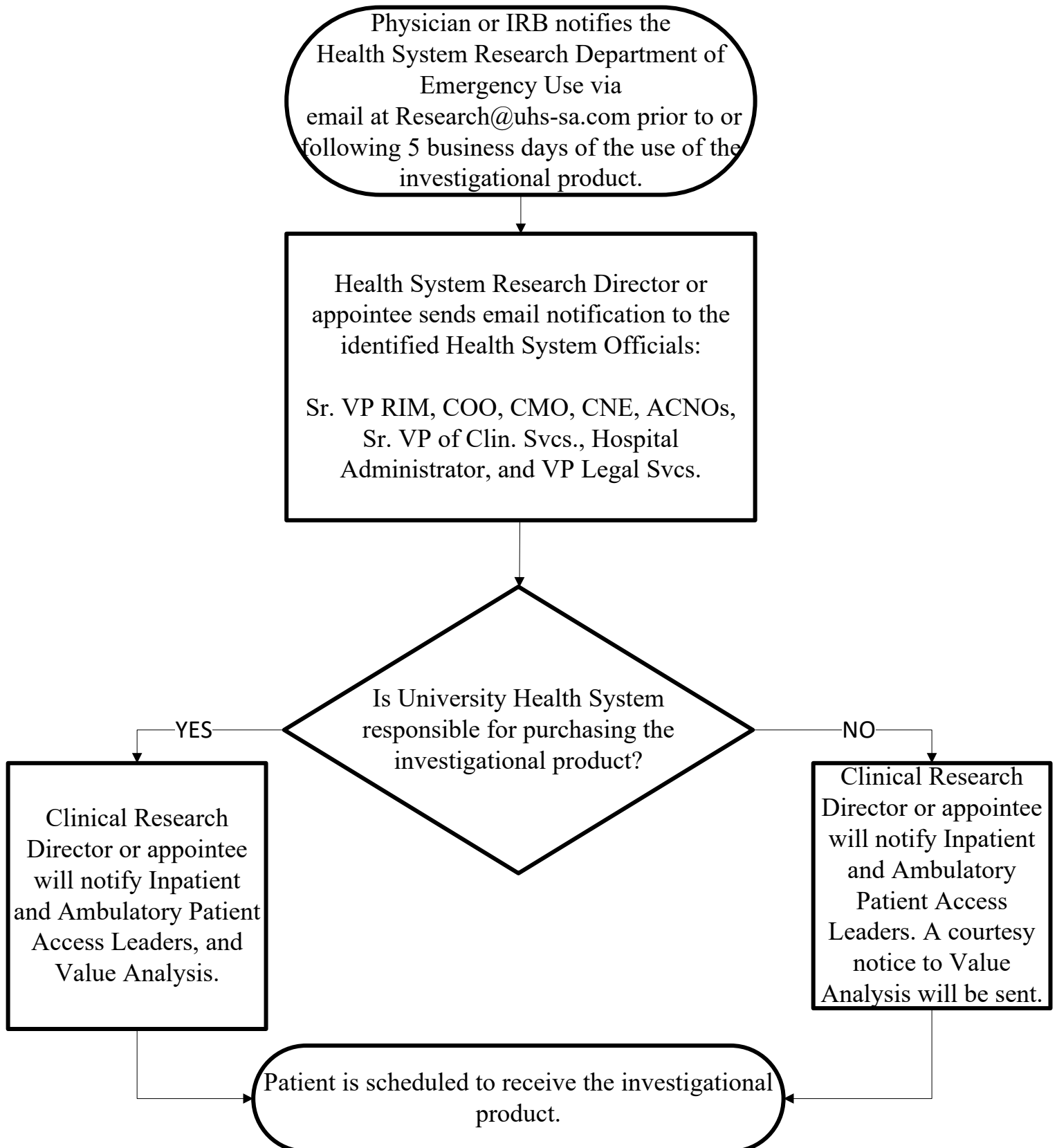
**REFERENCES/BIBLIOGRAPHY:**

21st Century Cures Act (Pub. L. No. 114-255)  
21 CFR Parts 50 and 56  
21 CFR 50.3, Definitions  
21 CFR 312, Investigational New Drug Application  
21 CFR 812, Investigational Device Exemptions  
Public Health Service Act (42 U.S.C. 262 and 263b-263n)  
Right to Try Act 2018 (Pub. L. No. 115-176).

**OFFICE OF PRIMARY RESPONSIBILITY:**

Senior Vice President, Research and Information Management

## Emergency Use Process at University Health System





# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### Consideration and Appropriate Action Regarding Policy No. 10.12, Peer Review Process

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#### **Background:**

The University Health System Board of Managers in Collaboration with the Medical and Dental Staff uses a standard peer review process to promote safe and high quality patient care.

#### **Analysis:**

Through the systematic performance of this peer and quality review, the Health System evaluates the quality of medical and health care services and the competence and performance of providers in order to improve the quality of care and treatment being provided; to monitor the ongoing performance of physicians and non-physician providers; to identify opportunities for improvement; to monitor trends by analyzing aggregate data; and to assure that the peer review process is clearly defined, fair, timely and useful.

This process is intended to be protected from disclosure, and all records and proceedings of this Committee are kept confidential.

#### **Fiscal Impact:**

This new policy does have potential for fines for noncompliance from The Joint Commission.

**Strategic Note:**

The new policy conveys the Health System's obligation to quality and patient safety throughout the Health System by improving practices in regards to Medical and Dental Staff peer review and reappointment.

**Recommendation:**

Staff recommends approval of the new Policy No. 10.12, Peer Review Process

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Bryan J. Alsip, MD, MPH  
Executive Vice President  
Chief Medical Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer

**TITLE: PEER REVIEW PROCESS**

**PURPOSE:** To provide guidelines for the performance of Quality and Peer Review activities for members of the medical-dental staff and advanced practice professionals at University Health System. This is a new policy. [Key Words: Focused Professional Practice Evaluation, Ongoing Professional Practice Evaluation, Peer Review, Quality, Triggers, Criteria, Medical Staff]

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**POLICY STATEMENT:**

The University Health System Board of Managers, in collaboration with the Medical and Dental Staff, uses a standard peer review process to promote safe and high quality patient care.

**POLICY ELABORATION:**

The purpose of the peer review process and policy is to develop and maintain the highest quality provider staff through initial appointment, continuous monitoring, and reappointment. Through the systematic performance of this peer and quality review, the Health System evaluates the quality of medical and health care services and the competence and performance of providers in order to improve the quality of care and treatment being provided; to monitor the ongoing performance of practitioners; to identify opportunities for improvement; to monitor trends by analyzing aggregate data; and to assure that the peer review process is clearly defined, fair, timely and useful. This process is intended to be protected from disclosure, and all records and proceedings of this Committee are kept confidential.

As established by the Medical-Dental Staff Bylaws, these peer and quality review activities are carried out through the Quality Risk Management Committee and its related subcommittees. These activities provide the Health System with a process focused on the patient's care encounters over time through the evaluation of the quality of care as provided by individual practitioners.



**I. Definitions:**

**A. Peer Review** means the evaluation of an individual practitioner's professional performance and competency at initial appointment as well as ongoing professional performance, to include the identification of opportunities to improve the quality of care provided. It includes the process of ongoing professional practice evaluation and focused professional practice evaluation both of which are critical components of the credentialing and privileging process. It also includes case reviews of specific outcomes or events meeting certain criteria or indicators, as well as evaluation of the:

1. Merits of a complaint relating to a health care practitioner and a determination or recommendation regarding the validity of the complaint;
2. Accuracy of a diagnosis;
3. Quality of the care provided by a health care provider.

As used in this policy, peer review and its related component processes do not constitute an investigation.

**B. Peer** means a practitioner who meets the requirements for medical-dental staff membership.

**C. Peer review committee** means the Quality Risk Management Committee, which operates under written bylaws approved by Board of Managers and is authorized to evaluate the competence of physicians.

**D. Track and Trend** means a process defined by the Quality and Clinical Outcomes Management Department which provides a brief report of information obtained in a review process so that the Department can track events and can compile and aggregate data so as to identify any trends which may require further review and/or action.

**E. Departmental Reviewer** means the Quality Reviewer designated by the Clinical Chair of the Department in the relevant specialty to

participate in the review of Quality of Care.

- F. Voluntary Performance Plan** means a plan agreed to by the Involved Provider which may include additional training, monitored practice, chart review or other steps which will enhance quality of care.
- G. Disposition Letter** means a written communication from the QRM Committee informing the Involved Provider of the Committee's determination of the matter under review. This includes, but not limited to, the following: Information Letter, Education Letter, Collegial Intervention, and Voluntary Performance Improvement Plan.

The Peer Review Process incorporates the following component processes:

## **II. THE CREDENTIALING PROCESS**

As provided in the Medical-Dental Staff Bylaws, the Credentialing Committee is charged with reviewing the credentials and qualifications of all applicants for medical-dental staff membership; reviewing pertinent information on current competence and clinical abilities of each individual recommended for appointment/reappointment; and making recommendations to the Executive Committee for membership and delineation of clinical privileges for practitioners in furtherance of the Health System's goal to improve patient care and treatment

## **III. PROFESSIONAL PRACTICE EVALUATION PROCESS**

As provided in Policy No. 10.02.05, Professional Practice Evaluation, the ongoing professional practice evaluation (OPPE) process identifies professional practice trends that impact quality of care. The goal is to monitor current providers to identify trends that require further review in accordance with the Health System's goal to improve patient care and treatment. This is a process that is applied to all providers, and is based on predetermined criteria and thresholds as approved by the Executive Committee.

As further provided in Policy No. 10.02.05, Focused Professional Practice Evaluation (FPPE) is a time-limited period of focused evaluation implemented for all privileges for new applicants and all new privileges for

existing practitioners in furtherance of the Health System's goal to improve patient care and treatment. FPPE may also be utilized when a question arises regarding a currently privileged practitioner's ability to provide quality patient care. For purposes of this policy, an FPPE shall not be considered placement on a performance or quality improvement plan of any type; a formal or informal warning; censure or reprimand; a limitation or requirement placed on a practice; or an investigation.

In the event that a Department Clinical Chair is the subject of a FPPE or an OPPE review, the Quality and Clinical Outcomes Department and the Chair of the Quality Risk Management Committee will designate the reviewer to be assigned to the matter.

Please see Policy No. 10.02.05 for further information on this process.

#### **IV. QUALITY REVIEW PROCESS**

The purpose of conducting quality review of specific cases or events is to evaluate the quality of medical services and the competence and performance of providers through the review of outcomes and clinical care events, in order to improve the quality of care in furtherance of the Health System's goal to improve patient care and treatment. Any Health System issues that include nursing and hospital operations that surface through the following process will be forwarded to the appropriate Health System leader. System issues that are known to have a potential impact on the ability of providers to deliver quality care will be tracked by the QRM at the discretion of the committee.

In the event that a Department Clinical Chair is the subject of a Quality Review, the Quality and Clinical Outcomes Department and the Chair of the Quality Risk Management Committee will designate the reviewer to be assigned to the matter.

The Quality Review Process has levels one through three described below.

##### **A. Quality Review**

Quality Review may be initiated as a result of an outcome or event that meets

certain indicators or criteria. These indicators or criteria may include but are not limited to:

1. Focused Professional Practice Evaluation (FPPE) findings;
2. Electronic Risk Assessment Forms (eRAF);
3. Complaints (patient, provider, staff, other);
4. Surveys;
5. Sentinel Events;
6. Mortality Reviews;
7. Autopsy Disparate Diagnosis (i.e., autopsy identifies relevant diagnosis not made premortem);
8. Pathology (i.e. pathology diagnosis found to be incorrect);
9. Any method that will identify a potential concern regarding care or outcome;
10. Track and Trend Report.

## **B. Guidelines for the Review Process**

1. **LEVEL ONE:** Staff in the Risk Management section of the Quality and Clinical Outcomes Department will perform an initial medical quality screening review in consultation with the Chair of the Quality Risk Management Committee, or the Chair's Designee, as necessary.

Following this review, if a question is identified during the medical quality screening review, further steps will be taken as appropriate for the particular issue(s) identified. Depending on the issue(s) identified, options include, but are not limited to:

- a. Disruptive or unprofessional behavior will be handled consistent with Policy No. 10.11, Disruptive or Unprofessional Behavior by Members of the Medical-Dental Staff, and Article VII, §8.4a of the Medical-Dental Staff Bylaws.
- b. Conflict issues are forwarded to the appropriate leadership over each party for resolution and the

complaint resolution is documented for tracking and trending by the Quality/Risk Management Department.

- c. Corrective Action, including summary suspension, immediate suspension, and issues related to provider impairment will be addressed as set out in Article VIII of the Medical-Dental Staff Bylaws.
  - d. Referral for Departmental Quality of Care (Level Two) Review; Referral for QRM Case (Level Three) Review; or referral to Quality Response Team.
- 2. LEVEL TWO:** Departmental Quality of Care Review is performed by the Department Clinical Chair of the relevant specialty, or their Designee, in the relevant specialty. These individuals are deemed to be agents of the Quality Risk Management Committee and are acting on behalf of the Committee in carrying out its quality and case review functions. This is not an investigation. A standardized form is used which may contain generic questions and a rating system (Level Two Review Form). Reviews are to be submitted within a reasonable time defined as 21 days after the receipt of the review unless an extension is requested and approved by the QRM chair or designee. Completed reviews are submitted to the Quality Risk Management Committee for further review, and disposition.
- a. Options for resolution at this level, subject to Quality Risk Management Committee review and approval, would include the following:
    - i. Recommend that no further review required;
    - ii. Refer for Track and Trend;
    - iii. Refer for Level Three Review;
    - iv. Refer to Quality Response Team as set out below.

- 3. LEVEL THREE:** Departmental Clinical Specialty Review includes the Involved Provider. It is performed by the Department Clinical Chair and/or Designated Departmental Reviewer and the Involved Provider. These individuals are deemed to be agents of the Quality Risk Management Committee and are acting on behalf of the Committee in carrying out its quality and case review functions. This is not an investigation. A standardized form is used which may contain generic questions and a rating system. Completed reviews are submitted to the Quality Risk Management Committee for further review and disposition.
- a. When a Level Three Review is initiated, the Department Clinical Chair and the Involved Provider will be notified in writing that a case is being reviewed.
  - b. The Department Clinical Chair or Designated Departmental Reviewer and the Involved Provider will be provided a Confidential Case Review Packet (Level Three Review Form) which may include the following:
    - i. A brief case summary;
    - ii. Focus of the review;
    - iii. Issues to be addressed.
  - c. The Department Clinical Chair or Designated Departmental Reviewer and the provider will be given an opportunity to respond to the inquiry and to provide specific answers to the questions or issues to be addressed. Reviews are to be submitted within a reasonable time defined as 21 days after the receipt of the review unless an extension is requested and approved by the QRM chair or designee. If no response is provided by the Department Clinical Chair or Designated Departmental Reviewer in a timely fashion, the Department Clinical Chair will be advised

and a replacement reviewer will be appointed by the Quality and Clinical Outcomes Department and the Chair of the Quality Risk Management Committee. If the Involved Provider does not respond in a timely fashion, the Level Three Review will proceed.

- d. Responses, if any, from the Department Clinical Chair or Designated Departmental Reviewer, and the Involved Provider are submitted to Risk Management Staff and the Level Three Review Forms for the case are processed, and submitted to the Quality Risk Management Committee for review and disposition.

### **C. Quality Risk Management Committee Review**

Quality Risk Management Committee Review is a multi-specialty quality review done by designees from multiple departments. These individuals are deemed to be agents of the Quality Risk Management Committee and are acting on behalf of the Committee in carrying out its quality and case review functions. The purpose of this Committee is to review, and to track and trend, if appropriate, the resolutions suggested by Level One (Risk Management Staff and Quality Risk Management Committee Chair or designee), Level Two (Departmental Quality of Care Review) or Level Three (Departmental Clinical Specialty Review) and to make the decision of final disposition of the matter. Options for disposition include:

1. Acceptance or modification of recommendations from the Level One Review;
2. Acceptance or modification of recommendations from the Level Two Departmental Quality of Care Review;
3. Acceptance or modification of recommendations from Level Three Review (Departmental Clinical Specialty Review).
4. The Level Two and Level Three Reviews may have one of three dispositions: *Expected Outcome with No Opportunities for*

*Improvement, Expected Outcome with Opportunities for Improvement, Unexpected Outcome with No Opportunities for Improvement, and Unexpected Outcome with Opportunities for Improvement.*

A. If the Quality Risk Management committee review results in selection of *Expected Outcome with No Opportunities for Improvement* as the disposition, then an informational letter will be sent to the provider notifying them that no further review is required, or the concern was unsubstantiated and will not be tracked.

B. If the Quality Risk Management committee review results in the disposition of *Expected Outcome with Opportunities for Improvement* one of the following options may be considered for provider follow-up:

1. An *Informational Letter* to be sent to the provider in the event that no provider-level opportunity for improvement was identified and no further review is required, and the issue will not be tracked in regards to the provider, however, systems issues may be tracked.
2. An *Informational Letter* to be sent to the provider in the event that no provider-level opportunity for improvement was identified and no further review is required; however, the issue will be tracked in regards to the provider by the Quality Risk Management committee for periodic review for a specified time period for identification of potential trend or unforeseen provider or systems issue.
3. An *Educational Letter* to be sent to the Involved Provider notifying them of potential provider-level opportunities for improvement such as alternative actions or steps for optimal quality of care that might have been considered; and, that the incident will be tracked on Ongoing Professional Practice Evaluation (OPPE). This is intended to enhance the Involved Provider's ability to deliver



excellent and quality care. This is not a reportable action.

- C. If the Quality Risk Management committee review results in the disposition of *Unexpected Outcome with No Opportunities for Improvement* one of the following two options may be considered for provider follow-up:
1. An *Informational Letter* to be sent to the provider in the event that no provider-level opportunity for improvement was identified and no further review is required, and the issue will not be tracked in regards to the provider, however, systems issues may be tracked.
  2. An *Informational Letter* to be sent to the provider in the event that no provider-level opportunity for improvement was identified and no further review is required; however, the issue will be tracked in regards to the provider by the Quality Risk Management committee for periodic review for a specified time period for identification of potential trend or unforeseen provider or systems issue.
- D. If the Quality Risk Management committee review results in the disposition of *Unexpected Outcome with Opportunities for Improvement* one of the following options may be considered for provider follow-up:
1. An *Informational Letter* to be sent to the provider in the event that no provider-level opportunity for improvement was identified and no further review is required, and the issue will not be tracked in regards to the provider, however, systems issues may be tracked.
  2. An *Informational Letter* to be sent to the provider in the event that no provider-level opportunity for improvement was identified and no further review is

required; however, the issue will be tracked in regards to the provider by the Quality Risk Management committee for periodic review for a specified time period for identification of potential trend or unforeseen provider or systems issue.

3. An *Educational Letter* to be sent to the Involved Provider notifying them of potential provider-level opportunities for improvement such as alternative actions or steps for optimal quality of care that might have been considered; and, that the incident will be tracked on Ongoing Professional Practice Evaluation (OPPE). This is intended to enhance the Involved Provider's ability to deliver excellent and quality care. This is not a reportable action.
4. A *Collegial Intervention*, defined as a face to face discussion between the Department Chair or designee and the Involved Provider. Notification of the need to perform collegial intervention will be communicated by the Chair of QRM to the Clinical Chair or designee with a copy to the involved provider. This will also include notification that the incident will be tracked on OPPE. This is not a reportable action. The chair or designee will provide a closure letter to the QRM committee documenting that a discussion occurred.
5. The implementation of a *Voluntary Performance Improvement Plan*, which may include additional education, proctored practice, or other agreed upon steps to further enhance the quality of care. This will be tracked for OPPE, however is not considered an investigation, a FPPE or an involuntary Performance Improvement Plan (PIP).
6. Recommendation for *Referral to the Credentials Committee and/or Medical Executive Committee* that

a formal evaluation be conducted.

6. In the event that any combination of three or more of the following recommendations occur within a 12 month period for an involved provider, the events associated with the provider will be reconsidered as a whole by the Quality Risk Management Committee for consideration for possible FPPE recommendation to the credentials committee (refer to Policy 10.02.05): *Educational Letter, Collegial Intervention, Voluntary Performance Improvement Plan or Referral to the Credentials Committee and/or Medical Executive Committee*.
7. Providers may contact the Director of the Health System Risk Management Department or designee within 30 days after receipt of the disposition letter to discuss and/or arrange a written or in-person appeal meeting with the QRM committee.
8. An external specialty review could be requested from outside the UT Health/UHS for in-specialty/same specialty review of a case and returned to the Committee for final disposition with the approval of the Quality and Risk Management Committee.

**D. Quality Response Team:**

This team consists of the Chair of the Quality Risk Management Committee, Secretary of the Medical Dental Staff, President of the Medical Dental Staff, Health System Chief Medical Officer (or designee), with or without invited *ad hoc* members such as Department Chairs. These individuals are deemed to be agents of the Quality/Risk Management Committee and are acting on behalf of the Committee in carrying out its quality and case review functions and they report directly to the Medical Executive Committee. A Quality Response Team Review is triggered by an event, incident or complaint which has the potential to cause imminent harm to a patient, staff or others. This process may be used to escalate any review, as appropriate. Options for

disposition by the Quality Response Team may include:

1. No action taken;
2. Escalation to the Medical Executive Committee;
3. Recommend Summary (temporary) Suspension pending final disposition. This activity may require self-reporting to the Texas Medical Board;
4. Recommend *ad hoc* review committee with report back to Quality Response Team.

**E. Medical Executive Committee (MEC):** As set out in the Medical Dental Staff Bylaws.

## **V. CONFIDENTIALITY**

- A.** All records relating to quality and peer review shall be confidential and maintained by the Risk Management Department. All records and proceedings under this policy are confidential quality assurance and peer review activities. All proceedings and records of, communications to, persons acting under this policy are confidential and privileged in accordance with TEX. OCC. CODE §160.001 et seq. and TEX. HEALTH & SAFETY CODE §161.031 et seq.
- B.** This policy is based on the statutory authority of the Health Care Quality Improvement Act of 1986, 42 U.S.C. 11101, et seq and TEX. OCC. CODE §160.001 et seq. and TEX. HEALTH & SAFETY CODE §161.031 et seq. All recommendations, communications and actions made or taken pursuant to this policy are deemed to be covered by such provisions of federal and state law providing protection to peer review related activities.

## **REFERENCES/BIBLIOGRAPHY:**

The Joint Commission standards

Policy No.: 10.12  
Page Number: 14 of 14  
Effective Date: 07/28/20

Bylaws of the Medical-Dental Staff

**OFFICE OF PRIMARY RESPONSIBILITY:**

**Executive Vice President/Chief Medical Officer**



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

July 28, 2020

### Consideration and Appropriate Action Regarding the Second Quarter 2020 Investment Report

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Attached for your approval are the Investment Portfolio Summaries for the Health System and CFHP invested funds for the second quarter of 2020. In total, the value of all invested funds as of June 30, 2020 was \$1,620,751,150 consisting of Health System, Project, Certificate and CFHP Funds. The reports include all information required by the Texas Public Funds Investment Act. In addition, the Health System and CFHP portfolio reports have been provided separately. The portfolios earned \$4,122,229 in interest income in the second quarter, a 50% decline from \$8,172,042 in the same period a year ago, reflecting the decline in market rates in the last six months. The portfolio's unrealized gain grew to \$6,586,332.

As of June 30, 2020, the Health System portfolio for operations (excluding CFHP and the debt related funds) was valued at \$982,502,338. The portfolio, consisting of the Operating, Contingency, Capital and Tax Funds, had a weighted average yield-to-maturity of 0.92% and a weighted average maturity of 313 days. The portfolio's yield is well ahead of the 6-month Constant Maturity Treasury (CMT) benchmark, which yielded 0.64%, but modestly trails the longer 1-year CMT benchmark's 1.17% yield. With interest rates falling sharply over the quarter, this portfolio's yield should exceed like maturity benchmarks in the coming months.

In April of 2018 the Health System received bond proceeds of \$308,000,000 from the issuance of the Certificates of Obligation Series 2018. As of June 30, 2020 the Project Fund was valued at \$264,535,949 had a weighted average yield-to-maturity of 1.13% and a weighted average maturity of 278 days. The Project Fund is held in assets meeting the PFIA requirements, with \$135,630,887 in money markets or maturing in less than 180 days to meet any liquidity needs. This portfolio's yield exceeds the 6-month CMT's 0.64% and roughly matches the 1-year CMT's 1.17%.

In late-February of 2020 the Health System received bond proceeds of \$170,000,000 from the issuance of the Certificates of Obligation Series 2020. As of June 30, 2020 this Project

## BCHD Board of Managers Report on Investments for the 2nd Quarter 2020

Tuesday, July 28, 2020

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Fund was valued at \$170,332,603 had a weighted average yield-to-maturity of 0.28% and a weighted average maturity of 324 days. The timing of receipt of these funds coincided with significant market turmoil surrounding the coronavirus, which has impacted the investment strategy and results. This portfolio's yield was below the 6-month CMT's 0.64%, which is a trailing average, due largely to the timing of those investments.

The Health System also collects property taxes for debt service which are segregated into the Certificate Fund. The amount held in this account as of June 30, 2020 was \$17,952,941 and had a weighted average yield-to-maturity of 0.11%. The Certificate Fund monies are held in highly liquid short-term investments in order to make a debt service payment on August 15, 2020.

University Health System began operating a Local Provider Participation Fund (LPPF) which is financed by mandatory payments assessed on private hospitals. As of 6/30/20, the balance in this account is \$24,784,487. The funds are held in highly liquid short term investments in order to process intergovernmental transfers when required. The weighted average yield to maturity for these funds is 0.11%.

The Community First Health Plans, Inc. portfolio (including the Community First Group Hospital Service Corporation PPO) was valued at \$160,642,832 as of June 30, 2020. The CFHP portfolio had a weighted average yield-to-maturity of 0.48% and a weighted average maturity of 171 days. The portfolio's yield fell below both the 6-month and 1-year CMT benchmarks, which yielded 0.64% and 1.17% respectively. The portfolio's yield lags due to CFHP's liquidity requirements which detract from investment performance and dictate an average maturity shorter than these benchmarks.

The second quarter began with much of the nation sheltering in place to weather what many expected to be a very intense, but short economic storm. The initial sign of serious economic damage emerged in filings for first-time unemployment benefits. The first negative employment report arrived in early April as nonfarm payrolls shed -701k jobs in March and the unemployment rate climbed from 3.5% to 4.4%. Company payrolls fell 20.5 million during April with the unemployment rate rising to 14.7%. The BLS also indicated the rate was actually understated by nearly five percentage points due to classification errors, so the true unemployment rate was nearly 20%. Over a 15-week period ending in late June, the total number of filings topped 48 million. Employment conditions improved from there with payrolls (re)adding 2.5 million jobs in May and 4.8 million in June as the economy gradually reopened. While encouraging, at this point businesses have essentially returned a third of the workers they laid-off in the spring, but even that doesn't tell the whole story.

**BCHD Board of Managers Report on Investments for the 2nd Quarter 2020**

**Tuesday, July 28, 2020**

**Page 3**

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According to the Department of Labor, for the week ending June 13 the total number of Americans receiving either state or federal unemployment benefits stood at \$31.5 million.

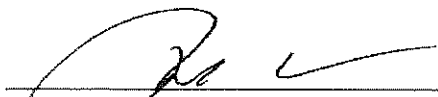
With stores closed, consumer spending declined as retail sales dropped -8.2% in March and -14.7% in April before rising +17.7% in May, leaving retail sales just 8% below the pre-virus period from a year ago.


The U.S. officially entered recession as the longest economic expansion on record came to a close in February. The final first quarter GDP report showed the U.S. economy contracted by an annualized -5.0. Second quarter GDP won't be released until late-July but is certain to be the weakest single quarter on record with the Atlanta Fed's GDPNow model predicting a -36.8% plunge. A drop of this magnitude leaves behind a lot of damage, but all indications point to both the deepest and shortest recession on record as sales and employment rose sharply in May from still undetermined depths.

While GDP was tumbling, stocks were already in recovery mode with the March sell off fading. The NASDAQ index reached a fresh historical high to end the quarter, while the S&P 500 crept within 1% of its 2020 opening level. Bond yields fell across much of the curve with the two-, three-, five-, and seven-year Treasury notes all trading to record lows. The Fed, not expected to raise rates until late 2022 at the earliest, has flattened out and anchored the short end of the yield curve, while QE, low inflation expectations and negative global yields have capped the intermediate to long end.

The quarter began and ended at a crossroad. The virus threat intensified, diminished and then reemerged. Amid so much uncertainty, concern is warranted. Fed Chairman Jay Powell acknowledged the recovery had begun sooner than expected, but noted the outlook is "extraordinarily uncertain and will depend in large part on our success in containing the virus." Powell also said "a full recovery is unlikely until people are confident that it is safe to reengage in a broad range of activities." Social distancing is incompatible with economic growth.

**This information is presented for approval by the Board of Managers.**

  
\_\_\_\_\_  
Reed Hurley  
Executive Vice President /  
Chief Financial Officer

  
\_\_\_\_\_  
George B. Hernández, Jr.  
President/Chief Executive Officer





## Investment Portfolio Summary

**University Health System**



**University  
Health System**

**For the Quarter Ended**

**June 30, 2020**

Prepared by  
HilltopSecurities Asset Management

**Report Name**

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Certification Page

Executive Summary

Benchmark Comparison

Detail of Security Holdings

Change in Value

Earned Income

Investment Transactions

Amortization and Accretion

Projected Fixed Income Cash Flows

**MARKET RECAP - JUNE 2020:**

Last month in our summary for May we wrote, "Phrases such as the "steepest decline ever" and the "worst in history" will apply to almost every piece of April economic data." The opposite will be true for June as the economic reopening that started in May resulted in significant rebounds that in many cases were the "biggest gain in history." We would, however, caution readers not to put too much stock into the big jumps in the monthly data as things had gotten so bad in April and May they just had to get better. And, despite the improvement evident in much of the economic data, we are nowhere near the levels that prevailed prior to the COVID-19 mandated shutdowns. The employment data is the most obvious place to start as non-farm payrolls grew by a stunning 2.5 million in May. The largest monthly gain in the history of this series going back to 1939 wildly surpassed the consensus forecast for a loss of 7.5 million jobs, and yet was only a tenth of the 22 million jobs lost in March and April. The unemployment rate, expected to climb to 19%, actually declined to 13.3%. The ISM surveys perked up as well with the manufacturing index climbing from 41.5 to 43.1 and the non-manufacturing index from 41.8 to 45.4. While both readings still indicated contraction, the improvement was viewed as a signal that the worst was behind us. Auto sales also topped expectations, rebounding from April's pitiful 8.6 million unit annual pace to 12.2 million. Consumer spending came roaring back in May, too, no doubt reflecting some pent up demand as consumers emerged en masse from the nationwide lockdown and began spending at a furious pace. Sales surged +17.7% during May after a revised -14.7% April decline. Spending was brisk across all categories as it appears the government's response to the crisis has helped support consumer spending. Housing data for May was mixed as existing homes sales fell -9.7% to the lowest level since October 2010. However, since existing sales are measured at closing this data is more reflective of activity during March and April, when many buyers and sellers were in lockdown. By contrast, new home sales are measured when the contracts are signed and they climbed 16.6% during May.

The improving trend in economic data was countered in the later part of June by worrisome trends in COVID-19 data as states that had reopened to great fanfare around Memorial Day saw a dramatic surge in cases. Texas, Florida, and Arizona were hard hit, forcing renewed restrictions and closures as the Fourth of July holiday approached.

Equity markets focused on the positives and extended their rally, with the Dow Jones Industrial Average climbing +1.7% and the S&P 500 gaining +1.8% in June. The Nasdaq composite rose a remarkable +6%, hit a new record high, and is up +12.1% year-to-date as technology stocks have been a beneficiary of the stay at home economy. Bond markets were stable with slight declines of 1-2 basis points in yield across most tenors. The two-year T-note yield closed June at 0.15%, while both the three-year and five-year T-notes set record lows at 0.17% and 0.27% respectively on June 29th. The short end of the yield curve is likely to be anchored by Fed policy for years to come. All in all, it appears the recovery has begun in earnest, but it also appears likely that the path won't be smooth and the outlook is still very much dependent on the path of the virus.

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**For the Quarter Ended**  
**June 30, 2020**

This report is prepared for the **University Health System** (the "Entity") in accordance with Chapter 2256 of the Texas Public Funds Investment Act ("PFIA"). Section 2256.023(a) of the PFIA states that: "Not less than quarterly, the investment officer shall prepare and submit to the governing body of the entity a written report of the investment transactions for all funds covered by this chapter for the preceding reporting period." This report is signed by the Entity's investment officers and includes the disclosures required in the PFIA. To the extent possible, market prices have been obtained from independent pricing sources.

The investment portfolio complied with the PFIA and the Entity's approved Investment Policy and Strategy throughout the period. All investment transactions made in the portfolio during this period were made on behalf of the Entity and were made in full compliance with the PFIA and the approved Investment Policy.

**Officer Names and Titles:**

 Name: Reed Hurley	Title: Executive Vice President / CFO
 Name: Roe Garrett	Title: Executive Vice President / Controller
 Name: Bill Bedwell	Title: Executive Director Reimb / Treas Mgmt
 Name: Cory Cofield	Title: Treasury Manager

**Account Summary**

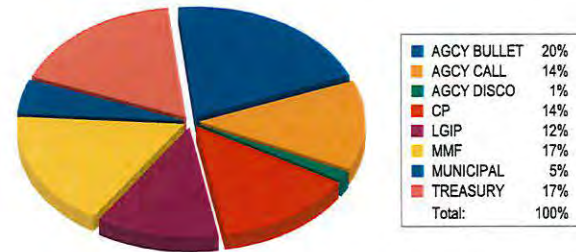
**Allocation by Security Type**

Beginning Values as of 03/31/20

Ending Values as of 06/30/20

Par Value	1,443,408,210.58	1,450,566,039.46
Market Value	1,450,230,247.19	1,460,108,318.33
Book Value	1,443,962,671.99	1,453,799,146.27
Unrealized Gain /(Loss)	6,267,575.20	6,309,172.06
<b>Market Value %</b>	<b>100.43%</b>	<b>100.43%</b>

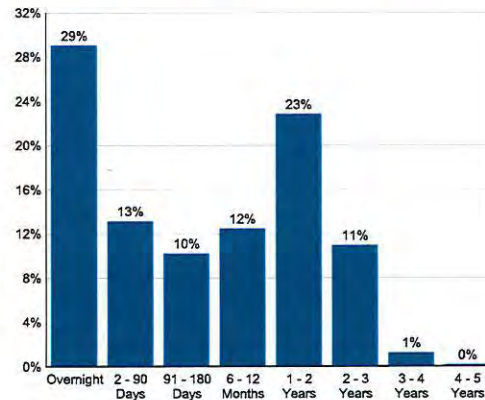
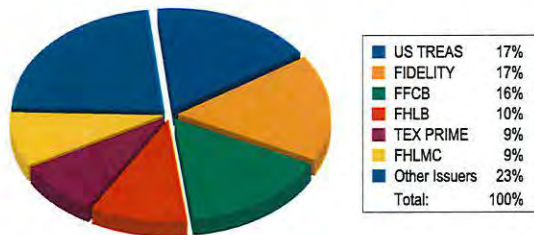
Weighted Avg. YTW	1.453%	0.859%
Weighted Avg. YTM	1.453%	0.859%



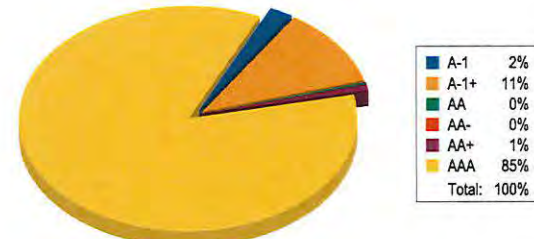
**Allocation by Issuer**

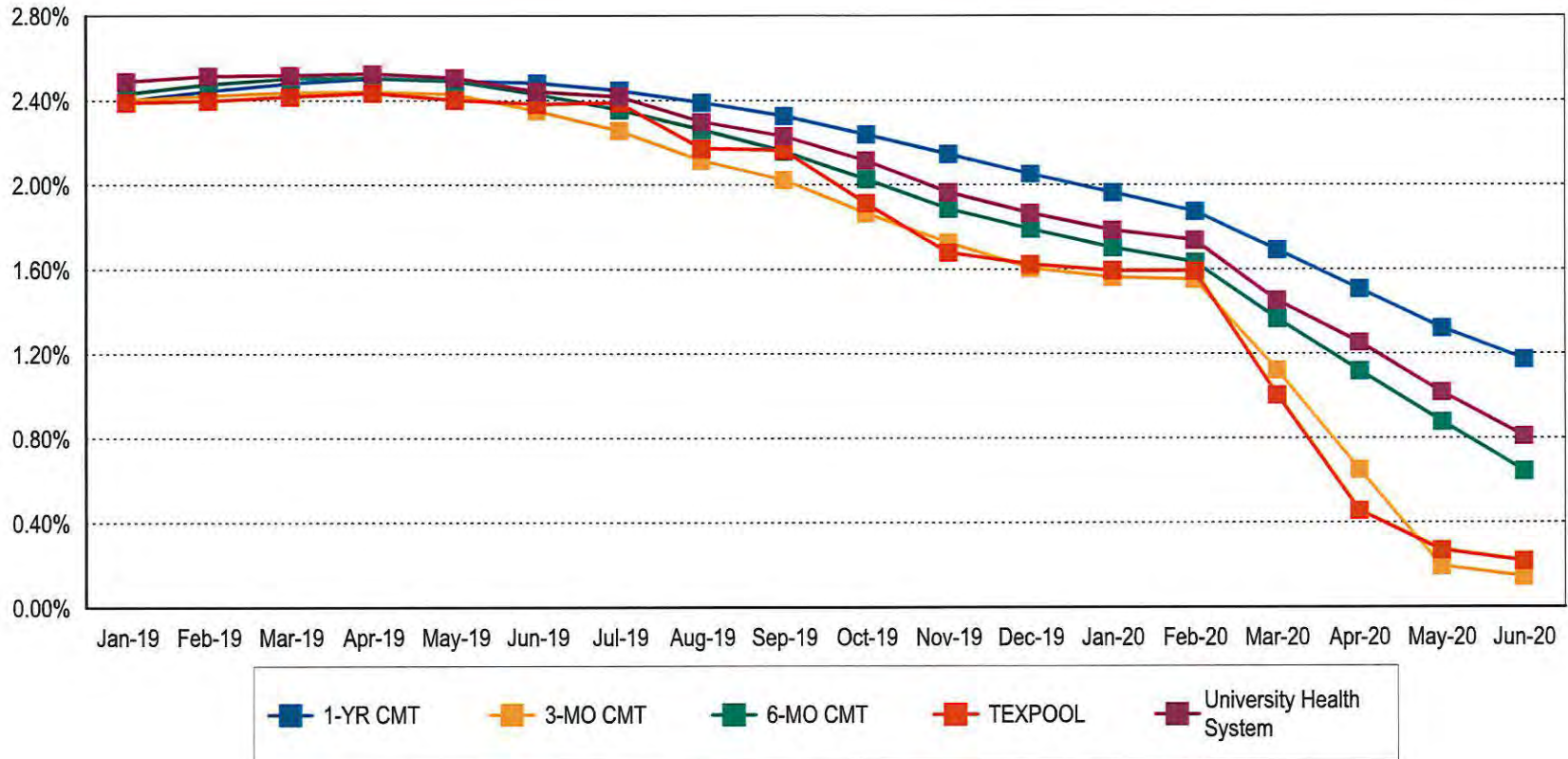
**Maturity Distribution %**

**Credit Quality**



Weighted Average Days to Maturity: 299





**Note 1:** CMT stands for Constant Maturity Treasury. This data is published in Federal Reserve Statistical Release H.15 and represents an average of all actively traded Treasury securities having that time remaining until maturity. This is a standard industry benchmark for Treasury securities. The CMT benchmarks are moving averages. The 3-month CMT is the daily average for the previous 3 months, the 6-month CMT is the daily average for the previous 6 months, and the 1-year and 2-year CMT's are the daily averages for the previous 12-months.

**Note 2:** Benchmark data for TexPool is the monthly average yield.

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
<b>01-Operating Fund</b>																	
FRGXX-UHS		MMF	Fidelity Gov Instl MM					38,964,457.39	100.000	38,964,457.39	38,964,457.39	100.000	38,964,457.39	1		0.110	0.110
<b>Total for 01-Operating Fund</b>								<b>38,964,457.39</b>	<b>100.000</b>	<b>38,964,457.39</b>	<b>38,964,457.39</b>	<b>100.000</b>	<b>38,964,457.39</b>	<b>1</b>		<b>0.110</b>	<b>0.110</b>
<b>02-Contingency Fund</b>																	
FRGXX-UHS		MMF	Fidelity Gov Instl MM					9,706,433.07	100.000	9,706,433.07	9,706,433.07	100.000	9,706,433.07	1		0.110	0.110
TEXPOOL		LGIP	TexPool					8,446,346.03	100.000	8,446,346.03	8,446,346.03	100.000	8,446,346.03	1		0.216	0.216
8821175X8	12/17/19	MUNICIPAL	TX A&M Univ	1.600	07/01/20			2,320,000.00	100.000	2,320,000.00	2,320,000.00	100.000	2,320,000.00	1		1.600	1.600
91514BHB2	01/10/20	CP - INT	Univ of TX	1.750	10/06/20			15,000,000.00	100.000	15,000,000.00	15,000,000.00	100.199	15,029,850.00	98		1.750	1.750
3133EKL61	09/12/19	AGCY BULET	FFCB	1.550	03/04/21			10,000,000.00	99.654	9,965,400.00	9,984,101.50	101.016	10,101,610.00	247		1.788	1.788
9128284B3	01/07/20	TREAS NOTE	U.S. Treasury	2.375	03/15/21			10,000,000.00	100.918	10,091,796.88	10,054,884.00	101.551	10,155,078.00	258		1.590	1.590
3130ACHJ6	01/27/20	AGCY BULET	FHLB	1.800	03/24/21			5,000,000.00	100.273	5,013,650.00	5,008,655.85	101.100	5,054,987.50	267		1.561	1.561
88213APC3	08/14/19	MUNICIPAL	TX A&M Univ	1.964	05/15/21			1,885,000.00	100.000	1,885,000.00	1,885,000.00	101.394	1,911,276.90	319		1.965	1.965
5370962U2	12/19/19	MUNICIPAL	Little Elm ISD		08/15/21			1,010,000.00	96.994	979,639.40	989,319.01	98.751	997,385.10	411		1.852	1.852
9128284W7	11/18/19	TREAS NOTE	U.S. Treasury	2.750	08/15/21			15,000,000.00	101.891	15,283,593.75	15,183,939.30	102.871	15,430,663.50	411		1.644	1.644
3133EKP67	09/17/19	AGCY BULET	FFCB	1.625	09/17/21			15,000,000.00	99.625	14,943,750.00	14,965,710.30	101.738	15,260,682.00	444		1.817	1.817
3130AJGL7	04/02/20	AGCY BULET	FHLB	0.320	10/01/21			8,000,000.00	100.000	8,000,000.00	8,000,000.00	100.100	8,007,968.00	458		0.320	0.320
882723VK2	04/30/20	MUNICIPAL	State of TX	5.000	10/01/21			5,950,000.00	105.871	6,299,324.50	6,257,808.79	105.950	6,304,025.00	458		0.830	0.830
9128285L0	11/18/19	TREAS NOTE	U.S. Treasury	2.875	11/15/21			15,000,000.00	102.430	15,364,453.13	15,252,300.75	103.699	15,554,883.00	503		1.630	1.630
3133ELA95	05/26/20	AGCY CALL	FFCB	0.190	11/26/21	8/26/2020	CONT	10,000,000.00	99.950	9,995,000.00	9,995,323.70	99.978	9,997,773.00	514	57	0.223	0.223
3137EADB2	03/27/20	AGCY BULET	FHLMC	2.375	01/13/22			15,000,000.00	103.345	15,501,750.00	15,429,053.10	103.323	15,498,412.50	562		0.500	0.500
659155HN8	04/21/20	MUNICIPAL	North East ISD, TX	5.000	02/01/22			6,985,000.00	107.397	7,501,680.45	7,445,557.51	107.488	7,508,036.80	581		0.800	0.800
882806EP3	11/21/19	MUNICIPAL	TX Tech Univ	2.620	02/15/22			950,000.00	101.763	966,748.50	962,239.47	102.335	972,182.50	595		1.810	1.810
889855K50	05/19/20	MUNICIPAL	Tomball ISD, TX	5.000	02/15/22			1,250,000.00	106.966	1,337,075.00	1,331,266.65	107.672	1,345,900.00	595		0.952	0.952
3133ELUQ5	03/27/20	AGCY BULET	FFCB	0.700	03/25/22			10,535,000.00	100.319	10,568,606.65	10,564,224.83	100.825	10,621,949.57	633		0.539	0.539
3133ELUX0	03/30/20	AGCY CALL	FFCB	1.000	03/30/22	3/30/2021	CONT	25,000,000.00	100.000	25,000,000.00	25,000,000.00	100.070	25,017,557.50	638	273	1.000	1.000
3134GVJB5	04/06/20	AGCY CALL	FHLMC	1.200	04/06/22	7/6/2020	ONE TIME	20,000,000.00	100.000	20,000,000.00	20,000,000.00	100.016	20,003,164.00	645	6	1.200	1.200
88213AHJ7	01/23/19	MUNICIPAL	TX A&M Univ	2.479	05/15/22			5,000,000.00	98.961	4,948,050.00	4,970,106.25	103.901	5,195,050.00	684		2.809	2.809
3130AJHV4	04/27/20	AGCY CALL	FHLB	0.600	07/27/22	4/27/2021	CONT	10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.015	10,001,504.00	757	301	0.600	0.600
5370962V0	12/19/19	MUNICIPAL	Little Elm ISD		08/15/22			1,010,000.00	95.004	959,540.40	969,468.07	97.482	984,568.20	776		1.939	1.939
313380GJ0	09/16/19	AGCY BULET	FHLB	2.000	09/09/22			15,000,000.00	100.531	15,079,650.00	15,058,915.65	103.882	15,582,226.50	801		1.816	1.816
882806EQ1	03/01/19	MUNICIPAL	TX Tech Univ	2.761	02/15/23			9,340,000.00	100.249	9,363,256.60	9,355,734.16	103.990	9,712,666.00	960		2.694	2.694



University Health System  
 Detail of Security Holdings  
 As of 06/30/2020

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
<b>02-Contingency Fund</b>																	
889855K68	05/19/20	MUNICIPAL	Tomball ISD, TX	5.000	02/15/23			2,925,000.00	110.836	3,241,953.00	3,228,596.66	111.783	3,269,652.75	960		0.981	0.981
3133ELUJ1	03/24/20	AGCY CALL	FFCB	1.000	03/24/23	3/24/2021	CONT	10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.393	10,039,294.00	997	267	1.000	1.000
3136G4VM2	05/11/20	AGCY CALL	FNMA	0.400	05/05/23	5/5/2021	ONE TIME	10,000,000.00	99.975	9,997,500.00	9,997,615.80	100.004	10,000,425.00	1,039	309	0.408	0.408
88213APE9	08/14/19	MUNICIPAL	TX A&M Univ	2.070	05/15/23			7,545,000.00	100.000	7,545,000.00	7,545,000.00	104.538	7,887,392.10	1,049		2.070	2.070
3134GVN79	06/30/20	AGCY CALL	FHLMC	0.500	06/30/23	3/30/2021	QRTLY	10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.017	10,001,699.00	1,095	273	0.500	0.500
8821173A0	07/20/18	MUNICIPAL	TX A&M Univ	2.500	07/01/23			7,260,000.00	97.554	7,082,420.40	7,149,214.72	106.004	7,695,890.40	1,096		3.036	3.036
8821176A7	12/17/19	MUNICIPAL	TX A&M Univ	1.790	07/01/23			1,000,000.00	100.000	1,000,000.00	1,000,000.00	103.894	1,038,940.00	1,096		1.790	1.790
5370962W8	12/19/19	MUNICIPAL	Little Elm ISD		08/15/23			1,515,000.00	92.463	1,400,814.45	1,416,921.43	95.997	1,454,354.55	1,141		2.155	2.155
597495BL3	12/11/19	MUNICIPAL	Midland Cty Fresh Wtr Dist	1.982	09/15/23			1,000,000.00	100.000	1,000,000.00	1,000,000.00	101.605	1,016,050.00	1,172		1.982	1.982
486063ZS2	11/20/19	MUNICIPAL	Katy ISD	2.017	02/15/24			1,645,000.00	100.000	1,645,000.00	1,645,000.00	102.442	1,685,170.90	1,325		2.017	2.017
8821176B5	12/17/19	MUNICIPAL	TX A&M Univ	1.850	07/01/24			1,000,000.00	100.000	1,000,000.00	1,000,000.00	104.924	1,049,240.00	1,462		1.850	1.850
5370962X6	12/19/19	MUNICIPAL	Little Elm ISD		08/15/24			1,000,000.00	89.879	898,790.00	909,844.29	94.460	944,600.00	1,507		2.305	2.305
<b>Total for 02-Contingency Fund</b>								<b>307,277,779.10</b>	<b>100.710</b>	<b>309,332,222.21</b>	<b>309,028,580.89</b>	<b>101.831</b>	<b>312,804,887.37</b>	<b>592</b>		<b>1.251</b>	<b>1.251</b>

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
<b>03-Plant Fund</b>																	
FRGXX-UHS		MMF	Fidelity Gov Instl MM					50,620,795.87	100.000	50,620,795.87	50,620,795.87	100.000	50,620,795.87	1		0.110	0.110
TEXPOOL		LGIP	TexPool					28,788,695.52	100.000	28,788,695.52	28,788,695.52	100.000	28,788,695.52	1		0.216	0.216
TEXPRIME		LGIP	TexPool Prime					67,619,057.39	100.000	67,619,057.39	67,619,057.39	100.000	67,619,057.39	1		0.524	0.524
91514BGW7	11/05/19	CP - INT	Univ of TX	1.860	07/31/20			5,000,000.00	100.000	5,000,000.00	5,000,000.00	100.079	5,003,950.00	31		1.860	1.860
313384B24	02/12/20	AGCY DISCO	FHLB		08/07/20			20,000,000.00	99.238	19,847,583.33	19,968,138.80	99.985	19,996,916.00	38		1.562	1.562
13068CEN1	06/04/20	CP - INT	State of CA	0.240	09/02/20			10,000,000.00	100.000	10,000,000.00	10,000,000.00	99.997	9,999,700.00	64		0.240	0.240
0524BNLQ1	06/04/20	CP - INT	City of Austin, TX	0.200	09/03/20			4,600,000.00	100.000	4,600,000.00	4,600,000.00	99.993	4,599,678.00	65		0.200	0.200
912828ZV1	11/27/19	TREAS NOTE	U.S. Treasury	1.375	09/15/20			10,000,000.00	99.809	9,980,859.38	9,995,060.70	100.247	10,024,655.00	77		1.616	1.616
48306AK22	06/04/20	CP - DISC	Kaiser Foundation Hospital		10/02/20			18,596,000.00	99.913	18,579,883.40	18,583,509.62	99.892	18,575,849.37	94		0.260	0.260
912828Z22	12/18/19	TREAS NOTE	U.S. Treasury	1.625	10/15/20			10,000,000.00	100.004	10,000,390.63	10,000,163.70	100.415	10,041,519.00	107		1.619	1.619
46640PLA9	02/19/20	CP - DISC	J.P.Morgan Sec		11/10/20			25,000,000.00	98.830	24,707,395.83	24,854,250.00	99.961	24,990,210.00	133		1.609	1.609
912828PC8	11/27/19	TREAS NOTE	U.S. Treasury	2.625	11/15/20			10,000,000.00	100.930	10,092,968.75	10,035,940.90	100.910	10,091,016.00	138		1.652	1.652
9128285S5	12/18/19	TREAS NOTE	U.S. Treasury	2.500	12/31/20			10,000,000.00	100.875	10,087,500.00	10,042,228.00	101.164	10,116,406.00	184		1.644	1.644
3130AJ4A4	02/12/20	AGCY BULET	FHLB	1.500	02/10/21			10,000,000.00	99.971	9,997,145.60	9,998,250.90	100.804	10,080,361.00	225		1.529	1.529
3130AJRS0	06/23/20	AGCY BULET	FHLB	0.190	03/29/21			10,000,000.00	100.000	10,000,000.00	10,000,000.00	99.956	9,995,581.00	272		0.190	0.190
9128284G2	09/19/19	TREAS NOTE	U.S. Treasury	2.375	04/15/21			8,000,000.00	100.832	8,066,562.50	8,033,696.80	101.742	8,139,375.20	289		1.835	1.835
3133ELZH0	05/20/20	AGCY BULET	FFCB	0.125	05/14/21			10,000,000.00	99.954	9,995,400.00	9,995,932.60	99.979	9,997,932.00	318		0.172	0.172
3130AJQ69	06/25/20	AGCY BULET	FHLB	0.125	06/15/21			10,000,000.00	99.937	9,993,680.00	9,993,788.30	99.897	9,989,703.00	350		0.190	0.190
3130AGLD5	06/25/20	AGCY BULET	FHLB	1.875	07/07/21			8,250,000.00	101.736	8,393,220.00	8,390,913.38	101.698	8,390,052.00	372		0.192	0.192
779240JW1	04/21/20	MUNICIPAL	Round Rock ISD, TX	5.000	08/01/21			3,095,000.00	105.459	3,263,956.05	3,238,353.44	105.134	3,253,897.30	397		0.700	0.700
9128285F3	01/07/20	TREAS NOTE	U.S. Treasury	2.875	10/15/21			10,000,000.00	102.250	10,225,000.00	10,164,550.00	103.477	10,347,656.00	472		1.580	1.580
3134GVUK2	05/18/20	AGCY CALL	FHLMC	0.300	05/13/22	5/13/2021	ONE TIME	20,000,000.00	99.975	19,995,000.00	19,995,300.20	99.929	19,985,810.00	682	317	0.313	0.313
3133ELN26	06/22/20	AGCY BULET	FFCB	0.260	06/22/22			25,000,000.00	99.970	24,992,500.00	24,992,593.50	100.039	25,009,650.00	722		0.275	0.275
3133ELN26	06/22/20	AGCY BULET	FFCB	0.260	06/22/22			10,000,000.00	99.948	9,994,800.00	9,994,864.90	100.039	10,003,860.00	722		0.286	0.286
3134GVJP4	04/08/20	AGCY CALL	FHLMC	1.125	10/07/22	7/7/2020	ONE TIME	15,000,000.00	100.000	15,000,000.00	15,000,000.00	100.016	15,002,436.00	829	7	1.125	1.125
3134GV4C9	06/30/20	AGCY CALL	FHLMC	0.400	12/29/22	12/29/2020	QRTLY	15,000,000.00	99.995	14,999,250.00	14,999,250.90	99.950	14,992,563.00	912	182	0.402	0.402
3133ELJN5	01/24/20	AGCY CALL	FFCB	1.640	01/24/23	1/24/2022	CONT	10,000,000.00	100.000	10,000,000.00	10,000,000.00	101.762	10,176,241.00	938	573	1.640	1.640
<b>Total for 03-Plant Fund</b>								<b>434,569,548.78</b>	<b>100.066</b>	<b>434,841,644.25</b>	<b>434,905,335.42</b>	<b>100.295</b>	<b>435,833,565.65</b>	<b>252</b>		<b>0.718</b>	<b>0.718</b>



CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
<b>04-Tax Fund</b>																	
FRGX-UHS		MMF	Fidelity Gov Instl MM					57,206,112.38	100.000	57,206,112.38	57,206,112.38	100.000	57,206,112.38	1		0.110	0.110
TEXPRIME		LGIP	TexPool Prime					29,950,580.38	100.000	29,950,580.38	29,950,580.38	100.000	29,950,580.38	1		0.524	0.524
98459RG87	02/26/20	CP - DISC	Yale Univ		07/08/20			7,000,000.00	99.390	6,957,329.17	6,997,754.19	99.998	6,999,889.40	8		1.660	1.660
9128282J8	09/16/19	TREAS NOTE	U.S. Treasury	1.500	07/15/20			8,000,000.00	99.688	7,975,000.00	7,998,839.20	100.051	8,004,088.00	15		1.881	1.881
9128282J8	09/19/19	TREAS NOTE	U.S. Treasury	1.500	07/15/20			6,000,000.00	99.660	5,979,609.38	5,999,043.78	100.051	6,003,066.00	15		1.918	1.918
23505BAA5	11/06/19	CP - INT	DFW Intl Airport	1.850	07/23/20			5,500,000.00	100.000	5,500,000.00	5,500,000.00	100.061	5,503,355.00	23		1.850	1.850
23506FAA5	11/06/19	CP - INT	DFW Intl Airport	1.850	07/23/20			5,000,000.00	100.000	5,000,000.00	5,000,000.00	100.061	5,003,050.00	23		1.850	1.850
13068BFR3	05/22/20	CP - INT	State of CA	0.240	08/20/20			4,160,000.00	100.000	4,160,000.00	4,160,000.00	100.011	4,160,457.60	51		0.240	0.240
79583RJA8	02/13/20	CP - DISC	Salvation Army		09/10/20			13,000,000.00	99.067	12,878,666.67	12,958,977.72	99.956	12,994,280.00	72		1.615	1.615
3130AH2Z5	09/24/19	AGCY BULET	FHLB	1.750	09/16/20			8,500,000.00	99.881	8,489,885.00	8,497,838.37	100.331	8,528,167.30	78		1.873	1.873
9128282Z2	12/18/19	TREAS NOTE	U.S. Treasury	1.625	10/15/20			10,000,000.00	100.004	10,000,390.63	10,000,163.70	100.415	10,041,519.00	107		1.619	1.619
912828PC8	01/07/20	TREAS NOTE	U.S. Treasury	2.625	11/15/20			10,000,000.00	100.863	10,086,328.13	10,037,769.00	100.910	10,091,016.00	138		1.602	1.602
3130AJ4A4	02/12/20	AGCY BULET	FHLB	1.500	02/10/21			20,000,000.00	99.971	19,994,291.20	19,996,501.80	100.804	20,160,722.00	225		1.529	1.529
912828Y20	01/07/20	TREAS NOTE	U.S. Treasury	2.625	07/15/21			10,000,000.00	101.551	10,155,078.13	10,106,232.90	102.531	10,253,125.00	380		1.589	1.589
<b>Total for 04-Tax Fund</b>								<b>194,316,692.76</b>	<b>100.010</b>	<b>194,333,271.07</b>	<b>194,409,813.42</b>	<b>100.301</b>	<b>194,899,428.06</b>	<b>68</b>		<b>1.010</b>	<b>1.010</b>
<b>06-Certificate Fund</b>																	
FRGX-UHS		MMF	Fidelity Gov Instl MM					17,952,940.52	100.000	17,952,940.52	17,952,940.52	100.000	17,952,940.52	1		0.110	0.110
<b>Total for 06-Certificate Fund</b>								<b>17,952,940.52</b>	<b>100.000</b>	<b>17,952,940.52</b>	<b>17,952,940.52</b>	<b>100.000</b>	<b>17,952,940.52</b>	<b>1</b>		<b>0.110</b>	<b>0.110</b>

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
<b>11-Project Fund Series 2018</b>																	
FRGX-UHS		MMF	Fidelity Gov Instl MM					16,076,824.98	100.000	16,076,824.98	16,076,824.98	100.000	16,076,824.98	1		0.110	0.110
TEXPOOL		LGIP	TexPool					9,408,857.19	100.000	9,408,857.19	9,408,857.19	100.000	9,408,857.19	1		0.216	0.216
TEXPRIME		LGIP	TexPool Prime					29,890,714.77	100.000	29,890,714.77	29,890,714.77	100.000	29,890,714.77	1		0.524	0.524
71779YAE5	01/16/20	CP - INT	City of Philadelphia, PA	1.750	07/14/20			20,000,000.00	100.000	20,000,000.00	20,000,000.00	100.034	20,006,800.00	14		1.750	1.750
79584RHB7	04/13/20	CP - DISC	Salvation Army		08/11/20			10,000,000.00	99.633	9,963,333.33	9,987,472.20	99.983	9,998,250.00	42		1.104	1.104
912828L65	09/16/19	TREAS NOTE	U.S. Treasury	1.375	09/30/20			10,000,000.00	99.488	9,948,828.13	9,987,689.60	100.297	10,029,683.00	92		1.875	1.875
912828Z22	09/19/19	TREAS NOTE	U.S. Treasury	1.625	10/15/20			10,000,000.00	99.727	9,972,656.25	9,992,579.10	100.415	10,041,519.00	107		1.884	1.884
912828Z22	01/07/20	TREAS NOTE	U.S. Treasury	1.625	10/15/20			10,000,000.00	100.016	10,001,562.50	10,000,618.90	100.415	10,041,519.00	107		1.603	1.603
9128283G3	12/03/19	TREAS NOTE	U.S. Treasury	1.750	11/15/20			10,000,000.00	100.066	10,006,640.63	10,002,623.40	100.578	10,057,813.00	138		1.679	1.679
9128283L2	09/19/19	TREAS NOTE	U.S. Treasury	1.875	12/15/20			10,000,000.00	99.969	9,996,875.00	9,998,880.90	100.789	10,078,906.00	168		1.900	1.900
9128283Q1	06/21/18	TREAS NOTE	U.S. Treasury	2.000	01/15/21			4,000,000.00	98.406	3,936,250.00	3,986,277.52	100.988	4,039,531.20	199		2.646	2.646
9128283Q1	12/06/19	TREAS NOTE	U.S. Treasury	2.000	01/15/21			6,000,000.00	100.391	6,023,437.50	6,011,453.34	100.988	6,059,296.80	199		1.642	1.642
3133EJCE7	06/21/18	AGCY BULET	FFCB	2.350	02/12/21			2,800,000.00	99.089	2,774,492.00	2,793,926.07	101.308	2,836,634.08	227		2.709	2.709
9128283X6	06/07/19	TREAS NOTE	U.S. Treasury	2.250	02/15/21			9,000,000.00	100.555	9,049,921.88	9,018,631.71	101.313	9,118,125.00	230		1.914	1.914
3137EAEL9	02/11/20	AGCY BULET	FHLMC	2.375	02/16/21			10,000,000.00	100.838	10,083,800.00	10,051,789.40	101.346	10,134,606.00	231		1.539	1.539
313382K69	06/13/18	AGCY BULET	FHLB	1.750	03/12/21			1,700,000.00	97.510	1,657,670.00	1,688,979.38	101.051	1,717,872.44	255		2.696	2.696
9128284B3	12/06/19	TREAS NOTE	U.S. Treasury	2.375	03/15/21			7,000,000.00	100.914	7,063,984.38	7,035,650.79	101.551	7,108,554.60	258		1.646	1.646
9128284G2	02/18/20	TREAS NOTE	U.S. Treasury	2.375	04/15/21			15,000,000.00	101.004	15,150,585.94	15,103,201.35	101.742	15,261,328.50	289		1.495	1.495
3133ELN83	06/25/20	AGCY BULET	FFCB	0.180	06/23/21			10,000,000.00	99.990	9,999,000.00	9,999,016.80	99.993	9,999,280.00	358		0.190	0.190
3130AGLD5	06/23/20	AGCY BULET	FHLB	1.875	07/07/21			10,000,000.00	101.745	10,174,500.00	10,170,772.80	101.698	10,169,760.00	372		0.193	0.193
3133ELKN3	06/25/20	AGCY BULET	FFCB	1.550	01/28/22			10,000,000.00	102.099	10,209,900.00	10,207,707.00	102.082	10,208,243.00	577		0.228	0.228
3133ELN26	06/22/20	AGCY BULET	FFCB	0.260	06/22/22			15,000,000.00	99.974	14,996,100.00	14,996,148.60	100.039	15,005,790.00	722		0.273	0.273
3133ELJN5	01/24/20	AGCY CALL	FFCB	1.640	01/24/23	1/24/2022	CONT	7,000,000.00	100.000	7,000,000.00	7,000,000.00	101.762	7,123,368.70	938	573	1.640	1.640
3133ELWZ3	04/21/20	AGCY CALL	FFCB	0.840	04/21/23	7/21/2020	CONT	15,000,000.00	100.000	15,000,000.00	15,000,000.00	100.003	15,000,522.00	1,025	21	0.840	0.840
4423315T7	09/10/19	MUNICIPAL	City of Houston, TX	1.950	03/01/24			5,000,000.00	100.560	5,028,000.00	5,023,097.10	102.443	5,122,150.00	1,340		1.819	1.819
<b>Total for 11-Project Fund Series 2018</b>								<b>262,876,396.94</b>	<b>100.208</b>	<b>263,413,934.48</b>	<b>263,432,912.90</b>	<b>100.634</b>	<b>264,535,949.26</b>	<b>278</b>		<b>1.130</b>	<b>1.130</b>



University Health System  
 Detail of Security Holdings  
 As of 06/30/2020

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
<b>12-Project Fund Series 2020</b>																	
FRGXX-UHS		MMF	Fidelity Gov Inst'l MM					32,323,736.66	100.000	32,323,736.66	32,323,736.66	100.000	32,323,736.66	1		0.110	0.110
30229AGE3	03/12/20	CP - DISC	Exxon Mobil		07/14/20			10,000,000.00	99.638	9,963,833.33	9,996,208.30	99.995	9,999,475.00	14		1.054	1.054
07287CGU0	05/21/20	CP - DISC	Baylor Scott & White		07/28/20			35,000,000.00	99.962	34,986,777.78	34,994,750.00	99.989	34,995,999.50	28		0.200	0.200
13068BFR3	05/22/20	CP - INT	State of CA	0.240	08/20/20			10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.011	10,001,100.00	51		0.240	0.240
3133ELN83	06/25/20	AGCY BULET	FFCB	0.180	06/23/21			10,000,000.00	99.990	9,999,000.00	9,999,016.80	99.993	9,999,280.00	358		0.190	0.190
3130AGLD5	06/23/20	AGCY BULET	FHLB	1.875	07/07/21			10,000,000.00	101.745	10,174,500.00	10,170,772.80	101.698	10,169,760.00	372		0.193	0.193
912828YJ3	06/16/20	TREAS NOTE	U.S. Treasury	1.500	09/30/21			16,800,000.00	101.688	17,083,500.00	17,074,500.58	101.652	17,077,593.12	457		0.189	0.189
3135G0Q89	06/16/20	AGCY BULET	FNMA	1.375	10/07/21			5,700,000.00	101.515	5,786,355.00	5,783,608.28	101.501	5,785,532.49	464		0.215	0.215
3134GVJ66	06/15/20	AGCY BULET	FHLMC	0.250	06/08/22			20,000,000.00	99.938	19,987,600.00	19,987,877.80	99.901	19,980,134.00	708		0.281	0.281
3133ELJ21	06/15/20	AGCY CALL	FFCB	0.480	06/15/23	12/15/2020	CONT	20,000,000.00	99.950	19,990,000.00	19,990,147.20	100.000	19,999,992.00	1,080	168	0.497	0.497
<b>Total for 12-Project Fund Series 2020</b>								<b>169,823,736.66</b>	<b>100.282</b>	<b>170,295,302.77</b>	<b>170,320,618.42</b>	<b>100.304</b>	<b>170,332,602.77</b>	<b>324</b>		<b>0.278</b>	<b>0.278</b>
<b>20-Bexar Cty Hosp Dist - LPPF</b>																	
FRGXX-UHS		MMF	Fidelity Gov Inst'l MM					24,784,487.31	100.000	24,784,487.31	24,784,487.31	100.000	24,784,487.31	1		0.110	0.110
<b>Total for 20-Bexar Cty Hosp Dist - LPPF</b>								<b>24,784,487.31</b>	<b>100.000</b>	<b>24,784,487.31</b>	<b>24,784,487.31</b>	<b>100.000</b>	<b>24,784,487.31</b>	<b>1</b>		<b>0.110</b>	<b>0.110</b>
<b>Total for University Health System</b>								<b>1,450,566,039.46</b>	<b>100.243</b>	<b>1,453,918,260.00</b>	<b>1,453,799,146.27</b>	<b>100.668</b>	<b>1,460,108,318.33</b>	<b>299</b>		<b>0.859</b>	<b>0.859</b>



**University Health System**  
**Change in Value**  
 From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	03/31/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/20 Book Value	03/31/20 Market Value	06/30/20 Market Value	Change in Mkt Value
<b>01-Operating Fund</b>											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FIPXX	MMF	Fidelity Prime MMF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Inst'l MM	968,796.16	51,096,490.34	(13,100,829.11)	0.00	0.00	38,964,457.39	968,796.16	38,964,457.39	37,995,661.23
<b>Total for 01-Operating Fund</b>			<b>968,796.16</b>	<b>51,096,490.34</b>	<b>(13,100,829.11)</b>	<b>0.00</b>	<b>0.00</b>	<b>38,964,457.39</b>	<b>968,796.16</b>	<b>38,964,457.39</b>	<b>37,995,661.23</b>
<b>02-Contingency Fund</b>											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FIPXX	MMF	Fidelity Prime MMF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Inst'l MM	47,589,370.98	4,908,058.64	(42,790,996.55)	0.00	0.00	9,706,433.07	47,589,370.98	9,706,433.07	(37,882,937.91)
TEXPOOL	LGIP	TexPool	8,439,761.01	6,585.02	0.00	0.00	0.00	8,446,346.03	8,439,761.01	8,446,346.03	6,585.02
3137EAEF2	AGCY BULET	FHLMC 1.375 04/20/20	7,994,853.36	0.00	(8,000,000.00)	5,146.64	0.00	0.00	8,003,729.60	0.00	(8,003,729.60)
71779RCY4	CP - INT	City of Philadelphia, PA 1.780 05/04/20	15,000,000.00	0.00	(15,000,000.00)	0.00	0.00	0.00	14,989,650.00	0.00	(14,989,650.00)
78009AFB5	CP - DISC	Royal Bank of Canada 0.000 06/11/20	9,963,908.30	0.00	(10,000,000.00)	36,091.70	0.00	0.00	9,973,800.00	0.00	(9,973,800.00)
8821175X8	MUNICIPAL	TX A&M Univ 1.600 07/01/20	2,320,000.00	0.00	0.00	0.00	0.00	2,320,000.00	2,322,088.00	2,320,000.00	(2,088.00)
91514BHB2	CP - INT	Univ of TX 1.750 10/06/20	15,000,000.00	0.00	0.00	0.00	0.00	15,000,000.00	14,944,950.00	15,029,850.00	84,900.00
3133EKL61	AGCY BULET	FFCB 1.550 03/04/21	9,978,251.90	0.00	0.00	5,849.60	0.00	9,984,101.50	10,132,326.00	10,101,610.00	(30,716.00)
9128284B3	TREAS NOTE	U.S. Treasury 2.375 03/15/21	10,073,986.00	0.00	0.00	(19,102.00)	0.00	10,054,884.00	10,214,844.00	10,155,078.00	(59,766.00)
3130ACHJ6	AGCY BULET	FHLB 1.800 03/24/21	5,011,602.20	0.00	0.00	(2,946.35)	0.00	5,008,655.85	5,073,278.00	5,054,987.50	(18,290.50)
88213APC3	MUNICIPAL	TX A&M Univ 1.964 05/15/21	1,885,000.00	0.00	0.00	0.00	0.00	1,885,000.00	1,903,812.30	1,911,276.90	7,464.60
5370962U2	MUNICIPAL	Little Elm ISD 0.000 08/15/21	984,769.84	0.00	0.00	4,549.17	0.00	989,319.01	993,183.50	997,385.10	4,201.60
9128284W7	TREAS NOTE	U.S. Treasury 2.750 08/15/21	15,224,419.20	0.00	0.00	(40,479.90)	0.00	15,183,939.30	15,522,070.50	15,430,663.50	(91,407.00)
3133EKP67	AGCY BULET	FFCB 1.625 09/17/21	14,958,711.15	0.00	0.00	6,999.15	0.00	14,965,710.30	15,266,725.50	15,266,682.00	(6,043.50)
3130AJGL7	AGCY BULET	FHLB 0.320 10/01/21	0.00	8,000,000.00	0.00	0.00	0.00	8,000,000.00	0.00	8,007,968.00	8,007,968.00
882723VK2	MUNICIPAL	State of TX 5.000 10/01/21	0.00	6,299,324.50	0.00	(41,515.71)	0.00	6,257,808.79	0.00	6,304,025.00	6,304,025.00
9128285L0	TREAS NOTE	U.S. Treasury 2.875 11/15/21	15,297,421.65	0.00	0.00	(45,120.90)	0.00	15,252,300.75	15,645,703.50	15,554,883.00	(90,820.50)
3133ELA95	AGCY CALL	FFCB 0.190 11/26/21	0.00	9,995,000.00	0.00	323.70	0.00	9,995,323.70	0.00	9,997,773.00	9,997,773.00
3137EADB2	AGCY BULET	FHLMC 2.375 01/13/22	15,498,656.55	0.00	0.00	(69,603.45)	0.00	15,429,053.10	15,522,780.00	15,498,412.50	(24,367.50)
659155HN8	MUNICIPAL	North East ISD, TX 5.000 02/01/22	0.00	7,501,680.45	0.00	(56,122.94)	0.00	7,445,557.51	0.00	7,508,036.80	7,508,036.80
882806EP3	MUNICIPAL	TX Tech Univ 2.620 02/15/22	964,094.45	0.00	0.00	(1,854.98)	0.00	962,239.47	973,541.00	972,182.50	(1,358.50)
889855K50	MUNICIPAL	Tomball ISD, TX 5.000 02/15/22	0.00	1,337,075.00	0.00	(5,808.35)	0.00	1,331,266.65	0.00	1,345,900.00	1,345,900.00
3133ELUQ5	AGCY BULET	FFCB 0.700 03/25/22	10,568,420.18	0.00	0.00	(4,195.35)	0.00	10,564,224.83	10,574,882.35	10,621,949.57	47,067.22
3133ELUX0	AGCY CALL	FFCB 1.000 03/30/22	25,000,000.00	0.00	0.00	0.00	0.00	25,000,000.00	25,003,045.00	25,017,557.50	14,512.50
3134GVJB5	AGCY CALL	FHLMC 1.200 04/06/22	0.00	20,000,000.00	0.00	0.00	0.00	20,000,000.00	0.00	20,003,164.00	20,003,164.00



**University Health System**  
**Change in Value**  
 From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	03/31/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/20 Book Value	03/31/20 Market Value	06/30/20 Market Value	Change in Mkt Value
<b>02-Contingency Fund</b>											
88213AHJ7	MUNICIPAL	TX A&M Univ 2.479 05/15/22	4,966,229.60	0.00	0.00	3,876.65	0.00	4,970,106.25	5,143,050.00	5,195,050.00	52,000.00
3130AJHV4	AGCY CALL	FHLB 0.600 07/27/22	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,001,504.00	10,001,504.00
5370962V0	MUNICIPAL	Little Elm ISD 0.000 08/15/22	964,801.75	0.00	0.00	4,666.32	0.00	969,468.07	978,477.90	984,568.20	6,090.30
313380GJ0	AGCY BULET	FHLB 2.000 09/09/22	15,065,506.65	0.00	0.00	(6,591.00)	0.00	15,058,915.65	15,536,287.50	15,582,226.50	45,939.00
3130AHE58	AGCY CALL	FHLB 1.950 10/21/22	10,000,000.00	0.00	(10,000,000.00)	0.00	0.00	0.00	10,007,146.00	0.00	(10,007,146.00)
882806EQ1	MUNICIPAL	TX Tech Univ 2.761 02/15/23	9,357,177.66	0.00	0.00	(1,443.50)	0.00	9,355,734.16	9,708,369.60	9,712,666.00	4,296.40
889855K68	MUNICIPAL	Tomball ISD, TX 5.000 02/15/23	0.00	3,241,953.00	0.00	(13,356.34)	0.00	3,228,596.66	0.00	3,269,652.75	3,269,652.75
3133ELUJ1	AGCY CALL	FFCB 1.000 03/24/23	10,000,000.00	0.00	0.00	0.00	0.00	10,000,000.00	10,035,411.00	10,039,294.00	3,883.00
3136G4VM2	AGCY CALL	FNMA 0.400 05/05/23	0.00	9,997,500.00	0.00	115.80	0.00	9,997,615.80	0.00	10,000,425.00	10,000,425.00
88213APE9	MUNICIPAL	TX A&M Univ 2.070 05/15/23	7,545,000.00	0.00	0.00	0.00	0.00	7,545,000.00	7,730,531.55	7,887,392.10	156,860.55
3134GVN79	AGCY CALL	FHLMC 0.500 06/30/23	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,001,699.00	10,001,699.00
8821173A0	MUNICIPAL	TX A&M Univ 2.500 07/01/23	7,140,459.74	0.00	0.00	8,754.98	0.00	7,149,214.72	7,562,524.20	7,695,890.40	133,366.20
8821176A7	MUNICIPAL	TX A&M Univ 1.790 07/01/23	1,000,000.00	0.00	0.00	0.00	0.00	1,000,000.00	1,019,120.00	1,038,940.00	19,820.00
5370962W8	MUNICIPAL	Little Elm ISD 0.000 08/15/23	1,409,348.35	0.00	0.00	7,573.08	0.00	1,416,921.43	1,442,916.30	1,454,354.55	11,438.25
597495BL3	MUNICIPAL	Midland Cty Fresh Wtr Dist 1.982 09/15/23	1,000,000.00	0.00	0.00	0.00	0.00	1,000,000.00	1,014,650.00	1,016,050.00	1,400.00
486063ZS2	MUNICIPAL	Katy ISD 2.017 02/15/24	1,645,000.00	0.00	0.00	0.00	0.00	1,645,000.00	1,679,413.40	1,685,170.90	5,757.50
8821176B5	MUNICIPAL	TX A&M Univ 1.850 07/01/24	1,000,000.00	0.00	0.00	0.00	0.00	1,000,000.00	1,024,620.00	1,049,240.00	24,620.00
5370962X6	MUNICIPAL	Little Elm ISD 0.000 08/15/24	904,645.76	0.00	0.00	5,198.53	0.00	909,844.29	935,640.00	944,600.00	8,960.00
<b>Total for 02-Contingency Fund</b>			<b>303,751,396.28</b>	<b>91,287,176.61</b>	<b>(85,790,996.55)</b>	<b>(218,995.45)</b>	<b>0.00</b>	<b>309,028,580.89</b>	<b>306,907,698.69</b>	<b>312,804,887.37</b>	<b>5,897,188.68</b>

CUSIP	Security Type	Security Description	03/31/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/20 Book Value	03/31/20 Market Value	06/30/20 Market Value	Change in Mkt Value
<b>03-Plant Fund</b>											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Instl MM	21,648,987.43	47,544,333.39	(18,572,524.95)	0.00	0.00	50,620,795.87	21,648,987.43	50,620,795.87	28,971,808.44
TEXPOOL	LGIP	TexPool	53,748,065.26	32,368.82	(24,991,738.56)	0.00	0.00	28,788,695.52	53,748,065.26	28,788,695.52	(24,959,369.74)
TEXPRIME	LGIP	TexPool Prime	57,509,044.87	10,110,012.52	0.00	0.00	0.00	67,619,057.39	57,509,044.87	67,619,057.39	10,110,012.52
91510PH41	CP - INT	Univ of TX 1.780 04/03/20	7,480,000.00	0.00	(7,480,000.00)	0.00	0.00	0.00	7,480,000.00	0.00	(7,480,000.00)
89233GD78	CP - DISC	Toyota Mtr Cr 0.000 04/07/20	14,995,324.95	0.00	(15,000,000.00)	4,675.05	0.00	0.00	14,998,249.50	0.00	(14,998,249.50)
91510PH33	CP - INT	Univ of TX 1.780 04/07/20	5,000,000.00	0.00	(5,000,000.00)	0.00	0.00	0.00	4,999,950.00	0.00	(4,999,950.00)
91510PJ23	CP - INT	Univ of TX 1.550 05/11/20	0.00	7,480,000.00	(7,480,000.00)	0.00	0.00	0.00	0.00	0.00	0.00
91510PJ56	CP - INT	Univ of TX 1.600 05/12/20	0.00	5,000,000.00	(5,000,000.00)	0.00	0.00	0.00	0.00	0.00	0.00
07286MF97	CP - DISC	Baylor Univ 0.000 06/09/20	12,452,083.38	0.00	(12,500,000.00)	47,916.62	0.00	0.00	12,449,687.50	0.00	(12,449,687.50)
91510PJ72	CP - INT	Univ of TX 0.300 06/12/20	0.00	8,000,000.00	(8,000,000.00)	0.00	0.00	0.00	0.00	0.00	0.00
912828XU9	TREAS NOTE	U.S. Treasury 1.500 06/15/20	9,991,742.00	0.00	(10,000,000.00)	8,258.00	0.00	0.00	10,028,880.00	0.00	(10,028,880.00)
91514BGW7	CP - INT	Univ of TX 1.860 07/31/20	5,000,000.00	0.00	0.00	0.00	0.00	5,000,000.00	4,990,650.00	5,003,950.00	13,300.00
313384B24	AGCY DISCO	FHLB 0.000 08/07/20	0.00	19,994,416.00	0.00	861.00	0.00	19,996,138.80	0.00	19,996,916.00	19,996,916.00
13068CEN1	CP - INT	State of CA 0.240 09/02/20	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	9,999,700.00	9,999,700.00
05248NLQ1	CP - INT	City of Austin, TX 0.200 09/03/20	0.00	4,600,000.00	0.00	0.00	0.00	4,600,000.00	0.00	4,599,678.00	4,599,678.00
9128282V1	TREAS NOTE	U.S. Treasury 1.375 09/15/20	9,989,146.50	0.00	0.00	5,914.20	0.00	9,995,060.70	10,057,031.00	10,024,655.00	(32,376.00)
48306AK22	CP - DISC	Kaiser Foundation Hospital 0.000 10/02/20	0.00	18,579,883.40	0.00	3,626.22	0.00	18,583,509.62	0.00	18,575,849.37	18,575,849.37
9128282Z2	TREAS NOTE	U.S. Treasury 1.625 10/15/20	10,000,295.30	0.00	0.00	(131.60)	0.00	10,000,163.70	10,080,078.00	10,041,519.00	(38,559.00)
46640PLA9	CP - DISC	J.P.Morgan Sec 0.000 11/10/20	0.00	24,972,500.00	0.00	1,104.25	0.00	24,854,250.00	0.00	24,990,210.00	24,990,210.00
912828PC8	TREAS NOTE	U.S. Treasury 2.625 11/15/20	10,059,839.80	0.00	0.00	(23,898.90)	0.00	10,035,940.90	10,154,297.00	10,091,016.00	(63,281.00)
9128285S5	TREAS NOTE	U.S. Treasury 2.500 12/31/20	10,063,283.60	0.00	0.00	(21,055.60)	0.00	10,042,228.00	10,176,953.00	10,116,406.00	(60,547.00)
3130AJ444	AGCY BULET	FHLB 1.500 02/10/21	9,997,535.20	0.00	0.00	715.70	0.00	9,998,250.90	10,103,572.00	10,080,361.00	(23,211.00)
3130AJRS0	AGCY BULET	FHLB 0.190 03/29/21	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	9,995,581.00	9,995,581.00
9128284G2	TREAS NOTE	U.S. Treasury 2.375 04/15/21	8,044,231.20	0.00	0.00	(10,534.40)	0.00	8,033,696.80	8,185,624.80	8,139,375.20	(46,249.60)
3133ELZH0	AGCY BULET	FFCB 0.125 05/14/21	0.00	9,995,400.00	0.00	532.60	0.00	9,995,932.60	0.00	9,997,932.00	9,997,932.00
3130AJQ69	AGCY BULET	FHLB 0.125 06/15/21	0.00	9,993,680.00	0.00	108.30	0.00	9,993,788.30	0.00	9,989,703.00	9,989,703.00
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	0.00	8,393,220.00	0.00	(2,306.62)	0.00	8,390,913.38	0.00	8,390,052.00	8,390,052.00
779240JW1	MUNICIPAL	Round Rock ISD, TX 5.000 08/01/21	0.00	3,263,956.05	0.00	(25,602.61)	0.00	3,238,353.44	0.00	3,253,897.30	3,253,897.30
9128285F3	TREAS NOTE	U.S. Treasury 2.875 10/15/21	0.00	10,369,141.00	0.00	(345.40)	0.00	10,164,550.00	0.00	10,347,656.00	10,347,656.00
3130AJ6U8	AGCY CALL	FHLB 1.650 02/18/22	19,998,112.80	0.00	(20,000,000.00)	129.40	1,757.80	0.00	20,010,822.00	0.00	(20,010,822.00)
3134GVUK2	AGCY CALL	FHLMC 0.300 05/13/22	0.00	19,995,000.00	0.00	300.20	0.00	19,995,300.20	0.00	19,985,810.00	19,985,810.00
3133ELN26	AGCY BULET	FFCB 0.260 06/22/22	0.00	34,987,300.00	0.00	158.40	0.00	34,987,458.40	0.00	35,013,510.00	35,013,510.00
3134GVJP4	AGCY CALL	FHLMC 1.125 10/07/22	0.00	15,000,000.00	0.00	0.00	0.00	15,000,000.00	0.00	15,002,436.00	15,002,436.00



University Health System  
**Change in Value**  
 From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	03/31/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/20 Book Value	03/31/20 Market Value	06/30/20 Market Value	Change in Mkt Value
<b>03-Plant Fund</b>											
3134GV4C9	AGCY CALL	FHLMC 0.400 12/29/22	0.00	14,999,250.00	0.00	0.90	0.00	14,999,250.90	0.00	14,992,563.00	14,992,563.00
3133ELJN5	AGCY CALL	FFCB 1.640 01/24/23	10,000,000.00	0.00	0.00	0.00	0.00	10,000,000.00	10,176,620.00	10,176,241.00	(379.00)
<b>Total for 03-Plant Fund</b>			<b>275,977,692.29</b>	<b>293,310,461.18</b>	<b>(134,024,263.51)</b>	<b>(9,574.29)</b>	<b>1,757.80</b>	<b>434,905,335.42</b>	<b>276,798,512.36</b>	<b>435,833,565.65</b>	<b>159,035,053.29</b>

CUSIP	Security Type	Security Description	03/31/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/20 Book Value	03/31/20 Market Value	06/30/20 Market Value	Change in Mkt Value
<b>04-Tax Fund</b>											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FIPXX	MMF	Fidelity Prime MMF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Instl MM	59,166,829.33	34,269,217.90	(36,229,934.85)	0.00	0.00	57,206,112.38	59,166,829.33	57,206,112.38	(1,960,716.95)
TEXPRIME	LGIP	TexPool Prime	54,874,247.23	55,332.13	(24,978,998.98)	0.00	0.00	29,950,580.38	54,874,247.23	29,950,580.38	(24,923,666.85)
98459RD15	CP - DISC	Yale Univ 0.000 04/01/20	5,000,000.00	0.00	(5,000,000.00)	0.00	0.00	0.00	4,999,952.50	0.00	(4,999,952.50)
66844CD84	CP - DISC	Northwestern Univ 0.000 04/08/20	4,998,444.45	0.00	(5,000,000.00)	1,555.55	0.00	0.00	4,997,700.00	0.00	(4,997,700.00)
46640PDG5	CP - DISC	J.P.Morgan Sec 0.000 04/16/20	5,994,975.00	0.00	(6,000,000.00)	5,025.00	0.00	0.00	5,996,925.60	0.00	(5,996,925.60)
98459RE48	CP - DISC	Yale Univ 0.000 05/04/20	0.00	9,989,916.67	(10,000,000.00)	10,083.33	0.00	0.00	0.00	0.00	0.00
29157P6E9	CP - INT	Emory Univ 1.600 05/05/20	10,000,000.00	0.00	(10,000,000.00)	0.00	0.00	0.00	9,992,900.00	0.00	(9,992,900.00)
48306AE78	CP - DISC	Kaiser Foundation Hospital 0.000 05/07/20	9,983,000.00	0.00	(10,000,000.00)	17,000.00	0.00	0.00	9,985,375.00	0.00	(9,985,375.00)
89837TEH7	CP - INT	Princeton Univ 1.590 05/08/20	8,000,000.00	0.00	(8,000,000.00)	0.00	0.00	0.00	8,003,206.40	0.00	(8,003,206.40)
89837TEG9	CP - INT	Princeton Univ 1.600 05/19/20	10,000,000.00	0.00	(10,000,000.00)	0.00	0.00	0.00	10,004,813.00	0.00	(10,004,813.00)
13068BEX1	CP - INT	State of CA 1.600 05/22/20	4,160,000.00	0.00	(4,160,000.00)	0.00	0.00	0.00	4,158,460.80	0.00	(4,158,460.80)
66844CF25	CP - DISC	Northwestern Univ 0.000 06/02/20	10,972,530.58	0.00	(11,000,000.00)	27,469.42	0.00	0.00	10,960,152.50	0.00	(10,960,152.50)
13068CEE1	CP - INT	State of CA 0.930 06/04/20	10,000,000.00	0.00	(10,000,000.00)	0.00	0.00	0.00	9,992,700.00	0.00	(9,992,700.00)
48306AF44	CP - DISC	Kaiser Foundation Hospital 0.000 06/04/20	18,541,782.25	0.00	(18,596,000.00)	54,217.75	0.00	0.00	18,545,366.81	0.00	(18,545,366.81)
30229AF53	CP - DISC	Exxon Mobil 0.000 06/05/20	23,665,583.39	0.00	(23,732,000.00)	66,416.61	0.00	0.00	23,640,197.50	0.00	(23,640,197.50)
98459RG87	CP - DISC	Yale Univ 0.000 07/08/20	6,968,558.31	0.00	0.00	29,195.88	0.00	6,997,754.19	6,975,745.00	6,999,889.40	24,144.40
9128282J8	TREAS NOTE	U.S. Treasury 1.500 07/15/20	13,984,122.30	0.00	0.00	13,760.68	0.00	13,997,882.98	14,054,688.20	14,007,154.00	(47,534.20)
23505BAA5	CP - INT	DFW Intl Airport 1.850 07/23/20	5,000,000.00	0.00	0.00	0.00	0.00	5,500,000.00	5,490,265.00	5,503,355.00	13,090.00
23506FAA5	CP - INT	DFW Intl Airport 1.850 07/23/20	5,000,000.00	0.00	0.00	0.00	0.00	5,000,000.00	4,991,150.00	5,003,050.00	11,900.00
313384B24	AGCY DISCO	FHLB 0.000 08/07/20	19,889,777.80	0.00	(19,994,416.00)	77,500.00	0.00	0.00	19,992,178.00	0.00	(19,992,178.00)
13068BFR3	CP - INT	State of CA 0.240 08/20/20	0.00	4,160,000.00	0.00	0.00	0.00	4,160,000.00	0.00	4,160,457.60	4,160,457.60
79583RJA8	CP - DISC	Salvation Army 0.000 09/10/20	12,906,400.00	0.00	0.00	52,577.72	0.00	12,958,977.72	12,872,271.10	12,994,280.00	122,008.90
3130AHZ25	AGCY BULET	FHLB 1.750 09/16/20	8,495,244.42	0.00	0.00	2,593.95	0.00	8,497,838.37	8,556,941.50	8,528,167.30	(28,774.20)
9128282Z2	TREAS NOTE	U.S. Treasury 1.625 10/15/20	10,000,295.30	0.00	0.00	(131.60)	0.00	10,000,163.70	10,080,078.00	10,041,519.00	(38,559.00)
46640PLA9	CP - DISC	J.P.Morgan Sec 0.000 11/10/20	24,753,770.75	0.00	(24,972,500.00)	99,375.00	0.00	0.00	24,774,445.00	0.00	(24,774,445.00)
912828PC8	TREAS NOTE	U.S. Treasury 2.625 11/15/20	10,062,869.50	0.00	0.00	(25,100.50)	0.00	10,037,769.00	10,154,297.00	10,091,016.00	(63,281.00)
3130AJ4A4	AGCY BULET	FHLB 1.500 02/10/21	19,995,070.40	0.00	0.00	1,431.40	0.00	19,996,501.80	20,207,144.00	20,160,722.00	(46,422.00)
912828Y20	TREAS NOTE	U.S. Treasury 2.625 07/15/21	10,131,516.40	0.00	0.00	(25,283.50)	0.00	10,106,232.90	10,315,625.00	10,253,125.00	(62,500.00)
9128285F3	TREAS NOTE	U.S. Treasury 2.875 10/15/21	10,195,935.90	0.00	(10,369,141.00)	(31,040.50)	0.00	0.00	10,407,422.00	0.00	(10,407,422.00)
<b>Total for 04-Tax Fund</b>			<b>393,240,953.31</b>	<b>48,474,466.70</b>	<b>(248,032,990.83)</b>	<b>376,646.19</b>	<b>0.00</b>	<b>194,409,813.42</b>	<b>394,191,076.47</b>	<b>194,899,428.06</b>	<b>(199,291,648.41)</b>





University Health System  
**Change in Value**  
 From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	03/31/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/20 Book Value	03/31/20 Market Value	06/30/20 Market Value	Change in Mkt Value
<b>06-Certificate Fund</b>											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Inst'l MM	14,098,193.39	3,854,747.13	0.00	0.00	0.00	17,952,940.52	14,098,193.39	17,952,940.52	3,854,747.13
<b>Total for 06-Certificate Fund</b>			<b>14,098,193.39</b>	<b>3,854,747.13</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>17,952,940.52</b>	<b>14,098,193.39</b>	<b>17,952,940.52</b>	<b>3,854,747.13</b>



**University Health System**  
**Change in Value**  
 From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	03/31/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/20 Book Value	03/31/20 Market Value	06/30/20 Market Value	Change in Mkt Value
<b>11-Project Fund Series 2018</b>											
FRGXX-UHS	MMF	Fidelity Gov Instl MM	18,480,141.87	59,474,223.40	(61,877,540.29)	0.00	0.00	16,076,824.98	18,480,141.87	16,076,824.98	(2,403,316.89)
TEXPOOL	LGIP	TexPool	9,401,521.67	7,335.52	0.00	0.00	0.00	9,408,857.19	9,401,521.67	9,408,857.19	7,335.52
TEXPRIME	LGIP	TexPool Prime	9,870,108.33	20,020,606.44	0.00	0.00	0.00	29,890,714.77	9,870,108.33	29,890,714.77	20,020,606.44
79584RDD7	CP - DISC	Salvation Army 0.000 04/13/20	4,996,800.00	0.00	(5,000,000.00)	3,200.00	0.00	0.00	4,996,262.50	0.00	(4,996,262.50)
3137EAEM7	AGCY BULET	FHLMC 2.500 04/23/20	11,599,341.47	0.00	(11,600,000.00)	658.53	0.00	0.00	11,614,988.36	0.00	(11,614,988.36)
79584RED6	CP - DISC	Salvation Army 0.000 05/13/20	14,966,749.95	0.00	(15,000,000.00)	33,250.05	0.00	0.00	14,962,912.50	0.00	(14,962,912.50)
3133EJNW5	AGCY BULET	FFCB 2.550 05/15/20	10,999,705.42	0.00	(11,000,000.00)	294.58	0.00	0.00	11,025,688.30	0.00	(11,025,688.30)
07287CEM0	CP - DISC	Baylor Scott & White 0.000 05/21/20	34,951,388.85	0.00	(35,000,000.00)	48,611.15	0.00	0.00	34,934,945.50	0.00	(34,934,945.50)
3133EJRL5	AGCY BULET	FFCB 2.550 06/11/20	10,399,824.86	0.00	(10,400,000.00)	175.14	0.00	0.00	10,444,000.32	0.00	(10,444,000.32)
71779YAE5	CP - INT	City of Philadelphia, PA 1.750 07/14/20	20,000,000.00	0.00	0.00	0.00	0.00	20,000,000.00	19,958,200.00	20,006,800.00	48,600.00
79584RHB7	CP - DISC	Salvation Army 0.000 08/11/20	0.00	9,963,333.33	0.00	24,138.87	0.00	9,987,472.20	0.00	9,998,250.00	9,998,250.00
912828L65	TREAS NOTE	U.S. Treasury 1.375 09/30/20	9,975,379.20	0.00	0.00	12,310.40	0.00	9,987,689.60	10,062,500.00	10,029,683.00	(32,817.00)
912828222	TREAS NOTE	U.S. Treasury 1.625 10/15/20	19,987,355.80	0.00	0.00	5,842.20	0.00	19,993,198.00	20,160,156.00	20,083,038.00	(77,118.00)
9128283G3	TREAS NOTE	U.S. Treasury 1.750 11/15/20	10,004,359.70	0.00	0.00	(1,736.30)	0.00	10,002,623.40	10,102,344.00	10,057,813.00	(44,531.00)
9128283L2	TREAS NOTE	U.S. Treasury 1.875 12/15/20	9,998,275.90	0.00	0.00	605.00	0.00	9,998,880.90	10,123,438.00	10,078,906.00	(44,532.00)
9128283Q1	TREAS NOTE	U.S. Treasury 2.000 01/15/21	9,996,714.42	0.00	0.00	1,016.44	0.00	9,997,730.86	10,150,000.00	10,098,828.00	(51,172.00)
3133EJCE7	AGCY BULET	FFCB 2.350 02/12/21	2,791,479.52	0.00	0.00	2,446.55	0.00	2,793,926.07	2,847,064.36	2,836,634.08	(10,430.28)
9128283X6	TREAS NOTE	U.S. Treasury 2.250 02/15/21	9,026,043.93	0.00	0.00	(7,412.22)	0.00	9,018,631.71	9,168,047.10	9,118,125.00	(49,922.10)
3137EAEL9	AGCY BULET	FHLMC 2.375 02/16/21	10,072,378.50	0.00	0.00	(20,589.10)	0.00	10,051,789.40	10,165,419.00	10,134,606.00	(30,813.00)
313382K69	AGCY BULET	FHLB 1.750 03/12/21	1,685,065.60	0.00	0.00	3,913.78	0.00	1,688,979.38	1,722,947.96	1,717,872.44	(5,075.52)
9128284B3	TREAS NOTE	U.S. Treasury 2.375 03/15/21	7,048,056.26	0.00	0.00	(12,405.47)	0.00	7,035,650.79	7,150,390.80	7,108,554.60	(41,836.20)
9128284G2	TREAS NOTE	U.S. Treasury 2.375 04/15/21	15,135,484.95	0.00	0.00	(32,283.60)	0.00	15,103,201.35	15,348,046.50	15,261,328.50	(86,718.00)
3133ELN83	AGCY BULET	FFCB 0.180 06/23/21	0.00	9,999,000.00	0.00	16.80	0.00	9,999,016.80	0.00	9,999,280.00	9,999,280.00
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	0.00	10,174,500.00	0.00	(3,727.20)	0.00	10,170,772.80	0.00	10,169,760.00	10,169,760.00
3133ELKN3	AGCY BULET	FFCB 1.550 01/28/22	0.00	10,209,900.00	0.00	(2,193.00)	0.00	10,207,707.00	0.00	10,208,243.00	10,208,243.00
3133ELN26	AGCY BULET	FFCB 0.260 06/22/22	0.00	14,996,100.00	0.00	48.60	0.00	14,996,148.60	0.00	15,005,790.00	15,005,790.00
3134GU3G3	AGCY CALL	FHLMC 1.850 01/17/23	15,000,000.00	0.00	(15,000,000.00)	0.00	0.00	0.00	15,008,829.00	0.00	(15,008,829.00)
3133ELJN5	AGCY CALL	FFCB 1.640 01/24/23	7,000,000.00	0.00	0.00	0.00	0.00	7,000,000.00	7,123,634.00	7,123,368.70	(265.30)
3133ELWZ3	AGCY CALL	FFCB 0.840 04/21/23	0.00	15,000,000.00	0.00	0.00	0.00	15,000,000.00	0.00	15,000,522.00	15,000,522.00
4423315T7	MUNICIPAL	City of Houston, TX 1.950 03/01/24	5,024,618.10	0.00	0.00	(1,521.00)	0.00	5,023,097.10	5,039,500.00	5,122,150.00	82,650.00
<b>Total for 11-Project Fund Series 2018</b>			<b>278,410,794.30</b>	<b>149,844,998.69</b>	<b>(164,877,540.29)</b>	<b>54,660.20</b>	<b>0.00</b>	<b>263,432,912.90</b>	<b>279,861,086.07</b>	<b>264,535,949.26</b>	<b>(15,325,136.81)</b>



University Health System

Change in Value

From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	03/31/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/20 Book Value	03/31/20 Market Value	06/30/20 Market Value	Change in Mkt Value
<b>12-Project Fund Series 2020</b>											
FRGXX-UHS	MMF	Fidelity Gov Instl MM	82,836,963.68	18,095,057.53	(68,608,284.55)	0.00	0.00	32,323,736.66	82,836,963.68	32,323,736.66	(50,513,227.02)
91411SD23	CP - DISC	Univ of CA 0.000 04/02/20	7,999,617.76	0.00	(8,000,000.00)	382.24	0.00	0.00	7,999,080.00	0.00	(7,999,080.00)
29157P6E9	CP - INT	Emory Univ 1.600 05/05/20	6,000,000.00	0.00	(6,000,000.00)	0.00	0.00	0.00	5,995,740.00	0.00	(5,995,740.00)
13068BEX1	CP - INT	State of CA 1.600 05/22/20	10,000,000.00	0.00	(10,000,000.00)	0.00	0.00	0.00	9,996,300.00	0.00	(9,996,300.00)
29157P6F6	CP - INT	Emory Univ 1.450 05/28/20	10,900,000.00	0.00	(10,900,000.00)	0.00	0.00	0.00	10,889,754.00	0.00	(10,889,754.00)
89837TEK0	CP - INT	Princeton Univ 0.930 06/03/20	10,000,000.00	0.00	(10,000,000.00)	0.00	0.00	0.00	9,993,200.00	0.00	(9,993,200.00)
30229AFB0	CP - DISC	Exxon Mobil 0.000 06/11/20	9,978,700.00	0.00	(10,000,000.00)	21,300.00	0.00	0.00	9,958,200.00	0.00	(9,958,200.00)
66844CFF6	CP - DISC	Northwestern Univ 0.000 06/15/20	22,436,718.75	0.00	(22,500,000.00)	63,281.25	0.00	0.00	22,401,675.00	0.00	(22,401,675.00)
30229AGE3	CP - DISC	Exxon Mobil 0.000 07/14/20	9,969,666.70	0.00	0.00	26,541.60	0.00	9,996,208.30	9,940,792.00	9,999,475.00	58,683.00
07287CGU0	CP - DISC	Baylor Scott & White 0.000 07/28/20	0.00	34,986,777.78	0.00	7,972.22	0.00	34,994,750.00	0.00	34,995,999.50	34,995,999.50
13068BFR3	CP - INT	State of CA 0.240 08/20/20	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,001,100.00	10,001,100.00
3133ELN83	AGCY BULET	FFCB 0.180 06/23/21	0.00	9,999,000.00	0.00	16.80	0.00	9,999,016.80	0.00	9,999,280.00	9,999,280.00
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	0.00	10,174,500.00	0.00	(3,727.20)	0.00	10,170,772.80	0.00	10,169,760.00	10,169,760.00
912828YJ3	TREAS NOTE	U.S. Treasury 1.500 09/30/21	0.00	17,083,500.00	0.00	(8,999.42)	0.00	17,074,500.58	0.00	17,077,593.12	17,077,593.12
3135G0Q89	AGCY BULET	FNMA 1.375 10/07/21	0.00	5,786,355.00	0.00	(2,746.72)	0.00	5,783,608.28	0.00	5,785,532.49	5,785,532.49
3134GVJ66	AGCY BULET	FHLMC 0.250 06/08/22	0.00	19,987,600.00	0.00	277.80	0.00	19,987,877.80	0.00	19,980,134.00	19,980,134.00
3133ELJ21	AGCY CALL	FFCB 0.480 06/15/23	0.00	19,990,000.00	0.00	147.20	0.00	19,990,147.20	0.00	19,999,992.00	19,999,992.00
<b>Total for 12-Project Fund Series 2020</b>			<b>170,121,666.89</b>	<b>146,102,790.31</b>	<b>(146,008,284.55)</b>	<b>104,445.77</b>	<b>0.00</b>	<b>170,320,618.42</b>	<b>170,011,704.68</b>	<b>170,332,602.77</b>	<b>320,898.09</b>
<b>20-Bexar Cty Hosp Dist - LPPF</b>											
FRGXX-UHS	MMF	Fidelity Gov Instl MM	7,393,179.37	30,655,709.11	(13,264,401.17)	0.00	0.00	24,784,487.31	7,393,179.37	24,784,487.31	17,391,307.94
<b>Total for 20-Bexar Cty Hosp Dist - LPPF</b>			<b>7,393,179.37</b>	<b>30,655,709.11</b>	<b>(13,264,401.17)</b>	<b>0.00</b>	<b>0.00</b>	<b>24,784,487.31</b>	<b>7,393,179.37</b>	<b>24,784,487.31</b>	<b>17,391,307.94</b>
<b>Total for University Health System</b>			<b>1,443,962,671.99</b>	<b>814,626,840.07</b>	<b>(805,099,306.01)</b>	<b>307,182.42</b>	<b>1,757.80</b>	<b>1,453,799,146.27</b>	<b>1,450,230,247.19</b>	<b>1,460,108,318.33</b>	<b>9,878,071.14</b>

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
<b>01-Operating Fund</b>									
FRGXX-UHS	MMF	Fidelity Gov Instl MM	6,357.82	8,367.04	11,926.68	0.00	2,798.18	0.00	8,367.04
<b>Total for 01-Operating Fund</b>			<b>6,357.82</b>	<b>8,367.04</b>	<b>11,926.68</b>	<b>0.00</b>	<b>2,798.18</b>	<b>0.00</b>	<b>8,367.04</b>
<b>02-Contingency Fund</b>									
FRGXX-UHS	MMF	Fidelity Gov Instl MM	26,699.40	8,765.41	34,362.90	0.00	1,101.91	0.00	8,765.41
TEXPOOL	LGIP	TexPool	0.00	6,585.02	6,585.02	0.00	0.00	0.00	6,585.02
3137EAEF2	AGCY BULET	FHLMC 1.375 04/20/20	49,194.44	5,805.56	55,000.00	0.00	0.00	5,146.64	10,952.20
71779RCY4	CP - INT	City of Philadelphia, PA 1.780 05/04/20	109,025.00	24,475.00	133,500.00	0.00	0.00	0.00	24,475.00
78009AFB5	CP - DISC	Royal Bank of Canada 0.000 06/11/20	0.00	0.00	0.00	0.00	0.00	36,091.70	36,091.70
8821175X8	MUNICIPAL	TX A&M Univ 1.600 07/01/20	9,280.00	9,280.00	0.00	0.00	18,560.00	0.00	9,280.00
91514BHB2	CP - INT	Univ of TX 1.750 10/06/20	59,791.67	66,354.16	0.00	0.00	126,145.83	0.00	66,354.16
3133EKL61	AGCY BULET	FFCB 1.550 03/04/21	11,625.00	38,750.00	0.00	0.00	50,375.00	5,849.60	44,599.60
9128284B3	TREAS NOTE	U.S. Treasury 2.375 03/15/21	10,971.47	58,729.62	0.00	0.00	69,701.09	(19,102.00)	39,627.62
3130ACHJ6	AGCY BULET	FHLB 1.800 03/24/21	1,750.00	22,500.00	0.00	0.00	24,250.00	(2,946.35)	19,553.65
88213APC3	MUNICIPAL	TX A&M Univ 1.964 05/15/21	13,985.86	9,255.35	18,510.70	0.00	4,730.51	0.00	9,255.35
5370962U2	MUNICIPAL	Little Elm ISD 0.000 08/15/21	0.00	0.00	0.00	0.00	0.00	4,549.17	4,549.17
9128284W7	TREAS NOTE	U.S. Treasury 2.750 08/15/21	52,129.12	103,125.00	0.00	0.00	155,254.12	(40,479.90)	62,645.10
3133EKP67	AGCY BULET	FFCB 1.625 09/17/21	9,479.17	60,937.50	0.00	0.00	70,416.67	6,999.15	67,936.65
3130AJGL7	AGCY BULET	FHLB 0.320 10/01/21	0.00	6,328.89	0.00	0.00	6,328.89	0.00	6,328.89
882723VK2	MUNICIPAL	State of TX 5.000 10/01/21	0.00	50,409.72	0.00	(23,965.28)	74,375.00	(41,515.71)	8,894.01
9128285L0	TREAS NOTE	U.S. Treasury 2.875 11/15/21	163,495.88	107,207.25	215,625.00	0.00	55,078.13	(45,120.90)	62,086.35
3133ELA95	AGCY CALL	FFCB 0.190 11/26/21	0.00	1,847.22	0.00	0.00	1,847.22	323.70	2,170.92
3137EADB2	AGCY BULET	FHLMC 2.375 01/13/22	77,187.50	89,062.50	0.00	0.00	166,250.00	(69,603.45)	19,459.05
659155HN8	MUNICIPAL	North East ISD, TX 5.000 02/01/22	0.00	67,909.72	0.00	(77,611.11)	145,520.83	(56,122.94)	11,786.78
882806EP3	MUNICIPAL	TX Tech Univ 2.620 02/15/22	3,180.39	6,222.50	0.00	0.00	9,402.89	(1,854.98)	4,367.52
889855K50	MUNICIPAL	Tomball ISD, TX 5.000 02/15/22	0.00	7,291.67	0.00	0.00	7,291.67	(5,808.35)	1,483.32
3133ELUQ5	AGCY BULET	FFCB 0.700 03/25/22	1,229.08	18,436.25	0.00	0.00	19,665.33	(4,195.35)	14,240.90
3133ELUX0	AGCY CALL	FFCB 1.000 03/30/22	694.44	62,500.00	0.00	0.00	63,194.44	0.00	62,500.00
3134GVJB5	AGCY CALL	FHLMC 1.200 04/06/22	0.00	56,666.67	0.00	0.00	56,666.67	0.00	56,666.67
88213AHJ7	MUNICIPAL	TX A&M Univ 2.479 05/15/22	46,825.56	30,987.50	61,975.00	0.00	15,838.06	3,876.65	34,864.15
3130AJHV4	AGCY CALL	FHLB 0.600 07/27/22	0.00	10,666.67	0.00	0.00	10,666.67	0.00	10,666.67
5370962V0	MUNICIPAL	Little Elm ISD 0.000 08/15/22	0.00	0.00	0.00	0.00	0.00	4,666.32	4,666.32
313380GJ0	AGCY BULET	FHLB 2.000 09/09/22	18,333.33	75,000.00	0.00	0.00	93,333.33	(6,591.00)	68,409.00



University Health System

Earned Income

From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
<b>02-Contingency Fund</b>									
3130AHE58	AGCY CALL	FHLB 1.950 10/21/22	86,666.67	10,833.33	97,500.00	0.00	0.00	0.00	10,833.33
882806EQ1	MUNICIPAL	TX Tech Univ 2.761 02/15/23	32,951.00	64,469.35	0.00	0.00	97,420.35	(1,443.50)	63,025.85
889855K68	MUNICIPAL	Tomball ISD, TX 5.000 02/15/23	0.00	17,062.50	0.00	0.00	17,062.50	(13,356.34)	3,706.16
3133ELUJ1	AGCY CALL	FFCB 1.000 03/24/23	1,944.44	25,000.00	0.00	0.00	26,944.44	0.00	25,000.00
3136G4VM2	AGCY CALL	FNMA 0.400 05/05/23	0.00	5,555.56	0.00	(444.44)	6,000.00	115.80	5,671.36
88213APE9	MUNICIPAL	TX A&M Univ 2.070 05/15/23	59,001.90	39,045.38	78,090.75	0.00	19,956.53	0.00	39,045.38
3134GVN79	AGCY CALL	FHLMC 0.500 06/30/23	0.00	138.89	0.00	0.00	138.89	0.00	138.89
8821173A0	MUNICIPAL	TX A&M Univ 2.500 07/01/23	45,375.00	45,375.00	0.00	0.00	90,750.00	8,754.98	54,129.98
8821176A7	MUNICIPAL	TX A&M Univ 1.790 07/01/23	4,475.00	4,475.00	0.00	0.00	8,950.00	0.00	4,475.00
5370962W8	MUNICIPAL	Little Elm ISD 0.000 08/15/23	0.00	0.00	0.00	0.00	0.00	7,573.08	7,573.08
597495BL3	MUNICIPAL	Midland Cty Fresh Wtr Dist 1.982 09/15/23	880.89	4,955.00	0.00	0.00	5,835.89	0.00	4,955.00
486063ZS2	MUNICIPAL	Katy ISD 2.017 02/15/24	4,239.62	8,294.91	0.00	0.00	12,534.53	0.00	8,294.91
8821176B5	MUNICIPAL	TX A&M Univ 1.850 07/01/24	4,625.00	4,625.00	0.00	0.00	9,250.00	0.00	4,625.00
5370962X6	MUNICIPAL	Little Elm ISD 0.000 08/15/24	0.00	0.00	0.00	0.00	0.00	5,198.53	5,198.53
<b>Total for 02-Contingency Fund</b>			<b>905,036.83</b>	<b>1,234,929.10</b>	<b>701,149.37</b>	<b>(102,020.83)</b>	<b>1,540,837.39</b>	<b>(218,995.45)</b>	<b>1,015,933.65</b>



University Health System

Earned Income

From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
<b>03-Plant Fund</b>									
FRGXX-UHS	MMF	Fidelity Gov Instl MM	11,711.79	8,556.35	18,262.92	0.00	2,005.22	0.00	8,556.35
TEXPOOL	LGIP	TexPool	0.00	40,630.26	40,630.26	0.00	0.00	0.00	40,630.26
TEXPRIME	LGIP	TexPool Prime	0.00	110,012.52	110,012.52	0.00	0.00	0.00	110,012.52
91510PH41	CP - INT	Univ of TX 1.780 04/03/20	40,682.89	739.69	41,422.58	0.00	0.00	0.00	739.69
89233GD78	CP - DISC	Toyota Mtr Cr 0.000 04/07/20	0.00	0.00	0.00	0.00	0.00	4,675.05	4,675.05
91510PH33	CP - INT	Univ of TX 1.780 04/07/20	27,441.67	1,483.33	28,925.00	0.00	0.00	0.00	1,483.33
91510PJ23	CP - INT	Univ of TX 1.550 05/11/20	0.00	12,238.11	12,238.11	0.00	0.00	0.00	12,238.11
91510PJ56	CP - INT	Univ of TX 1.600 05/12/20	0.00	7,777.78	7,777.78	0.00	0.00	0.00	7,777.78
07286MF97	CP - DISC	Baylor Univ 0.000 06/09/20	0.00	0.00	0.00	0.00	0.00	47,916.62	47,916.62
91510PJ72	CP - INT	Univ of TX 0.300 06/12/20	0.00	2,133.33	2,133.33	0.00	0.00	0.00	2,133.33
912828XU9	TREAS NOTE	U.S. Treasury 1.500 06/15/20	44,262.30	30,737.70	75,000.00	0.00	0.00	8,258.00	38,995.70
91514BGW7	CP - INT	Univ of TX 1.860 07/31/20	38,233.33	23,508.34	0.00	0.00	61,741.67	0.00	23,508.34
313384B24	AGCY DISCO	FHLB 0.000 08/07/20	0.00	0.00	0.00	0.00	0.00	861.00	861.00
13068CEN1	CP - INT	State of CA 0.240 09/02/20	0.00	1,770.49	0.00	0.00	1,770.49	0.00	1,770.49
05248NLQ1	CP - INT	City of Austin, TX 0.200 09/03/20	0.00	680.55	0.00	0.00	680.55	0.00	680.55
9128282V1	TREAS NOTE	U.S. Treasury 1.375 09/15/20	6,351.90	34,001.36	0.00	0.00	40,353.26	5,914.20	39,915.56
48306AK22	CP - DISC	Kaiser Foundation Hospital 0.000 10/02/20	0.00	0.00	0.00	0.00	0.00	3,626.22	3,626.22
9128282Z2	TREAS NOTE	U.S. Treasury 1.625 10/15/20	75,034.15	40,403.01	81,250.00	0.00	34,187.16	(131.60)	40,271.41
46640PLA9	CP - DISC	J.P.Morgan Sec 0.000 11/10/20	0.00	0.00	0.00	0.00	0.00	1,104.25	1,104.25
912828PC8	TREAS NOTE	U.S. Treasury 2.625 11/15/20	99,519.23	65,256.59	131,250.00	0.00	33,525.82	(23,898.90)	41,357.69
912828S55	TREAS NOTE	U.S. Treasury 2.500 12/31/20	63,186.81	62,492.54	125,000.00	0.00	679.35	(21,055.60)	41,436.94
3130AJ4A4	AGCY BULET	FHLB 1.500 02/10/21	21,250.00	37,500.00	0.00	0.00	58,750.00	715.70	38,215.70
3130AJRS0	AGCY BULET	FHLB 0.190 03/29/21	0.00	422.22	0.00	(52.78)	475.00	0.00	422.22
9128284G2	TREAS NOTE	U.S. Treasury 2.375 04/15/21	87,732.24	47,240.44	95,000.00	0.00	39,972.68	(10,534.40)	36,706.04
3133ELZH0	AGCY BULET	FFCB 0.125 05/14/21	0.00	1,423.61	0.00	(208.33)	1,631.94	532.60	1,956.21
3130AJQ69	AGCY BULET	FHLB 0.125 06/15/21	0.00	208.34	0.00	(347.22)	555.56	108.30	316.64
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	0.00	2,578.13	0.00	(72,187.50)	74,765.63	(2,306.62)	271.51
779240JW1	MUNICIPAL	Round Rock ISD, TX 5.000 08/01/21	0.00	30,090.28	0.00	(34,388.89)	64,479.17	(25,602.61)	4,487.67
9128285F3	TREAS NOTE	U.S. Treasury 2.875 10/15/21	0.00	785.52	0.00	(59,699.45)	60,484.97	(345.40)	440.12
3130AJ6U8	AGCY CALL	FHLB 1.650 02/18/22	38,500.00	43,083.33	81,583.33	0.00	0.00	129.40	43,212.73
3134GVUK2	AGCY CALL	FHLMC 0.300 05/13/22	0.00	7,166.67	0.00	(833.33)	8,000.00	300.20	7,466.87
3133ELN26	AGCY BULET	FFCB 0.260 06/22/22	0.00	2,275.00	0.00	0.00	2,275.00	158.40	2,433.40
3134GVJP4	AGCY CALL	FHLMC 1.125 10/07/22	0.00	38,906.25	0.00	0.00	38,906.25	0.00	38,906.25
3134GV4C9	AGCY CALL	FHLMC 0.400 12/29/22	0.00	166.66	0.00	(166.67)	333.33	0.90	167.56



**University Health System**

**Earned Income**

From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
<b>03-Plant Fund</b>									
3133ELJN5	AGCY CALL	FFCB 1.640 01/24/23	30,522.22	41,000.00	0.00	0.00	71,522.22	0.00	41,000.00
<b>Total for 03-Plant Fund</b>			<b>584,428.53</b>	<b>695,268.40</b>	<b>850,485.83</b>	<b>(167,884.17)</b>	<b>597,095.27</b>	<b>(9,574.29)</b>	<b>685,694.11</b>

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
<b>04-Tax Fund</b>									
FRGXX-UHS	MMF	Fidelity Gov Instl MM	32,591.93	13,903.86	42,068.96	0.00	4,426.83	0.00	13,903.86
TEXPRIME	LGIP	TexPool Prime	0.00	76,333.15	76,333.15	0.00	0.00	0.00	76,333.15
66844CD84	CP - DISC	Northwestern Univ 0.000 04/08/20	0.00	0.00	0.00	0.00	0.00	1,555.55	1,555.55
46640PDG5	CP - DISC	J.P.Morgan Sec 0.000 04/16/20	0.00	0.00	0.00	0.00	0.00	5,025.00	5,025.00
98459RE48	CP - DISC	Yale Univ 0.000 05/04/20	0.00	0.00	0.00	0.00	0.00	10,083.33	10,083.33
29157P6E9	CP - INT	Emory Univ 1.600 05/05/20	16,174.86	14,863.39	31,038.25	0.00	0.00	0.00	14,863.39
48306AE78	CP - DISC	Kaiser Foundation Hospital 0.000 05/07/20	0.00	0.00	0.00	0.00	0.00	17,000.00	17,000.00
89837TEH7	CP - INT	Princeton Univ 1.590 05/08/20	19,080.00	13,073.33	32,153.33	0.00	0.00	0.00	13,073.33
89837TEG9	CP - INT	Princeton Univ 1.600 05/19/20	24,000.00	21,333.33	45,333.33	0.00	0.00	0.00	21,333.33
13068BEX1	CP - INT	State of CA 1.600 05/22/20	6,728.74	9,274.76	16,003.50	0.00	0.00	0.00	9,274.76
66844CF25	CP - DISC	Northwestern Univ 0.000 06/02/20	0.00	0.00	0.00	0.00	0.00	27,469.42	27,469.42
13068CEE1	CP - INT	State of CA 0.930 06/04/20	6,606.56	16,262.29	22,868.85	0.00	0.00	0.00	16,262.29
48306AF44	CP - DISC	Kaiser Foundation Hospital 0.000 06/04/20	0.00	0.00	0.00	0.00	0.00	54,217.75	54,217.75
30229AF53	CP - DISC	Exxon Mobil 0.000 06/05/20	0.00	0.00	0.00	0.00	0.00	66,416.61	66,416.61
98459RG87	CP - DISC	Yale Univ 0.000 07/08/20	0.00	0.00	0.00	0.00	0.00	29,195.88	29,195.88
9128282J8	TREAS NOTE	U.S. Treasury 1.500 07/15/20	44,423.08	52,500.00	0.00	0.00	96,923.08	13,760.68	66,260.68
23505BAA5	CP - INT	DFW Intl Airport 1.850 07/23/20	41,547.92	25,720.14	0.00	0.00	67,268.06	0.00	25,720.14
23506FAA5	CP - INT	DFW Intl Airport 1.850 07/23/20	37,770.83	23,381.95	0.00	0.00	61,152.78	0.00	23,381.95
313384B24	AGCY DISCO	FHLB 0.000 08/07/20	0.00	0.00	0.00	0.00	0.00	77,500.00	77,500.00
13068BFR3	CP - INT	State of CA 0.240 08/20/20	0.00	1,091.15	0.00	0.00	1,091.15	0.00	1,091.15
79583RJA8	CP - DISC	Salvation Army 0.000 09/10/20	0.00	0.00	0.00	0.00	0.00	52,577.72	52,577.72
3130AH2Z5	AGCY BULET	FHLB 1.750 09/16/20	6,197.92	37,187.50	0.00	0.00	43,385.42	2,593.95	39,781.45
9128282Z2	TREAS NOTE	U.S. Treasury 1.625 10/15/20	75,034.15	40,403.01	81,250.00	0.00	34,187.16	(131.60)	40,271.41
46640PLA9	CP - DISC	J.P.Morgan Sec 0.000 11/10/20	0.00	0.00	0.00	0.00	0.00	99,375.00	99,375.00
912828PC8	TREAS NOTE	U.S. Treasury 2.625 11/15/20	99,519.23	65,256.59	131,250.00	0.00	33,525.82	(25,100.50)	40,156.09
3130AJ4A4	AGCY BULET	FHLB 1.500 02/10/21	42,500.00	75,000.00	0.00	0.00	117,500.00	1,431.40	76,431.40
912828Y20	TREAS NOTE	U.S. Treasury 2.625 07/15/21	55,528.85	65,625.00	0.00	0.00	121,153.85	(25,283.50)	40,341.50
9128285F3	TREAS NOTE	U.S. Treasury 2.875 10/15/21	132,752.73	70,696.72	203,449.45	0.00	0.00	(31,040.50)	39,656.22
<b>Total for 04-Tax Fund</b>			<b>640,456.80</b>	<b>621,906.17</b>	<b>681,748.82</b>	<b>0.00</b>	<b>580,614.15</b>	<b>376,646.19</b>	<b>998,552.36</b>





University Health System

**Earned Income**

From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
<b>06-Certificate Fund</b>									
FRGXX-UHS	MMF	Fidelity Gov Instl MM	9,879.57	6,293.69	14,665.39	0.00	1,507.87	0.00	6,293.69
<b>Total for 06-Certificate Fund</b>			<b>9,879.57</b>	<b>6,293.69</b>	<b>14,665.39</b>	<b>0.00</b>	<b>1,507.87</b>	<b>0.00</b>	<b>6,293.69</b>



University Health System

Earned Income

From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
<b>11-Project Fund Series 2018</b>									
FRGXX-UHS	MMF	Fidelity Gov Inst'l MM	20,441.13	15,565.79	29,781.75	0.00	6,225.17	0.00	15,565.79
TEXPOOL	LGIP	TexPool	0.00	7,335.52	7,335.52	0.00	0.00	0.00	7,335.52
TEXPRIME	LGIP	TexPool Prime	0.00	20,606.44	20,606.44	0.00	0.00	0.00	20,606.44
79584RDD7	CP - DISC	Salvation Army 0.000 04/13/20	0.00	0.00	0.00	0.00	0.00	3,200.00	3,200.00
3137EAEM7	AGCY BULET	FHLMC 2.500 04/23/20	127,277.78	17,722.22	145,000.00	0.00	0.00	658.53	18,380.75
79584RED6	CP - DISC	Salvation Army 0.000 05/13/20	0.00	0.00	0.00	0.00	0.00	33,250.05	33,250.05
3133EJNW5	AGCY BULET	FFCB 2.550 05/15/20	105,966.67	34,283.33	140,250.00	0.00	0.00	294.58	34,577.91
07287CEM0	CP - DISC	Baylor Scott & White 0.000 05/21/20	0.00	0.00	0.00	0.00	0.00	48,611.15	48,611.15
3133EJRL5	AGCY BULET	FFCB 2.550 06/11/20	81,033.33	51,566.67	132,600.00	0.00	0.00	175.14	51,741.81
71779YAE5	CP - INT	City of Philadelphia, PA 1.750 07/14/20	73,888.89	88,472.22	0.00	0.00	162,361.11	0.00	88,472.22
79584RHB7	CP - DISC	Salvation Army 0.000 08/11/20	0.00	0.00	0.00	0.00	0.00	24,138.87	24,138.87
912828L65	TREAS NOTE	U.S. Treasury 1.375 09/30/20	375.68	34,187.16	0.00	0.00	34,562.84	12,310.40	46,497.56
912828Z22	TREAS NOTE	U.S. Treasury 1.625 10/15/20	150,068.30	80,806.02	162,500.00	0.00	68,374.32	5,842.20	86,648.22
9128283G3	TREAS NOTE	U.S. Treasury 1.750 11/15/20	66,346.15	43,504.39	87,500.00	0.00	22,350.54	(1,736.30)	41,768.09
9128283L2	TREAS NOTE	U.S. Treasury 1.875 12/15/20	55,327.87	46,618.85	93,750.00	0.00	8,196.72	605.00	47,223.85
9128283Q1	TREAS NOTE	U.S. Treasury 2.000 01/15/21	42,307.70	50,000.00	0.00	0.00	92,307.70	1,016.44	51,016.44
3133EJCE7	AGCY BULET	FFCB 2.350 02/12/21	8,956.11	16,450.00	0.00	0.00	25,406.11	2,446.55	18,896.55
9128283X6	TREAS NOTE	U.S. Treasury 2.250 02/15/21	25,590.66	50,625.00	0.00	0.00	76,215.66	(7,412.22)	43,212.78
3137EAEL9	AGCY BULET	FHLMC 2.375 02/16/21	29,687.50	59,375.00	0.00	0.00	89,062.50	(20,589.10)	38,785.90
313382K69	AGCY BULET	FHLB 1.750 03/12/21	1,570.14	7,437.50	0.00	0.00	9,007.64	3,913.78	11,351.28
9128284B3	TREAS NOTE	U.S. Treasury 2.375 03/15/21	7,680.03	41,110.73	0.00	0.00	48,790.76	(12,405.47)	28,705.26
9128284G2	TREAS NOTE	U.S. Treasury 2.375 04/15/21	164,497.95	88,575.82	178,125.00	0.00	74,948.77	(32,283.60)	56,292.22
3133ELN83	AGCY BULET	FFCB 0.180 06/23/21	0.00	300.00	0.00	(100.00)	400.00	16.80	316.80
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	0.00	4,166.67	0.00	(86,458.33)	90,625.00	(3,727.20)	439.47
3133ELKN3	AGCY BULET	FFCB 1.550 01/28/22	0.00	2,583.33	0.00	(63,291.67)	65,875.00	(2,193.00)	390.33
3133ELN26	AGCY BULET	FFCB 0.260 06/22/22	0.00	975.00	0.00	0.00	975.00	48.60	1,023.60
3134GU3G3	AGCY CALL	FHLMC 1.850 01/17/23	57,041.67	12,333.33	69,375.00	0.00	0.00	0.00	12,333.33
3133ELJN5	AGCY CALL	FFCB 1.640 01/24/23	21,365.56	28,700.00	0.00	0.00	50,065.56	0.00	28,700.00
3133ELWZ3	AGCY CALL	FFCB 0.840 04/21/23	0.00	24,500.00	0.00	0.00	24,500.00	0.00	24,500.00
4423315T7	MUNICIPAL	City of Houston, TX 1.950 03/01/24	8,125.00	24,375.00	0.00	0.00	32,500.00	(1,521.00)	22,854.00
<b>Total for 11-Project Fund Series 2018</b>			<b>1,047,548.12</b>	<b>852,175.99</b>	<b>1,066,823.71</b>	<b>(149,850.00)</b>	<b>982,750.40</b>	<b>54,660.20</b>	<b>906,836.19</b>



University Health System

Earned Income

From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
<b>12-Project Fund Series 2020</b>									
FRGXX-UHS	MMF	Fidelity Gov Inst'l MM	105,755.93	35,040.78	135,035.31	0.00	5,761.40	0.00	35,040.78
91411SD23	CP - DISC	Univ of CA 0.000 04/02/20	0.00	0.00	0.00	0.00	0.00	382.24	382.24
29157P6E9	CP - INT	Emory Univ 1.600 05/05/20	9,704.92	8,918.03	18,622.95	0.00	0.00	0.00	8,918.03
13068BEX1	CP - INT	State of CA 1.600 05/22/20	16,174.86	22,295.08	38,469.94	0.00	0.00	0.00	22,295.08
29157P6F6	CP - INT	Emory Univ 1.450 05/28/20	12,523.09	24,614.34	37,137.43	0.00	0.00	0.00	24,614.34
89837TEK0	CP - INT	Princeton Univ 0.930 06/03/20	6,975.00	16,275.00	23,250.00	0.00	0.00	0.00	16,275.00
30229AFB0	CP - DISC	Exxon Mobil 0.000 06/11/20	0.00	0.00	0.00	0.00	0.00	21,300.00	21,300.00
66844CFF6	CP - DISC	Northwestern Univ 0.000 06/15/20	0.00	0.00	0.00	0.00	0.00	63,281.25	63,281.25
30229AGE3	CP - DISC	Exxon Mobil 0.000 07/14/20	0.00	0.00	0.00	0.00	0.00	26,541.60	26,541.60
07287CGU0	CP - DISC	Baylor Scott & White 0.000 07/28/20	0.00	0.00	0.00	0.00	0.00	7,972.22	7,972.22
13068BFR3	CP - INT	State of CA 0.240 08/20/20	0.00	2,622.95	0.00	0.00	2,622.95	0.00	2,622.95
3133ELN83	AGCY BULET	FFCB 0.180 06/23/21	0.00	300.00	0.00	(100.00)	400.00	16.80	316.80
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	0.00	4,166.67	0.00	(86,458.33)	90,625.00	(3,727.20)	439.47
912828YJ3	TREAS NOTE	U.S. Treasury 1.500 09/30/21	0.00	10,327.87	0.00	(53,016.39)	63,344.26	(8,999.42)	1,328.45
3135G0Q89	AGCY BULET	FNMA 1.375 10/07/21	0.00	3,265.62	0.00	(15,021.88)	18,287.50	(2,746.72)	518.90
3134GVJ66	AGCY BULET	FHLMC 0.250 06/08/22	0.00	2,222.22	0.00	(972.22)	3,194.44	277.80	2,500.02
3133ELJ21	AGCY CALL	FFCB 0.480 06/15/23	0.00	4,266.67	0.00	0.00	4,266.67	147.20	4,413.87
<b>Total for 12-Project Fund Series 2020</b>			<b>151,133.80</b>	<b>134,315.23</b>	<b>252,515.63</b>	<b>(155,568.82)</b>	<b>188,502.22</b>	<b>104,445.77</b>	<b>238,761.00</b>
<b>20-Bexar Cty Hosp Dist - LPPF</b>									
FRGXX-UHS	MMF	Fidelity Gov Inst'l MM	5,194.49	8,021.09	10,545.88	0.00	2,669.70	0.00	8,021.09
<b>Total for 20-Bexar Cty Hosp Dist - LPPF</b>			<b>5,194.49</b>	<b>8,021.09</b>	<b>10,545.88</b>	<b>0.00</b>	<b>2,669.70</b>	<b>0.00</b>	<b>8,021.09</b>
<b>Total for University Health System</b>			<b>3,350,035.96</b>	<b>3,561,276.71</b>	<b>3,589,861.31</b>	<b>(575,323.82)</b>	<b>3,896,775.18</b>	<b>307,182.42</b>	<b>3,868,459.13</b>



## Investment Portfolio Summary

**UHS-Community First**



**For the Quarter Ended**

**June 30, 2020**

**Report Name**

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- Certification Page
- Executive Summary
- Benchmark Comparison
- Detail of Security Holdings
- Change in Value
- Earned Income
- Investment Transactions
- Amortization and Accretion
- Projected Fixed Income Cash Flows

**MARKET RECAP - JUNE 2020:**

Last month in our summary for May we wrote, "Phrases such as the "steepest decline ever" and the "worst in history" will apply to almost every piece of April economic data." The opposite will be true for June as the economic reopening that started in May resulted in significant rebounds that in many cases were the "biggest gain in history." We would, however, caution readers not to put too much stock into the big jumps in the monthly data as things had gotten so bad in April and May they just had to get better. And, despite the improvement evident in much of the economic data, we are nowhere near the levels that prevailed prior to the COVID-19 mandated shutdowns. The employment data is the most obvious place to start as non-farm payrolls grew by a stunning 2.5 million in May. The largest monthly gain in the history of this series going back to 1939 wildly surpassed the consensus forecast for a loss of 7.5 million jobs, and yet was only a tenth of the 22 million jobs lost in March and April. The unemployment rate, expected to climb to 19%, actually declined to 13.3%. The ISM surveys perked up as well with the manufacturing index climbing from 41.5 to 43.1 and the non-manufacturing index from 41.8 to 45.4. While both readings still indicated contraction, the improvement was viewed as a signal that the worst was behind us. Auto sales also topped expectations, rebounding from April's pitiful 8.6 million unit annual pace to 12.2 million. Consumer spending came roaring back in May, too, no doubt reflecting some pent up demand as consumers emerged en masse from the nationwide lockout and began spending at a furious pace. Sales surged +17.7% during May after a revised -14.7% April decline. Spending was brisk across all categories as it appears the government's response to the crisis has helped support consumer spending. Housing data for May was mixed as existing homes sales fell -9.7% to the lowest level since October 2010. However, since existing sales are measured at closing this data is more reflective of activity during March and April, when many buyers and sellers were in lockdown. By contrast, new home sales are measured when the contracts are signed and they climbed 16.6% during May.

The improving trend in economic data was countered in the later part of June by worrisome trends in COVID-19 data as states that had reopened to great fanfare around Memorial Day saw a dramatic surge in cases. Texas, Florida, and Arizona were hard hit, forcing renewed restrictions and closures as the Fourth of July holiday approached.

Equity markets focused on the positives and extended their rally, with the Dow Jones Industrial Average climbing +1.7% and the S&P 500 gaining +1.8% in June. The Nasdaq composite rose a remarkable +6%, hit a new record high, and is up +12.1% year-to-date as technology stocks have been a beneficiary of the stay at home economy. Bond markets were stable with slight declines of 1-2 basis points in yield across most tenors. The two-year T-note yield closed June at 0.15%, while both the three-year and five-year T-notes set record lows at 0.17% and 0.27% respectively on June 29th. The short end of the yield curve is likely to be anchored by Fed policy for years to come. All in all, it appears the recovery has begun in earnest, but it also appears likely that the path won't be smooth and the outlook is still very much dependent on the path of the virus.

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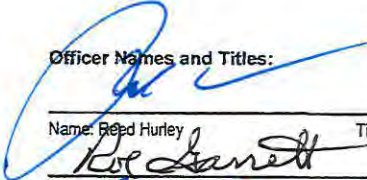
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**For the Quarter Ended**  
**June 30, 2020**

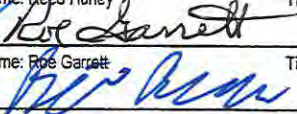
This report is prepared for the UHS-Community First (the "Entity") in accordance with Chapter 2256 of the Texas Public Funds Investment Act ("PFIA"). Section 2256.023(a) of the PFIA states that: "Not less than quarterly, the investment officer shall prepare and submit to the governing body of the entity a written report of the investment transactions for all funds covered by this chapter for the preceding reporting period." This report is signed by the Entity's investment officers and includes the disclosures required in the PFIA. To the extent possible, market prices have been obtained from independent pricing sources.

The investment portfolio complied with the PFIA and the Entity's approved Investment Policy and Strategy throughout the period. All investment transactions made in the portfolio during this period were made on behalf of the Entity and were made in full compliance with the PFIA and the approved Investment Policy.


**Officer Names and Titles:**



Name: Fred Hurley Title: Executive Vice President / CFO - UHS



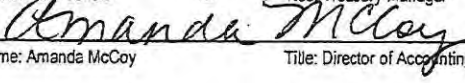
Name: Bob Garrett Title: Executive Vice President / Controller



Name: Bill Bedwell Title: Executive Director Reimb / Treas Mgmt



Name: Cory Cofield Title: Treasury Manager



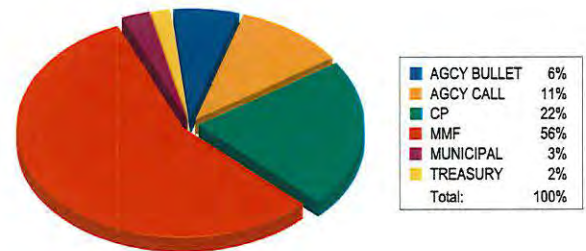
Name: Amanda McCoy Title: Director of Accounting

**Account Summary** **Allocation by Security Type**

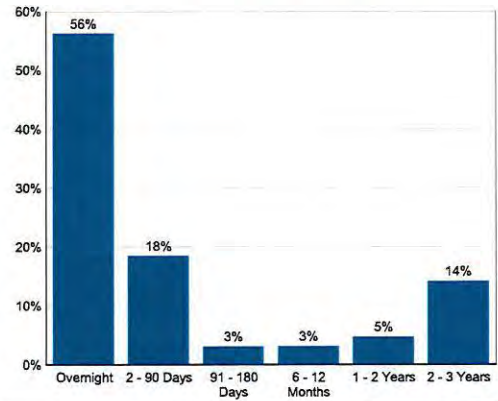
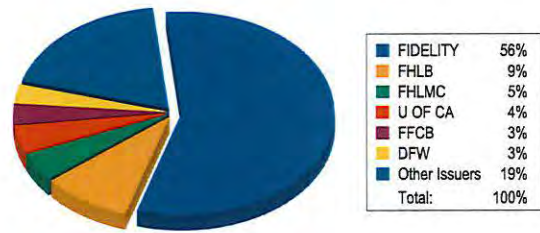
Beginning Values as of 03/31/20

Ending Values as of 06/30/20

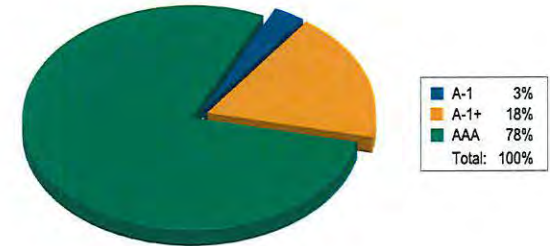
Par Value	137,126,231.57	160,023,198.02
Market Value	137,163,858.61	160,642,831.50
Book Value	136,959,426.35	160,365,671.28
Unrealized Gain /(Loss)	204,432.26	277,160.22
<b>Market Value %</b>	<b>100.15%</b>	<b>100.17%</b>
Weighted Avg. YTW	1.245%	0.481%
Weighted Avg. YTM	1.245%	0.481%

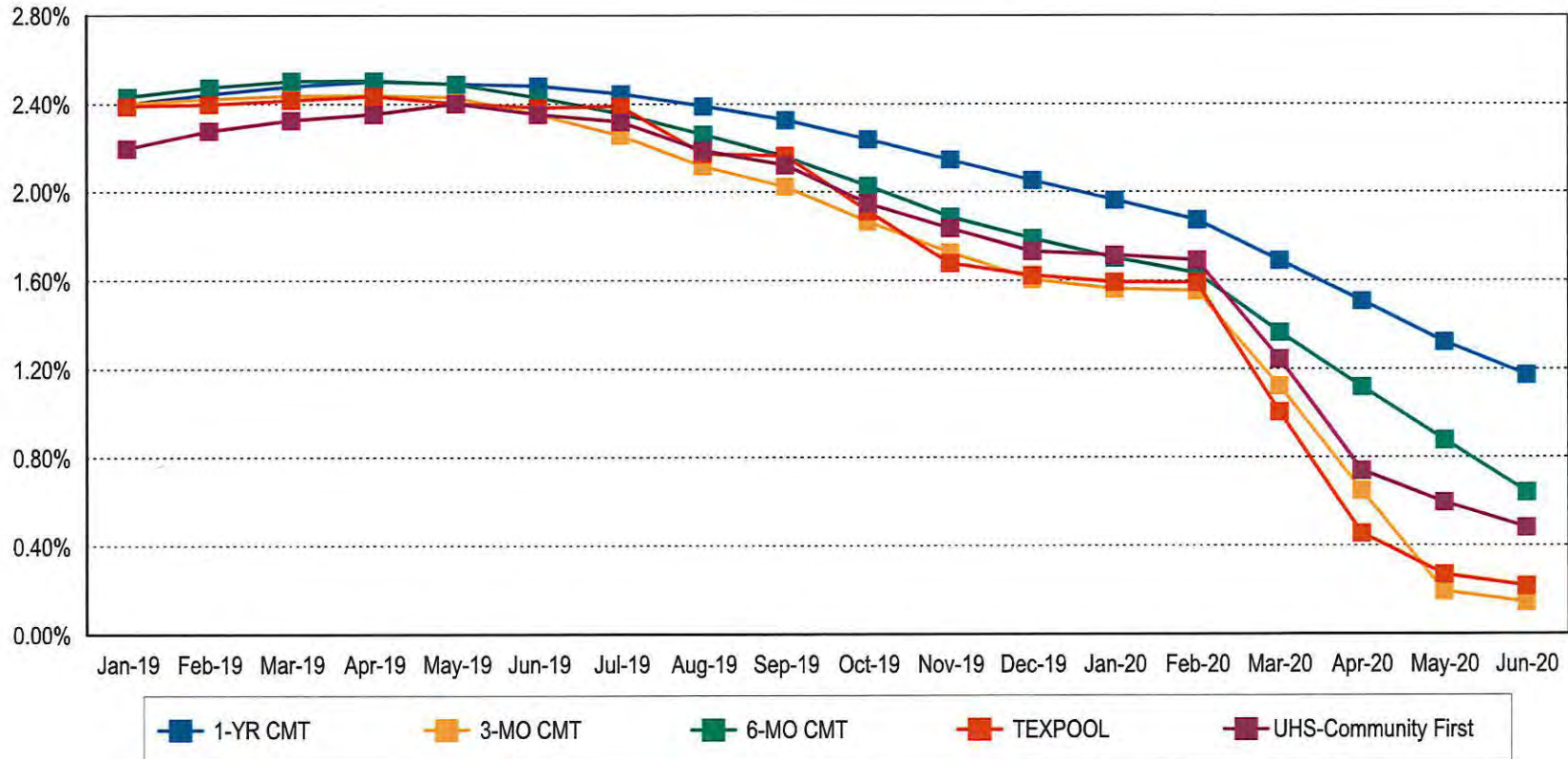


**Allocation by Issuer** **Maturity Distribution %** **Credit Quality**



**Weighted Average Days to Maturity: 171**





**Note 1:** CMT stands for Constant Maturity Treasury. This data is published in Federal Reserve Statistical Release H.15 and represents an average of all actively traded Treasury securities having that time remaining until maturity. This is a standard industry benchmark for Treasury securities. The CMT benchmarks are moving averages. The 3-month CMT is the daily average for the previous 3 months, the 6-month CMT is the daily average for the previous 6 months, and the 1-year and 2-year CMTs are the daily averages for the previous 12-months.

**Note 2:** Benchmark data for TexPool is the monthly average yield.



CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
<b>Comm First Health Plan</b>																	
FRGXX-CFP		MMF	Fidelity Gov Inst'l MM					31,046,105.37	100.000	31,046,105.37	31,046,105.37	100.000	31,046,105.37	1		0.110	0.110
FRGXXCFP2		MMF	Fidelity Gov Inst'l MM					58,648,183.98	100.000	58,648,183.98	58,648,183.98	100.000	58,648,183.98	1		0.110	0.110
98459RG87	02/26/20	CP - DISC	Yale Univ		07/08/20			5,000,000.00	99.390	4,969,520.83	4,998,395.85	99.998	4,999,921.00	8		1.660	1.660
23506FAA5	11/06/19	CP - INT	DFW Intl Airport	1.850	07/23/20			5,000,000.00	100.000	5,000,000.00	5,000,000.00	100.061	5,003,050.00	23		1.850	1.850
91411SGP9	02/13/20	CP - DISC	Univ of CA		07/23/20			7,000,000.00	99.284	6,949,911.11	6,993,155.54	99.990	6,999,329.40	23		1.612	1.612
07286MH46	06/09/20	CP - DISC	Baylor Univ		08/04/20			5,000,000.00	99.969	4,998,444.44	4,999,055.55	99.985	4,999,271.00	35		0.200	0.200
46640PH48	02/04/20	CP - DISC	J.P.Morgan Sec		08/04/20			5,000,000.00	99.171	4,958,544.44	4,992,255.55	99.988	4,999,382.50	35		1.654	1.654
07287CHR6	06/18/20	CP - DISC	Baylor Scott & White		08/25/20			2,680,000.00	99.955	2,678,785.07	2,679,017.32	99.963	2,679,016.17	56		0.240	0.240
91514BHP1	06/24/20	CP - INT	Univ of TX	0.290	12/17/20			5,000,000.00	100.000	5,000,000.00	5,000,000.00	99.991	4,999,550.00	170		0.290	0.290
3130A1W95	06/04/20	AGCY BULET	FHLB	2.250	06/11/21			5,000,000.00	102.105	5,105,250.00	5,097,512.05	101.881	5,094,032.00	346		0.182	0.182
882724MR5	04/28/20	MUNICIPAL	State of TX	5.000	08/01/21			2,455,000.00	105.246	2,583,789.30	2,565,966.20	105.167	2,581,849.85	397		0.801	0.801
912828WZ9	04/26/17	TREAS NOTE	U.S. Treasury	1.750	04/30/22			100,000.00	99.547	99,546.88	99,829.61	102.898	102,898.44	669		1.845	1.845
88213AHJ7	01/24/19	MUNICIPAL	TX A&M Univ	2.479	05/15/22			1,790,000.00	99.065	1,773,263.50	1,780,365.68	103.901	1,859,827.90	684		2.776	2.776
912828SV3	05/02/19	TREAS NOTE	U.S. Treasury	1.750	05/15/22			3,000,000.00	98.469	2,954,062.50	2,971,312.29	102.961	3,088,828.20	684		2.275	2.275
3130AJHV4	04/27/20	AGCY CALL	FHLB	0.600	07/27/22	4/27/2021	CONT	10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.015	10,001,504.00	757	301	0.600	0.600
3133EFUJ4	04/09/20	AGCY BULET	FFCB	2.150	12/29/22			5,000,000.00	104.187	5,209,350.00	5,191,980.40	104.642	5,232,123.50	912		0.597	0.597
3134GVSC3	05/11/20	AGCY CALL	FHLMC	0.400	02/07/23	5/7/2021	ONE TIME	7,500,000.00	100.000	7,500,000.00	7,500,000.00	100.027	7,502,008.50	952	311	0.400	0.400
<b>Total for Comm First Health Plan</b>								<b>159,219,289.35</b>	<b>100.170</b>	<b>159,474,757.42</b>	<b>159,563,135.39</b>	<b>100.397</b>	<b>159,836,881.81</b>	<b>171</b>		<b>0.483</b>	<b>0.483</b>
<b>Comm First Hospital Svc Plan</b>																	
FRGXX-CFP		MMF	Fidelity Gov Inst'l MM					753,908.67	100.000	753,908.67	753,908.67	100.000	753,908.67	1		0.110	0.110
912828R28	05/30/18	TREAS NOTE	U.S. Treasury	1.625	04/30/23			50,000.00	95.355	47,677.73	48,627.22	104.082	52,041.02	1,034		2.638	2.638
<b>Total for Comm First Hospital Svc Plan</b>								<b>803,908.67</b>	<b>99.719</b>	<b>801,586.40</b>	<b>802,535.89</b>	<b>100.247</b>	<b>805,949.69</b>	<b>64</b>		<b>0.263</b>	<b>0.263</b>
<b>Total for UHS-Community First</b>								<b>160,023,198.02</b>	<b>100.168</b>	<b>160,276,343.82</b>	<b>160,365,671.28</b>	<b>100.396</b>	<b>160,642,831.50</b>	<b>171</b>		<b>0.481</b>	<b>0.481</b>

CUSIP	Security Type	Security Description	03/31/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/20 Book Value	03/31/20 Market Value	06/30/20 Market Value	Change in Mkt Value
<b>Comm First Health Plan</b>											
FED-PRIM2	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-CFP	MMF	Fidelity Gov Instl MM	31,332,386.20	4,815,106.08	(5,101,386.91)	0.00	0.00	31,046,105.37	31,332,386.20	31,046,105.37	(286,280.83)
FRGXXCFP2	MMF	Fidelity Gov Instl MM	40,600,836.17	21,364,875.91	(3,317,528.10)	0.00	0.00	58,648,183.98	40,600,836.17	58,648,183.98	18,047,347.81
98459RD15	CP - DISC	Yale Univ 0.000 04/01/20	5,000,000.00	0.00	(5,000,000.00)	0.00	0.00	0.00	4,999,952.50	0.00	(4,999,952.50)
66844CD84	CP - DISC	Northwestern Univ 0.000 04/08/20	4,998,444.45	0.00	(5,000,000.00)	1,555.55	0.00	0.00	4,997,700.00	0.00	(4,997,700.00)
313384WC9	AGCY DISCO	FHLB 0.000 04/27/20	4,994,330.55	0.00	(5,000,000.00)	5,669.45	0.00	0.00	4,999,747.00	0.00	(4,999,747.00)
07287CEM0	CP - DISC	Baylor Scott & White 0.000 05/21/20	4,993,055.55	0.00	(5,000,000.00)	6,944.45	0.00	0.00	4,990,706.50	0.00	(4,990,706.50)
313384XH7	AGCY DISCO	FHLB 0.000 05/26/20	4,988,006.95	0.00	(5,000,000.00)	11,993.05	0.00	0.00	4,999,465.50	0.00	(4,999,465.50)
29157P6J8	CP - INT	Emory Univ 2.300 06/03/20	0.00	5,000,000.00	(5,000,000.00)	0.00	0.00	0.00	0.00	0.00	0.00
07286MF97	CP - DISC	Baylor Univ 0.000 06/09/20	2,490,416.68	0.00	(2,500,000.00)	9,583.32	0.00	0.00	2,489,937.50	0.00	(2,489,937.50)
98459RG87	CP - DISC	Yale Univ 0.000 07/08/20	4,977,541.65	0.00	0.00	20,854.20	0.00	4,998,395.85	4,982,675.00	4,999,921.00	17,246.00
23506FAA5	CP - INT	DFW Intl Airport 1.850 07/23/20	5,000,000.00	0.00	0.00	0.00	0.00	5,000,000.00	4,991,150.00	5,003,050.00	11,900.00
91411SGP9	CP - DISC	Univ of CA 0.000 07/23/20	6,964,844.46	0.00	0.00	28,311.08	0.00	6,993,155.54	6,951,898.10	6,999,329.40	47,431.30
07286MH46	CP - DISC	Baylor Univ 0.000 08/04/20	0.00	4,998,444.44	0.00	611.11	0.00	4,999,055.55	0.00	4,999,271.00	4,999,271.00
46640PH48	CP - DISC	J.P.Morgan Sec 0.000 08/04/20	4,971,527.80	0.00	0.00	20,727.75	0.00	4,992,255.55	4,973,330.00	4,999,382.50	26,052.50
07287CHR6	CP - DISC	Baylor Scott & White 0.000 08/25/20	0.00	2,678,785.07	0.00	232.25	0.00	2,679,017.32	0.00	2,679,016.17	2,679,016.17
91514BHP1	CP - INT	Univ of TX 0.290 12/17/20	0.00	5,000,000.00	0.00	0.00	0.00	5,000,000.00	0.00	4,999,550.00	4,999,550.00
3130A1W95	AGCY BULET	FHLB 2.250 06/11/21	0.00	5,105,250.00	0.00	(7,737.95)	0.00	5,097,512.05	0.00	5,094,032.00	5,094,032.00
882724MR5	MUNICIPAL	State of TX 5.000 08/01/21	0.00	2,583,789.30	0.00	(17,823.10)	0.00	2,565,966.20	0.00	2,581,849.85	2,581,849.85
912828WZ9	TREAS NOTE	U.S. Treasury 1.750 04/30/22	99,806.94	0.00	0.00	22.67	0.00	99,829.61	103,160.16	102,898.44	(261.72)
88213AHJ7	MUNICIPAL	TX A&M Univ 2.479 05/15/22	1,779,115.87	0.00	0.00	1,249.81	0.00	1,780,365.68	1,841,211.90	1,859,827.90	18,616.00
912828SV3	TREAS NOTE	U.S. Treasury 1.750 05/15/22	2,967,592.35	0.00	0.00	3,719.94	0.00	2,971,312.29	3,097,500.00	3,088,828.20	(8,671.80)
3130AJHV4	AGCY CALL	FHLB 0.600 07/27/22	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,001,504.00	10,001,504.00
3130AHE58	AGCY CALL	FHLB 1.950 10/21/22	10,000,000.00	0.00	(10,000,000.00)	0.00	0.00	0.00	10,007,146.00	0.00	(10,007,146.00)
3133EFUJ4	AGCY BULET	FFCB 2.150 12/29/22	0.00	5,209,350.00	0.00	(17,369.60)	0.00	5,191,980.40	0.00	5,232,123.50	5,232,123.50
3134GVSC3	AGCY CALL	FHLMC 0.400 02/07/23	0.00	7,500,000.00	0.00	0.00	0.00	7,500,000.00	0.00	7,502,008.50	7,502,008.50
<b>Total for Comm First Health Plan</b>			<b>136,157,905.62</b>	<b>74,255,600.80</b>	<b>(50,918,915.01)</b>	<b>68,543.98</b>	<b>0.00</b>	<b>159,563,135.39</b>	<b>136,358,802.53</b>	<b>159,836,881.81</b>	<b>23,478,079.28</b>



**UHS-Community First**  
**Change in Value**  
 From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	03/31/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	06/30/20 Book Value	03/31/20 Market Value	06/30/20 Market Value	Change in Mkt Value
<b>Comm First Hospital Svc Plan</b>											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-CFP	MMF	Fidelity Gov Instl MM	753,009.20	1,021.05	(121.58)	0.00	0.00	753,908.67	753,009.20	753,908.67	899.47
912828R28	TREAS NOTE	U.S. Treasury 1.625 04/30/23	48,511.53	0.00	0.00	115.69	0.00	48,627.22	52,046.88	52,041.02	(5.86)
<b>Total for Comm First Hospital Svc Plan</b>			<b>801,520.73</b>	<b>1,021.05</b>	<b>(121.58)</b>	<b>115.69</b>	<b>0.00</b>	<b>802,535.89</b>	<b>805,056.08</b>	<b>805,949.69</b>	<b>893.61</b>
<b>Total for UHS-Community First</b>			<b>136,959,426.35</b>	<b>74,256,621.85</b>	<b>(50,919,036.59)</b>	<b>68,659.67</b>	<b>0.00</b>	<b>160,365,671.28</b>	<b>137,163,858.61</b>	<b>160,642,831.50</b>	<b>23,478,972.89</b>



**UHS-Community First**  
**Earned Income**  
 From 03/31/2020 to 06/30/2020

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
<b>Comm First Health Plan</b>									
FRGXX-CFP	MMF	Fidelity Gov Inst'l MM	17,131.36	14,192.08	27,865.96	0.00	3,457.48	0.00	14,192.08
FRGXXCFP2	MMF	Fidelity Gov Inst'l MM	30,666.40	22,603.14	47,347.81	0.00	5,921.73	0.00	22,603.14
66844CD84	CP - DISC	Northwestern Univ 0.000 04/08/20	0.00	0.00	0.00	0.00	0.00	1,555.55	1,555.55
313384WC9	AGCY DISCO	FHLB 0.000 04/27/20	0.00	0.00	0.00	0.00	0.00	5,669.45	5,669.45
07287CEM0	CP - DISC	Baylor Scott & White 0.000 05/21/20	0.00	0.00	0.00	0.00	0.00	6,944.45	6,944.45
313384XH7	AGCY DISCO	FHLB 0.000 05/26/20	0.00	0.00	0.00	0.00	0.00	11,993.05	11,993.05
29157P6J8	CP - INT	Emory Univ 2.300 06/03/20	0.00	19,480.87	19,480.87	0.00	0.00	0.00	19,480.87
07286MF97	CP - DISC	Baylor Univ 0.000 06/09/20	0.00	0.00	0.00	0.00	0.00	9,583.32	9,583.32
98459RG87	CP - DISC	Yale Univ 0.000 07/08/20	0.00	0.00	0.00	0.00	0.00	20,854.20	20,854.20
23506FAA5	CP - INT	DFW Intl Airport 1.850 07/23/20	37,770.83	23,381.95	0.00	0.00	61,152.78	0.00	23,381.95
91411SGP9	CP - DISC	Univ of CA 0.000 07/23/20	0.00	0.00	0.00	0.00	0.00	28,311.08	28,311.08
07286MH46	CP - DISC	Baylor Univ 0.000 08/04/20	0.00	0.00	0.00	0.00	0.00	611.11	611.11
46640PH48	CP - DISC	J.P.Morgan Sec 0.000 08/04/20	0.00	0.00	0.00	0.00	0.00	20,727.75	20,727.75
07287CHR6	CP - DISC	Baylor Scott & White 0.000 08/25/20	0.00	0.00	0.00	0.00	0.00	232.25	232.25
91514BHP1	CP - INT	Univ of TX 0.290 12/17/20	0.00	281.94	0.00	(40.28)	322.22	0.00	281.94
3130A1W95	AGCY BULET	FHLB 2.250 06/11/21	0.00	8,437.50	56,250.00	(54,062.50)	6,250.00	(7,737.95)	699.55
882724MR5	MUNICIPAL	State of TX 5.000 08/01/21	0.00	21,481.25	0.00	(29,664.58)	51,145.83	(17,823.10)	3,658.15
912828WZ9	TREAS NOTE	U.S. Treasury 1.750 04/30/22	735.58	434.26	875.00	0.00	294.84	22.67	456.93
88213AHJ7	MUNICIPAL	TX A&M Univ 2.479 05/15/22	16,763.55	11,093.52	22,187.05	0.00	5,670.02	1,249.81	12,343.33
912828SV3	TREAS NOTE	U.S. Treasury 1.750 05/15/22	19,903.85	13,051.31	26,250.00	0.00	6,705.16	3,719.94	16,771.25
3130AJHV4	AGCY CALL	FHLB 0.600 07/27/22	0.00	10,666.67	0.00	0.00	10,666.67	0.00	10,666.67
3130AHE58	AGCY CALL	FHLB 1.950 10/21/22	86,666.67	10,833.33	97,500.00	0.00	0.00	0.00	10,833.33
3133EFUJ4	AGCY BULET	FFCB 2.150 12/29/22	0.00	24,486.11	53,750.00	(29,861.11)	597.22	(17,369.60)	7,116.51
3134GVSC3	AGCY CALL	FHLMC 0.400 02/07/23	0.00	4,166.67	0.00	(333.33)	4,500.00	0.00	4,166.67
<b>Total for Comm First Health Plan</b>			<b>209,638.24</b>	<b>184,590.60</b>	<b>351,506.69</b>	<b>(113,961.80)</b>	<b>156,683.95</b>	<b>68,543.98</b>	<b>253,134.58</b>
<b>Comm First Hospital Svc Plan</b>									
FRGXX-CFP	MMF	Fidelity Gov Inst'l MM	541.38	317.57	788.57	0.00	70.38	0.00	317.57
912828R28	TREAS NOTE	U.S. Treasury 1.625 04/30/23	341.52	201.62	406.25	0.00	136.89	115.69	317.31
<b>Total for Comm First Hospital Svc Plan</b>			<b>882.90</b>	<b>519.19</b>	<b>1,194.82</b>	<b>0.00</b>	<b>207.27</b>	<b>115.69</b>	<b>634.88</b>



**UHS-Community First**  
**Earned Income**  
*From 03/31/2020 to 06/30/2020*

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
<b>Total for UHS-Community First</b>			<b>210,521.14</b>	<b>185,109.79</b>	<b>352,701.51</b>	<b>(113,961.80)</b>	<b>156,891.22</b>	<b>68,659.67</b>	<b>253,769.46</b>



**University  
Health System**

ATTACHMENT A

**BCHD BOARD OF MANAGERS  
Tuesday, July 28, 2020  
CONSIDERATION OF PURCHASING ACTIVITIES**

**THE FOLLOWING CONTRACTS ARE PRESENTED FOR APPROVAL BY THE BOARD OF MANAGERS AS  
CONSENT ITEMS:**

<b>PAGE</b>	<b>COMPANY</b>	<b>CATEGORY</b>	<b>P.O./ CONTRACT#</b>	<b>TOTAL AWARD</b>	<b>AWARD BASIS</b>
4	CLAFLIN SERVICE COMPANY, D/B/A CLAFLIN MEDICAL EQUIPMENT	CONTRACT FOR CAPITAL EQUIPMENT - EXAM TABLES	TBD	\$315,923	Exempt, GPO
5	FROST INSURANCE AGENCY, INCORPORATED	CONTRACT FOR INSURANCE AGREEMENT- WORKERS COMPENSATION	22006143-IF	\$672,348	RFP-220-03-019-SVC
6	HOLOGIC, INCORPORATED	CONTRACT FOR REAGENT, SUPPLY & TESTING AGREEMENT- THIN PREP	22006177-E	\$311,472	Exempt
7	INSTRUMENTATION LABORATORY COMPANY, D/B/A WERFEN UHA LLC	CONTRACT FOR REAGENT, SUPPLY & SERVICE AGREEMENT- COAGULATION INSTRUMENT	22006168-G	\$3,997,037	Exempt
8	LA QUINTA INN & SUITES BY WYNDHAM SAN ANTONIO MEDICAL CENTER	CONTRACT FOR LEASE AGREEMENT - SLEEP DISORDERS LAB	22006153-F	\$930,750	RFP-215-01-001-SVC
9	PHILIPS HEALTHCARE A DIVISION OF PHILIPS NORTH AMERICA, LLC	CONTRACT FOR CAPITAL EQUIPMENT - PHYSIOLOGICAL MONITORING	TBD	\$409,157	Exempt, GPO
10	SIEMENS HEALTHCARE DIAGNOSTICS	CONTRACT FOR REAGENT, SUPPLY & TESTING AGREEMENT- URINALYSIS	22006167-G	\$333,723	Exempt
11	TRANSMEDICS, INCORPORATED	CONTRACT FOR CAPITAL EQUIPMENT- PERFUSION SETS	TBD	\$413,400	Exempt

<b>PAGE</b>	<b>COMPANY</b>	<b>CATEGORY</b>	<b>P.O./ CONTRACT#</b>	<b>TOTAL AWARD</b>	<b>AWARD BASIS</b>
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		GRAND TOTAL FOR BOARD APPROVAL		\$7,383,810	
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**SUMMARY OF PURCHASING ACTIVITY**

A total of 12 contracts with a value of \$11,268,131 are being presented to the Board of Managers during the July 2020 meeting.

The following contracts require approval by the BCHD Board of Managers

8 Consent Contracts with a total value of \$7,383,810

4 Presented Contracts with a total value of \$3,884,321

**During the month of July 2020 there were 3 contracts classified as a Small, Minority, Woman, or Veteran Owned Business Enterprises (SMWVBE).**

July 2020 SMWVBE Status Report (reflects items being submitted for Board approval)

Available Opportunity Proposed Award	SMWVBE	% SMWVBE	Local	% Local	SMWVBE Breakout		
\$3,330,988	\$1,660,073	49.8%	\$1,603,098	48.1%	Small	\$ 1,660,073	100.0%
					Hispanic	\$ -	0.0%
					African American	\$ -	0.0%
					Asian	\$ -	0.0%
					Other/Minority	\$ -	0.0%
					Woman	\$ -	0.0%
					Veteran	\$ -	0.0%
Non-Opportunity Awarded	Local	% Local	Non Profit	Non Profit %			
\$3,939,706	\$1,523,220	38.7%	\$1,050,000	8.9%			

Board Approved YTD SMWVBE Status Report as of the July 2020 Board of Managers Meeting.

Available Opportunity Awarded	SMWVBE	% SMWVBE	Local	% Local	SMWVBE Breakout		
\$304,217,128	\$18,565,135	6.1%	\$237,193,961	78.0%	Small	\$ 5,228,995	28.2%
					Hispanic	\$ 5,064,626	27.3%
					African American	\$ -	0.0%
					Asian	\$ 2,193,800	11.8%
					Other Minority	\$ -	0.0%
					Woman	\$ 6,077,714	32.7%
					Veteran	\$ -	0.0%
Non-Opportunity Awarded (Non - CIP)	Local	% Local	Non Profit	Non Profit %			
\$71,243,408	\$42,604,456	59.8%	\$25,346,988	6.8%			

**RECOMMEND APPROVAL:**

\_\_\_\_\_  
Travis Smith  
Deputy Chief Financial Officer

\_\_\_\_\_  
Reed Hurley  
Executive Vice President  
Chief Financial Officer

**RECOMMEND APPROVAL:**

\_\_\_\_\_  
George Hernández, Jr.  
President/Chief Executive Officer



# SMWVBE 2020 Payments - Category

Attachment B

## June 2020

**Total Utilization** \$ 12,545,197

### SMWVBE PAYMENTS: TOTAL

	Certified Vendor Payment (\$)	Opportunity (%)
AFRICAN AMERICAN	\$ -	0.0%
ASIAN	\$ 40,844	0.3%
HISPANIC	\$ 89,603	0.7%
NATIVE AMERICAN	\$ -	0.0%
SMALL	\$ 144,713	1.2%
VETERAN	\$ 22,111	0.2%
WOMAN	\$ 106,698	0.9%
Other Minority	\$ -	0.0%
<b>Total*</b>	\$ 403,969	3.2%

Local Non SMWVBE  
June 2020 Payment (\$)  
\$1,223,870 9.8%

COMMUNITY NOT FOR PROFIT  
June 2020 Payment (\$)  
\$58,327 0.5%

## YTD 2020

**Total Utilization YTD** \$ 340,468,820

### SMWVBE PAYMENTS: YTD

	Certified Vendor Payment (\$)	Opportunity (%)
AFRICAN AMERICAN	\$ 17,044	0.0%
ASIAN	\$ 3,189,097	0.9%
HISPANIC	\$ 1,893,401	0.6%
NATIVE AMERICAN	\$ 6,439	0.0%
SMALL	\$ 5,867,525	1.7%
VETERAN	\$ 532,235	0.2%
WOMAN	\$ 4,213,486	1.2%
Other Minority	\$ -	0.0%
<b>Total*</b>	\$ 15,719,227	4.6%

\*Totals do not include payments to 2nd Tier vendors.

Local Non SMWVBE  
YTD Payment (\$)  
\$25,834,663 7.6%

COMMUNITY NOT FOR PROFIT  
YTD Payment (\$)  
\$48,096,371 14.1%

BCHD BOARD OF MANAGERS

July 2020

**COMPANY TO BE AWARDED:**

Clafin Service Company, d/b/a Clafin  
Medical Equipment

**TOTAL AWARD:**

\$315,923

**CONTRACT PERIOD:**

NA, Capital

Your approval is requested for the purchase of fifty-eight (58) adjustable high-low exam tables for Ambulatory Services. This contract will provide replacement of 58 exam tables that are beyond repair at 10 ambulatory sites and will also create an updated and modern environment. Furthermore, the replacement of the non-functioning equipment serves as a risk mitigation effort and allows our providers and staff to better serve our patients.

**CATEGORY**

Capital Equipment - Exam Tables

**COMPETITIVELY BID:**

Exempt, GPO

**AWARD BASIS:**

This contract is being awarded based on the best value which includes favorable Group Purchasing Organization pricing.

**PURCHASE ORDER #**

TBD

**FISCAL NOTES:**

- 1. Capital funds are available for this acquisition. This is a priority item on the 2020 Routine Capital List.

**SUPPLIER DIVERSITY:**

- 1. Clafin Medical Equipment has an Affirmative Action Policy in effect
- 2. Clafin Medical Equipment is classified as a SMWVBE vendor.
- 3. Clafin Medical Equipment has a total of 122 employees. The workforce composition is as follows.

Category	Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	7	5.7%	0	0.0%	18	14.8%
Professional	5	4.1%	5	4.1%	1	0.8%	86	70.5%
Total	5	4.1%	12	9.8%	1	0.8%	104	85.3%

**BCHD BOARD OF MANAGERS**

July 2020

**COMPANY TO BE AWARDED:** Frost Insurance Agency, Incorporated      **TOTAL AWARD:** \$672,348      **CONTRACT PERIOD:** Three Years

Your approval is requested for a an Excess Workers Compensation Insurance coverage contract for Health System employees. This contract will continue to allow coverage for employees when a claim reaches a designated threshold.

**CATEGORY**

Insurance Agreement- Workers Compensation

**COMPETITIVELY BID:**

RFP-220-03-019-SVC

**AWARD BASIS:**

This contract was competitively bid and awarded based on the best value, which includes favorable pricing and meeting the Health Systems bid requirements assigned by the Evaluation Team.

**OTHER COMPANIES THAT SUBMITTED BIDS:**

HCDT Insurance Agency

**CONTRACT #:**

22006143-IF

**FISCAL NOTES:**

1. This is a planned expense and operating funds have been included in the Year 2020 Operating Budget.
2. This is a new contract. Compared to the previous contract there is an average annual increase of 13.7%, \$26,979, due to an estimated increase of 10% in payroll which is going from \$462 million to \$509 million. Compared to previous contract, there is no change in the cost to administer this program

Contract	Vendor	Start Date	Term Date	Total Amount	# of Years	Annual Cost	% change
Original	Frost Insurance Agency, Inc.	8/1/2015	7/31/2017	\$ 333,609	2	\$ 166,805	
Mod #1-3	Add funds and renew	8/1/2017	7/31/2019	\$ 373,562	2	\$ 186,781	
Mod #4	Add funds and renew	8/1/2019	7/31/2020	\$ 197,137	1	\$ 197,137	
Proposed	Frost Insurance Agency, Inc.	8/1/2020	7/31/2023	\$ 672,348	3	\$ 224,116	
						Ave Increase/Decrease per Contract Year	\$ 26,979 13.69%

**SUPPLIER DIVERSITY:**

1. Frost Insurance Agency has an Affirmative Action Policy in effect.
2. Frost Insurance Agency has a total of 265 employees. The Workforce Composition Data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	4	1.5%	7	2.6%	47	17.7%	73	27.5%
Professional	1	0.4%	2	0.8%	3	1.1%	27	10.2%	101	38.1%
Total	1	0.4%	6	2.3%	10	3.8%	74	27.9%	174	65.7%

**BCHD BOARD OF MANAGERS**

July 2020

**COMPANY TO BE AWARDED:**

Hologic, Incorporated

**TOTAL AWARD:**

\$311,472

**CONTRACT PERIOD:**

Three Years

Your approval is requested for the purchase of a three (3) year supply contract for ThinPrep PAP tests. The Cytology Laboratory performs the FDA approved ThinPrep tests, which include PAP, HPV, GC Chlamydia, an Zika tests. This testing is the most efficient and convenient diagnostic testing for both the patient and physician. The Cytology Department performs over 11,000 of these tests per year.

**CATEGORY**

Reagent, Supply & Testing Agreement- Thin Prep

**COMPETITIVELY BID:**

Exempt

**AWARD BASIS:**

This contract is being awarded as exempt due to standardization of laboratory equipment and specific LIS interface specifications

**CONTRACT #**

22006177-E

**FISCAL NOTES:**

1. This is a planned expense and operating funds have been included in the Year 2020 Operating Budget.
2. This is a new contract with the same vendor. Compared to the previous contract there is an average annual decrease of 8.1%, \$9,199, due to the expected slight decrease in the number of tests.

Contract	Vendor	Start Date	Term Date	Total Amount	# of Years	Annual Cost	% change
Original	Hologic, Incorporated	11/1/2015	10/31/2018	\$ 339,069	3	\$ 113,023	
Proposed	Hologic, Incorporated	10/1/2020	9/30/2023	\$ 311,472	3	\$ 103,824	
				Increase/Decrease	\$	(27,597)	\$ (9,199) -8.14%

**SUPPLIER DIVERSITY:**

1. Hologic, Incorporated does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
2. Hologic, Incorporated has a total of 4,124 employees. The Workforce Composition data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	2	0.0%	165	4.0%	72	1.7%	146	3.5%	713	17.3%
Professional	4	0.1%	254	6.2%	62	1.5%	123	3.0%	2,014	48.8%
Total	6	0.1%	419	10.2%	134	3.2%	269	6.5%	2,727	66.1%

Category	Other	
	#	%
Non Professional	206	5.0%
Professional	363	8.8%
Total	569	13.8%

**BCHD BOARD OF MANAGERS**

July 2020

**COMPANY TO BE AWARDED:** Instrumentation Laboratory Company,  
d/b/a Werfen UHA LLC

**TOTAL AWARD:** \$3,997,037

**CONTRACT PERIOD:** Seven Years

Your approval is requested for a seven (7) year equipment lease, service and supply contract for coagulation testing. This contract provides two new Coagulation TOP 700 instruments, one new TOP 300 instrument, service and the required testing supplies. The new instruments replace the current instrumentation that is over 5 years old and provides updated technology, enhanced productivity, improved turnaround times, improved quality performance, and a new automated workflow process which will help to eliminate hands-on techniques. The Health System performs over 100,000 coagulation tests annually, providing critical information regarding blood hemostasis for emergency and surgery patients. Additionally, these tests help diagnose bleeding and clotting disorders, hemophilias, and Von Willebrand disease.

**CATEGORY**

Reagent, Supply & Service Agreement- Coagulation Instrument

**COMPETITIVELY BID:**

Exempt

**AWARD BASIS:**

This contract is being awarded as exempt because the Health System has standardized to these instruments and Werfen is the manufacture of the supplies used on the instruments.

**CONTRACT #:**

22006168-G

**FISCAL NOTES:**

1. This is a planned expense and operating funds have been included in the Year 2020 Operating
2. This is a new contract with the same vendor. Compared to the previous contract there is an average annual increase of 112%, \$301,436, because the new agreement includes new instruments, service and supplies. The previous agreement did not include new instruments

Contract	Vendor	Start Date	Term Date	Total Amount	# of Years	Annual Cost	% change
Original	Instrumentation Laboratory Company	6/1/2015	9/30/2020	\$1,347,844	5	\$269,569	
Proposed	Instrumentation Laboratory Company	10/1/2020	9/30/2027	\$3,997,037	7	\$571,005	
				Increase/Decrease		\$2,649,193	\$301,436 111.82%

**SUPPLIER DIVERSITY:**

1. Instrumentation Laboratory Company has an Affirmative Action Policy in effect.
2. Instrumentation Laboratory Company has a total of 830 employees. The Workforce Composition Data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White		Other	
	#	%	#	%	#	%	#	%	#	%	#	%
Non Professional	1	0.1%	131	15.8%	15	1.8%	37	4.5%	171	20.6%	3	0.4%
Professional	1	0.1%	79	9.5%	7	0.8%	22	2.7%	358	43.1%	5	0.6%
Total	2	0.2%	210	25.3%	22	2.6%	59	7.2%	529	63.7%	8	1.0%

**BCHD BOARD OF MANAGERS**

July 2020

**COMPANY TO BE AWARDED:**

La Quinta Inn & Suites by Wyndham  
San Antonio Medical Center

**TOTAL AWARD:**

\$930,750

**CONTRACT PERIOD:**

Three Years

Your approval is requested for a (3) year agreement for sleep lab space. Currently the sleep lab testing services are performed at La Quinta Inn and Suites Medical Center and Courtyard Marriot Downtown/Market Square. The renewal of this contract will allow the Health System to continue providing 2 Sleep Disorder Laboratories with 14 rooms in a comfortable setting outside of the hospital.

**CATEGORY**

Lease Agreement - Sleep Disorders Lab

**COMPETITIVELY BID:**

RFP-215-01-001-SVC

**AWARD BASIS:**

This contract was competitively bid and awarded based on the best value, which includes favorable pricing and meeting the Health Systems bid requirements assigned by the Evaluation Team.

**CONTRACT #:**

22006153-F

**FISCAL NOTES:**

1. This is a planned expense and funding has been included in the Year 2020 Annual Operating Budget
2. This is a new contract with the same vendor. Compared to the previous contract there is an average annual decrease of 2.3%, \$7,420 resulting from the competitive bid solicitation process.

Contract	Vendor	Start Date	Term Date	Total Amount	# of Years	Annual Cost	% change
Original	La Quinta Inn & Suites Medical Center	9/1/2015	8/31/2020	\$ 1,588,350	5	\$ 317,670	
Proposed	La Quinta Inn & Suites Medical Center	9/1/2020	8/31/2023	\$ 930,750	3	\$ 310,250	
				<b>Total Contract Value</b>		<b>\$ (657,600)</b>	<b>\$ (7,420) -2.34%</b>

**SUPPLIER DIVERSITY:**

1. La Quinta Inn & Suites Medical Center does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
2. La Quinta Inn & Suites Medical Center is classified as a SMWVBE vendor.
3. La Quinta Inn & Suites Medical Center has a total of 29 employees. The Workforce Composition is as follows:

Category	African American		Hispanic		White	
	#	%	#	%	#	%
Non Professional	15	51.7%	9	31.0%	0	0.0%
Professional	0	0.0%	1	3.5%	4	13.8%
Total	15	51.7%	10	34.5%	4	13.8%

BCHD BOARD OF MANAGERS

July 2020

**COMPANY TO BE AWARDED:** Philips Healthcare a Division of Philips North America, LLC  
**TOTAL AWARD:** \$409,157  
**CONTRACT PERIOD:** N/A, Capital

Your approval is requested for the purchase of a mobile patient physiological monitoring system. This system is an ICU capable, all-inclusive physiological monitoring system that is specified for use in emergent situations such as patient surges from local or regional events to supporting mobile medical units in any location in the region. This system can be utilized for both internal and external emergency where a quick expansion of capability is required. This purchase will help fulfill Joint Commission requirements by helping the Health System quickly create a viable alternate site for care, treatment, and services to meet the needs of the hospital's patients during emergencies. The system will have the capability to monitor up to 20 patients and have the ability to connect to the Health System's EMR when properly connected onsite.

**CATEGORY**

Capital Equipment - Physiological Monitoring

**COMPETITIVELY BID:**

Exempt, GPO

**AWARD BASIS:**

This contract is being awarded based on the best value which includes favorable Group Purchasing Organization pricing.

**PURCHASE ORDER #**

TBD

**FISCAL NOTES:**

1. Capital funds are available for this acquisition. This is a priority item on the 2020 Routine Capital List.

**SUPPLIER DIVERSITY:**

1. Philips Healthcare a Division of Philips North America, LLC has an Affirmative Action Policy in effect.
2. Philips Healthcare a Division of Philips North America, LLC has a total of 181 employees. The Workforce Composition Data is as follows:

Category	Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%
Professional	12	6.6%	2	1.1%	12	6.6%	155	85.6%
Total	12	6.6%	2	1.1%	12	6.6%	155	85.6%

**BCHD BOARD OF MANAGERS**

July 2020

**COMPANY TO BE AWARDED:** Siemens Healthcare Diagnostics      **TOTAL AWARD:** \$333,723      **CONTRACT PERIOD:** Three Years

Your approval is requested for the purchase of a three (3) year supply and service contract in support of urinalysis testing. Urinalysis lab testing is a group of physical, chemical, and microscopic tests that detect and measure several substances in urine samples such as byproducts of normal and abnormal metabolism, cells, cellular fragments, and bacteria. Over 80,000 of these tests are performed annually on the Siemens AUWi instruments in the Core Laboratory on a 24 hour basis and this contract provides the supplies and service needed to continue urinalysis testing on these instruments.

**CATEGORY**

Reagent, Supply & Testing Agreement- Urinalysis

**COMPETITIVELY BID:**

Exempt

**AWARD BASIS:**

Exempt contract is being requested due to ongoing standardization efforts of laboratory equipment and specific LIS interface specifications. Siemens also has proprietary rights on their instruments.

**CONTRACT #:**

22006167-G

**FISCAL NOTES:**

1. This is a planned expense and operating funds have been included in the Year 2020 Operating Budget.
2. This is a new contract with the same vendor. Compared to the previous contract there is an average annual increase of 15.9%, \$15,263.00, due to equipment maintenance service being on this contract for the full term. On the previous contract, equipment maintenance was not added until the second renewal year which kept the total price down in comparison to this agreement. The price per test remains unchanged.

Contract	Vendor	Start Date	Term Date	Total Amount	# of Years	Annual Cost	% change
Original	Siemens Healthcare Diagnostics Inc.	9/1/2017	8/31/2020	\$ 287,934	3	\$ 95,978	
Proposed	Siemens Healthcare Diagnostics Inc.	9/1/2020	8/31/2023	\$ 333,723	3	\$ 111,241	
				<b>Total Contract Value</b>		<b>\$ 45,789</b>	<b>\$ 15,263 15.90%</b>

**SUPPLIER DIVERSITY:**

1. Siemens Healthcare Diagnostics Inc. has an Affirmative Action Policy in effect.
2. Siemens Healthcare Diagnostics Inc. has a total of 604 employees. The Workforce Composition data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	1	0.2%	20	3.3%	19	3.2%	24	4.0%	329	54.6%
Professional	0	0.0%	5	0.8%	11	1.8%	12	2.0%	182	30.2%
<b>Total</b>	<b>1</b>	<b>0.2%</b>	<b>25</b>	<b>4.1%</b>	<b>30</b>	<b>5.0%</b>	<b>36</b>	<b>6.0%</b>	<b>511</b>	<b>84.7%</b>



BCHD BOARD OF MANAGERS

July 2020

**COMPANY TO BE AWARDED:**

TransMedics, Incorporated

**TOTAL AWARD:**

\$413,400

**CONTRACT PERIOD:**

N/A, PO

Your approval is requested for the purchase of six (6) Organ Care System perfusion sets. This purchase will allow for the Health System's Transplant team continue their participation in the Organ Care System Liver Technology 'liver pump' trial. The FDA has approved the Continued Access Protocol (CAP) and the Donation after Circulatory Death (DCD) protocol. The CAP protocol will be similar to the last trial except there will be no randomization which helps for marginal donors. The CAP protocol will enroll 74 subjects nationally. The DCD protocol is also a single arm protocol that will enroll 130 subjects. DCD protocol will enable potential use of DCD donors with more than thirty minutes warm ischemia time. We are marketing our use of this liver perfusion method that showcases the reduced waiting times for liver transplant as a result of this innovative approach.

**CATEGORY**

Capital Equipment- Perfusion Sets

**COMPETITIVELY BID:**

Exempt

**AWARD BASIS:**

This purchase is classified as exempt because TransMedics owns proprietary rights to the Organ Care System, which the Health System has standardized to

**PURCHASE ORDER #**

TBD

**FISCAL NOTES:**

1. This is a planned expense and operating funds have been included in the Year 2020 Operating Budget.

**SUPPLIER DIVERSITY:**

1. TransMedics, Inc. does not have an Affirmative Action Policy in effect.
2. TransMedics, Inc. is classified as a SMWVBE vendor.
3. TransMedics, Inc. cannot provide Workforce Composition data due to their confidential policy.



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### **Consideration and Appropriate Action Regarding an Amendment to the Lease with Maseho, Inc., for Office Space at Corporate Square Tower, 4801 NW Loop 410, San Antonio, Texas**

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#### **Background:**

University Health System (UHS) has been leasing office space at Corporate Square Tower since 2009. Since that time, a variety of administrative offices and functions have been located there. UHS continues this trend today because it does not have available office space in any of its buildings to accommodate these needs. Currently, Human Resources, Grants Management (i.e., Research and Information Management, Community Initiative and Population Health, Ryan White), Epic training and support staff, and the UHS Foundation have offices at Corporate Square.

#### **Analysis:**

Since the inception of the lease agreement at Corporate Square Tower, office space has been added or deleted through a series of respective lease amendments to address the specific area(s) at those defined intervals. With the exception of the Epic and Foundation offices, the remaining total of the office space at Corporate Square Tower is included in a lease that expires July 31, 2020. This area totals 21,032 rentable square feet. Staff recommends renewing this office space for one (1) year, as evaluation of the long term strategy for all UHS administrative space continues.

#### **Fiscal Impact:**

The Health System currently leases 43,304 rentable square feet (RSF) of office space in Corporate Square. This is comprised of offices for Human Resources, Grants Management, Epic, and UHS Foundation. The annual rent expense for all Health System space currently leased at Corporate Square is \$959,663.

Not including the Epic and Foundation offices, the offices for the aforementioned departments are located in Suite 111, 200, 203, and 260. The proposed renewal term is one (1) year. The commencement date for the renewal term for these Suites will be August 1, 2020. The lease expense for the renewal term is \$473,220 which will be an operational expense. This represents an increase in the current rental rate of approximately 2%.

The base lease rates and monthly rent for these suites combined are shown below.

<b>Period</b>	<b>Base Rent/RSF/YR</b>	<b>Monthly Rent</b>	<b>Annual Rent</b>
8/1/20 – 7/31/20	\$22.50	\$39,435.00	\$473,220

**Quality Note:**

Maintaining a pleasant work space will enhance employee productivity and customer satisfaction.

**Strategic Note:**

This project is in line with Health System’s Triple Aim Plus goals and objectives. This lease agreement will allow for administrative functions to remain offsite and allow valuable hospital space to be used to improve the patient experience.

**Workforce Composition:**

Maseho Inc., is a single purpose real estate entity and has zero (0) employees.

**Recommendation:**

Staff recommends Board of Managers' approval of a one (1) year lease amendment for a total of \$473,220 with Maseho, Inc. for the office space at Corporate Square Tower located at 4801 N.W. Loop 410, San Antonio, Texas.

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Don Ryden  
Vice President  
Planning, Design and Construction

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Edward Banos  
Executive Vice President/  
Chief Operating Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### **Consideration and Appropriate Action Regarding an Authorization to Order Electrical Switchgear through CPS Energy for the Women's and Children's Hospital and Associated Projects**

---

#### **Background:**

The architectural and engineering (A/E) team of Marmon Mok L.L.P. (a.k.a. Marmon Mok|ZGF) was selected by University Health System (Health System) for the design and planning services for the Women's and Children's Hospital, Garage and Advanced Diagnostic Center (formerly Heart, Vascular and Endoscopy Center) (Project). The A/E team was authorized and engaged in March 2018 to provide the first phase (Phase I) of design and planning services. Phase I included master planning, program validation, scope alignment, site investigations and budget development. In July 2018, the A/E team commenced full architectural and engineering design services for the Project.

The Project's design phase is on schedule. The A/E team will complete construction documents for the Women's and Children's Hospital (WCH) in late July 2020. Construction has begun on early design packages per previous authorizations.

The project design for the WCH project includes reliable, redundant permanent power connections to the existing utility grid. CPS Energy, the electrical service provider, is now prepared to commence the design for the electrical supply equipment to which the Project will connect. Coinciding with the start of its design, CPS Energy recommends ordering the electrical switchgear necessary to provide permanent power connections. CPS is requesting a Letter of Intent to authorize the ordering of the switchgear and to start the detailed design.

The Health System concurs that the early ordering of this critical equipment is necessary to ensure timely completion of the permanent power installation work.

**Analysis:**

Prior to beginning detailed design to provide the Project's power requirements, CPS Energy has determined the sizing of the primary and secondary electrical switchgear and determined both an estimated cost and a lengthy delivery lead time.

Due to the A/E team's simultaneous completion of the Project's construction design and submission for permitting with the development of CPS Energy's electrical service design, it is necessary to authorize the early ordering of this long-lead equipment. By completing the electrical service design, CPS Energy will be able to refine their estimate for remaining equipment and installation costs and ensure that construction drawings submitted for permitting do not require further revision. It is therefore in the best interests of the Health System and the Project to avoid potential delays by authorizing CPS Energy to proceed. To begin both the equipment order and the detailed utility service design, CPS Energy, acting through the City Public Service Board, requires the Health System to sign a Letter of Intent to begin the design and release of equipment for fabrication.

**Fiscal:**

The estimated cost of the electrical switchgear is \$338,750 for both the primary and secondary equipment. This cost is within the current approved Board Project budget.

Upon completion of the detailed electrical service design, CPS Energy will provide an updated total cost estimate for all design, material, and installation costs. The actual final costs of the electrical switchgear will be reflected in this updated cost projection.

**Quality Note:**

The Health System is committed to constructing an advanced, state-of-the-art Women's and Children's Hospital and the integration of the Advanced Diagnostic Center within the current Sky Tower. These resources will allow the Health System to provide the highest quality, compassionate care that offers the best experience for patients and families. The Women's and Children's Hospital and the Advanced Diagnostic services will serve as a large regional referral center for Bexar County and all South Texas while meeting the growing needs of our community, particularly for maternal and pediatric care.

**Strategic Note:**

This Project will achieve Triple Aim Plus objectives by improving quality, safety, the patient experience, and access to care.

**Recommendation:**

Staff recommends Board of Managers' approval to execute the Authorization to Order Switchgear and Letter of Intent with CPS Energy and the obligation for the early procurement of necessary electrical service switchgear for the Women's and Children's Hospital project in the amount of \$338,750.

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Don Ryden  
Vice President, Planning, Design &  
Construction

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Edward Banos  
Executive Vice President/  
Chief Operating Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### Consideration and Appropriate Action Regarding an Agreement with UT Health San Antonio for Radiation Therapy Services at the Mays Cancer Center

---

#### **Background:**

University Health System, (Health System), does not provide radiation therapy services at any of its facilities. The Health System has historically entered into agreements for these services with UT Health at the Mays Cancer Center previously known as the Cancer Therapy & Research Center, (CTRC). The current agreement with UT Health expires on July 1, 2020. In accordance with the Health System's Policy no. 6.01, Procurement Services, this services agreement under consideration is exempt from competitive acquisition.

#### **Analysis:**

Contracting for this service with UT Health allows access to radiation therapy for hospitalized patients requiring emergency intervention and for uninsured outpatients on a limited basis. Provision of such service negates the necessity to transfer the patient to another hospital that has radiation services available, and thus improves the overall patient experience and quality of care. The availability of radiation services at the May's Cancer Center enhances operational efficiency for both University Hospital and UT Health medical staff and optimizes safer transition and continuum of care.

Primary indications for emergent inpatient radiation therapy include the following:

- (a) Heterotopic ossification (hip fracture radiation) treatment;
- (b) Radiation therapy for patients with spinal cord compression;
- (c) Brain Herniation;



**BCHD Managers - Agreement with UT Health San Antonio for Radiation Therapy Services  
at the Mays Cancer Center**

**Tuesday, July 28, 2020**

**Page 2 of 3**

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- (d) Suspected or Actual Airway Obstruction;
- (e) Palliative care treatment; and
- (f) Emergently required services consistent with generally accepted medical standards of care in the community.

All cases referred for radiation therapy must be reviewed and authorized by the Health System before the patient is approved for this therapy. Radiation therapy services have been provided to 142 University Hospital patients during the past 11 months at a total expense of \$282,000.

**Quality Note:**

Quality and utilization review by the Health System has been enhanced during the past year by establishing evidence-based criteria for approval of radiation therapy services and transportation of patients. All requests must be completed with the necessary documentation which is reviewed by utilization review staff and a Senior Vice President.

**Fiscal Impact:**

The rate paid for this service is 100% of the Medicare allowable rate, which is the same methodology used in previous contracts. Based on historical volumes, it is estimated the total annual expense for this service will not exceed \$350,000 per year. The proposed contract is for three years at an amount not to exceed \$1,050,000.

**Strategic Note:**

This service meets the Triple Aim Plus objectives of Quality, Patient Experience and Access to care as well as the efficiencies explained above. Radiation therapy is a standard modality for patients with malignancies as well as the occasional patient with a special situation.

**Community Outreach Plan/Workforce Composition:**

The UT Health San Antonio has a total of 5,245 employees. The workforce composition data is as follows:

**BCHD Managers - Agreement with UT Health San Antonio for Radiation Therapy Services  
at the Mays Cancer Center**

**Tuesday, July 28, 2020**

**Page 3 of 3**

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<b>NON PROFESSIONAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	
#	7	46	93	1332	527	111	2116
%	<b>0.3%</b>	<b>2%</b>	<b>4%</b>	<b>63%</b>	<b>25%</b>	<b>5%</b>	<b>100%</b>
<b>PROFESSIONAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	
#	12	412	96	860	1593	156	3129
%	<b>0.6%</b>	<b>13%</b>	<b>3%</b>	<b>27%</b>	<b>51%</b>	<b>5%</b>	<b>100%</b>
<b>TOTAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	<b>TOTAL</b>
#	19	458	189	2192	2120	267	5245
%	<b>0.4%</b>	<b>9%</b>	<b>4%</b>	<b>42%</b>	<b>40%</b>	<b>5%</b>	<b>100%</b>

**Recommendation:**

Staff recommends that the Board of Managers approve and authorize the President/Chief Executive Officer to execute the Radiation Therapy Services Agreement with UT Health San Antonio for an amount not to exceed \$1,050,000 for a three-year contract.

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Awoala Banigo  
Senior Vice President/  
Chief Revenue Officer

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Reed Hurley  
Executive Vice President/  
Chief Financial Officer

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George B. Hernandez, Jr.  
President/Chief Executive Officer



**BEXAR COUNTY HOSPITAL DISTRICT  
BOARD OF MANAGERS**

**Tuesday, July 28, 2020**

**Consideration and Appropriate Action Regarding an Amendment to the  
Contract with TriZetto Corporation for Medicare Advantage and Dual Eligible  
Special Needs Plans Infrastructure Enhancements**

---

**Background:**

On March 27, 2020, staff provided the Board of Directors an update on the progress and timeline requirements for obtaining a Medicare contract which is required for successful submission of anticipated STAR+PLUS Request for Proposal application.

An overview of the application's content as well as key milestone dates for bid and formulary submissions, contract award dates, and tasks required for implementation were also presented for discussion.

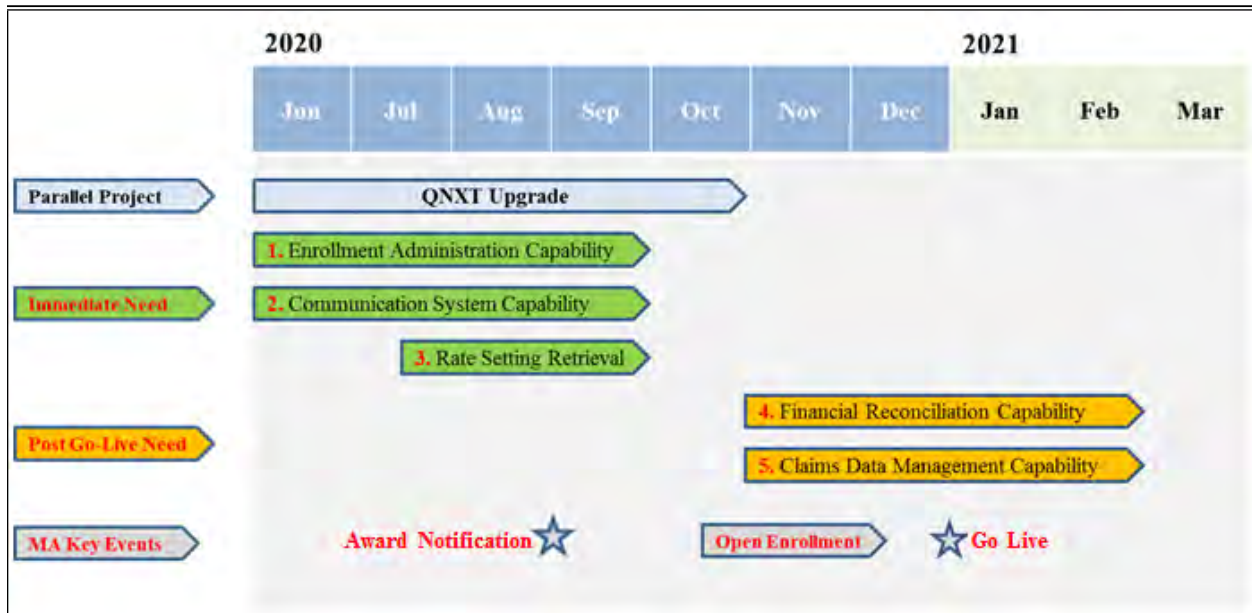
On May 20, 2020, Community First Health Plans' (CFHP) received notification from the Centers for Medicare and Medicaid Services (CMS) that its' 2021 Medicare Part C, Medicare Part D (Prescription Drug), and Dual Eligible Special Needs Plan (D-SNP) applications were conditionally approved. CFHP was also notified that its Model of Care (MOC), which is a substantial requirement for the D-SNP, received a perfect score of 100 and will be valid for three years, the maximum allowable licensure period. Following this notification, CFHP, in coordination with Milliman Inc. and Navitus Inc., submitted its bids and formularies to CMS one week ahead of the June 1, 2020 deadline for award consideration. CMS is expected to announce awards by August 31, 2020.

This report outlines the next steps in the project and requests Board of Directors approval to execute the required infrastructure enhancements to successfully implement the Medicare Advantage, and most importantly the D-SNP line of business, for a January 1, 2021 operational start date. As a reminder to the Board, obtaining a Medicare contract with CMS is a key requirement for STAR+PLUS because STAR+PLUS includes management of dual eligible population (i.e. members with Medicare and Medicaid) who have D-SNP coverage.

**Planning and Timeline:**

Staff is currently conducting bid and formulary reviews with actuarial and pharmaceutical auditors from agencies contracted with CMS. CFHP expects these reviews to conclude prior to July 31, 2020. It is also anticipated that CFHP will receive award notification on August 31, 2020, to provide Medicare Advantage Plans to the Bexar County service area beginning in January of 2021. While CFHP has strategically designed the benefits to significantly minimize enrollment in the first year, the organization must have infrastructures in place to enroll and manage membership. This is also a requirement for STAR+PLUS. Thus, in order to meet an operational start date of January 1, 2021, CFHP must be ready for membership enrollment during the open enrollment period between October 15 and December 7, 2020 and administer the benefit requirements starting January 1, 2021.

The following enhancements to CFHP’s existing infrastructure are required. A timeline is provided to illustrate when these enhancements must be completed to ensure sufficient system testing for a successful implementation.



**Professional Services:**

CFHP will receive configuration build services from TriZetto to configure and unit test design guides for Enrollment Administration Manager, Enrollment

Administration Manager Workflow, TriZetto Communication System and NetWorX Add-on. Technical project management, infrastructure build, configuration and integration services are also included in the project scope. Training will be performed on site and remotely throughout the project build. A brief description of new system functionality is outlined below:

1. Immediate Needs (target completion date, September 30, 2020):
  - a. **Enrollment Administration** capability will allow CFHP to interface with CMS and enroll members. This capability/platform must reflect CMS regulatory changes and have the ability to pass data to the QNXT platform, making it a critical part of a complete enrollment solution. This capability will allow CFHP the ability to manage the overall enrollment process and improve enrollment visibility and tracking throughout the enrollment lifecycle.
  - b. **Communication System** capability will allow for the creation of membership correspondence compliant with CMS requirements. This capability will streamline member and provider notifications across multiple CFHP departments.
  - c. **Rate Setting Retrieval** capability is a current gap that must be addressed. This capability will allow CFHP the ability to access the Medicare provider fee schedules and effectively develop provider contracts.

As previously presented to the Board of Directors, there are several key milestones that must be met between July 1 and December 31, 2020 in order to successfully complete the infrastructure enhancements as outlined below:

- June 26: Board of Directors approval of contract amendment with Trizetto Corporation for required system enhancements
- July 31: Complete bid and formulary reviews
- July – September: Configuration and build of infrastructure systems enhancements
- August 31: Medicare Advantage contract award/execution
- October 15: Medicare Open Enrollment (10/15/20 – 12/7/20)
- October – December: Anticipate Request for Proposal Submission for STAR+PLUS based on notification from HHSC\*
- January 1, 2021: Medicare Advantage CY21 go-live

Open Enrollment (January 1 – March 31)

\* No announcement has been communicated to date; however, CFHP must be prepared to submit a formal response. There may be additional delays due to the 2021 Legislative Session.

**Analysis and Fiscal Impact:**

CFHP has successfully completed the initial steps in obtaining the required licensure with minimal external support or consulting fees (compared to other community plans experiencing upwards of two million dollars in infrastructure enhancements expense). Board of Directors approval to amend the current contract with Trizetto for infrastructure enhancements is required to ensure a successful go-live on January 1, 2021. Based on a comprehensive assessment of the required system functionality and negotiation with our current vendor, the total estimated cost to support the software requirements is \$927,155 in 2020 and \$434,979 in 2021 as summarized below:

<b>Estimated Infrastructure Enhancement Costs Required for D-SNP</b>			
		<b>2020</b>	<b>2021</b>
Enrollment Capability Implementation	\$	455,314	\$ -
Annual Maintenance Fee*	\$	51,086	\$ 204,345
Application Management Fee*	\$	57,516	\$ 230,634
<b>Total Operating Cost</b>	<b>\$</b>	<b>563,916</b>	<b>\$ 434,979</b>
Total Capital Cost (Licensing Fee)**	\$	363,239	\$ -
<b>TOTAL COST</b>	<b>\$</b>	<b>927,155</b>	<b>\$ 434,979</b>
* Pro-rated Fees (October-December 2020)			
**One-time Licensing Fee (CFHP will Capitalize in 2021)			

The funding for this amendment request will be allocated as listed:

2020 Budget

- Capital Budget (Information Systems) – \$363,239
- IT-Computer Repair and Maintenance - \$563,916

**Recommendation:**

Community First Health Plans received approval from the Board of Directors at its regular Board meeting on Friday, June 26, 2020, to proceed with the contract amendment with TriZetto Corporation.

Staff recommends the Board of Managers approve the contract amendment for the necessary infrastructure enhancements as presented, for an estimated cost of \$927,155 for the initial implementation phase and \$434,979 for application maintenance and management fees in subsequent years.

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Jeremiah J. Simpson  
Executive Director/Government Programs  
Community First Health Plans, Inc.

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Priti Mody-Bailey, MD  
Chief Medical Officer  
Community First Health Plans, Inc.

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Daverick Isaac  
Chief Financial Officer  
Community First Health Plans, Inc.

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Theresa Scepanski  
President/Chief Executive Officer  
Community First Health Plans, Inc.

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George B. Hernández, Jr.  
President/Chief Executive Officer  
University Health System



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### **Consideration and Appropriate Action Regarding an Extension of the Agreement with Luby's Fuddruckers Restaurants, LLC, for Management of Hospital Bistro, Robert B. Green Café, and Texas Diabetes Institute Cafeteria**

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#### **Background:**

In 2016, the Health System published RFP 216-02-004-SVC to obtain bids for management services for all three retail locations within the Health System. Luby's was awarded the contract by an evaluation committee due to the proposed development of expanding food options, and increasing operational efficiency for staff and customers. On February 21, 2017, the Board of Managers approved a contract with Luby's Fuddruckers Restaurants, LLC to provide management services at University Hospital Café (Sky Bistro), Robert B. Green Café, and Texas Diabetes Institute Cafeteria. The initial three-year contract included the option for two (2) one-year renewals. Under the terms of the agreement, Luby's is compensated a management fee representing 10% of gross revenue plus salary/benefits to provide one FTE of Food Service Director. Luby's in turn provides the Health System direct management and supervision for approximately 44 Health System FTEs, catering services, operational oversight for all three locations and access to food products/recipes branded by Luby's.

#### **Analysis:**

During the first term of this agreement with Luby's, gross sales have increased from \$2,386,700 per year to \$3,396,483 per year representing a 42% increase. This growth can be attributed to Luby's implementing an entirely new menu of fresh cooked options to include desserts, expanded grab and go, and the addition of healthy meals. Additionally, they have expanded the coffee bar menu in the Sky Bistro to include more unique coffee drink selections found at traditional Starbucks stores and added brewed self-serve Starbucks to RBG. Luby's developed local partnerships with several small local businesses to incorporate unique items such as: sushi,



breakfast tacos, sweet breads, and reduced calorie/sugar specialty deserts. Luby's dramatically improved and redesigned customer flow at all locations by observing how people interacted within the spaces. Employee productivity improved by upgrading and relocating equipment to simplify workflow, introducing new cooking methods, and increased leadership rounding and feedback during peak times.

Patient activity growth for all locations during this same period was 14.7% (see below). On June 8, 2020, the Hospital Cafe/Gift Shop was renamed the Sky Bistro and hours of operation increased from 12 to 24 hours a day. These changes in Sky Bistro operations were implemented to focus hospital employee and visitor activity in the Sky Tower after hours and allow the Rio Tower Cafeteria to close at 8p.m. each evening. These operational changes to the Sky Bistro brought forth many new food options for the evening and night shift employees that were not traditionally offered. By expanding the hours of operations, increasing operational efficiency, and enhancing food options, the Sky Bistro increased sales by 52% when comparing June 2020 to June 2019. Sales projections for all three locations are estimated to increase to \$6,400,000 per year primarily driven by changes in the Sky Bistro.

**Patient Activity by Location**

Location	2016	2019	Volume Increase	% Increase
TDI Activity	86,870	87,333	463	0.5%
RBG Activity	324,787	364,937	40,150	12.4%
UH Activity	1,493,899	1,733,556	239,657	16%
<b>Total</b>	<b>1,905,556</b>	<b>2,185,826</b>	<b>280,270</b>	<b>14.7%</b>

**Food Sales by Location**

Location	2016	2019	Volume Increase	% Increase
TDI Sales	\$260,262	\$354,558	\$94,296	36.2%
RBG Sales	\$579,493	\$778,447	\$198,954	34.3%
UH Sales	\$1,546,945	\$2,263,478	\$716,533	46.3%
<b>Total</b>	<b>\$2,386,700</b>	<b>\$3,396,483</b>	<b>\$1,009,783</b>	<b>42.3%</b>

**Sky Bistro Sales First Partial Month of 24/7 Operations**

Location	Jun-19	Jun-20	Volume Increase	% Increase
UH Bistro	\$196,124	\$298,740	\$102,616	<b>52%</b>

### **Quality Note:**

Luby's will continue to provide high quality meals and management services for all Health System patients, visitors, and staff. Quality food and leadership services enhance all our customer's experiences and increase sales. Luby's increased retail sales at all locations through expanded menu selection, increased hours of operation, implementation of a grab-and-go concept, and improved customer service. At TDI and RBG, Luby's converted both locations from serving primarily fried frozen products to meals cooked with fresh product, which has been a huge employee satisfier. For all locations, Luby's introduced a line of tasty and healthy meals trade marked as "Living Smart" which contain less than 600 calories and a fat content of less than 30%. Finally, Luby's implemented product labeling for all prepackaged food items at all locations to provide customers with information listing calorie, fat, carbohydrate, and ingredient contents. Ingredient labeling is a safety issue for customers with food allergies.

### **Fiscal Impact:**

The initial three-year management award was for 10% of gross sales per year plus \$87,100 per year for salary/benefits for one dedicated director. For the two-year extension of this contract, the 10% management fee remains unchanged; however, due to expanding the Sky Bistro hours to a 24/7 operation, Luby's will add an assistant director to ensure adequate management of all locations. The salary/benefit compensation package for these two FTEs is \$179,483 per year. This contract renewal is valued at **\$998,967** for the remaining two years.

### **Strategic Note:**

This contract with Luby's aligns with all aspects of the Health System's Triple Aim Plus. Patient/employee experience and quality have been enhanced by providing hot and tasty meals. Efficiency improved by Luby's providing the Health System with professional food service operational expertise, which in turn have increased sales. Access improved by providing customers and staff with a greater variety of food options at all locations, and with increased hours at the Sky Bistro.

### **Workforce Composition:**

Luby's Fuddruckers Restaurants, LLC has 3,532 employees and is headquartered in Houston, Texas. The workforce composition data follows:

<b>NON PROFESSIONAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	<b>Total</b>
	20	69	730	2054	633	4	3510
	<b>0.6 %</b>	<b>2.0%</b>	<b>20.8 %</b>	<b>58.5 %</b>	<b>18.0 %</b>	<b>0.1%</b>	<b>100%</b>
<b>PROFESSIONAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	
			1		21		22
	<b>0 %</b>	<b>0 %</b>	<b>0.6%</b>	<b>0%</b>	<b>95.4 %</b>		<b>100%</b>
<b>TOTAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	<b>TOTAL</b>
	20	69	731	2054	654		3532
	<b>0.6%</b>	<b>2.0%</b>	<b>20.7 %</b>	<b>58.2 %</b>	<b>18.5 %</b>		<b>100.0%</b>

**Recommendation:**

Staff recommends that the Board of Managers approve a non-assignable food service contract renewal for two years in the total amount of **\$998,967** with Luby's Fuddruckers Restaurants, LLC.

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James Willis  
 Vice President, Associate Administrator  
 University Hospital

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Michael Roussos  
 Hospital Administrator  
 University Hospital

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Edward Banos  
 Executive Vice President  
 Chief Operating Officer

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George B. Hernández, Jr.  
 President/Chief Executive Officer  
 University Health System



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday July 28, 2020

### June 2020 Financial Report

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In June, the Health System operations continued to be significantly impacted by the COVID-19 crisis resulting in stay at home and social distancing directives reducing In and Out Patient activity. Clinical activity (as measured by inpatient discharges) was down 9.3% for the month compared to budget. Community First Health Plans (CFHP) fully insured membership was up 6.0% to budget. On a consolidated basis, gain from operations was \$26.7 million, \$19.9 million better than budget. The consolidated bottom line gain (before financing activity) was \$23.4 million, \$20.7 million better than the budgeted gain of \$2.7 million. Higher other operating revenue and lower operating expense resulted in performance better than budget. CFHP experienced a bottom line gain of \$6.3 million, which was \$1.3 million better than the budgeted gain of \$5.0 million. Higher premium revenue offset by higher claims and admin expense accounted for the performance to budget.

Debt service revenue was \$5.9 million, which was equal to budget.

Notable increases or decreases from the December 31, 2019 Consolidated Balance Sheet (Monthly Financial Report page 2) are as follows:

- Cash, cash equivalents and long-term investments decreased \$104.9 million due primarily to the reserve rebalance payment into board designated accounts offset by the collection of property taxes and the collection of provider fees for the LPPF.
- Other receivables and prepaid expenses decreased \$11.4 million due primarily to decreases in prepaid UHRIP IGT \$24.7 million, offset by increases in prepaid pension \$10.8 million.
- Board designated accounts increased \$172.1 million due primarily to the annual reserve rebalance.
- Restricted accounts related to the bond proceeds and payments increased \$114.4 million due primarily to the issuance of Series 2020 Certificates of Obligation and collection of property tax for debt service offset by disbursements for construction costs.
- Net property, plant and equipment increased \$20.2 million as capitalized purchases exceeded depreciation expense. Capital assets placed in service increased \$6.0 million. CIP project in progress increased \$22.6 million. Regular capital in progress increased \$27.1 million, primarily the Epic project. Accumulated depreciation increased \$35.5 million.
- Accounts payable decreased \$5.4 million due primarily to the net of higher amounts due to the new liability for LPPF \$67.0 million, lower amounts due to vendors \$51.9 million and lower amounts due to fund Medicaid supplemental service obligations \$20.4 million.

**Bexar County Hospital District Board of Managers;**  
**June 2020 Financial Report**  
**Tuesday, July 28, 2020**  
**Page 2**

- Long-term debt increased \$137.6 million due to the net of refunding of the Series 2010B CO's, issuance of the Series 2020 Limited Refunding and CO's and current principle payment due in 2021.
- The Health System's Net Asset Value increased \$79.2 million on a Generally Accepted Accounting Principles (GAAP) basis including debt service tax revenue, Build America Bonds (BABs) subsidy and interest expense on bonds.
- Financial performance for the year is subject to audit.

Significant items to note from the Monthly Consolidated Statement of Revenues and Expenses (Monthly Financial Report page 3) include the following:

**Actual to Budget**  
**(Dollars in 000's)**

	<b>MTD</b>	<b>Plan</b>	<b>Variance</b>	<b>YTD</b>	<b>Plan</b>	<b>Variance</b>
<b>Operating Gain</b>	\$26,663	\$6,783	\$19,880	\$81,005	\$19,273	\$61,732
<b>Depreciation Expense</b>	(\$5,266)	(\$6,414)	\$1,147	(\$32,353)	(\$38,496)	\$6,143
<b>Other Non-operating</b>	\$2,011	\$2,292	(\$281)	\$18,055	\$13,750	\$4,305
<b>Bottom Line</b>	<b>\$23,407</b>	<b>\$2,661</b>	<b>\$20,746</b>	<b>\$66,707</b>	<b>(\$5,473)</b>	<b>\$72,180</b>

- Net patient revenue of \$62.6 million in June was higher than budget by \$743 thousand and down \$32.9 million YTD due to lower activity related to COVID-19 disruptions.
- SNF patient revenue was up \$714 thousand from budget for the month. SNF operating expense, included in Purchased Services, was up \$706 thousand for the month. The table below illustrates the results of the SNF program.

**SNF Program**  
**Actual to Budget**  
**(Dollars in 000's)**

	<b>MTD</b>	<b>Plan</b>	<b>Variance</b>	<b>YTD</b>	<b>Plan</b>	<b>Variance</b>
<b>SNF Supplemental Revenue</b>	65	58	8	2,351	345	2,006
<b>SNF Operating Revenue</b>	3,471	2,765	706	21,103	16,590	4,513
<b>Total Operating Revenue</b>	<b>3,536</b>	<b>2,823</b>	<b>714</b>	<b>23,455</b>	<b>16,935</b>	<b>6,520</b>
<b>SNF Operating Expense</b>	3,471	2,765	(706)	23,094	16,590	(6,504)
<b>Operating Gain</b>	<b>\$65</b>	<b>\$58</b>	<b>\$8</b>	<b>\$361</b>	<b>\$345</b>	<b>\$16</b>

- Other operating revenue was over budget \$11.9 million for June due to the CFHP premium revenue exceeding budget by \$3.4 million, DSH revenue up \$3.0 million and UC revenue up \$2.9 million. Year to date, other operating revenue was over budget \$36.8 million due to recognition of \$8.1 million of CARES Act funds received in April, CFHP premium revenue up \$10.2 million, SNF revenue up \$6.5 million, DSH revenue up \$6.0 million, and UC revenue up \$5.8 million.

- Employee compensation was under budget \$2.3 million or 3.9% for June and under budget \$20.4 million year to date. Salaries were under budget \$933 thousand for the month and under budget \$15.2 million year to date due primarily to lower Epic salary costs due to delayed staff training and lower activity due to COVID-19. Benefits were under budget \$1.3 million in June due to lower retirement plan costs and under budget \$5.2 million year to date due to lower retirement plan expense offset by higher employee health plan costs.
- Purchased services were under budget \$3.6 million or 12.9% for the month and under budget \$8.1 million year to date. The \$3.6 million under budget is related to variances for lower Epic implementation costs of \$2.7 million and lower maintenance contract costs of \$891 thousand. Year to date is under budget due to lower Epic costs of \$7.1 million, Planning Design Constructions costs of \$3.5 million, management fees of \$3.3 million, and travel and registration costs of \$1.9 million offset by higher SNF costs of \$6.5 million and CFHP admin costs of \$5.1 million.
- Supply costs were under budget \$538 thousand or 2.4% in June and under budget \$9.0 million year to date. The variance to budget is the result of lower pharmacy costs \$1.8 million and lower implant costs of \$719 thousand offset by higher textiles costs \$2.7 million. Year to date pharmaceuticals were under budget \$8.4 million and implant costs were under \$5.2 million offset by medical supplies over budget \$5.0 million.
- Gain from operations in June of \$26.7 million was \$19.9 million above the budgeted gain of \$6.8 million.
- Investment income was under budget \$44 thousand in June due to lower interest rates.
- Unrealized loss on investments was \$282 thousand due to falling interest rates in June.
- Gain before financing activity of \$23.4 million was \$20.7 million above the budgeted gain of \$2.7 million in June.

Exhibit A is provided to reflect the consolidating financial summary of UHS less CFHP and CFHP.

Thank you.

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Reed Hurley  
Executive Vice President/CFO

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George B. Hernández, Jr.  
President/Chief Executive Officer

**Exhibit A**  
**University Health System**  
**Consolidating Financial Summary**  
**June 2020**  
 (Dollars in 000's)

	UHS less CFHP	CFHP	Consolidated
Operating Revenue	\$133,568	\$51,429	\$184,997
Operating Expense	\$113,123	\$45,211	\$158,334
Operating Gain (Loss)	\$20,445	\$6,218	\$26,663
Depreciation Expense	(\$5,128)	(\$138)	(\$5,266)
Other Non Operating	\$1,772	\$238	\$2,011
Bottom Line	\$17,089	\$6,318	\$23,407
Budget	(\$2,376)	\$5,037	\$2,661
Budget Variance	\$19,466	\$1,281	\$20,746

**University Health System**  
**Consolidating Financial Summary**  
**June Year to Date 2020**  
 (Dollars in 000's)

	UHS less CFHP	CFHP	Consolidated
Operating Revenue	\$735,681	\$303,648	\$1,039,328
Operating Expense	\$669,539	\$288,785	\$958,324
Operating Gain (Loss)	\$66,142	\$14,863	\$81,005
Depreciation Expense	(\$31,518)	(\$834)	(\$32,353)
Other Non Operating	\$16,008	\$2,047	\$18,055
Bottom Line	\$50,631	\$16,076	\$66,707
Budget	(\$3,238)	(\$2,235)	(\$5,473)
Budget Variance	\$53,869	\$18,311	\$72,180



# University Health System

## MONTHLY FINANCIAL REPORT June 2020

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**UNIVERSITY HEALTH SYSTEM  
BENCHMARK PERFORMANCE REPORT**

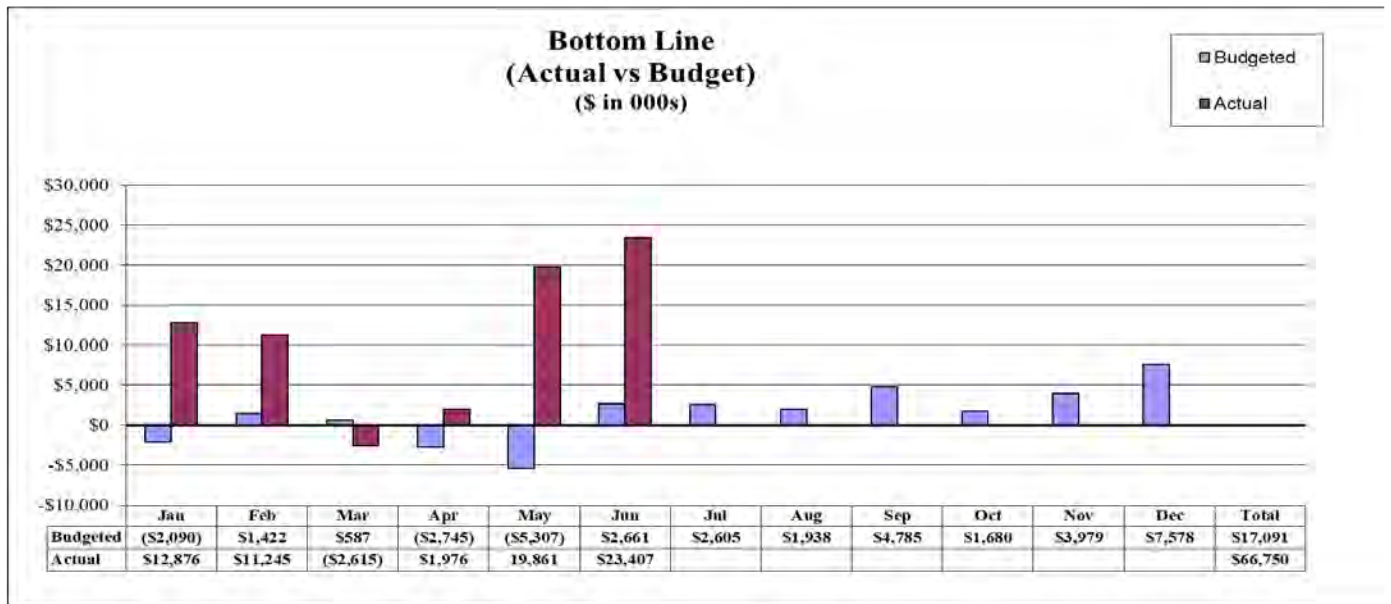
June

(UHS Consolidated) Dollars in Thousands	Month	Budget	% Variance	YTD	YTD Budget	% Variance
	<b>Bottom Line</b>	\$23,407	\$2,661	779.7%	\$66,707	(\$5,473)
<b>Gain(Loss) from Operations</b>	\$26,663	\$6,783	293.1%	\$81,005	\$19,273	320.3%
<b>Non-operating Income(Expense)</b>	(\$3,256)	(\$4,122)	21.0%	(\$14,298)	(\$24,746)	-42.2%
<b>Days Cash on Hand</b>	230.3	204.2	12.7%	230.3	204.2	12.7%

	Actual 2019 Year End	Actual	Goal	% Variance
<b>Days Revenue in Accounts Receivable excluding Carelink</b>	66.72	60.44	66.00	8.4%
<b>Days Revenue in Accounts Receivable excluding SNF and CareLink</b>	61.37	54.85	61.00	10.1%

(UHS Less CFHP)	Actual 2019 Year End	Month	Budget	% Variance	YTD	YTD Budget	% Variance
<b>Adjusted Discharges</b>	5,509	5,188	6,019	-13.8%	28,895	34,208	-15.5%
<b>Net Patient Revenue per AD</b>	\$11,614	\$12,062	\$10,273	17.4%	\$11,686	\$10,834	7.9%
<b>Salary Cost per AD</b>	\$8,133	\$8,576	\$7,519	-14.1%	\$9,167	\$8,171	-12.2%
<b>Supply Cost per AD</b>	\$3,979	\$4,259	\$3,760	-13.3%	\$4,318	\$3,910	-10.4%
<b>Total Expense per AD (1)</b>	\$21,512	\$21,136	\$19,717	-7.2%	\$22,372	\$20,481	-9.2%
<b>Gain(Loss) from Operations per AD</b>	\$1,680	\$3,941	\$330	1094.5%	\$2,289	\$670	241.4%
<b>Funded Patient %</b>	74.0%	73.7%	74.0%	-0.4%	74.1%	74.0%	0.1%
<b>Medicare CMI</b>	1.809	1.890	1.806	4.7%	1.857	1.806	2.8%

(1) Excludes SNF Expenses



**UNIVERSITY HEALTH SYSTEM**  
**Unaudited Consolidated Balance Sheet**  
**June 30, 2020**

(In Thousands)	<u>Assets</u>	
	<u>6/30/2020</u>	<u>12/31/19</u>
<b>Assets</b>		
<b>Current Assets:</b>		
Cash and cash equivalents	\$ 192,117	\$ 310,462
Investments	32,416	29,476
Investments (Taxes)	47,944	134,447
Assets Limited as to Use	34,320	9,623
Patient receivables, net	97,065	126,847
Property taxes receivable	34,781	242,075
Inventory	26,263	24,371
Other receivables and prepaid assets	193,662	205,107
<b>Total current assets</b>	<b>\$ 658,569</b>	<b>\$ 1,082,408</b>
Long Term Investments (Note-1)	97,595	25,244
<b>Other Assets:</b>		
Long-term patient receivables- net	12,657	12,657
Board Designated Accounts	757,089	585,021
Restricted Accounts	449,392	324,961
Property, plant, and equipment, net	1,185,144	1,164,943
Other Assets	81,873	87,608
<b>Total assets</b>	<b>\$ 3,242,320</b>	<b>\$ 3,282,843</b>
<b>Current liabilities:</b>		
Accounts payable	\$ 176,390	\$ 181,802
Accrued Interest	16,095	15,095
Due to third-party payors, net	9,139	6,949
Compensated absences	21,591	20,945
Accrued liabilities	221,655	235,828
Claims payable	59,614	63,424
Current maturities of long-term debt	29,900	31,325
<b>Total current liabilities</b>	<b>\$ 534,385</b>	<b>\$ 555,368</b>
Long-term debt, less current maturities	1,015,897	878,253
Estimated self-insurance costs	1,667	1,667
Deferred tax	239,336	485,799
Deferred other	12,156	2,097
<b>Total Long Term Liabilities</b>	<b>\$ 1,269,056</b>	<b>\$ 1,367,817</b>
Fund balance-Unrestricted	1,431,898	1,352,677
Fund balance-Restricted	6,981	6,981
<b>Total liabilities and fund balance</b>	<b>\$ 3,242,320</b>	<b>\$ 3,282,843</b>

**UNIVERSITY HEALTH SYSTEM**  
**Unaudited Consolidated Statement of Revenues and Expenses**  
**June 30, 2020**

(In Thousands)	MTD	MTD	\$	%	YTD	YTD	\$	%
	Actual	Budget	Variance	Variance	Actual	Budget	Variance	Variance
Net Patient Service Revenue	\$ 62,579	\$ 61,836	\$ 743	1.2%	\$ 337,676	\$ 370,580	\$ (32,904)	-8.9%
<b>Other Revenue:</b>								
Property Tax M & O	\$ 34,891	\$ 34,891	\$ (0)	0.0%	\$ 209,347	\$ 209,347	\$ (0)	0.0%
Disproportionate Share Revenue	4,700	1,711	2,989	174.7%	16,243	10,265	5,978	58.2%
Uncompensated care/UPL Revenue	9,315	6,397	2,919	45.6%	44,216	38,379	5,837	15.2%
DSRIP Revenue	6,974	6,185	789	12.8%	38,689	37,110	1,579	4.3%
SNF PT Revenue	3,536	2,823	714	25.3%	23,455	16,935	6,520	38.5%
Graduate Medical Education Revenue	699	646	53	8.2%	3,979	3,874	106	2.7%
NAIP	2,965	2,461	504	20.5%	15,775	14,766	1,008	6.8%
Tobacco Settlement Fund	777	683	94	13.7%	4,378	4,097	281	6.9%
CFHP Premium Revenue	52,150	48,737	3,413	7.0%	304,091	293,859	10,232	3.5%
Other	6,411	6,030	381	6.3%	41,479	36,188	5,291	14.6%
<b>Total Operating Revenue</b>	<b>\$ 184,997</b>	<b>\$ 172,399</b>	<b>\$ 12,598</b>	<b>7.3%</b>	<b>\$ 1,039,328</b>	<b>\$ 1,035,400</b>	<b>\$ 3,928</b>	<b>0.4%</b>
<b>Operating Expense:</b>								
Employee Compensation	\$ 55,786	\$ 58,068	\$ 2,282	3.9%	\$ 336,162	\$ 356,526	\$ 20,364	5.7%
Medical Services	16,215	17,534	1,320	7.5%	99,178	105,185	6,007	5.7%
Purchased Services	24,654	28,295	3,641	12.9%	146,571	154,659	8,088	5.2%
Supplies	22,093	22,631	538	2.4%	124,757	133,762	9,005	6.7%
Medical Claims Expense	39,586	39,087	(499)	-1.3%	251,655	265,995	14,340	5.4%
<b>Total Operating Expense</b>	<b>\$ 158,334</b>	<b>\$ 165,616</b>	<b>\$ 7,281</b>	<b>4.4%</b>	<b>\$ 958,324</b>	<b>\$ 1,016,127</b>	<b>\$ 57,804</b>	<b>5.7%</b>
<b>Gain/(Loss) from Operating Activities</b>	<b>\$ 26,663</b>	<b>\$ 6,783</b>	<b>\$ 19,880</b>	<b>293.1%</b>	<b>\$ 81,005</b>	<b>\$ 19,273</b>	<b>\$ 61,732</b>	<b>320.3%</b>
<b>NonOperating Revenue/(Expense):</b>								
Investment Income	2,098	2,142	(44)	-2.0%	12,136	12,850	(714)	-5.6%
Unrealized Gain/Loss	(282)	0	(282)	-100.0%	4,753	0	4,753	100.0%
Premium Deficiency Reserve	194	150	44	29.6%	1,166	900	266	29.6%
Depreciation And Amortization	(5,266)	(6,414)	1,147	17.9%	(32,353)	(38,496)	6,143	16.0%
<b>Total NonOperating Revenue</b>	<b>\$ (3,256)</b>	<b>\$ (4,122)</b>	<b>\$ 866</b>	<b>21.0%</b>	<b>\$ (14,298)</b>	<b>\$ (24,746)</b>	<b>\$ 10,448</b>	<b>42.2%</b>
<b>Gain/(Loss) before Financing Activities</b>	<b>\$ 23,407</b>	<b>\$ 2,661</b>	<b>\$ 20,746</b>	<b>779.7%</b>	<b>\$ 66,707</b>	<b>\$ (5,473)</b>	<b>\$ 72,180</b>	<b>1318.9%</b>

**University Health System**  
**Unaudited Consolidated Statement of Cash Flows**  
**June 30, 2020**

	<b>June</b> <b>2020</b> <hr/> <i>(In Thousands)</i>
<b>Operating Activities</b>	
Gain (Loss) from Operations	\$ 81,005
Adjustments to Reconcile Gain (Loss) from Operations to Net Cash Used in Operating Activities:	
Property Tax Revenue Considered Noncapital Financing Activity	35,283
Tobacco Fund Revenue	4,378
Interest Expense Considered Financing Activity	23,236
Changes in Operating Assets and Liabilities:	
(Increase) Decrease in Patient Receivables	29,782
(Increase) Decrease in Prepaid Assets / Other Current Assets	9,553
(Increase) Decrease in Intangible Assets	5,736
Increase (Decrease) in Accounts Payable	(5,412)
Increase (Decrease) in Compensated Absences	646
Increase (Decrease) due to Third-Party Payor Settlements	2,190
Increase (Decrease) in Accrued Liabilities	(14,173)
Increase (Decrease) in Medical Claims Payable	(2,644)
Increase (Decrease) in Deferred Revenue	10,059
Record OPEB under GASB75	-
<b>Net Cash Used in Operating Activities</b>	<b>\$ 179,639</b>
<b>Noncapital Financial Activities</b>	
Receipt of Property Taxes in Support of Operating Activity	(68,730)
Proceeds from Tobacco Settlement	(4,378)
<b>Net Cash Provided by Noncapital Financial Activities</b>	<b>\$ (73,108)</b>

**University Health System**  
**Unaudited Consolidated Statement of Cash Flows**  
**June 30, 2020**

	<b>June</b> <b>2020</b> <hr/> <i>(In Thousands)</i>
<b>Capital and Related Financing Activities</b>	
Receipt of Property Taxes in Support of Long-Term Debt	\$29,560
Repayment of Long-Term Debt	(193,635)
Interest on Long-Term Debt	(45,005)
Acquisition of Property, Plant, and Equipment	(62,310)
Acquisition of Property, Plant, and Equipment Bond Projects	4,068
Issuance of CO Series 2020	277,105
Premium on Series 2020	58,437
	<hr/>
<b>Net Cash Used in Capital and Related Financing Activities</b>	<b>68,219</b>
<b>Investing Activities</b>	
Investment Income	12,136
(Purchase) / Sale of Investments, Net	15,964
(Increase) Decrease Assets Limited as to Use	(321,196)
	<hr/>
<b>Net Cash Provided by (used in) Investing Activities</b>	<b>\$ (293,096)</b>
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	<b>\$ (118,345)</b>
<b>Cash and Cash Equivalents, Beginning of Year</b>	<hr/> <b>310,462</b>
<b>Cash and Cash Equivalents, End of Period</b>	<hr/> <b>\$ 192,117</b> <hr/>

**UNIVERSITY HEALTH SYSTEM**  
**Unaudited Notes to Financial Statements**  
**June 30, 2020**

(In thousands)

	CFHP	Foundation	UHS	Total
<b>1. Cash &amp; Investments</b>				
Cash (1)	\$83,008		\$109,109	\$192,117
Investments- Short Term (1)(4)	\$32,416		\$47,944	\$80,361
Assets Limited as to Use (1)	\$0	\$9,536	\$24,785	\$34,320
Investments- Long Term (2)	\$37,657		\$59,938	\$97,595
	\$153,081	\$9,536	\$241,776	\$404,393
 <b>2. Patient Receivables - are net of allowance for charity and uncollectibles as follows:</b>				
Accounts Receivable-Patients				\$390,529
Less: Allowance			-75.15%	(\$293,464)
Net Patient Receivables				\$97,065
 <b>3. Board Designated Accounts</b>				
Encumbered Capital (1)(4)				\$9,392
Future Capital Needs (1)(4)				\$205,029
Capital committed in 2019				(\$7,681)
Capital Account Balance Committed to Women's and Children's (1)(4)				\$217,888
Capital Reserves Committed to Epic (1)(4)				\$13,984
Emergency Operating Account (2)				\$313,024
Self Insurance Account (3)				\$5,453
			<b>Total Board Designated Accounts</b>	<b>\$757,089</b>
 <b>4. Restricted Accounts:</b>				
Certificate Fund-Securities (1)(4)				\$17,953
Project Fund Certificate Series 2018				\$261,150
Project Fund Certificate Series 2020				\$170,289
			<b>Total Restricted Accounts</b>	<b>\$449,392</b>
 <b>5. Net PP&amp;E</b>				
Placed In Service				\$1,042,844
Non-Bond Projects - In Progress				\$103,473
Bond Projects - In Progress				\$38,827
				\$1,185,144
 <b>6. Other Assets</b>				
Investments in and advances to affiliates				\$2,115
Deferred Outflow of Resources				\$54,067
Deferred Outflow-Debt Refin 2016				\$12,449
OPEB - Deferred Outflow of Resources				\$11,393
Tax Fund Deferred Outflow Loss				\$1,849
			<b>Total Other Assets</b>	<b>\$81,873</b>

(1) Frost Trust - Money Market

(2) Frost Trust - Gov't Securities Invested in Gov't Securities compliant with Public Funds Investment Act

(3) Broadway Bank Trust - Invested in Gov't Securities compliant with Public Funds Investment Act

(4) Local Government Pools



University  
Health System

**THINKING  
BEYOND**

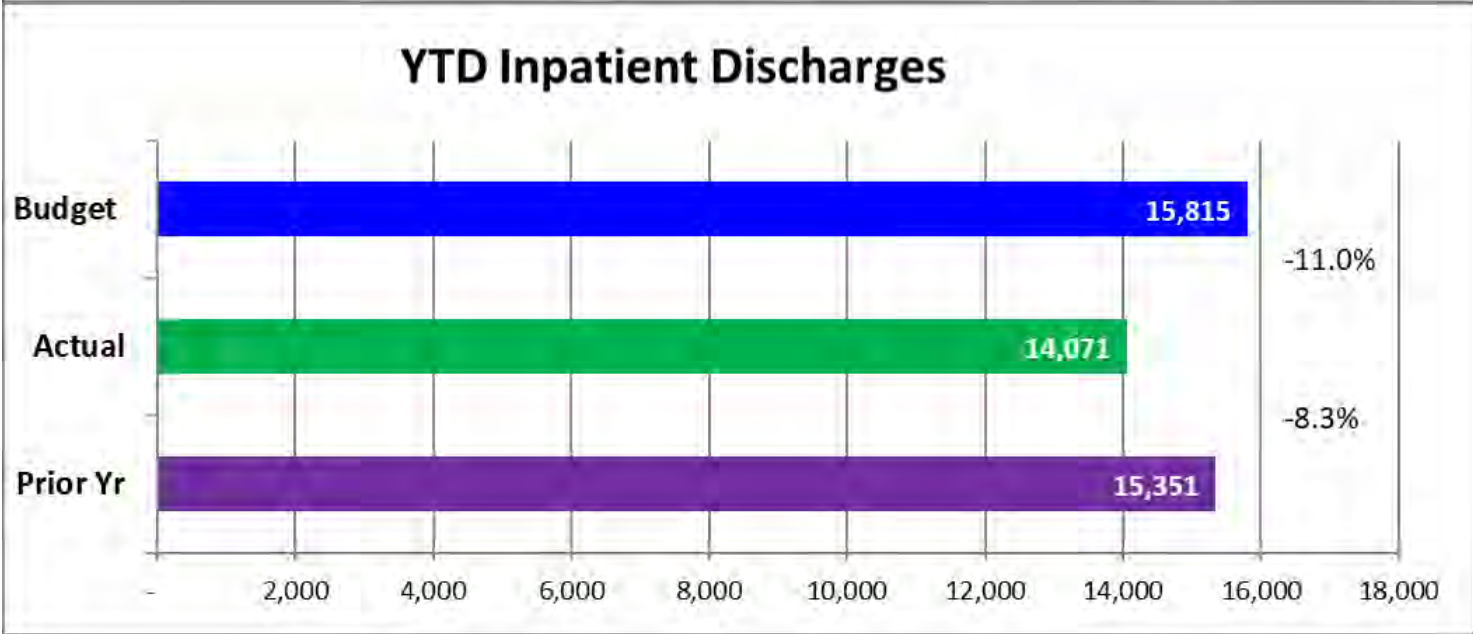
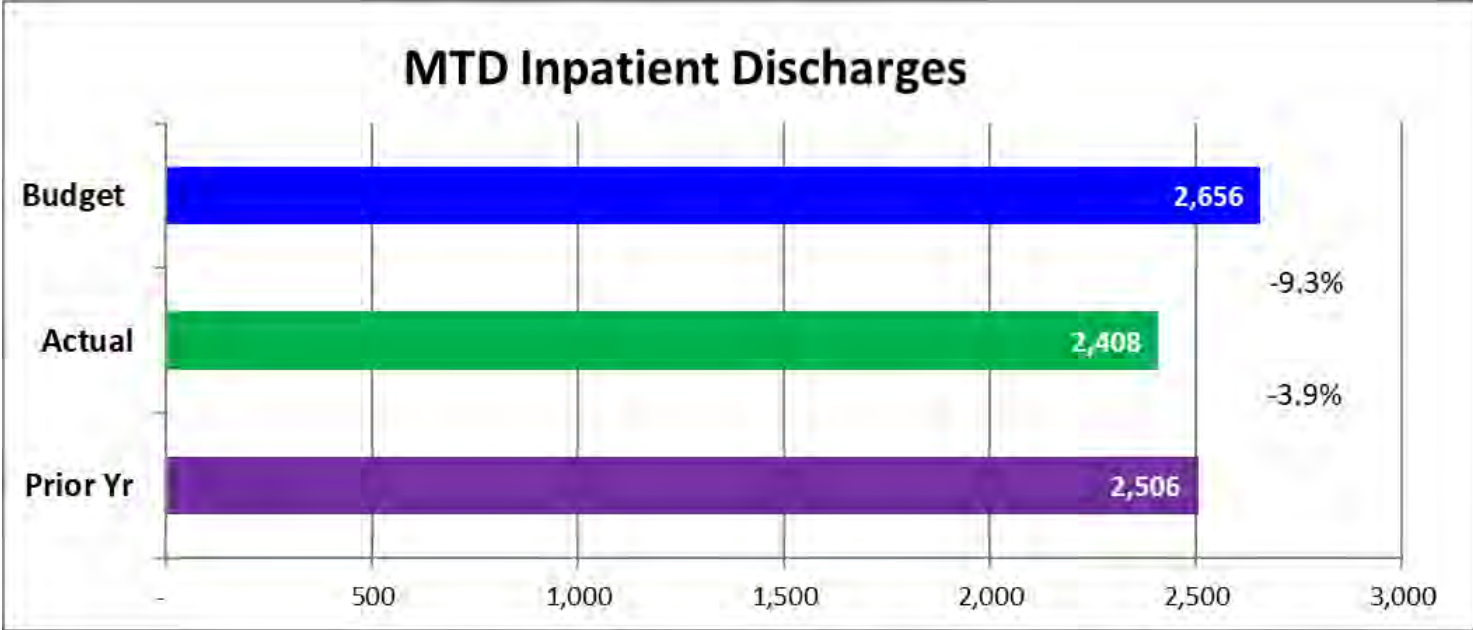
**Financial Report**

**Presented to the  
Bexar County Hospital District  
Board of Managers**

**Tuesday, July 28, 2020**

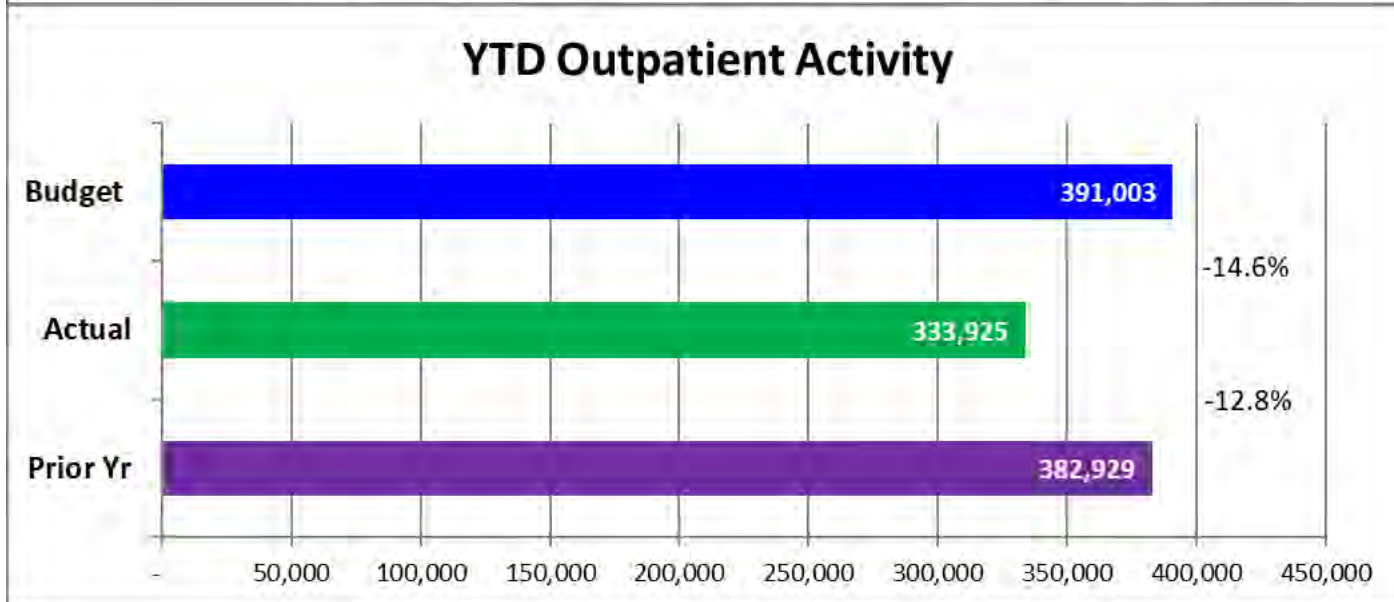
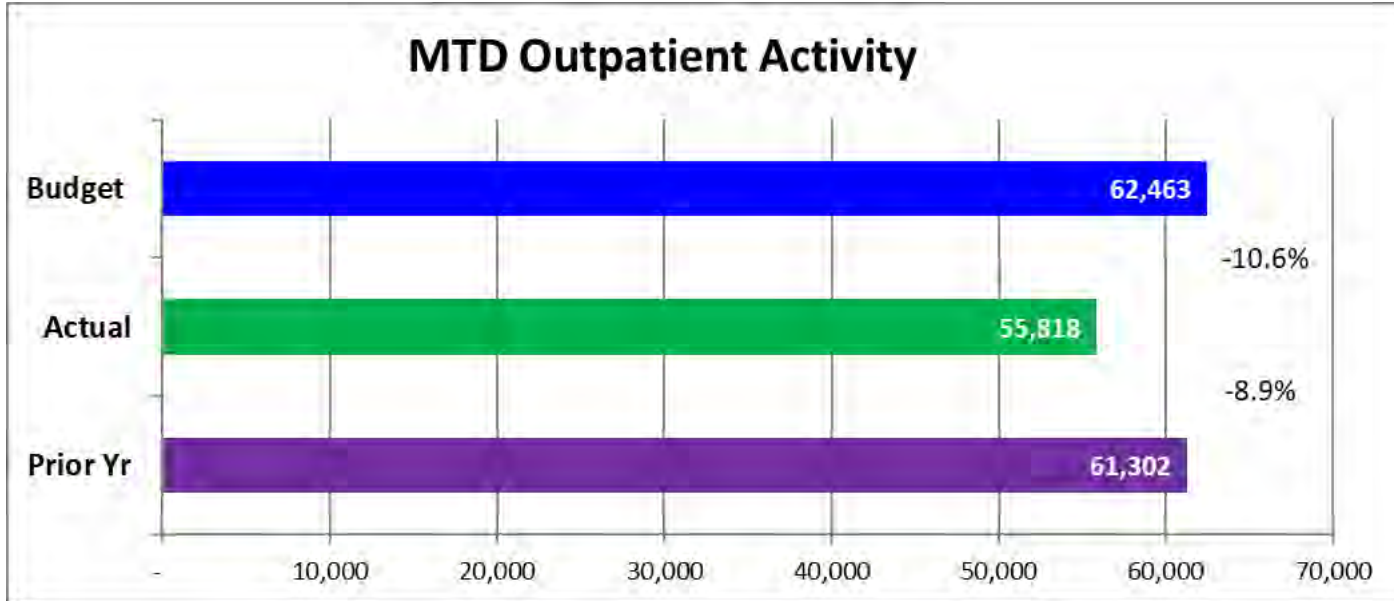
**Reed Hurley, Chief Financial Officer**

# June Inpatient Discharges

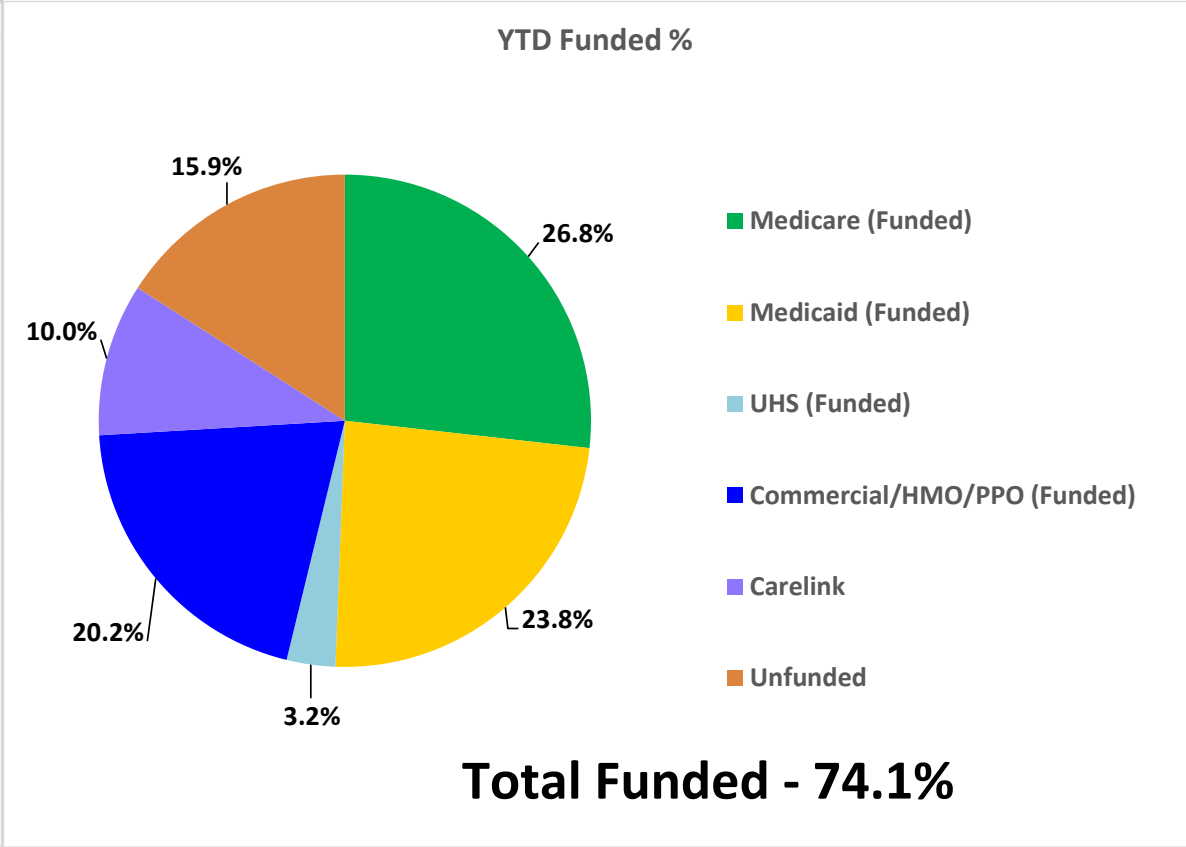
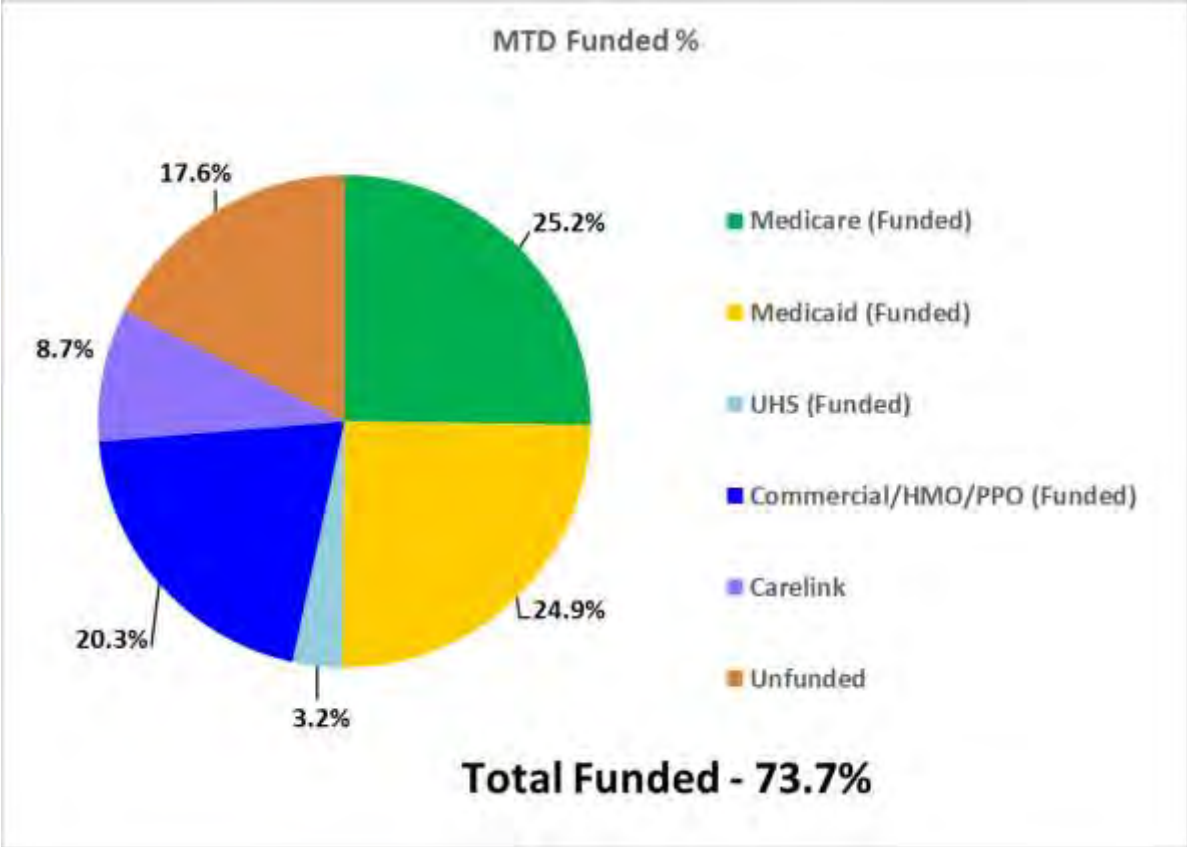




# June Outpatient Activity



# June 2020 Payor Mix



2016 YTD Actual Funded: 73.5%  
 2017 YTD Actual Funded: 73.8%  
 2018 YTD Actual Funded: 74.3%  
 2019 YTD Actual Funded: 74.0%

# June 2020 Actual to Budget

(Dollars in 000's)

	MTD	Plan	Variance	YTD	Plan	Variance
Operating Gain	\$26,663	\$6,783	\$19,880	\$81,005	\$19,273	\$61,732
Depreciation Expense	(\$5,266)	(\$6,414)	\$1,147	(\$32,353)	(\$38,496)	\$6,143
Other Non-operating	\$2,011	\$2,292	(\$281)	\$18,055	\$13,750	\$4,305
Bottom Line	\$23,407	\$2,661	\$20,746	\$66,707	(\$5,473)	\$72,180

# June Consolidating Financial Summary

(Dollars in 000's)

June 2020

June Year to Date 2020

	June 2020			June Year to Date 2020		
	UHS less CFHP	CFHP	Consolidated	UHS less CFHP	CFHP	Consolidated
Bottom Line	\$17,089	\$6,318	\$23,407	\$50,631	\$16,076	\$66,707
Budget	(\$2,376)	\$5,037	\$2,661	(\$3,238)	(\$2,235)	(\$5,473)
Budget Variance	\$19,466	\$1,281	\$20,746	\$53,869	\$18,311	\$72,180

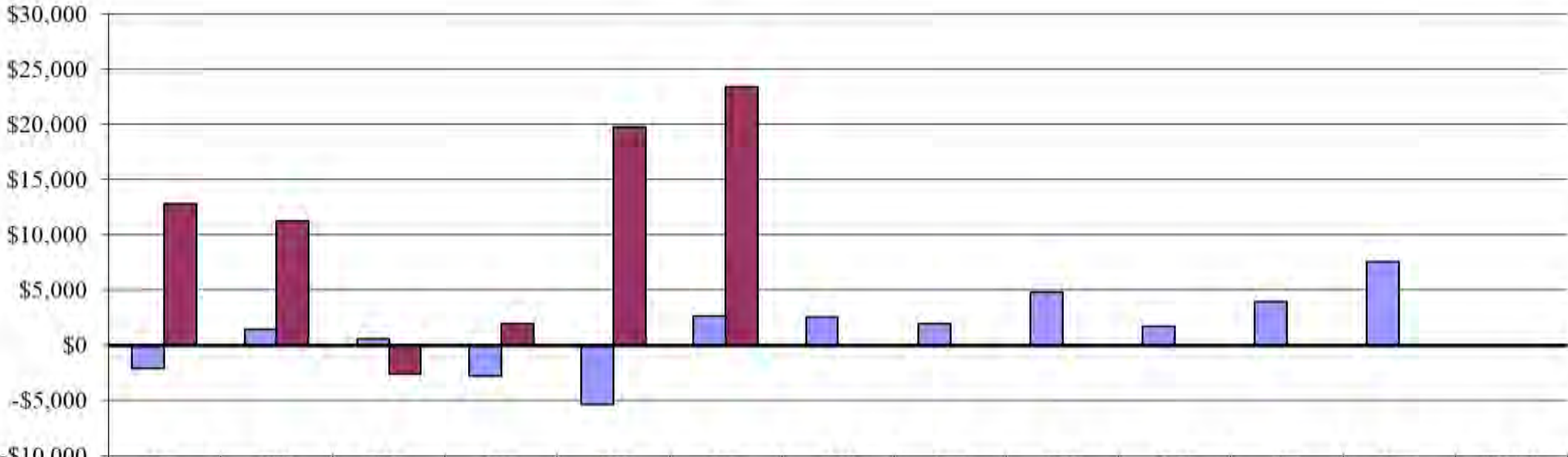
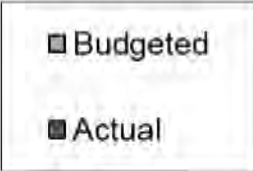
# Crosswalk Actual to Budget

(\$'s in millions)

June 2020 Budgeted Bottom Line		\$2.7	June YTD 2020 Budgeted Bottom Line		(\$5.5)
<b>Revenue Impacts</b>			<b>Revenue Impacts</b>		
Supplemental Revenue (DSH, UC, DSRIP, GME, & NAIP)	\$7.3		Supplemental Revenue (DSH, UC, DSRIP, GME, & NAI	\$14.5	
CFHP Premium Revenue	\$3.4		CFHP Premium Revenue	\$10.2	
CARES Act Revenue	\$0.8		CARES Act Revenue	\$8.1	
Net Patient Revenue	\$0.7		SNF Pt Revenue	\$6.5	
SNF Pt Revenue	\$0.7		Net Patient Revenue	(\$32.9)	
Net Other Changes	(\$0.3)		Net Other Changes	(\$2.6)	
<b>Revenue Variance to Budget</b>		\$12.6	<b>Revenue Variance to Budget</b>		\$3.9
<b>Operating Expense Impacts</b>			<b>Operating Expense Impacts</b>		
Employee Compensation	\$2.3		Employee Compensation	\$20.4	
Epic Implementation	\$2.7		CFHP Claims Expense	\$14.3	
Pharmaceuticals	\$1.8		Other Purchased Services	\$12.7	
Medical Services	\$1.3		Supplies	\$9.0	
Management Fees	\$0.9		Epic Implementation	\$7.1	
SNF Expense	(\$0.7)		Medical Services	\$6.0	
Medical Supplies	(\$0.6)		SNF Expense	(\$6.5)	
CFHP Claims Expense	(\$0.5)		CFHP Admin Expense	(\$5.1)	
Net Other Expense Changes	\$0.1		Net Other Expense Changes	(\$0.0)	
<b>Operating Expense Variance to Budget</b>		\$7.3	<b>Operating Expense Variance to Budget</b>		\$57.8
<b>Non-Operating Expense Impacts</b>			<b>Non-Operating Expense Impacts</b>		
Unrealized Gain/Loss	(\$0.3)		Unrealized Gain/Loss	\$4.8	
Depreciation and Amortization	\$1.1		Depreciation and Amortization	\$6.1	
Premium Deficiency Reserve	\$0.0		Premium Deficiency Reserve	\$0.3	
Investment Income	(\$0.0)		Investment Income	(\$0.7)	
<b>Non-Operating Expense Variance to Budget</b>		\$0.9	<b>Non-Operating Expense Variance to Budget</b>		\$10.4
<b>Bottom Line Reported</b>		\$23.4	<b>Bottom Line Reported</b>		\$66.7

# Monthly Financial Performance

**Bottom Line  
(Actual vs Budget)  
(\$ in 000s)**



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
<b>Budgeted</b>	(\$2,090)	\$1,422	\$587	(\$2,745)	(\$5,307)	\$2,661	\$2,605	\$1,938	\$4,785	\$1,680	\$3,979	\$7,578	\$17,091
<b>Actual</b>	\$12,876	\$11,245	(\$2,615)	\$1,976	19,861	\$23,407							\$66,750

# 2020 Operating Indicators

	Actual 2019 Year End	Actual	Goal	% Variance
Days Revenue in Accounts Receivable excluding SNF	66.72	60.44	66.00	8.4%
Days Revenue in Accounts Receivable excluding SNF and CareLink	61.37	54.85	61.00	10.1%

(UHS Less CFHP)	Actual 2019 Year End	Month	Budget	% Variance	YTD	YTD Budget	% Variance
Adjusted Discharges	5,509	5,188	6,019	-13.8%	28,895	34,208	-15.5%
Net Patient Revenue per AD	\$11,614	\$12,062	\$10,273	17.4%	\$11,686	\$10,834	7.9%
Salary Cost per AD	\$8,133	\$8,576	\$7,519	-14.1%	\$9,167	\$8,171	-12.2%
Supply Cost per AD	\$3,979	\$4,259	\$3,760	-13.3%	\$4,318	\$3,910	-10.4%
Total Expense per AD (1)	\$21,512	\$21,136	\$19,717	-7.2%	\$22,372	\$20,481	-9.2%
Gain(Loss) from Operations per AD	\$1,680	\$3,941	\$330	1094.5%	\$2,289	\$670	241.4%
Funded Patient %	74.0%	73.7%	74.1%	-0.5%	74.1%	74.0%	0.1%
Medicare CMI	1.809	1.890	1.806	4.7%	1.857	1.806	2.8%

(1) Excludes SNF Expenses



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### **Epic Electronic Health Record (EHR) Project Update**

---

#### **Background:**

In September 2018, the Health System Board of Managers approved the recommendation to transition the Health System to the Epic Electronic Health Record (EHR) suite. The Epic EHR Project will be transformational for the Health System, UT Health and our patients. The quality of clinical and operational functions will improve standardization of clinical workflows, data entry, and reporting across all Health System and UT facilities. The Epic enterprise suite will enhance the patient experience through a better appointment process, single portal access to medical and improved communication with providers. After implementation, the Health System will benefit from improved clinical productivity and better documentation. This will result in a reduction of accounts receivable days and misdirected claims while increasing revenue cycle efficiencies.

#### **Operational Update:**

On July 11, 2020, the Health System launched the largest technology transformation it will ever see. On this day, at exactly 0400, the Epic EHR suite of products was brought on-line for go-live. This was a major undertaking that lasted almost two years and included replacing many disparate systems that have been installed for more than 20 years. The go-live implementation was successful with no major issues reported. In the pre-planning phase of go-live, a common concern from other healthcare institutions that have adopted Epic is that it can take two to three months to return to normal clinically and financially. To date, the Health System is ahead of schedule in both areas.

Prior to July 11, a clinical and administrative team extracted over 1,000 ambulatory, 528 inpatient, and 3,849 inmate records into the Health System's Epic production environment in preparation for go-live. Additionally, 481 providers in select



specialties completed shadow charting to practice documenting in Epic with real patient scenarios. The team completed 237 steps in the plan to retire legacy systems and go-live with Epic.

In order to get the Health System ready for July 11, the team completed a total of 22,881 build tasks within Epic. The majority of these required input and direction from our operational users. Sessions were held in September of 2019, validating the initial workflow build in Epic. These sessions involved users seeing workflows and providing feedback, which flowed into the testing phase. The testing phase included 665 application scripts and 72 integrated scripts. Over the course of eight months more than 20,000 tasks and over 30,000 individual records were tested. Additionally, the team tested more than 72,000 individual charges and sent more than 3.4 million messages through the interface engine.

Implementing a new EHR system of this magnitude is challenging in itself. Navigating and successfully implementing during a pandemic added additional unplanned challenges to include training and support. The Health System had to change the majority of the existing scheduled face to face training classes to remote video classes. This resulted in the Epic team recording over 700 training sessions and making these available to staff and providers. The Health System's Epic onsite support that was originally going to consist of 230 Epic employees was moved to a remote methodology. Drastic changes in training and go live at-the-elbow-support were not ideal, the Health System in collaboration with UT Health San Antonio pushed through as a team to make it a successful go-live.

**This report is provided for information only. No action by the Board of Managers is required.**

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William A. Phillips, Jr.  
Senior Vice President/  
Chief Information Officer

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Edward Banos  
Executive Vice President/  
Chief Operating Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### Update on the Women's and Children's Hospital and Associated Projects

---

#### **Background:**

The architectural and engineering (A/E) team of Marmon Mok Architecture, LLP (a.k.a. Marmon Mok/ZGF) was selected by University Health System (Health System) for the design and planning services for the Women's and Children's Hospital and Associated Projects (Project). The A/E team was authorized and engaged in March 2018 to provide the first phase (Phase I) of design and planning services for the Project. Phase I included master planning, program validation, scope alignment, site investigations, and budget development. In July 2018, the A/E team commenced full architectural and engineering design services for the Project.

The Project's design phase is on schedule. The Construction Documents (CDs) for the Garage and the Women's and Children's Hospital are 95% complete, including the build out of floors 8-11 which will accommodate the inpatient programs identified in the Blue Cottage Clinical Space Program. Also included in this design package is the 12<sup>th</sup> Floor Core and Shell and the Podium Expansion Core and Shell. In June 2020, the Board authorized additional design funding to add design scope including the build out of floor 12 for an additional thirty (30) private inpatient rooms, and the Kitchen, Served, Dining Room, and Conference Rooms in the Podium expansion.

The Construction Manager (Joeris/Dunn, a Joint Venture) commenced work on site in June 2019 for the Advanced Diagnostic Center (formerly the Heart/Vascular & Endoscopy Center) and started other enabling projects in August 2019. The Underground Utility Reroute and North Garage Demolition are complete. Construction continues at the Advanced Diagnostic Center, which hosted an 80% completion inspection by the Texas Department of State Health Services in early July 2020.

Work on the Women's and Children's Hospital is also underway, with site clearing completed, mass excavation and soil retention walls significantly completed, and deep foundation piers being installed across the Project footprint.

### **Analysis:**

Comprehensive constructability review of the 95% CDs was performed in early July 2020 and the A/E team is making final revisions to the drawings and specifications to enable submission to the City of San Antonio for building permits in early August 2020. Concurrently, the Construction Manager is completing an updated cumulative construction cost estimate that aligns with the finalized design. The A/E team will progress the design for additional patient rooms on the 12<sup>th</sup> floor and future support services (kitchen, servery, dining, etc.) that will move to the Podium expansion to be located closer to the patients and allow more efficient operations. This will enable the rapid development of these spaces to meet future Health System requirements at best cost.

The current approved Project budget of approximately \$691.6M is summarized in Attachment "A".

### **Progress Update:**

- a) Advanced Diagnostic Center (formerly Heart/Vascular & Endoscopy Center)
  - Ongoing work includes HVAC, electrical, and plumbing rough-in, and fire sprinkler relocations, medical gas connections, and wall framing and structural re-enforcement for support of Cath Lab equipment.
  - Upcoming work includes final utility and medical gas connections and the start of finishes.
  - Procurement of remaining medical equipment (Groups 1 & 2) is ongoing.
  - Furniture and active IT equipment procurement has begun.

b) Women's & Children's Hospital

- A/E construction documents are 95% complete; previous design packages for site work, mass excavation, and foundations enabled early work to commence.
- Ongoing work includes final sitework and soil retention walls for below-grade construction.
- Drilled foundation piers with associated underground utilities will continue through the summer of 2020.
- Procurement of new Automated Guided Vehicle System from Aethon was approved by Board in late June 2020.

c) Garage

- A/E construction documents are 95% complete; previous design packages are permitted to enable early work.
- Ongoing work includes sitework, retention system and drilled piers.
- One of two tower cranes was erected to facilitate moving and placing heavy construction materials.
- Upcoming work will include underground utilities and concrete slabs.

d) Podium Expansion

- A/E construction documents for core and shell are 95% complete.
- A/E construction documents for partial build out will begin in August.
- Demolition of existing cisterns is complete; ongoing work includes sitework and excavation.
- Upcoming work will include drilled piers and underground utilities.

**Community Outreach/SWMBVE:**

The Outreach tracking information noted below for the Construction Manager at Risk was current as of early July but does not reflect pending awards for additional trade partners required by the scope of the Project through GMP 10.

Small	Hispanic	African American	Other Minority	Woman	Veteran	SWMBVE Total	Local
3.9%	6.54%	9.48%	0.05%	11.13%	0.42%	31.52%	77.66%

**This report is presented for information only. No action is required by the Board of Managers.**

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Don Ryden  
Vice President  
Planning Design and Construction

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Edward Banos  
Executive Vice President/  
Chief Operating Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer

Attachment A

**WOMEN'S AND CHILDREN'S HOSPITAL & ASSOCIATED PROJECTS  
 BOARD APPROVED PROJECT BUDGET SUMMARY**

(in millions)

July 21, 2020

	Initial Approved Budget	Budget Changes Approved	Current Approved Budget
Construction	\$ 21.0	\$ (1.1)	\$ 19.9
A/E Fees	\$ 1.9	\$ -	\$ 1.9
Other Fees/Permit/Contingency/Misc	\$ 2.1	\$ (1.3)	\$ 0.8
FFE/IT	\$ 2.0	\$ -	\$ 2.0
Medical Equipment	\$ 25.0	\$ 7.2	\$ 32.2
<b>ADVANCED DIAGNOSTIC CENTER</b>	<b>\$ 52.0</b>	<b>\$ 4.8</b>	<b>\$ 56.8</b>
Construction	\$ 262.0	\$ 127.0	\$ 389.0
A/E Fees	\$ 28.2	\$ 8.1	\$ 36.3
Other Fees/Permit/Contingency/Misc	\$ 29.8	\$ 11.4	\$ 41.2
FFE/IT	\$ 19.0	\$ -	\$ 19.0
Medical Equipment	\$ 25.0	\$ -	\$ 25.0
<b>WOMEN'S &amp; CHILDREN'S HOSPITAL</b>	<b>\$ 364.0</b>	<b>\$ 146.5</b>	<b>\$ 510.5</b>
Construction	\$ 30.0	\$ 13.5	\$ 43.5
A/E Fees	\$ 1.9	\$ -	\$ 1.9
Other Fees/Permit/Contingency/Misc	\$ 4.1	\$ 0.2	\$ 4.3
<b>PARKING STRUCTURE</b>	<b>\$ 36.0</b>	<b>\$ 13.7</b>	<b>\$ 49.7</b>
Construction	\$ -	\$ 39.4	\$ 39.4
A/E Fees	\$ -	\$ 8.6	\$ 8.6
Other Fees/Permit/Contingency/Misc	\$ -	\$ 3.6	\$ 3.6
FFE/IT	\$ -	\$ -	\$ -
Medical Equipment	\$ -	\$ -	\$ -
<b>PODIUM EXPANSION</b>	<b>\$ -</b>	<b>\$ 51.6</b>	<b>\$ 51.6</b>
<b>BOARD CONTINGENCY</b>	<b>\$ 23.0</b>	<b>\$ -</b>	<b>\$ 23.0</b>
<b>TOTAL</b>	<b>\$ 475.0</b>	<b>\$ 216.6</b>	<b>\$ 691.6</b>



# **Women's and Children's Hospital & Associated Projects**

**Board of Managers Update  
July 28, 2020**

# Advanced Diagnostic Center





# Advanced Diagnostic Center



July 21, 2020



# Garage



# Garage



# Garage



# Women's and Children's Hospital



# Women's and Children's Hospital



# Women's and Children's Hospital









# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 21, 2020

### Annual CareLink Report

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CareLink is a financial assistance program for uninsured Bexar County residents. The program was created in 1997 to help address the needs of Bexar County residents without healthcare coverage who were not eligible for Medicaid or other public or private funding. While CareLink is not an insurance product per se, it has many similar advantages in terms of encouraging a lasting relationship with a primary care provider, promoting access to preventive health services, and instilling a sense of shared responsibility between the member and Health System for the member's health. Applicants who are at or below 200% of the federal poverty level (FPL), have valid identification and are Bexar County residents are eligible for the program. Once enrolled, members choose a primary care provider to manage their healthcare needs. Members are eligible for a wide array of healthcare services including primary care, specialty care, outpatient surgery, hospitalization, pharmacy benefits, laboratory services, and imaging.

This report provides an overview of enrollment activities, membership, claims, and departmental activity for 2019.

#### **CareLink Enrollment Overview**

The average monthly enrollment in CareLink in 2019 was 26,768 members. This includes our MedLink program (program for people who have Medicare, but still meet eligibility guidelines for CareLink) which averaged 1,284 members each month. With no major healthcare legislative changes in recent years, enrollment remained steady with only a slight increase from the 2018 monthly average of 25,398. Since Texas did not expand Medicaid, those adults under 138% of the federal poverty level (FPL) are left without coverage and often make up a considerable portion of the uninsured and our CareLink population.

CareLink members are grouped based upon their income relative to the FPL. For reference purposes, 100% of the 2019 FPL was \$12,490 for one person and \$25,750

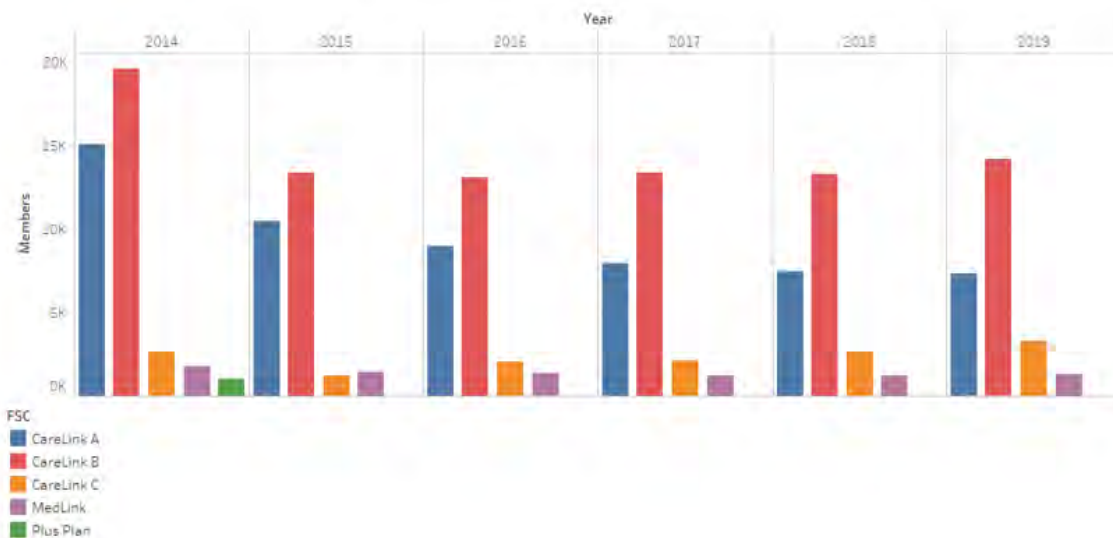
for a family of four. The levels by household size are summarized in Chart 1. The federal government updates and publishes the FPL information on an annual basis.

**Chart 1: 2019 Federal Poverty Level**

Household Size	100% of Federal Poverty Level
1	\$12,490
2	\$16,910
3	\$21,330
4	\$25,750
5	\$30,170
6	\$34,590
7	\$39,010
8	\$43,430

CareLink A members have incomes up to 75% of the FPL, CareLink B members have incomes between 76% and 138% of the FPL, and CareLink C members have incomes between 139% and 200% of the FPL. CareLink A decreased from 30% in 2018 to 28% in 2019. CareLink B stayed the same between 2018 and 2019 at 54%. CareLink C increased from 11% in 2018 to 13% in 2019. Chart 2 shows the average monthly CareLink enrollment by year.

**Chart 2: Average CareLink Enrollment by Year**



In 2019, there were 42,237 applicants for CareLink of which 32,940 were eligible for CareLink A, B, or C. During the interview process for CareLink, over 4,200 applicants were found to be eligible for Medicaid, 1,985 were eligible for Title V Maternal and Child Health Services Block Grant, 740 for CHIP and 738 for CHIP-

Perinatal. Average wait times for a CareLink appointment were usually less than 5 business days. However, even with appointments being confirmed and applicants receiving reminder calls, CareLink still had an average “No show” rate of 29%.

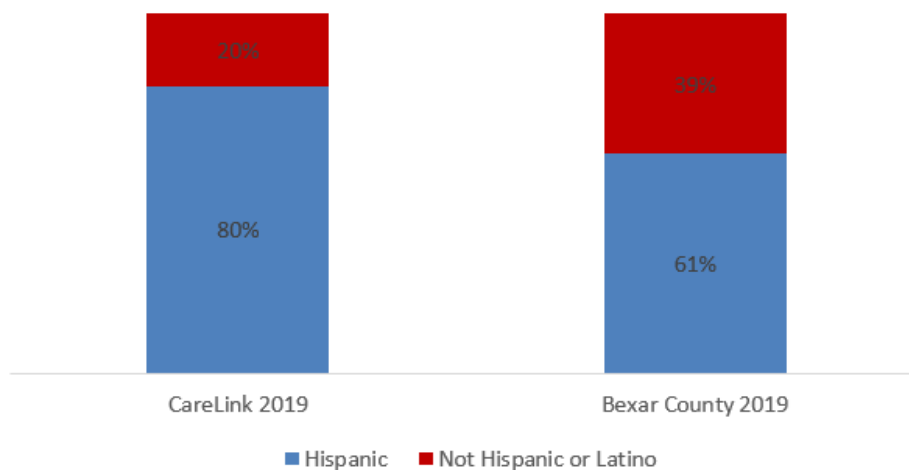
The CareLink Call Center has done an excellent job of handling the call volume that comes through our Member Services line. In 2019, the Call Center received 112,220 calls and was able to answer 93%. The Call Center also responded to 5,043 emails from members and others interested in the CareLink program. We have seen an increase in emails due to members sending their proof of residency or proof of income documents. With more and more companies switching to electronic statements, more of our members can only access these documents online and may not have access to print them. We are working on an electronic renewal process that will facilitate renewals for both members and our staff.

CareLink continues to work with different organizations in the community to offer CareLink assistance. Currently, CareLink works with Catholic Charities, Volunteers of America, Alpha Home, H.O.W. Foundation and Haven for Hope to provide eligibility assistance to their clients.

### Demographics

Eighty percent (80%) of CareLink members are Hispanic (see Chart 3). The average age of CareLink members is 43. Fifty-seven percent (57%) of all members are female. The zip codes with the highest concentration of CareLink members are 78207, 78228, 78201, 78237 and 78227 with most members living in central and southern Bexar County.

Chart 3: Ethnic Composition



### **Cost of Care**

The total cost of care (including inpatient, outpatient, lab, imaging, etc.) during 2019 was \$102,783,017 which was a 14% increase from 2018. This equals to a per member per month (PMPM) cost of \$325.89 or a per member per year cost of approximately \$3,911.

Increase in spending can result from increase in use, increases in average prices (spending per unit), or a combination of both. After increasing 4% in 2018, spending associated with inpatient admissions rose 8% in 2019. Spending on outpatient facility visits and procedures grew the fastest of any category rising 25% from \$36,703,750 in 2018 to \$45,746,238 in 2019. A review of outpatient services utilization based on Current Procedural Terminology (CPT) codes shows that the costliest codes were for operating room services, open procedure codes, computerized tomography of the abdomen and pelvis, followed by emergency department visits.

### **Collections**

CareLink collected \$9,076,742 in member payments which is a 3% decrease compared to the \$9,382,855 collected in 2018. Many members still choose to mail in their payments or go to a CareLink service center to pay in person, but implementation of new collection processes resulted in an 11% increase in phone collections and a 9% increase in online payments. Staff receives a monthly report that lists members who have not made a payment in 90 days and have a balance on their account. We contact the members and work out payment arrangements or take a payment over the phone. We also educate them on how to make their payment online. This new process has allowed us to work with members and assist them with re-evaluation appointments due to changes in their income or household size. Members also have an option of automatic payment withdrawal from their bank account. In 2019 we had an increase of 1,000 members choosing this method for their CareLink monthly payments.

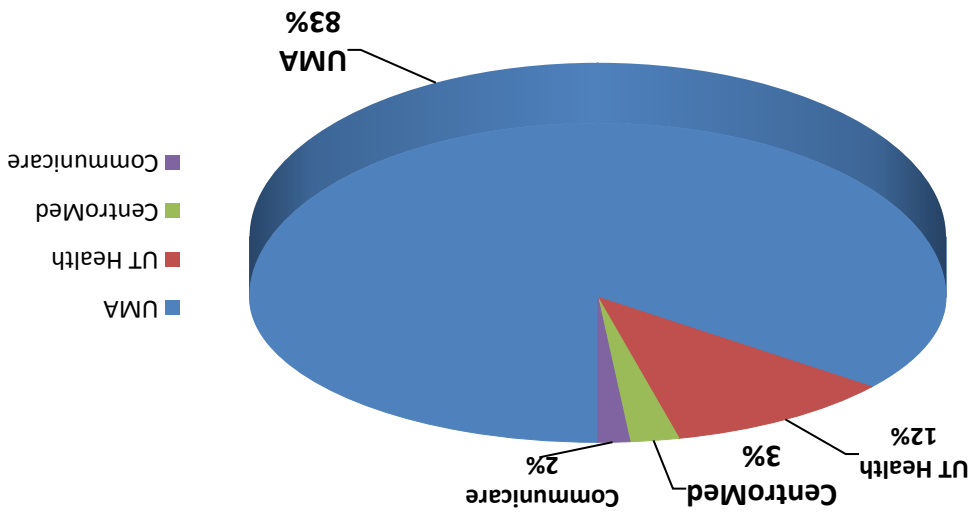
Insurance recoupments in 2019 totaled \$10,547,777. Insurance recoupments are dollars paid retroactively to the Health System because members qualified for Medicaid or other third party payers for services previously paid through CareLink. This figure includes \$769,688 the Health System received in refunds from UT Health.

### **Primary Care Overview**

All CareLink members choose a primary care physician (PCP) at the time of enrollment. The following chart illustrates the 2019 distribution of members across

providers. Similar to 2018, the largest proportion of our members received primary care through University Medicine Associates (UMA) followed by UT Health, Centromed and Communicare.

Graph 1: CareLink Primary Care Providers



Emergency Department (ED) visits and admissions are also tracked by provider groups. ED visits overall increased slightly with the number per 1000 increasing from 18.4 in 2018 to 21.9 in 2019. Admissions per 1000 decreased slightly from 9.4 in 2018 to 8.7 in 2019. We believe this reflects that those enrolled in CareLink are the most vulnerable in Bexar County, in regards to income as well as multiple chronic conditions.

**Medical Management**

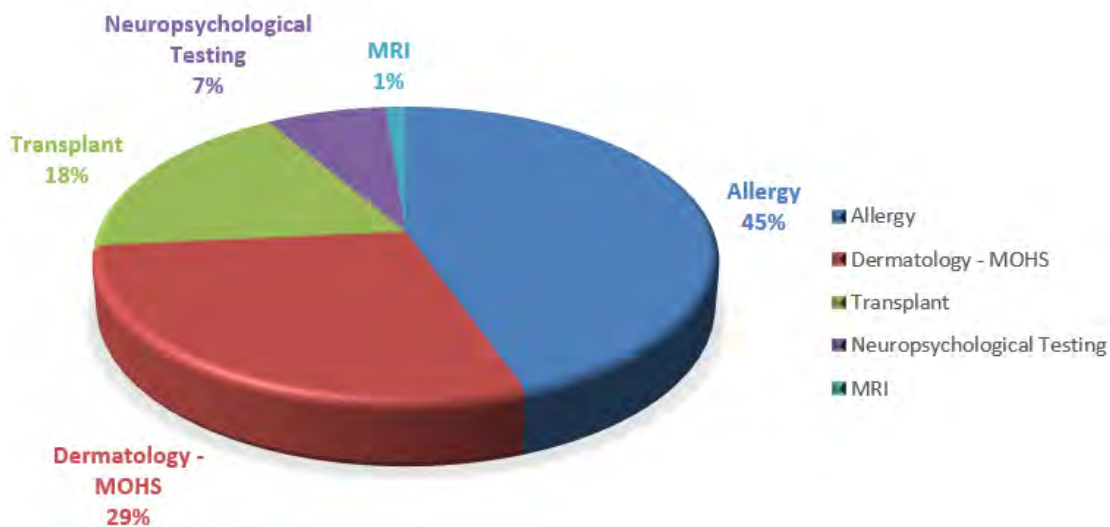
CareLink requires pre-authorization for many of the covered services for our members. This is done to ensure established medical criteria are followed while attempting to provide a level of cost containment. Pre-Authorization services completed 16,552 referral requests in 2019 which is a 10% increase from 2018.

In addition to services rendered within the Health System, CareLink requires pre-authorization for any admission or procedure outside of our health system. When services could not be provided within the Health System due to physician shortage, lack of equipment, or access issues, authorization was completed for another location of service if the condition was warranted and approved by the Medical Director. A total of 85 patients were referred (outsourced) to community providers for specialty care in 2019 compared to 74 in 2018. This is a 9% increase in services

rendered outside of the Health System. Claims paid for these services decreased from \$453,798 in 2018 to \$335,326 in 2019.

The large variance between 2018 and 2019 related to a specific CareLink member and charges associated with their complex stem cell transplant in 2018. The majority of services that were sent outside of our system were for allergy issues or allergy-related conditions. Several other services were also sent out during 2019 due to a lack of a provider for a particular specialty or UT Health not having that specialty at all. These would include autologous stem cell transplants, Mohs surgeries for basal cell or squamous cell carcinomas, neuropsychological testing, ocular prostheses and specialized MRI.

**Graph 2: Outsourced Specialty Services**



### **Case Management**

CareLink utilizes Case Management to focus on members with high costs or high utilization of services such as hospital admissions or emergency room visits. “Super Utilizers” continued to be our focus during 2019. The Data Team continues to improve the reporting “Dashboard” for those members who were seen in our emergency department or admitted to UHS within the past week. This continues to provide us more timely information for patients who may need additional help navigating UHS, assistance in seeking care other than at the emergency department or those with chronic conditions who would benefit from case management to help improve their health status.

Many of our members have multiple chronic complex diseases which impact their care and provide challenges to seeing quality outcomes. Case Management has been instrumental in assisting and navigating our members successfully along the continuum of care. With our dashboard we are aware of issues or trends in care quicker and, hopefully, impact changes before a re-admission or serious event occurs. Our goals remain improving outcomes, containing costs, and strengthening communication with providers. Cost savings from case management for 2019 are estimated at over \$200,000. Active census continued to climb in 2019, ending the year with 133 active members being case managed. We continue to have two full time case managers to assist with these complex patients.

#### Success Stories:

- Case Managers continue to assist members with navigation and help them get appointments to our clinics as soon as possible. One of the goals for the Case Managers was to identify and work through the application process of getting Via Trans to assist with transportation and improve no show or cancellation rates. In several situations, this application allowed the patients to be more involved in their care, along with becoming more active with the care team and improving outcomes.
- Case Managers assisted members with enrollment in education classes depending on the patients' needs. Concentrated efforts were made on diabetic education, especially for those with diabetes and comorbidities worsening their disease state. Many of our patients have lowered their A1C after involvement in diabetic education and more frequent monitoring. In one instance, a member was able to decrease an A1C of 12.4 to 8.2 in six months.
- Case Managers continue to assist members with obtaining or refilling prescriptions to avoid an emergency department visit or hospitalization. In one example, a member with a diagnosis of congestive heart failure (CHF) was out of medications due to needing a refill order. The Case Manager reached out to the physician, obtained a refill order along with their assessment; the physician advised the patient to increase his dose for three days then resume previous dose. This intervention was beneficial to avoid a CHF exacerbation.
- Case Managers continue to help with obtaining services or navigating members to obtaining services that CareLink does not cover. Examples include navigation to hospice, dental care and durable medical equipment (DME). Staff work with community organizations along with our own Health System to obtain equipment or services for the member. Case Managers have worked with members on supplies and respiratory and generalized DME. We

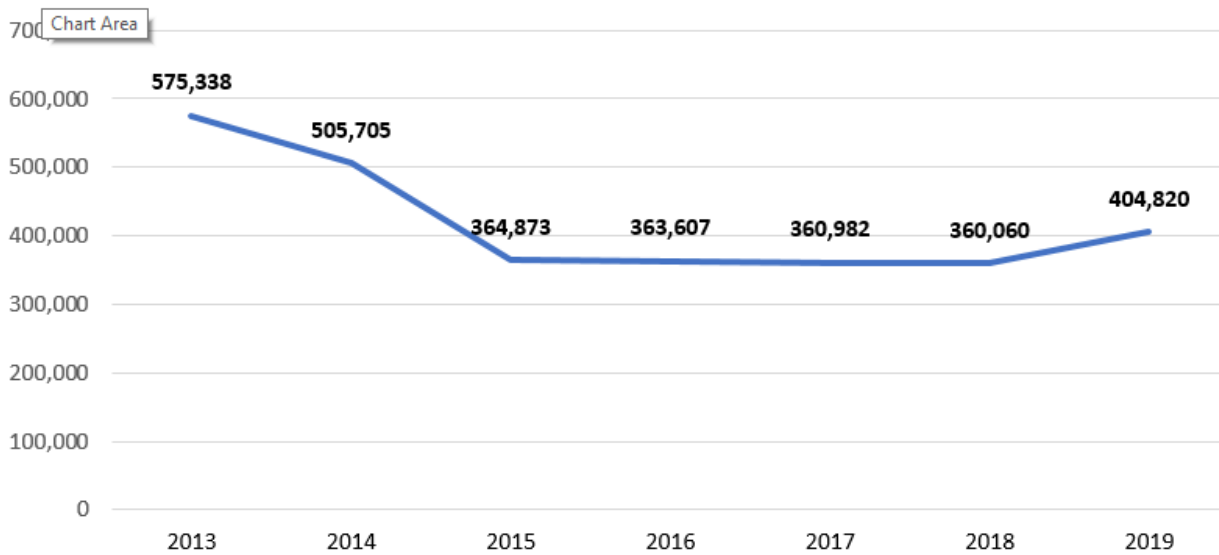


are able to obtain many of these items at a reduced cost. This broadens the scope of our work and coordination while serving our local community.

### Pharmacy Services

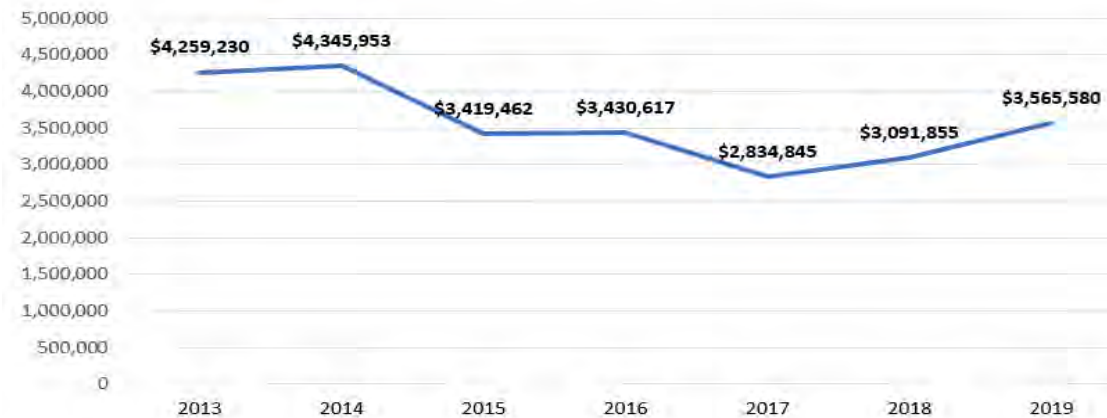
The number of prescriptions filled for CareLink members in 2019 was 12% higher than 2018. On average, 34,000 prescriptions were filled per month at UHS pharmacies for CareLink members.

Chart 4: Prescriptions for CareLink Members  
Total Prescriptions



As expected with an increase in prescription volume, prescription costs also rose (15%) in 2019. However, our costs remain under control by use of formulary management and pharmaceutical patient assistance programs. The per member per month (PMPM) prescription cost was \$11.11 in 2019 compared to \$10.13 in 2018.

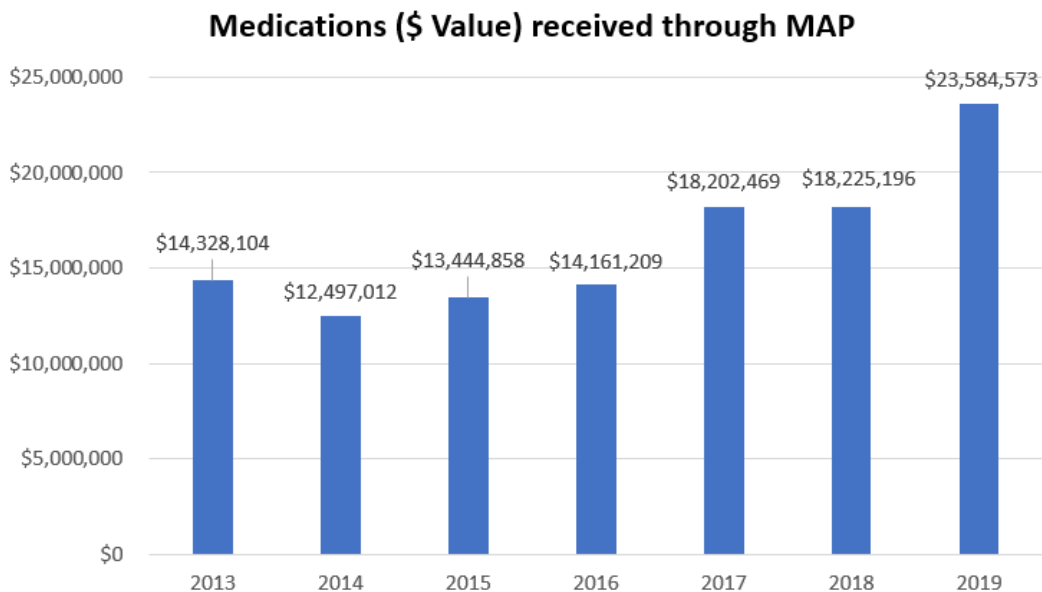
Chart 5: Prescription costs



Members contributed to covering prescription costs with over \$2.6 million in pharmacy co-pays collected at UHS pharmacies.

Another valuable resource for our members is the UHS Medication Assistance Program (MAP). In 2019, \$19,264,742 worth of free medications was received for CareLink members, which is 82% of total dollar value received from MAP. Since 1999, our MAP has helped UHS patients apply for and receive over \$281 million worth of free medications from pharmaceutical companies. This is tremendous savings to the Health System and taxpayers of Bexar County and it enables our members to access therapies that would otherwise not be available.

**Chart 6: MAP Savings**



Medicare-eligible individuals enrolled in the MedLink program can also receive pharmacy services at UHS. MedLink provides prescription co-pay assistance to help decrease co-pay burden for our elderly population. Eligible members are assisted with applications for the Medicare Savings Program (MSP) and Low Income Subsidy (LIS) Program, which help cover the premiums, co-insurance, and co-pays associated with Medicare Parts A, B, and D. We notify all CareLink members who may be transitioning to Medicare about our MedLink program. Beginning in 2018, our UHS pharmacies started accepting additional Medicare prescription plans, allowing us to further reach and assist our senior population.

### **Outreach and Education Services**

The CareLink Outreach and Education team has various programs and community efforts in place to educate and serve our community: professional training sessions, workshops, community events, blood drives and grant funded services such as food distribution. Education efforts help CareLink members prepare for appointments and understand services provided by CareLink. Outreach efforts such as community events help develop stronger partnerships with external organizations.

#### *CareLink Professional Training Sessions*

There were 32 presentations made to departments within University Health System, community organizations, and service-oriented agencies. Approximately 650 organization representatives received the training. Organizations that participated in the CareLink Professional Training Sessions included Next Level Youth Opportunity Center, SA KIDS, Bexar County Family Justice Center, San Antonio ISD, Avance, Methodist Healthcare Ministries and Enroll San Antonio to name a few. The purpose of these trainings is to familiarize the organizations with CareLink so they will be able to better serve and provide their clients appropriate referrals to CareLink as needed.

#### *Community Events*

The Outreach and Education Team attended 109 community events and health fairs throughout Bexar County. These events reached 3,813 individuals and educated 2,137 community members about the CareLink program. In July of 2019, we renewed the Connecting Kids to Coverage (CKC) grant, with the goal to outreach and educate, enroll, and retain underserved children and their parents in Medicaid and CHIP. Beginning in November, we collaborated with schools from some of Bexar County's largest school districts including North East Independent School District, San Antonio Independent School District, Harlandale Independent School District, Edgewood Independent School District and South Side Independent School

District. This strategy has helped to reach children and their families to enroll in Medicaid or CHIP. In 2019, we were able to enroll 150 families in the Medicaid or CHIP program. Additionally, we were able to outreach to over 500 people and 177 of those individuals received detailed education on the Medicaid and CHIP programs. This information included facts about the Public Charge policy, which helped some of our families understand this policy and move forward with application submissions for their children. During CKC outreach events, we also referred parents, who were not eligible for Medicaid, to our CareLink Member Services team to inquire and apply for CareLink coverage.

### *CareLink Workshops*

CareLink Workshops were offered twice each month with a focus on educating CareLink members, as well as community members preparing to apply for the CareLink program. From January 2019 through June 2019, the team led Health Insurance 101 workshops twice each month. When this series was completed, the team collaborated with the Texas Diabetes Institute to host the Healthy Living Workshops from July to December 2019. CareLink members were offered an incentive of a \$15 credit towards their CareLink balance. This was an effort to encourage CareLink members to attend sessions and learn about healthy lifestyles.

- CareLink Workshop - A 60 minute session that presents CareLink membership requirements, the contract, and bill statement.
- Health Insurance 101 Workshop - A 60 minute session that presents the basic elements of a health insurance plan, services, and resources.
- Healthy Living Workshops - A six-session series focused on improving overall health and well-being. Topics include chronic disease management, healthy eating and meal planning, healthy weight maintenance, exercise, healthy coping skills and problem solving and risk reduction.

Additionally, the team provided over 3,900 CareLink one-on-one sessions. These educational sessions are done with members and new applicants in the CareLink service centers while they are waiting for their enrollment appointment. This provides an opportunity for members and applicants to ask questions on a more personal level.

### *CareLink Blood Drive Initiative*

In partnership with Blood Donor Services, six CareLink blood drives were held in 2019. CareLink members, their families, and friends were encouraged to donate blood. As an incentive, CareLink members received a \$25 credit toward their

CareLink account balance for each blood donation given in their name. These blood drives yielded 568 units of blood, which is an estimated cost savings of nearly \$82,000 for the Health System. Since May 2009, when the CareLink Blood Drives were initiated, the drives have generated approximately 4,500 units of blood resulting in a total estimated cost savings of \$955,667 for University Health System.

#### *CareLink Food Distribution*

In 2019, a grant from the UHS Foundation provided the opportunity to distribute food to CareLink members beginning in February and ending in November. Many of our members experience food insecurity and this grant gave us the opportunity to serve our members in this capacity. We collaborated with the San Antonio Food Bank to obtain produce bags once a month. Additionally in November, we were able to include turkeys in addition to the produce bag. Member feedback was positive, with many expressing gratitude and appreciation.

#### **Business Services**

CareLink Business Services has maintained partnerships with the Texas Workforce Commission and Alamo Area Resource Center to receive payments for clients approved for payment assistance from these organizations. Over the course of the year, these organizations have made payments of over \$48,068.

The Business Services area has also taken on additional responsibilities outside of CareLink. In an effort to assist Clinical Enterprise, we are processing invoices for home health and wound care services. This allows clinical staff to focus on the patients and not on claims processing. We were able to identify savings of nearly \$37,000. This eliminated any back log and the provider received payments in a timely manner. Business Services staff has been able to assist hospital administration in reviewing claims received under the Sponsored Care services agreement resulting in a savings of \$1,054,700 in medical services and \$160,234 in dental care.

#### **CareLink Initiatives**

CareLink has continued its partnerships with both City Public Service (CPS) and San Antonio Water System (SAWS) to enroll CareLink applicants into their affordability programs. Any person being screened for CareLink eligibility is automatically screened for both of these cost-savings programs. In 2019, a total of 1,509 people were found eligible for the CPS Affordability Discount Program and 2,068 were found eligible for the Casa Verde program which offers free energy efficiency upgrades. Over 1,128 people were also found eligible for the SAWS affordability program. The feedback given by applicants and members has been

overwhelmingly positive. Most are extremely pleased with the convenience of being screened all at once for eligibility thereby reducing the time and hassle of having to go to different places to apply for various programs. The people we serve are often struggling financially so when we offer them a resource that saves them money on a monthly basis, they are very excited and thankful.

The partnerships have also allowed CareLink to develop close working relationships with these organizations. Our case managers have contacts they can reach out to in order to request assistance with getting utilities reinstated for our sickest members or for those with a medical need. Additionally, we have been able to work together at community events to educate individuals and their families about CareLink and the partnerships we have established.

We have continued our initiative of scheduling Primary Care Physician (PCP) appointments for new members. This has become part of the standard practice for enrollment staff and continues to allow us to help our members establish routine care with their PCP. For people who are new to the Health System, it also allows them to experience how a PCP appointment is scheduled and see what information is needed.

**Conclusion:**

CareLink continues to provide a medical home and much needed medical services to uninsured residents of Bexar County. We are continuously working to improve or enhance our program so we can better assist our members in improving their health and addressing the social determinants of health. We recognize the importance our program plays in the lives of many and work diligently to ensure we are meeting the needs of those who rely on us while being good stewards of the tax fund.

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Virginia Mika, PhD, MPH  
Executive Director  
CareLink

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Roberto Villarreal, MD, MPH  
Senior Vice President  
Research & Information Management

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George B. Hernández, Jr.  
President/Chief Executive Officer



**BEXAR COUNTY HOSPITAL DISTRICT  
BOARD OF MANAGERS**

**Tuesday, July 28, 2020**

**Community First Health Plans  
2019 Annual Report**

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**Overview:**

In 2019, Community First Health Plans (CFHP), achieved strong results associated with quality outcomes. 2019 YTD financial results reflect a net income of \$1.1 million, but was below the budget of \$4.1 million by \$3.0 million. CFHP membership also experienced a decrease in overall membership of 3%, which is mostly due to an overall decline in Medicaid enrollment of 2.5%. Even with the decline in membership and slight decrease in market share, CFHP remains confident that improved claims system processing, building relationships with providers and a strong marketing campaign will result in membership and market share increases. CFHP experienced a claims system platform conversion on June 1, 2019 from Amysis to Cognizant – QNXT. This transition has been challenging for CFHP, but improvements have been achieved as CFHP moves toward significant process improvement, which also includes enhanced data governance, dashboard and analytic reporting for continuous tracking, efficient issue identification and effective problem resolution.

Specifically, CFHP has the following highlights:

- All key quality healthcare effectiveness data and information set (HEDIS) metrics in the State's pay for performance program for STAR and CHIP improved from 2018 to 2019. This progress resulted in improved care for CFHP members and protected 3% or \$10 million of CFHP's premium revenue at risk for Medicaid and CHIP. These metrics remain above the 50th percentile nationally:
  - Well child visits,
  - Prenatal and postpartum rates,
  - Treatment for upper respiratory infection rates,
  - Well child counseling rates
- Based upon satisfaction surveys, member and provider satisfaction scores maintain high rates:
  - Members score CFHP between the 67<sup>th</sup> and 95<sup>th</sup> percentile

- 91.5% of providers would recommend CFHP to patients
  - 98.8% of providers view the relationship as long term
  - 92.6% of providers would recommend CFHP to other providers
- Fiscal year 2019 resulted in a net income of \$1.1 million and CFHP budgeted in fiscal year 2020 for a net income of \$7.3 million.
  - Currently, there is significant improvement in claims processing, as well as, data governance, dashboard metrics and analytic reporting through the Power BI tool to enhance operational effectiveness and efficiency for 2020.
  - A targeted marketing and branding campaign and relationship building with providers is anticipated to have a positive impact on membership growth in 2020 that has experienced a slight decrease from 2018 to 2019.

In summary, CFHP is very optimistic for 2020 and beyond as we improve, grow and succeed in our current lines of business while exploring other opportunities which could diversify the organization.

### **Financial:**

CFHP generated Net Income at year-end of \$1,079,826 compared to budgeted Net Income of \$4,117,343, representing an unfavorable variance of (\$3,037,516). Included in Reported YTD Net Income is a net favorable Premium Deficiency Reserve adjustment of \$210,000, consisting of positive \$1,765,000 pertaining to losses recognized in December 2018 under the STAR Kids line of business for the State Fiscal Year contract period September 2018 through August 2019, and negative (\$1,555,000) pertaining to losses recognized in September 2019 under the ERS Commercial contract for the State Fiscal Year contract period September 2019 through August 2020.

Actual YTD 'Run Rate' Net Income is \$7,167,283, while identified prior period adjustments included in Reported YTD Net Income are negative (\$6,087,456). Prior period adjustments YTD include negative true-ups to prior year IBNR and IBNR margin estimates of (\$5,999,435) and a negative accrual for FQHC wrap payments liability to HHSC of (\$3,460,295), partially offset by positive prior year reinsurance recoveries of \$1,108,910 and positive prior period provider cash recoveries received of \$2,263,364.

The determination of the incurred-but-not-reported (IBNR) medical expense liability continued to be challenging in the monthly and year-end financial reporting process. The following have contributed to aberrations in the historical paid claim



completion factors utilized in the determination of the IBNR medical expense liability:

- 1) June 2019 conversion to QNXT:
  - a. Configuration and other conversion errors resulted in no claim payments being issued until late June. This delay in processing claims created a significant backlog of claims inventory.
  - b. QNXT incorporates previously unavailable front-end edits that validate the claim submissions for accuracy, completeness, and regulatory compliance. Upon go-live, a significant number of claims rejected due to configuration errors in the front-end edits and/or provider submission errors. These initially rejected claims are now being aggressively reprocessed.
  
- 2) CFHP made the business decision to terminate NetMark, an outsourced claims processing subcontractor. This loss of claims processing capacity contributed to a secondary build-up of backlogged claims inventory.

While a large percentage of the initial QNXT configuration and interface errors have now been remediated, there remains a meaningful outstanding inventory of claims awaiting processing and payment. The Claims Department has aggressively hired and trained additional temporary staff, and significant progress is being made to reduce the outstanding claims inventory.

In the interim, Finance staff utilized line of business specific trended and seasonally adjusted medical expense per-member-per-months to develop the IBNR medical expense liability estimates for June through December (QNXT months of service), rather than rely on the IBNR tool's historical completion factor projections. This approach was discussed in detail with the external Milliman actuaries, who concur with its application. CFHP Finance believes the current medical expense liability estimates are adequate.

Total premiums are favorable to budget by \$15,909,077 in spite of below budget membership, due to favorable membership mix and the State Fiscal Year 2020 rate increases that went into effect September 2019.

Medicaid premiums are favorable to budget by \$1,716,753 in December 2019 due to the State Fiscal Year 2020 rate increases that went into effect September 2019, partially offset by lower than budgeted membership. Medicaid YTD premiums are favorable by \$9,582,967 in spite of unfavorable YTD membership due to favorable

membership mix and the State Fiscal Year 2020 rate increase that went into effect September 2019.

STAR Kids premiums are favorable to budget in December 2019 by \$1,985,672 in spite of unfavorable membership due to the State Fiscal Year 2020 rate increase that went into effect September 2019. STAR Kids YTD premiums are favorable by \$8,117,544 in spite of unfavorable YTD membership due to favorable membership mix and the State Fiscal Year 2020 rate increase that went into effect September 2019.

Commercial premiums are unfavorable to budget in December by (\$188,279) and YTD by (\$1,593,241) due to less than budgeted membership, a budgeting error (an anticipated September 2019 ERS rate increase was incorrectly budgeted for the full calendar year), and ERS declining to grant a rate increase upon September 2019 renewal.

CHIP/CHIP-P premiums are unfavorable to budget in December 2019 by (\$35,765) due to unfavorable membership, partially offset by the State Fiscal Year 2020 rate increase that went into effect September 2019. YTD CHIP/CHIP-P YTD premiums are unfavorable by (\$311,580) due to unfavorable YTD membership, partially offset by the State Fiscal Year 2020 rate increase that went into effect September 2019.

Milliman (CFHP's external certifying actuaries) completed an independent actuarial analysis of the HHSC and ERS Commercial State Fiscal Year 2020 (September 2019 through August 2020) final rates. This analysis projects the likelihood of profitability in the STAR Kids and CHIP lines of business and of losses in the STAR, CHIP-P, and Commercial lines of business.

Governing statutory accounting regulations allow the HHSC contracts (STAR, STAR Kids, CHIP, and CHIP-P) to be evaluated for Premium Deficiency Reserve purposes in aggregate, and under this convention, Milliman projects overall HHSC profitability.

Milliman recommended that CFHP record a Premium Deficiency Reserve of (\$1,555,000) for the ERS Commercial line of business. This Premium Deficiency Reserve is reflected as an immediate reduction of net income and the establishment of a Premium Deficiency Reserve liability that will be amortized over the ERS Commercial contract term (September 2019 through August 2020). In conjunction with the 2019 year-end financial audit, Milliman updated their Premium Deficiency Reserve analysis as of December 31, 2019 and CFHP will make any necessary

adjustment. The updated Premium Deficiency Reserve liability will be amortized on a straight-line basis over the remaining term of the ERS Commercial contract (January 2020 through August 2020).

**Membership:**

Overall, in 2019, CFHP maintained a steady market share across all three product lines. All government product lines experienced an overall decrease in market share but none of the product lines surpassed a one percent decline. This is relatively steady compared to previous years.

CFHP saw significant growth across all product lines in the first half of 2019. The growth was attributed to a refresh in advertising and updated strategy that focused on brand recognition. This increased member election which in turn increased the rate of default assignments and resulted in increased members and market share.

During the last six months, CFHP experienced some operational issues that are believed to have contributed to the decrease in membership and market share. These challenges included: the change in core platforms from Amisys to QNXT; the gap in advertising media in the market during the ad agency RFP process; STAR Kids members aging out; the immigration related political climate; and Superior’s widely recognized campaign promoting other product lines.

Despite challenges and decreases in the overall market, CFHP membership and market share remained stable across all three product lines.

<b>2019 Market Share (%) &amp; Membership Comparison</b>						
	<b>2018 Market Share</b>	<b>2018 Actual (Members)</b>	<b>2019 Market Share</b>	<b>2019 Actual (Members)</b>	<b>Change Over Year</b>	<b>Change Over Year</b>
<b>STAR</b>	41.82%	106,629	41.64%	103,523	0.18% ▼	3,106 ▼
<b>CHIP</b>	55.23%	17,247	54.24%	15,871	0.99% ▼	1,376 ▼
<b>STAR Kids</b>	54.69%	7,701	54.36%	7,337	0.33% ▼	364 ▼

In 2020, CFHP is celebrating 25 years of providing much-needed health care to the residents of the Bexar County Service Area. Celebrations will include CFHP hosted community events, an advertising campaign, increased community sponsorships, increased community outreach, and participation in well-known civic events to mark this health plan’s quarter-century of service.

The anniversary campaign is tentatively scheduled for April through October 2020.

The campaign will include CFHP-hosted community events, an advertising campaign, targeted community sponsorships, increased community outreach, and participation in local civic events.

### **Campaign Overview:**

The goal of the campaign is to increase brand recognition and positive perception of CFHP across all target audiences, while increasing knowledge of CFHP offerings and quality of service. To accomplish this, the campaign messaging focuses on milestones, data, and community impact.

### **Target Audiences:**

In line with CFHP's ongoing marketing strategy, the anniversary campaign targets the following three audiences:

- 1) The primary target audience focuses on mothers from households whose yearly income qualifies them for subsidized or free health care. This audience tends to be in the age range of 18 to 45 years old.
- 2) The secondary target audience comprises primary target influencers to include family members, friends, physicians, health care providers, and other people they trust, and commercially insured individuals.
- 3) CFHP's tertiary target comprises the Bexar Service Area provider business community, which includes the surrounding counties of Atascosa, Bandera, Comal, Guadalupe, Kendall, Medina, and Wilson -- plus each county's local and state government stakeholders.

### **Campaign Design:**

CFHP's goal is to be the health plan of choice. The 2019 advertising campaign theme was "The health plan you choose makes all the difference." The 2020 anniversary theme is "Thank you for choosing us."

By continuing to use derivatives of the word "choose" the advertising campaign accomplishes two things: creates a thematic thread throughout the campaigns, building on brand recognition, and informs members that they have a choice when selecting a health plan.

Saying “thank you” openly communicates gratitude, as well, and demonstrates the homegrown tone and heart of CFHP, which is a very big draw for members based on survey feedback.

The overall design is simple, easy to read at any distance or size, and emphasizes 25 years. The style of the design is meant to appeal to a young-adult demographic, who have more modern design tendencies. The design also is meant to break through the health care industry’s traditional designs and stand out from the crowd.

Additionally, the predominant use of numbers in the campaign design will allow the presentation of impressive data and statistics to remind the public of the impact CFHP has had in the community. As an example, a headline might be “25 years of serving more than 700,000 members” or “More than 700,000 individuals have experienced our compassionate care.”

CFHP’s goal is to be the health plan of choice. The 2020 anniversary theme, “Thank you for choosing us,” will increase brand recognition and a positive perception of CFHP across all target audiences, while increasing knowledge of CFHP offerings and quality of service throughout the year.



### **Quality:**

CFHP monitors the quality of the services it provides in two main ways. The first is its Healthcare Effectiveness Data and Information Set (HEDIS) results. HEDIS is a quality improvement tool that is used by more than 90 percent of America's health

plans to measure performance on important dimensions of care and service, and to identify areas of improvement. Specific efforts are focused on those HEDIS measures that Texas Health and Human Services Commission (HHSC) has deemed significant to improve health of Texans by virtue of their inclusion in the HHSC pay for performance program which has 3% of MCO premium at risk for Medicaid and CHIP.

For HEDIS 2019, which is the 2018 measurement year, CFHP improved over the previous year's HEDIS rates in all of the key STAR and CHIP HEDIS measures identified as priorities by HHSC.

CFHP outreach and education efforts in partnership with network providers resulted in improvement in timeliness of prenatal and postpartum care, counseling for physical activity and nutrition, treatment for upper respiratory infections, and child and adolescent well care for Medicaid and CHIP members.

Based on these improved HEDIS rates, preliminary calculations indicate that CFHP will not lose any of the premiums at risk. For the Commercial population, timely prenatal and postpartum visits, diabetes eye exams, and follow-up care after hospitalization for behavioral health admissions were at or above the 50<sup>th</sup> percentile when compared to other health plans across the nation that report their rates to the National Committee on Quality Assurance (NCQA).

The second way that CFHP monitors the quality of services of CFHP providers is through member and provider satisfaction surveys. The 2019 (measurement year 2018) CAHPS (Consumer Assessment of Healthcare Providers and Systems) scores, for the metric "Rating of Health Plan", CFHP remained at or above the 67<sup>th</sup> percentile when compared to other health plans across the country that report their rates to the National Committee for Quality Assurance (NCQA). National rates for "Rating of Health Plan" for the three surveys conducted in 2019 include:

- 67<sup>th</sup> percentile for Medicaid and CHIP children,
- 75<sup>th</sup> percentile for Medicaid adults,
- 95<sup>th</sup> percentile for Commercial adults.

CFHP provider satisfaction remains high. CFHP utilizes an external vendor, to assess provider satisfaction with the service they receive from the health plan. Providers surveyed included primary care physicians (PCPs), specialists and behavioral health practitioners. Overall satisfaction with CFHP remains high, with 93.4% of providers being very satisfied or satisfied with the health plan (an increase

from 92.2% for the previous survey in 2017), and 98.8% view their relationship with CFHP to be long term in nature (up from 93.7%). Key findings include:

- 91.4% were satisfied with CFHP Medical Directors, above the national average (90.4%);
- 91.5% of respondents indicated they would recommend CFHP to patients (above the previous year rate, 88.4%; above the national average, 85.2%);
- 92.6% would recommend CFHP to other providers (up from 88.7% and above the national average of 87%); and
- 95.5% indicated CFHP was committed to working with them to provide quality care (up from 91.9% and above the national average, 89.8%).

### **Operations:**

In December 2019, staff presented a status update to the CFHP Board of Directors on the continuing post-implementation efforts to stabilize QNXT.

Additionally, the Information Technology team has worked diligently to expand configuration and functionality to re-launch an analytic tool for daily usage and trending. Power BI (a Microsoft tool) is a data visualization and business intelligence tool that converts data from other data sources (QNXT) to interactive dashboards and reports.

The Data Governance Committee, comprising a multi-disciplinary team, has been tasked with researching and defining specific data points for review, approval and configuration in Power BI, to ensure all end-users are consistently utilizing accurate data when monitoring operational productivity.

CFHP owns and maintains the Power BI servers and data structures. Incorporating risk scores and risk stratification techniques for probability, tolerance, and cost impact are foundational for CFHP to enhance our population health management program. This added functionality is scheduled for activation later in the year.

The Power BI tool allows staff to visualize the overall claims productivity on a daily basis. The tool now captures the volume of new claims and appeals activity, allowing management the ability to shift resources to meet daily demands.

The QNXT claims lifecycle remains the highest priority for the team. The Power BI tool also tracks the aging of claims inventory, thus allowing the team advance notice to course-correct and focus on reducing the manual adjudication period. The

following processes continue to remain the focus based on internal assessment of workflow and feedback by our provider community:

- Electronic Data Interchange (EDI)
- QNXT Claim Workflow and Lifecycle
- Quality and Accuracy of Claims Processing

### **QNXT Outcomes and Claims Analysis:**

With support from the University Health System Chief Information Officer, a third party vendor, IGNW was secured to facilitate an objective assessment of the current state and opportunities for improvement. Based on the initial phase of the assessment critical action items were accomplished in 2019 with positive results:

- Reduced QNXT system delays by removing performance degradation of scanning tool which stabilized record inputs for data integrity;
- Reduced the number of urgent and high priority issues identified by CFHP technical team;
- Reduced the need to re-enter claims and the number of duplicated claims activity resulting from daily process improvement efforts;
- Introduced new issues tracking and ownership tools to drive performance of tasks and accountability for completion in a transparent manner;
- Increased review cycles to the daily task list to quickly identify highest priority tasks for Cognizant and CFHP; and
- Instituted a set of performance indicators for continuous monitoring.

The Information Technology team continues to engage with third-party vendor, IGNW, to assess new opportunities for improvement and develop metrics to monitor performance on a continuous basis proactively, rather than reactively.

The QNXT implementation, from initial kickoff through post go-live stabilization, has been an ongoing learning experience providing CFHP the opportunity to assume control of the remediation efforts while continuing to hold Cognizant accountable for timely solutions.

### **Operational Strategies – Lean Methodology:**

In January 2020, the Claims Department began its operational excellence journey by launching a Lean A3 event, a problem-solving technique. The team is currently conducting observations of daily workflows to identify areas of processing



inconsistencies and ultimately achieve “standard work” for all claims examiners. The anticipated completion period for the Lean A3 event is scheduled for early April. By incorporating Lean Methodology, the claims function will dramatically improve overall performance in a relatively short timeframe.

CFHP plans to employ the Lean Methodology across the organization. Several key benefits of functioning as a Lean organization at CFHP include

- Align frontline staff and management by aligning goals and outcomes
- Improve employee, provider, and member satisfaction
- Reduce significant backlogs by focusing on process bottlenecks and inefficiencies
- Allocate resources more effectively by focusing on strategic goals
- Decrease throughput times and cycle times for a process
- Reduce unnecessary complexity in processes and eliminate non-value-added activities
- Reduce variation in quality and results

The team visit to the Toyota Motor Manufacturing plant on February 24, offers awareness and understanding into the concepts of Lean Methodology as they will be applied throughout CFHP.

“Gemba” also will be a standard function at CFHP. Gemba is leadership rounding “where the work is done” with the intent to discuss current progress and issues on daily metrics. Gemba includes the use of performance boards. These performance boards keep frontline staff accountable for:

- Tracking process measures daily
- Identifying new opportunities for success
- Conducting root cause analysis when required

Using Lean Methodology techniques and Power BI as the sources of truth for data retrieval and analysis, the team will have the ability to seek solutions that will prove to enhance our operational strategies in 2020.

**This annual report is provided for information only. No action is required.**

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Priti Mody-Bailey, MD  
Chief Medical Officer  
Community First Health Plans

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Daverick Isaac  
Chief Financial Officer  
Community First Health Plans

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Theresa Scepanski, Interim  
President/Chief Executive Officer  
Community First Health Plans

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George B. Hernández, Jr.  
President/Chief Executive Officer  
University Health System



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### Report on Recent Recognitions and Upcoming Events

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#### **Recognition**

- University Health System's Extracorporeal Membrane Oxygenation (ECMO) program has received the Gold Level Extracorporeal Life Support Organization (ELSO) Award for Excellence in Life Support. The ELSO award recognizes programs worldwide that distinguish themselves by having processes, procedures and systems in place that promote excellence and exceptional care. University Health System's ECMO program was recognized as achieving the highest level of performance in three categories: Promoting the mission, activities and vision of ELSO; Using the highest evidence-based quality measures, processes and structures; and training, educating, collaborating and communicating ELSO guidelines that contribute to a healing environment for families, patients and staff. This designation is valid for three years and will be officially awarded at the ELSO's first virtual conference later this year.
- Optum has renewed our transplant services Center of Excellence (COE) designations for 2020. Optum is the largest US transplant services network and is owned by UnitedHealth Group. These renewed COE designations include Adult Liver, Adult Kidney, Adult Lung, and Pediatric Kidney

#### **Media Highlights – June 2020**

**Major topics:** The Health System's response to COVID-19 surge, Reflections of staff working with COVID-19 patients, Universal testing of pregnant women at UHS shows high rate of asymptomatic positives, Convalescent plasma, Pros and cons of sending kids back to school, younger people getting the virus, record heat brings heat illnesses, how to know when it's OK to go back to work after having COVID-

19, Importance of wearing masks, Impact of COVID-19 surge on the ER at University Hospital, SA cases rising highest in the state, Army sends medical personnel, It is safe to come to the ER, Hospitals straining to manage growing number of COVID-19 patients, Epic go-live, Making the best homemade mask, Second hand smoke and COVID-19, Cystic Fibrosis patient offers social distancing advice, How to care for a loved one with COVID-19, University Health System assisting universities with health and safety plans, Master hornists in Boerne holds online classes and concerts to raise money for University Health System Foundation COVID-19 response fund, Stay at home for 4<sup>th</sup> of July, University Hospital turns rehab unit into a med/surg floor, University Health System CMO appeals to the community to help reduce the spread, Dr. Ronald Stewart OpEd on living in a time of COVID-19 requires responsibility and care for others to protect freedoms, SA #5 on Top “hot spots” for COVID-19, Understanding COVID-19 data, Remdesivir, University Health System’ Why I Wear a Mask campaign, Responding to Governor’s order to suspend elective surgeries that require an overnight hospital stay. Lungs aren’t the only organ damaged by COVID-19, Mask myths, How treating COVID-19 is evolving, Hospital visitation policy.

**Key PR metrics:**

Number of print/website placements: 103

Total reach: 98.1 million

Twitter Echo: 2, 259

Facebook Echo: 83,335

Number of broadcast stories: 87

**Upcoming Events:**

Due to the ongoing pandemic, most special events have been cancelled or postponed. University Health System staff is working closely with our community partners to help them find ways to successfully host virtual events.

University Health System is proud to support our community and important causes by sponsoring the following nonprofit virtual & drive- thru events:

- Councilwoman Rebecca Viagran 8<sup>th</sup> Annual Back-to-School Giveaway partnering with Food Bank Drive-Thru , Saturday, July 28<sup>th</sup>.
- Councilman Roberto Trevino’s Back to School Wellness Fair Drive-Thru, Saturday, August 1<sup>st</sup>.

- San Antonio Association of Hispanic Journalist Scholarship Gala, Saturday, August 15<sup>th</sup>.
- Make a Wish 4<sup>th</sup> Annual Walk for Wishes, Sunday, August 16.
- The Komen More than Pink Walk is also going to be a virtual event. It will be held on September 26. University Health System is a sponsor and our staff can sign-up without a registration fee. We are currently in 6<sup>th</sup> place and planning now to encourage staff to participate and fundraise. Cancer does not stop for COVID-19.

**This report is provided for informational purposes only.**

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Leni Kirkman  
Senior Vice President  
Strategic Communications &  
Patient Relations

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George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020

### University Health System Foundation Update

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#### **COVID-19 Response Efforts:**

The San Antonio community continues to demonstrate its support for University Health System and its dedicated staff. As of July 16, the Foundation staff has coordinated:

- Grants and monetary donations totaling more than \$111,000
- Direct patient assistance of more than \$13,000 (lodging, HEB cards and Valero gas cards)
- In-Kind gifts totaling more than \$386,000, including
  - 88,185 masks, 107,033 gloves and 1,237 other personal protective equipment and 80 Teddy bears
- More than 165 food deliveries of more than 14,145 meals
- About 15,000 snacks and beverages

One donation of note: French hornist Marc Lumley, a local retired middle school band/orchestra director, used his talent and musical connections to support the University Health System Foundation COVID-19 Response Fund. He and several of his colleagues offered online master classes for a small donation. At the end of June, they organized musicians across the world to play two online concerts. Mr. Lumley presented the Foundation with a check for \$10,000 earlier this month. We told Express-News features writer Melissa Stoeltje about Mr. Lumley and she wrote [this wonderful story](#).

#### **Gala and Special Events:**

The 2020 Medical Miracles Gala will be held as an online event on Friday, September 25. The featured story involves the country's first paired living donor liver transplantation, which allowed for two patients in need of new livers to receive

a portion of a liver from two generous donors they had never even met. The two donors and two recipients are this year’s honorees. In June, Dr. Francisco Cigarroa, director of the University Health System Transplant Center secured a \$50,000 presenting sponsorship from Cisco. In addition to the sponsorship, Cisco will also provide technical expertise, as the virtual event will be hosted on its WebEx Events platform. As the Foundation team and Foundation Special Events Committee continue to plan this event in the midst of a pandemic, their focus is on the important goal to create an endowment for people willing to save the life of their loved one in need of transplantation but who may not have appropriate health coverage or financial resources to do so.

**Recent Grants:**

	Award Amount
Prolacta Bioscience Foundation	\$100,000
American Cancer Society - COVID-19 Transportation I	\$3,000
Whataburger- Cancer Care Fund	\$5,000
Pampers- COVID Relief for Angel Eye	\$25,000

**Employee Giving Program and Lifeline Grants:**

A modified Employee Giving program was held during the month of June under the leadership of Co-Chairs: Bexar County Hospital District Police Chief AJ Sandoval and Virginia Mika, Executive Director of CareLink. They exceeded expectations by raising more than \$240,000 to benefit programs to support University Health System patients and staff.

The Foundation awards approximately \$100,000 annually for innovative programs through the Lifeline Grants program, funded through employee giving. The new application period opens August 4. The 2019-2020 Lifeline Grant recipients turned in their mid-year reports in July. It is impressive to see how many of these grant recipients have found creative ways to implement their project despite the pandemic.

**Scholarships:**

The Nursing and Allied Health Scholarship Program, supporting University Health System employees pursuing nursing or other targeted allied health degrees, is currently underway with final recommendations and scholarship awards to be

announced later this summer. Through the Our Sons and Daughters program, 24 children of University Health System staff members each received a \$2,000 scholarship as they graduated from high school with plans to pursue higher education.

**Lifeline Heroes:**

The Foundation's new grateful patient program began its first pilot program in May. Materials include information on the Foundation, along with how to make a gift in honor of a special healthcare professional or team, or in gratitude for care received.

**Women's and Children's Hospital Capital Campaign Re-Boot:**

The capital campaign, put on hold due to COVID-19 this spring, is set to resume in late August with campaign leadership recruitment. Staff and the Major Gifts Committee have completed campaign materials, finalized the list of naming opportunities, completed the initial prospect list and updated the campaign timeline.

This report is provided for information only. No action is required.

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Leni Kirkman  
Sr. Vice President  
Strategic Communications & Patient Relations  
Interim Foundation President

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George B. Hernández, Jr.  
President/Chief Executive Officer



# BOARD OF MANAGERS REPORT

July 28, 2020

# COVID-19 EFFORTS

BUILDING  
LIFELINES.  
TOGETHER.

- COVID-19 Grants and Donations: \$111,907
- Direct Patient Assistance: More than \$13,000 (Lodging, HEB, Valero)
- In-Kind gifts: \$386,000
  - 88,185 masks, 107,033 gloves, 1,237 other PPE, 80 teddy bears
- 171 deliveries of 15,620 meals
- About 15,000 snacks and beverages
- 247+ new “friends of the Foundation”
- Board Member Challenge Results



# MEALS AND PPE



# THANK YOU!



## BUILDING LIFELINES. TOGETHER.

# FROM THE FAMILY OF BABY JADE

BUILDING  
LIFELINES.  
TOGETHER.

*Thank you, H-E-B!*

TELL US HOW THEIR GIFT IMPACTED YOU AND YOUR FAMILY.  
(FEEL FREE TO USE THE REVERSE SIDE IF NEEDED!)



Our baby was coming, early, we weren't  
We rush to our hospital, and we were told  
be transfered to San Antonio. With only  
of cloth, short on cash, we were stuck  
Knowing for how long. The help was

YOUR NAME Gustavo & Perla Muñiz  
EMAIL rayotava@hotmail.com  
PHONE NUMBER 830-352-7931  
ZIP CODE 78852

SEND YOUR STORY TO THE UNIVERSITY HEALTH SYSTEM  
AND WE'LL SHARE YOUR GRATITUDE WITH OUR FRIENDS AT VALERO!

4502 MEDICAL DRIVE, MS 1-2 | SAN ANTONIO, TX 78229

*Thank you, Valero!*

TELL US HOW THEIR GIFT IMPACTED YOU AND YOUR FAMILY.  
(FEEL FREE TO USE THE REVERSE SIDE IF NEEDED!)



early, and we weren't prepared.  
at, there we are told for our baby's safety we  
in Antonio. Short on cash and only a couple  
we stuck out at town. Not knowing for how

& Perla Muñiz  
@hotmail.com  
7931

THE UNIVERSITY HEALTH SYSTEM FOUNDATION  
R GRATITUDE WITH OUR FRIENDS AT VALERO!  
DRIVE, MS 1-2 | SAN ANTONIO, TX 78229



The hospital set us up with a  
hotel, a HEB & Valero Gift Card  
One thing less to worry about as  
we left the hospital but our  
baby at the NICU. 10 days  
later we are going home with  
our baby girl, Jade.

Thank you!

Muñiz family

# OTHER GRANTS

BUILDING  
LIFELINES.  
TOGETHER.



Submitted/Pending Grant Application	Amount Requested
SA Area Foundation - Teen Health Clinic Incentives	\$50,000
Impact SA- Capital Gift Naming Women's Center Family Area	\$75,000
Baptist Foundation - Nurturing Program	\$196,617
American Cancer Society - COVID-19 Transportation (7/15/20)	Minimum \$5,000
Grant Awards	Award Amount
Prolacta Bioscience Foundation	\$100,000
American Cancer Society - COVID-19 Transportation I	\$3,000
Whataburger- Cancer Care Fund	\$5,000
Pampers- COVID Relief for Angel Eye	\$25,000

# SCHOLARSHIPS

BUILDING  
LIFELINES.  
TOGETHER.

- Our Sons and Daughters Scholarship Program
  - 46 Applicants
  - \$2,000 scholarships to 24 children of staff members
- Nursing and Allied Health Scholarship Program, currently underway



# SPECIAL EVENTS IN THE “NEW NORM”

BUILDING  
LIFELINES.  
TOGETHER.

- Medical Miracles Gala: Sept. 25 virtual event
- Living Donor Assistance Fund
- New sponsors:
  - Cisco – Presenting Sponsor \$50,000
  - Joeris & JE Dunn - \$30,000
- Gala Commitments total: \$715,400
- Actual Paid: \$465,000
- Follow up continues; no requests for refunds





# EMPLOYEE GIVING PROGRAM

BUILDING  
LIFELINES.  
TOGETHER.

- June 1 - July 1
- Co-Chairs, Chief AJ Sandoval & Virginia Mika
- 65 Ambassadors
- 1,210 donors/ avg gift: \$249 (2019: \$203)
- New recurring donors: 72 (new total: 522, 30 increased their pledge amount)
- Pledges: \$241,287 (2019: \$262,506.10)

**BUILDING LIFELINES. TOGETHER.**

**2020 EPIC EMPLOYEE GIVING PROGRAM  
AT UNIVERSITY HEALTH SYSTEM**

- 784** patients received financial assistance through the Foundation.
- 21** grants and **47** education scholarships awarded in **2019**.
- 8** UHS employees supported through the Emergency Assistance Fund.
- Over **\$262,000** was raised last year to support patients, programs and each other.

For more information on how to make your pledge, please call 210-644-1405 or email [Vivian.Lewicki@uhs-sa.com](mailto:Vivian.Lewicki@uhs-sa.com)

THANK YOU!

BUILDING  
LIFELINES.  
TOGETHER.

