

Board of Managers Meeting

By Telephone
4502 Medical Drive
San Antonio, Texas 78229

Tuesday, 1/26/2021
6:00 - 8:00 PM CT

1. Call to Order and Record of Attendance *Presented By: Jim Adams, Chair* (:01)
2. Invocation - Kenneth Malone, St. Matthew's Catholic Church *Presented By: Jim Adams, Chair* (:03)
3. Pledge of Allegiance *Presented By: Jim Adams, Chair* (:01)
4. Public Comment (:01)
5. Special Recognition: (:20)
 - A. Quarterly Employee Recognition Awards *Presented By: George Hernández, Jr./Board Members*
 - 1.26.21 *Employee Recognition - Page 3*
 - 1.26.21 *Employee Bios - Page 5*
6. Approval of Minutes of Previous Meeting(s): (:03)

None at this time
7. Report from UT Health San Antonio *Presented By: William Henrich, MD, President* (:10)
 - A. Acknowledgement of Staff
 - B. Upcoming Events
8. New Business: *Presented By: Jim Adams, Chair* (:15)

Consent Agenda

 - A. Consideration and Appropriate Action Regarding Medical-Dental Staff membership and Privileges *Presented By: Rajeev Suri, MD, President, Medical/Dental Staff*
 - 1.26.21 *MD Staff Membership - Page 8*
 - B. Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Professional Practice Evaluations and Delineation of Privileges *Presented By: Rajeev Suri, MD, President, Medical/Dental Staff*
 - 1.26.21 *MD Practice Evaluations and Delineation of Privileges - Page 32*
 - C. Consideration and Appropriate Action Regarding an Amendment to the Lease Contract with Crossroads Mall Partners, Ltd. *Presented By: Don Ryden*
 - 1.26.21 *Lease Amendment - Crossroads Mall - Page 65*
 - D. Consideration and Appropriate Action Regarding the 4th Quarter Investment Report *Presented By: Roe Garrett*
 - 1.26.20 *Investment Highlights - Page 67*
 - 1.26.21 *Investments - UHS - Page 70*
 - 1.26.21 *Investments - CFHP - Page 93*
 - E. Consideration and Appropriate Action Regarding Purchasing Activities (See Attachment A)

Presented By: Antonio Carrillo/Travis Smith

1.26.21 Purchasing Highlights - Page 104

1.26.21 Purchasing Activities - Page 106

9. Action Items: (:30)

A. Consideration and Appropriate Action Regarding Selected Purchasing Items:

- (1) Consideration and Appropriate Action Regarding a Contract with Waste Management National Services, Inc. for Waste Stream Management Services *Presented By: Jim Willis*
1.26.21 Waste Management Svcs - Page 123

B. Consideration and Appropriate Action Regarding the Financial Report for December 2020

Presented By: Reed Hurley

1.26.21 Financial Highlights - Page 127

1.26.21 Financial Activities - Page 132

10. Presentations and Education:

A. Fourth Quarter Quality Report *Presented By: Bryan Alsip, MD*

1.26.21 Quality Report - Page 140

B. University Health COVID-19 Update *Presented By: Bryan Alsip, MD/Ed Banos*

1.26.21 COVID19 Update - Page 146

11. Information Only Items:

A. Report on the 87th Texas Legislature *Presented By: Andrew Smith*

1.26.21 Legislative Update - Page 153

1.26.21 Legislative Update - Attachment - Page 156

B. University Health Foundation Update (Sara Alger)

1.26.21 Foundation Update - Page 157

C. Report on Recent Recognitions and Upcoming Events *Presented By: Leni Kirkman*

1.26.21 Recognitions and Upcoming Events - Page 159

D. Update on the Women's and Children's Hospital and Associated Projects *Presented By: Don Ryden*

1.26.21 W and C Update - Page 162

12. Adjournment *Presented By: Jim Adams, Chair*

The Board of Managers may recess during the open meeting in order to hold a closed meeting. Alternatively, a closed meeting may be held before the open meeting or after its adjournment.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing, market data and/or financial and planning information relating to the arrangement or provision of proposed new services and/or product lines.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing or financial planning information relating to a bid or negotiation for the arrangement or provision of services or product lines to another person if disclosure of the information would give advantage to competitors of the hospital district.



University Health

BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, January 26, 2021

Quarterly Employee Recognition Awards

Professional: (Nursing)	Sarita Bunnell Care Coordinator, Nursing Administration
Professional: (Non-Nursing)	Bethany Bradshaw Child Life Specialist, Nursing Administration
Management:	Sherrie Matthews Director, Internal Communications, Corporate Communications
Technical:	Rita Sosa Coordinator, Information Systems, Communication Services
Clerical	Angela Carter Sr. Administrative Assistant, UMA, EMC
Service:	Henry Carrera Controls Technician, Facilities Management
Volunteer:	Genetrix Alvarez Volunteer, Volunteer Services
Provider:	Diana Garza, NP Nurse Practitioner, Employee Health Services

Quarterly Employee Recognition Awards

Tuesday, January 26, 2021

Page 2

Team: Disaster Response Team
 Valerie Perez, Noah Knox

All of this year's quarterly recipients will be special honored guests at the Annual Employee Recognition Awards Ceremony. Employees of the Quarter receive a plaque, embossed pen and an opportunity to select one of numerous awards valued at \$100 on the Employee Recognition website.

Andrea Casas
Vice President/Chief Human
Resources Officer, Interim

George B. Hernández, Jr.
President/Chief Executive Officer

Employee of the 4th Quarter

Professional Nursing Category

Sarita Bunnell - Care Coordinator – Administration – Nursing

Sarita went above and beyond when assisting a refugee family. She was able to secure housing, meals, clothing, and transportation for this family. Sarita, through her own initiative and ingenuity, found a non-profit organization to help with securing resources and aid. She has continued to work with the organization and family daily (many times after hours and on weekends) while their babies have been in our unit. Because of her persistence, this family is now receiving legal aid for seeking asylum and this will have a lasting positive impact to this family. Sarita has been with University Health for **1 year**.

Professional Category

Bethany Bradshaw - Child Life Specialist – Nursing Administration

Bethany went above and beyond to provide empathetic, high-quality care for a family who lost their baby. Even though the baby had already passed and was never admitted to the NICU, she went out of her way, during a very busy shift, to collect a hand and foot mold for the family. Bethany's immediate willingness to make herself and skills available to this family was most appreciated. She readily understood the emotional needs of this family and did not even blink an eye when offering this service. We are so grateful that our patients have such a wonderful, caring child life specialist to support them! Bethany has been with University Health for **1 year**.

Management Category

Sherrie Matthews – Internal Communications Director – Corporate Communications

Due to COVID-19, Open Enrollment had to be adjusted to go virtual and Sherrie went above and beyond to assist in this effort. She quickly created communications and met every deadline to post them for all University Health employees to see. In addition, she even took initiative to bring more ideas to the campaign such as employee shuttle signage and offered her resources for an Open Enrollment video. Sherrie is dedicated to ensuring that employees are well informed and always goes the extra mile. Sherrie has been with University Health for **4 years**.

Technical Category

Rita Sosa – Information System Coordinator – Communication Services

Rita has always been so helpful and answers calls to provide much needed guidance. She is a subject matter expert on getting work orders completed and is always willing to jump in and push work orders forward. Rita's work with DocuMation over the past year has yielded a much improved work flow process especially during the Epic equipment deployment project. Her dedication to the team and outstanding customer service make her a great member of the team. Rita has been with University Health for **13 years**.

Clerical Category

Angela Carter – Sr. Administrative Assistant – UMA EMC

Angela has been an incredible addition to our Express Medicine family. She created a well-coordinated communication routine among our team members and helped clinic management restructure the staffing model. This not only helped to prepare the clinic but made it thrive during our major Electronic Medical Record transition to EPIC in the midst of COVID-19 Pandemic. She supports management and continues to provide the same strong support to other clinics in the region. Angela has been with University Health for **5 years**.

Service Category

Henry Carrera – Controls Technician – Facilities Management

Henry responds to work order calls timely and always goes above and beyond. He spends as much time as needed to take care of the lab staff and ensures that our work environment is comfortable. After he completes work orders in our area, he continues to monitor the system throughout the day and makes adjustments when needed. He is a very dedicated employee and his commitment to customer service is extraordinary. Henry has been with University Health for **4 years**.

Volunteer Category

Genetrix Alvarez – Volunteer – Volunteer Services

In July of 2001, "Gene" began volunteering after retiring from University Health. As University Health began to see the surge of COVID-19 patients, Gene offered her sewing skills to make face masks for staff and patients. Gene has made over 500 face masks, which have been delivered to social workers in COVID units to give to patients at discharge as well as other departments. As a retired nurse, caring for patients has always been Gene's number one priority. Gene has contributed over **1898 volunteer hours** to University Health.

Provider Category

Diana Garza - Nurse Practitioner - Employee Health Services

Diana Garza has been an integral part of handling the employee COVID process by staying on top of changes in CDC protocols and being the primary contact for Return to Work visits for all COVID-19 positive employees. She makes calls to positive employees to remind them of their appointments, check on their progress, and helps them get back to work. Diana trained providers temporarily assigned to help us during surges and made sure that EPIC processes were correct for both the Employee Health and Get U Well Clinics. Diana has continued seeing Employee Health patients despite her full patient load and is a constant positive driving force in our department. Diana has been with University Health for **15 years**.

Team Category

The Disaster Response Team is comprised of Noah Knox and Valerie Perez

Valerie Perez and Noah Knox responded to a medical emergency at RBG. A mother rushed into the Robert B. Green Campus main entrance informing Valerie that her baby was choking. Valerie immediately began CPR, while Noah alerted Pedi-Express of the situation. Due to their quick actions, the item the baby was choking on was dislodged. The baby became responsive and was treated by our staff at the scene. Both employees responded promptly to the situation, remained calm, and assisted in saving a precious life that day. The entire University Health team that responded that afternoon did a phenomenal job. The Disaster Response Team has been with University Health for **2 months**.



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, January 26, 2021

**Consideration and Appropriate Action Regarding Medical-Dental Staff
Membership and Privileges**

Background:

The Board of Managers of University Health System has approval authority for the appointment of clinical providers to the Medical-Dental Staff and the granting of clinical privileges for overseeing the quality of care and provision of treatment to patients. University Health System's Professional Staff Services department (PSS) is responsible for ensuring compliance regarding all applicants for the credentialing and privileging of providers. Operating under the strict standards, Professional Staff Services handles the Health System's credentialing and privileging process from beginning to end as outlined below.

Credentialing Process:

Requests for the credentialing and privileging of clinical providers are collected and reviewed by UHS Medical-Dental Staff Coordinators who ensure that all necessary information is included in the application. A properly completed application is then sent to the Central Verifications Office (CVO) staff, within the UHS Professional Staff Services department, to perform primary source verifications of all professional activities from graduation of medical school to the present.

Once the CVO staff has completed the primary source verifications, the UHS PSS staff assembles a complete file to be reviewed by the appropriate clinical Department Chair at the UT Health School of Medicine. Once approved by the Department Chair, the complete file is presented to the appropriate Medical-Dental Staff Committee – either the UHS Allied Health or UHS Physician Credentials Committee for review and approval.

Upon approval, Professional Staff Services for UHS will request temporary privileges for the provider. Approval from the following are required in order to grant the Pendency of Application for Temporary Privileges: Chief of Medical-Dental Staff; the Director of UHS Professional Staff Services department; the VP of Legal Services; President/CEO of

**Consideration and Appropriate Action Regarding Medical-Dental Staff
Membership and Privileges**

January 26, 2021

Page 2 of 2

the Health System or designee (Chief Medical Officer); and the Executive Committee of the Medical-Dental Staff. The UHS Board of Managers has final approval of all applicant files.

If final approval is received from the Board of Managers, the provider is placed on a two-year reappointment cycle. After 12 months' provisional review, the provider's status changes from Provisional to Active or Courtesy Staff depending on board certification and the frequency of patient encounters during the previous 12 months.

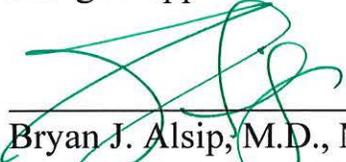
Pursuant to Article III, Section 3.3-1 of the Medical-Dental Staff Bylaws, initial appointments and reappointments to the Staff shall be made by the Board of Managers. The Board of Managers shall act on initial appointments, reappointments, or revocation of appointments only after there has been a recommendation from the Executive Committee.

The Credentials Committee met on December 14, 2020 and reviewed the credential files of the individuals listed on the attached Credentials Report and the Professional Performance Evaluation Report. In its meeting of January 5, 2021, the Executive Committee of the Medical-Dental Staff recommended approval of the following:

- 1) Credentials Committee Report

Recommendation:

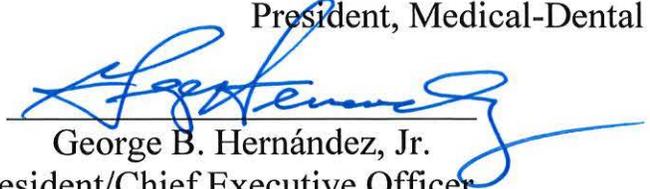
The following list of providers have been reviewed and approved in accordance with the Health System's credentialing and privileging process. We recommend the Board of Managers approve clinical privileges for the attached list of providers.



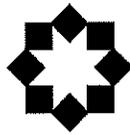
Bryan J. Alsip, M.D., M.P.H.
Executive Vice President/
Chief Medical Officer



Rajeev Suri, M.D.
President, Medical-Dental Staff



George B. Hernández, Jr.
President/Chief Executive Officer



University Health

CREREDENTIALS COMMITTEE

December 14, 2020

Revised January 5, 2021

Initial Appointments			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Albracht, Brenna, RA	Pending	Urology	
Atandeyi, Kolawole, MD	Pending	Medicine/Pulmonology	
Bordoy Soto, Maria, DDS	Pending	Oral & Maxillofacial Surgery	
Davies, Oluwaseun, MD	Pending	Medicine/Pulmonology	
Hermosillo, Carlos, RN	Pending	Surgery/Transplant	
Highsmith, Stephanie D., FNP	Pending	Obstetrics/Gynecology	
McGlothin, Antwain, PA	Pending	Surgery/Trauma & Emergency Surgery	
Nguyen, Huong, OD	Pending	Ophthalmology	
Raful, Kara, PNP	Pending	Pediatrics/General Pediatrics	
Ransom, Kyle, PMHNP	Pending	Psychiatry	
Scroggins, Shannon R., RA	Pending	Surgery/Trauma	
Stocker, Sarah, RA	Pending	Urology	
Vasquez, Anjuli, MD	Pending	Medicine/Geriatrics	
Venkatachalam, Thilagavathi, MD	Pending	Medicine/Hospital Medicine	

ASC Medical Center			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

ASC Robert B. Green			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

REAPPOINTMENTS (January 25, 2021 – December 31, 2022)

ASC- Medical Center - Reappointment			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Davies, Mark G., MD	Active	Surgery/Vascular	
Haverda, Kirby E., CRNA	Advance Practice Nurse	Anesthesiology	
Little, Michael B., MD	Active	Anesthesiology	
Suri, Rajeev, MD	Active	Radiology	
Wright, Randy P., MD	Provisional	Medicine/Gastroenterology	

ASC- Robert B. Green - Reappointment			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Davies, Mark G., MD	Active	Surgery/Vascular	
Haverda, Kirby E., CRNA	Advance Practice Nurse	Anesthesiology	

Little, Michael B., MD	Active	Anesthesiology	
Suri, Rajeev, MD	Active	Radiology	
Wright, Randy P., MD	Active	Medicine/Gastroenterology	

Anesthesiology			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Haverda, Kirby E., CRNA	Advance Practice Nurse	Anesthesiology	
Little, Michael B., MD	Active	Anesthesiology	

Cardiothoracic Surgery			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Cavanaugh, Jeffrey D., PF	Clinical Associate	Cardiothoracic Surgery	
Yamin, Adam J., PF	Clinical Associate	Cardiothoracic Surgery	

Emergency Medicine			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Brice, Courtney C., PA-C	Physician Assistant	Emergency Medicine	
Miramontes, David A., MD	Active	Emergency Medicine	
Mora, Robert A., MD	Active	Emergency Medicine	
Stevens, Mark A., PA-C	Physician Assistant	Emergency Medicine	

Family & Community Medicine			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Katipally, Bhoja R., MD	Active	Family & Community Medicine	
Milam, Jeree A., FNP	Provisional	Family & Community Medicine	
Siddiqui, Saima, MD	Active	Family & Community Medicine	
Woodall, Heather, FNP, CNW	Advanced Practice Nurse	Family & Community Medicine	

Hospital Dentistry			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Seals Jr, Richard R., DDS	Associate	Hospital Dentistry	

Medicine			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Danaher, Patrick J., MD	Active	Medicine/Infectious Diseases	
Flores, Julissa, PA-C	Physician Assistant	Medicine/Transplant	
Freeman, Megan A., MD	Active	Medicine/Hospital Medicine	
Gomez, Jeremiah J., FNP	Advance Practice Nurse	Medicine/Hospital Medicine	
Javeri, Heta A., MD	Active	Medicine/Infectious Disease	Crossed Appointed in Hospital Medicine
Nathanson, Robert D., MD	Active	Medicine/Hospital Medicine	
Osswald, Sandra S., MD	Active	Medicine/Dermatology	
Tripathy, Chandana, MD	Active	Medicine/Internal Medicine	
Urban McCarthy, Scheherezada W., MD	Active	Medicine/Endocrinology	
Wright, Randy P., MD	Active	Medicine/Gastroenterology	

Neurology			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Jones, Floyd A., RA	Research Associate	Neurology	Voluntary Reduction of Privileges

Williamson, Richard J., PA-C	Physician Assistant	Neurology	
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Obstetrics/Gynecology			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Tekmal, Rajeshwar R., PhD, RA	Research Associate	Obstetrics/Gynecology	

Pathology			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Kinney, Marsha C., MD	Active	Pathology	
Medina, Edward A., MD	Active	Pathology	

Pediatrics			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Aguilar, Jennifer, MD	Active	Pediatrics/General Pediatrics	
Cajas, Olga M., MD	Active	Pediatrics/General Pediatrics	
Favela-Prezas, Ruby, FNP	Advance Practice Nurse	Pediatrics/Endocrinology	
Ramamurthy, Rajam S., MD	Active	Pediatrics/Neonatology	
Rupert, David C., RA	Research Associate	Pediatrics/Endocrinology	Addition and Voluntary Reductions of Privileges
Tom, Dina M., MD	Active	Pediatrics/Inpatient Pediatrics	Voluntary Reduction of Privileges

Psychiatry			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Bailey, Debra G., CNS	Advance Practice Nurse	Psychiatry	
Essery, Joshua D., PsyD	Affiliate	Psychiatry	
Schillerstrom, Jason E., MD	Active	Psychiatry	

Radiation Oncology			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Wagner, Timothy D., MD	Active	Radiation Oncology	

Radiology			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Sullivan, Amanda M., BS	Clinical Associate	Radiology	
Suri, Rajeev, MD	Active	Radiology	Red File Summary

Surgery			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Bell, Keeley J., PA-C	Physician Assistant	Surgery/Transplant	
Brahmbhatt, Reshma R., MD	Active	Surgery/Vascular	Addition for Privileges
Davies, Mark G., MD	Active	Surgery/Vascular	
De La Garza, Kristen M., ACAGNP	Advance Practice Nurse	Surgery/Transplant	
Nicholson, Susannah E., MD	Active	Surgery/Trauma & Emergency Surgery	
Ortega, Jeremy R., VT	Clinical Associate	Surgery/Vascular	Voluntary Reduction of Privileges
Sanchez, Lisa M., RN	Clinical Associate	Surgery/Plastic & Reconstructive Surgery	
Von Heiland, Mary, PNP	Advance Practice Nurse	Surgery/Trauma	

Wells, Colleen M., FNP	Advance Practice Nurse	Surgery/General Surgery	
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Request for Waiver – Board Certification

NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

Updated DOP Form

NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

Request for Additional Privileges/Voluntary Reduction

NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Brahmbhatt, Reshma R., MD	Active	Surgery/Vascular	Addition: Moderate/Deep Sedation
Jones, Floyd A., RA	Research Associate	Neurology	Reduction: Screens patients to determine study eligibility criteria by reviewing patient medical information or interviewing patients; Provides education regarding study activities to patient relatives, and Medical Center staff as necessary per protocol; Checks and records vital signs; Performs venipuncture to obtain specific specimens required by study protocol; Collects and/or processes human specimens per protocol, including blood, urine, sputum buccal swabs, etc.; Ships biological materials; Maintains specimen inventory and ensures appropriate storage conditions and security; Obtains and organizes data such as test results diaries/ cards or other necessary information for the study
Ortega, Jeremy R., VT	Clinical Associate	Surgery/Vascular	Reduction: Performs non-invasive tests: Arterial Segmental; Upper extremity; Lower extremity. Duplex imaging; Upper extremity; Lower extremity; Bypass grafts
Proud, Kevin, MD	Active	Medicine/Pulmonary	Addition: Critical Care Transesophageal Echocardiography (TEE) – Used during codes or other emergent cases

Rupert, David C., RA	Research Associate	Pediatrics/Endocrinology	<p>Addition: Maintain freezer logs and devices that generate the logs; Review and implement device updates</p> <p>Reduction: Develops and/or implements recruitment methods to be utilized in the study Prepares study initiation program, materials and activities; Screens patients to determine study eligibility criteria by reviewing patient medical information or interviewing patients; Maintains screening logs; Provides education regarding study activities to patient, relatives, and Medical Center staff as necessary per protocol; Obtains informed consent from research participant (requires knowledge and application of informed consent process; Obtains information from subject pertinent to research protocol; Checks and records vital signs; Performs venipuncture to obtain specific specimens required by study protocol; Collects and/or processes human specimens per protocol, including blood, urine, sputum, buccal swabs, etc.; Orders diagnostic testing including laboratory processing of samples, x-ray, etc. as outlined in the research protocol – subject to co-signature of responsible M.D., Reports laboratory results and other diagnostic testing (e.g., radiography, clinical pathology, etc.) to study sponsor and appropriate personnel in a timely manner; Establishes intravenous (IV) access; Administers intravenous (IV) solutions and medications; Schedules participant research visits and study procedures</p>
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Tom, Dina M., MD	Active	Pediatrics/Inpatient Pediatrics	Reduction: Arthrocentesis for joint injection; Reduction and splinting of uncomplicated minor closed fractures and uncomplicated dislocations; Tympanometry and audiometry
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Change of Status			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

Medical Records Suspensions			
NAME	STATUS	DEPARTMENT/SECTION	FROM - TO
None			

Suspensions			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

Reinstatements			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

Ending of appointments		
NAME	DEPARTMENT/SECTION	ENDING DATE
Ashton, Rebecca, FNP	Orthopaedics	11/05/2020
Awad, Alaa, MD	Medicine/Nephrology	11/30/2020
Kluger, Courtney, MD	Medicine/Hospital Medicine	12/06/2020
Llamas, Luis, MD	Anesthesiology	12/01/2020
Mehta, Tania, CRNA	Anesthesiology	11/02/2020 (ASC-RBG & ASC-MC)
Myers, John Clayton	Surgery/Trauma & Emergency Surgery	08/01/2020
Ogunwole, Serena, MD	Medicine/Hospital Medicine	11/30/2020
Omole, Oluwaosin, MD	Family & Community Medicine	12/09/2020
Pierre, Patrick, MD	Family & Community Medicine	10/28/2020
Ransom, Deandra, PA-C	Family & Community Medicine	04/02/2020
Rathjen, Lesa, CRNA	Anesthesiology	11/02/2020 (ASC-RBG & ASC-MC)

The above listed files have been reviewed by the members of the Credentials Committee and approved as submitted.

Prepared by:

Gay Lynn Heaney

Gay Lynn Heaney
Medical-Dental Staff Coordinator

Date

1-5-2021

Mark T. Nadeau MD

Mark T. Nadeau, MD
Chairman, Credentials Committee

Date

1-5-2021

Provider Profile
Albracht, Brenna D., RA

Personal Information

Languages:

Practice Information

UH MAILING ADDRESS

7703 FLOYD CURL DR, MC 7895
SAN ANTONIO, TX 78229
Telephone: (210) 567-3800 Fax Number: (210) 567-6868

UH PRIMARY OFFICE ADDRESS

UT HEALTH SAN ANTONIO
8300 FLOYD CURL DR, 4TH FLOOR B
MARC-UROLOGY
SAN ANTONIO, TX 78229
Telephone: (210) 450-9600 Fax Number: (210) 450-9657

Licensure	Number	State	Expires	Comments/Schedule
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None

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:	Department:	UROLOGY	ID: 43307
Advancement:	Division:	UROLOGY	Data Bank: 11/25/2020
Last Reappointment:	Section:		Query Results: PDS Status Report
Next Appointment	Status:	TEMPORARY	Category:
01/26/2021			

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
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NOT BOARD CERTIFIED ()

Specialty 1: RESEARCH ASSOCIATE

Specialty 2:

Professional Liability	From	To	Verified	Method	Negative
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Chapter 104 of Texas Civil Practice and Remedies Code
Limits: \$100,000 - \$300,000 | Terms:
08/01/2020 12/31/2050

Undergraduate Education	From	To	Verified	Method	Negative
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BAYLOR UNIVERSITY
Subject: BACHELOR OF SCIENCE - BIOLOGY
08/01/2009 05/11/2012 11/10/2020 Internet N

Medical/Professional Education	From	To	Verified	Method	Negative
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UT HEALTH SAN ANTONIO, SAN ANTONIO, TX
Subject: MASTER OF SCIENCE CELL & STRUCTURAL
08/20/2012 12/20/2014 11/10/2020 Internet N

Training	From	To	Verified	Method	Negative
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Employment	From	To	Verified	Method	Negative
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UT HEALTH SAN ANTONIO, SAN ANTONIO, TX
Tutor.com
AUSTIN INDEPENDENT SCHOOL DISTRICT
04/23/2014 08/14/2015 08/01/2019 03/31/2020 11/13/2020 11/13/2020 Internet Internet N N

Hospital Affiliations	From	To	Verified	Method	Negative
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UNIVERSITY HEALTH SYSTEM
Present 11/10/2020 Print N

Other	From	To	Verified	Method	Negative
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GAP Subject: WORKED AS A NANNY UNTIL GETTING INTO MASTER PROGRAM.
GAP Subject: TRAVELED ABROAD FOR A TEACHING PROGRAM.
05/12/2012 08/19/2012 01/01/2015 08/13/2015 11/13/2020 11/13/2020 Print Print N N

Provider Profile
Atandeyi, Kolawole O., MD

Personal Information

Languages:

Practice Information

UH MAILING ADDRESS

COMMUNITY MEDICINE ASSOCIATES
903 W. Martin, MS 27-2
SAN ANTONIO, TX 78207
Telephone: (210) 358-3427 Fax Number: (210) 358-5940

UH PRIMARY OFFICE ADDRESS

UNIVERSITY MEDICAL ASSOCIATES (CMA)
4502 MEDICAL DR
SAN ANTONIO, TX 78229
Telephone: Fax Number:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:	Department:	MEDICINE	ID: 43346
Advancement:	Division:	INTERNAL MEDICINE	Data Bank: 11/25/2020
Last Reappointment:	Section:	PULMONOLOGY	Query Results: PDS Status
Next Appointment:	Status:	PENDING	Category: UMA CONTRACT

Board Certification

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE	CURRENT	08/16/2012		12/31/2022
AMERICAN BOARD OF INTERNAL MEDICINE/CRITICAL CARE	CURRENT	10/19/2015		04/01/2021
AMERICAN BOARD OF INTERNAL MEDICINE/NEPHROLOGY	CURRENT	10/02/2014		04/01/2021

Specialty 1: INTERNAL MEDICINE
Specialty 3: NEPHROLOGY

Specialty 2: CRITICAL CARE MEDICINE
Specialty 4:

Professional Liability

	From	To	Verified	Method	Negative
THE DOCTORS COMPANY-CA 1229785 Limits: 1,000,000. - 3,000,000. Terms:	09/02/2020	09/02/2021			
AON RISK INSURANCE SERVICES INC 570085027823 Limits: 1,000,000 TO 3,000.000 Terms:	09/02/2020	09/02/2021			

Medical/Professional Education

	From	To	Verified	Method	Negative
UNIVERSITY OF BENIN, BENIN, Subject: MBBS	08/01/2002	01/31/2006			

Training

	From	To	Verified	Method	Negative
Residency HOSPITAL OF SAINT RAPHAEL , NEW HAVEN, CT Subject: INTERNAL MEDICINE	07/01/2009	06/30/2012			
Fellowship YALE UNIVERSITY SCHOOL OF MEDICINE Subject: NEPHROLOGY	07/01/2012	06/30/2014			
Fellowship BAYSTATE MEDICAL CENTER - SPRINGFIELD Subject: CRITICAL CARE	07/01/2014	07/31/2015			

Employment

	From	To	Verified	Method	Negative
STAFF CARE, IRVING, TX	01/02/2021	PRESENT	12/09/2020	VERBL	N
UNIVERSITY MEDICINE ASSOCIATES, SAN ANTONIO, TX	01/02/2021	PRESENT	12/02/2020	Print	N
ADFINITAS HEALTH, HANOVER , MD	01/01/2018	PRESENT	12/09/2020	Verbal	N
VISTA STAFFING, HOUSTON, TX	03/31/2017	PRESENT	11/25/2020	VLETE	N
SOUNDS PHYSICIAN, SAN ANTONIO, TX	10/01/2016	PRESENT	11/30/2020	Print	N
MIDSTATE MEDICAL CENTER, MERIDEN, CT	06/11/2012	11/22/2015	11/25/2020	Internet	N
MILFORD HOSPITAL, MILFORD, CT	06/01/2012	12/31/2015	11/25/2020	VLETE	N
JACKSON & COKER MEDICAL GROUP, ALPHARATTA, GA	08/10/2015	01/31/2016	12/01/2020	Print	N

BEXAR COUNTY HOSPITAL DISTRICT

Provider Profile
Atandeyi, Kolawole O., MD

PINNACLE HEALTH GROUP, YARDLEY , PA	01/05/2016	10/02/2016	12/02/2020	VERBL	N
LONE STAR INTENIVISISTS AT BAYSHORE	06/01/2017	02/05/2018	12/09/2020	Internet	N
HOUSTON NEPHROLOGY GROUP, HOUSTON, TX	07/01/2018	04/30/2019	12/03/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
Herman Memorial , Houston, TX	09/02/2016	Present	11/23/2020	Internet	N
UNIVERSITY HEALTH SYSTEM-SAN ANTONIO, SAN ANTONIO, TX	PENDING		12/02/2020	Print	N
HOUSTON METHODIST, HOUSTON , TX	04/26/2017	Present	12/09/2020	Internet	N
MARQUETTE GENERAL HOSPITAL, MARQUETTE	01/22/2018	Present	11/24/2020	Verbal	N
HOUSTON METHODIST WEST, HOUSTON, TX	09/30/2018	Present	12/02/2020	Internet	N
MIDSTATE MEDICAL CENTER, MERIDEN, CT	07/01/2012	11/23/2015	12/02/2020	Internet	N
MILFORD HOSPITAL, MILFORD, CT	06/01/2012	12/31/2015	11/23/2020	Verbal	N
PIEDMONT HENRY HOSPITAL, STOCKBRIDGE , GA	01/20/2016	11/14/2016	11/23/2020	Internet	N
YALE NEW HAVEN HOSPITAL, NEW HAVEN, CT	07/15/2015	02/28/2017	11/23/2020	Internet	N
HCA HOUSTON HEALTHCARE SOUTHEAST, PASADENA, TX	12/14/2016	02/06/2018	12/09/2020	Internet	N
MEMORIAL HOSPITAL JACKSONVILLE, JACKSONVILLE, FL	05/22/2017	02/26/2018	11/23/2020	Internet	N
HCA HOUSTON HEALTHCARE WEST, HOUSTON, TX	06/09/2017	03/16/2018	12/01/2020	Internet	N
PHOEBE PUTNEY MEMORIAL HOSPITAL, ALBANY, GA	08/04/2014	01/31/2019	11/23/2020	Internet	N
CYPRESS FAIRBANKS MEDICAL CENTER, HOUSTON, TX	01/16/2019	04/17/2019	11/23/2020	Internet	N
HCA HOUSTON HEALTHCARE KINGWOOD, KINGWOOD, TX	02/27/2019	02/26/2020	11/23/2020	Internet	N
HOUSTON METHODIST BAYTOWN, BAYTOWN , TX	05/22/2017	02/29/2020	12/01/2020	Internet	N
HOUSTON METHODIST WILLOWBROOK, HOUSTON, TX	09/25/2018	02/29/2020	12/01/2020	Internet	N
TOMBALL REGIONAL HOSPITAL, TOMBALL, TX	09/25/2019	07/16/2020	11/23/2020	Internet	N
CALVERT MEMORIAL HOSPITAL, PRINCE FREDERICK, MD	02/07/2019	10/09/2020	12/02/2020	Print	N

Other	From	To	Verified	Method	Negative
GAP <i>Subject: Relocating</i>	04/01/2007	05/31/2007	12/09/2020	Print	N

Provider Profile
Bordoy Soto, Maria A., DDS

Personal Information

Languages: SPANISH

Practice Information

UH MAILING ADDRESS

8210 Floyd Curl Drive, MC 8124
San Antonio, TX 78229
Telephone: (210) 450-3100

Fax Number:

UH PRIMARY OFFICE ADDRESS

8210 Floyd Curl Drive
San Antonio, TX 78229
Telephone: (210) 450-3100

Fax Number:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:

Department:

ORAL & MAXILLOFACIAL SURGERY

ID: 42454

Advancement:

Division:

Data Bank: 11/24/2020

Last Reappointment:

Section:

Query Results: PDS

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF ORAL AND MAXILLOFACIAL SURGERY ()				

Specialty 1: ORAL AND MAXILLOFACIAL SURGERY

Specialty 2:

Professional Liability	From	To	Verified	Method	Negative
The University of Texas System Certificate of Professional Medical Liability Benefit Plan Limits: 500,000 / 1,500,000 Terms:	09/01/2020	08/31/2021			

Medical/Professional Education	From	To	Verified	Method	Negative
SANTA MARIA UNIVERSITY, CARACAS, Subject: DENTISTRY	09/15/2004	10/02/2009	12/03/2020	Email	N

Training	From	To	Verified	Method	Negative
Internship Dr. Domingo Luciani Hospital, Caracas, Subject: Oral and Maxillofacial Surgery	05/01/2012	12/31/2012	12/03/2020	Email	N
Residency Dr. Domingo Luciani Hospital, Caracas, Subject:	01/01/2013	06/30/2013	12/03/2020	Email	N
Internship Gregorio Maranon General Hospital, Madrid, Subject: Externship - MOS Oral and Maxillofacial Surgery	12/01/2017	01/31/2018	12/03/2020	Email	N
Internship Clinic Hospital Oral and Maxillofacial Surgery, , Subject:		02/28/2018	12/03/2020	Memo to File	N
Internship Eloy Garcia Diez, DDS, Subject: Externship - OMS - Oral & Macillofacial Surgery	02/01/2018	02/28/2018	12/03/2020	Memo to File	N
Residency NATIONAL UNIVERSITY OF COLOMBIA, Bogota, Subject: ORAL AND MAXILLOFACIAL SURGERY	01/15/2014	04/10/2018	11/11/2020	Eval	N
Internship Dept. Oral & Maxillofacial Surgery, UTHSCSA, San Antonio Subject: Oral & Maxillofacial Surgery	10/01/2019	06/30/2020	11/11/2020	Memo to File	N

Employment	From	To	Verified	Method	Negative
DEPARTMENT OF ORAL & MAXILLOFACIAL SURGERY , SAN	09/01/2020		11/11/2020	Email	N
PRIVATE PRACTICE, CARACAS,	12/01/2009	06/30/2010	11/11/2020	Email	N
DR HENRIQUE VELEZ PRIVATE PRACTICE, CARACAS,	05/01/2011	05/31/2012	12/03/2020	Email	N
National University of Colombia	01/01/2016	12/31/2016	12/03/2020	Memo	N
DentiSalud, Bogota	01/15/2018	06/15/2018	12/03/2020	Email	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM-SAN ANTONIO		Present	11/11/2020	Memo	N

Provider Profile
Davies, Oluwaseun A., MD

Personal Information

Languages:

Practice Information

UH MAILING ADDRESS

UNIVERSITY MEDICINE ASSOCIATES
903 W. Martin, MS 27-2
SAN ANTONIO, TX 78207
Telephone: (210) 358-3427

Fax Number: (210) 358-5940

UH PRIMARY OFFICE ADDRESS

UNIVERSITY MEDICINE ASSOCIATES
4502 Medical Drive
SAN ANTONIO, TX 78229
Telephone: (210) 358-2015

Fax Number: (210) 358-4775

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:	Department:	MEDICINE	ID: 43354
Advancement:	Division:	PULMONOLOGY	Data Bank: 12/04/2020
Last Reappointment:	Section:		Query Results: PDS
	Status:	PENDING	Enrollment Complete
Next Appointment			Category: UMA CONTRACT

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	CURRENT	08/18/2014		04/01/2021
AMERICAN BOARD OF INTERNAL MEDICINE (CRITICAL CARE MEDICINE)	CURRENT	10/06/2016		04/01/2021
Specialty 1: INTERNAL MEDICINE	Specialty 2: INTERNAL MEDICINE			

Professional Liability	From	To	Verified	Method	Negative
PROASSURANCE Limits: 1,000,000. - 3,000,000. Terms:	11/05/2020	11/05/2021			

Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF LAGOS Subject: Doctor of Medicine	10/01/1998	10/30/2005			

Training	From	To	Verified	Method	Negative
Residency HARLEM HOSPITAL CENTER, NEW YORK, NY Subject: INTERN/RESIDENCY - INTERNAL MEDICINE	07/01/2011	06/30/2014			
Fellowship UNIVERSITY OF PITTSBURGH MEDICAL CENTER Subject: CRITICAL CARE MEDICINE - INTERNAL MEDICINE	07/01/2014	06/30/2016			

Employment	From	To	Verified	Method	Negative
ST. MARY'S - GRAND RAPIDS, GRAND RAPIDS, MI	07/10/2016	PRESENT	12/04/2020	On Line	N
NORTH CENTRAL REGIONAL HEALTH AUTHORITY	10/01/2009	06/30/2011			
HOUSTON PULMONARY ASSOCIATES, HOUSTON, TX	09/01/2020	PRESENT	12/10/2020	Fax	N
UNIVERSITY MEDICINE ASSOCIATES, SAN ANTONIO, TX	12/28/2020	PRESENT	12/04/2020	Email	N
MICHIGAN STATE UNIVERSITY, EAST LANSING, MI	09/01/2017	PRESENT	12/07/2020	Email	N
MARQUETTE GENERAL HEALTH SYSTEM, ARQUETTE, MI	07/01/2014	06/30/2016	12/04/2020		N
GOLDFISH LOCUM TENENS	01/01/2017	04/30/2018	12/04/2020	Fax	N

Hospital Affiliations	From	To	Verified	Method	Negative
Mercy Health St. Mary's Hospital, Grand Rapids, MI	07/12/2016	Present	12/04/2020	On Line	N
UNIVERSITY HEALTH SYSTEM-SAN ANTONIO, SAN ANTONIO, TX	PENDING		12/04/2020	Memo	N
Memorial Hermann Pearland Hospital, Pearland, TX	08/04/2020	Present	12/04/2020	On Line	N
MARQUETTE GENERAL HOSPITAL, MARQUETTE, MI	01/23/2017	Present	12/10/2020	Fax	N
MEMORIAL HERMANN SOUTHEAST HOSPITAL, HOUSTON, TX	08/04/2020	Present	12/04/2020	On Line	N
SPARROW HOSPITAL, LANSING, MI	08/03/2017	08/31/2020	12/04/2020	Fax	N

Provider Profile
 Hermosillo II, Carlos, RN

Personal Information

Languages:

Practice Information

UH MAILING ADDRESS

UT HEALTH SAN ANTONIO
 7703 FLOYD CURL DR MC 7858
 Dept. of Surgery / Transplant Center
 SAN ANTONIO, TX 78229
 Telephone: (210) 567-5777

Fax Number: (210) 567-3308

UH PRIMARY OFFICE ADDRESS

UT HEALTH SAN ANTONIO
 4502 MEDICAL Drive, Rio Tower
 University Health System
 SAN ANTONIO, TX 78229
 Telephone: (210) 354-4000

Fax Number: (210) 358-4775

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
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Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:
 Advancement:
 Last Reappointment:

Department:
 Division:
 Section:

SURGERY
 TRANSPLANT

ID: 43319
 Data Bank: 11/25/2020
 Query Results: PDS Status
 Report
 Category: CLINICAL
 ASSOCIATE

Next Appointment

Status:

PENDING

Board Certification

	Certified	Initial Cert.	Last Cert.	Expires
NOT BOARD CERTIFIED	(NOT BOARD CERTIFIED)			

Specialty 1: REGISTERED NURSE

Specialty 2:

Professional Liability

	From	To	Verified	Method	Negative
CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES Limits: 100,000.00/300,000.00 Terms: Upon Termination	11/02/2020	08/31/2050			

From To Verified Method Negative

Undergraduate Education

New Mexico State University, Las Cruces, NM Subject: BS - Biology	08/01/2008	12/11/2009	11/06/2020	Degree Verify	N
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From To Verified Method Negative

El Paso Community College, El Paso, TX Subject: Assoc Allied Science	01/01/2011	05/17/2013	11/06/2020	Degree Verify	N
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From To Verified Method Negative

Employment

Metropolitan Methodist Hospital, San Antonio, TX	10/14/2013	Present	11/06/2020	On Line	N
UT Health San Antonio, San Antonio, TX	11/02/2020	Present	11/06/2020	Memo	N
St. Raphael Surgery Center, San Antonio, TX	08/01/2019	08/19/2020	11/24/2020	VERBL	N

From To Verified Method Negative

Hospital Affiliations

University Health System-San Antonio, San Antonio, TX	Pending		11/06/2020	Memo to File	N
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From To Verified Method Negative

Other

GAP Subject: Studying for Boards and Looking for Employment	06/01/2013	09/30/2013			
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From To Verified Method Negative

Provider Profile
Highsmith, Stephanie D., FNP

Personal Information

Languages: ENGLISH

Practice Information

UH MAILING ADDRESS

UT HEALTH SAN ANTONIO
7703 FLOYD CURL DRIVE
SAN ANTONIO, TX 78229
Telephone: (210) 567-5051 Fax Number: (210) 567-4953

UH PRIMARY OFFICE ADDRESS

8300 Floyd Curl Drive, 5th Floor
San Antonio, TX 78229
Telephone: (210) 450-9500 Fax Number: (210) 450-6027

UH SECONDARY ADDRESS

UNIVERSITY HEALTH SYSEMS
ROBERT GREEN DT
903 W MARTIN
SAN ANTONIO, TX 78207
Telephone: (210) 358-3582 Fax Number: (210) 358-3252

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:	Department:	OBSTETRICS/GYNECOLOGY	ID: 43341
Advancement:	Division:	OBSTETRICS & GYNECOLOGY	Data Bank: 12/10/2020
Last Reappointment:	Section:		Query Results: PDS Status Report
Next Appointment	Status:	PENDING	Category: ADVANCED PRACTICE NURSE

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN ACADEMY OF NURSE PRACTITIONERS	CURRENT	03/16/2017		03/15/2022
Specialty 1: FAMILY NURSE PRACTITIONER	Specialty 2:			

Professional Liability	From	To	Verified	Method	Negative
CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES Limits: \$100,000.00/\$300,000.00 Terms: UPON TERMINATION	02/22/2021	12/31/2050			

Undergraduate Education	From	To	Verified	Method	Negative
Spelman College, Atlanta, GA Subject: Bachelor of Science Biology	08/19/1996	08/31/2000	12/03/2020		N

Medical/Professional Education	From	To	Verified	Method	Negative
EAST TENNESSEE STATE UNIVERSITY, JOHNSON CITY, TN Subject: Masters of Public Health	01/04/2001	12/14/2002	12/03/2020		N
UNIVERSITY OF TENNESSEE HEALTH SCIENCE CENTER, MEMPHIS, TN Subject: Masters of Science Nursing	06/01/2009	05/27/2011	12/03/2020		N
University of Memphis, Memphis, TN Subject: FNP Certificate	06/15/2015	12/11/2016	12/03/2020		N

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	02/22/2021	PRESENT	12/03/2020	Print	N
ST. JUDE CHILDRENS RESEARCH HOSPITAL, MEMPHIS, TN	06/28/2010	08/16/2019	12/07/2020	Print	N
SOUTH TEXAS CENTER FOR PEDIATRIC CARE, SAN ANTONIO, TX	09/09/2019	02/12/2021	12/03/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX	PENDING		12/02/2020		N
ST JUDE CHILDREN'S RESEARCH HOSPITAL, MEMPHIS, TN	06/28/2017	08/16/2019	12/07/2020	Print	N

Provider Profile
McGlothlin, Antwain M., PA-C

Personal Information

Languages:

Practice Information

UH MAILING ADDRESS

UTHSCSA DEPT OF SURGERY
7703 FLOYD CURL DR MC 7740
SAN ANTONIO, TX 78229
Telephone: (210) 743-4130

Fax Number: (210) 702-6292

UH PRIMARY OFFICE ADDRESS

UNIVERSITY HEALTH SYSTEM
4502 MEDICAL DRIVE
SAN ANTONIO, TX 78229
Telephone: (210) 358-2078

Fax Number: (210) 358-1972

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:
Advancement:

Department:
Division:

SURGERY
TRAUMA & EMERGENCY
SURGERY
TRAUMA & EMERGENCY
SURGERY
TEMPORARY

ID: 43115
Data Bank: 11/25/2020

Last Reappointment:

Section:

Query Results: PDS Status
Report
Category:

Next Appointment 01/26/2021

Status:

Board Certification

NATIONAL COMMISSION ON CERTIFICATION OF PHYSICIAN ASSISTANTS
(NCCPA) (PHYSICIAN ASSISTANT)

Certified	Initial Cert.	Last Cert.	Expires
CURRENT	08/19/2019		12/31/2021

Specialty 1: PHYSICIAN ASSISTANT

Specialty 2:

Professional Liability

CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES
Limits: | Terms:

From	To	Verified	Method	Negative
12/01/2020	12/31/2050			

Undergraduate Education

University of New Mexico, Albuquerque, NM
Subject: Nutrition & Dietetics

From	To	Verified	Method	Negative
06/01/2011	05/14/2016	11/06/2020		N

Medical/Professional Education

UNIVERSITY OF UTAH
Subject: Master of Physician Assistant Studies

From	To	Verified	Method	Negative
05/01/2017	08/02/2019	11/06/2020		N

Training

Residency UNIVERSITY OF PENNSYLVANIA
Subject: Physician Assistant Residency

From	To	Verified	Method	Negative
09/01/2019	04/30/2020	11/19/2020	Print	N

Employment

UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER
Bellevue Medical Center, NEW YORK, NY
CORPORAL MICHAEL J. CRESCENZ VA MEDICAL CENTER,
PHILADELPHIA, PA

From	To	Verified	Method	Negative
01/01/2021		11/11/2020	Print	N
03/01/2020		11/18/2020	Print	N
09/03/2019	04/28/2020	11/18/2020	Print	N

Hospital Affiliations

UNIVERSITY HEALTH SYSTEM-SAN ANTONIO
BELLEVUE HOSPITAL, New York City, NY
veteran affairs medical center

From	To	Verified	Method	Negative
	Present	11/05/2020	Print	N
	Present	12/03/2020	Print	N
09/01/2019	05/01/2020			

Provider Profile
 Nguyen, Huong M., OD

Personal Information

Languages:

Practice Information

UH MAILING ADDRESS

7703 Floyd Curl Drive, MS 6230
 San Antonio, TX 78229
 Telephone:

Fax Number: (210) 567-8413

UH PRIMARY OFFICE ADDRESS

UT HEALTH PHYSICIANS
 8300 FLOYD CURL DRIVE, 6th Floor-6A
 SAN ANTONIO, TX 78229
 Telephone: (210) 450-9400
 NPI: 1720051717
 Tax ID: 74-1586031

Fax Number: (210) 450-6024
 Medicare: 00T156

Medicaid: 085144601

UH SECONDARY ADDRESS

701 S. Zarzamora
 San Antonio, TX 78210
 Telephone: (210) 358-7600

Fax Number: (210) 358-7623

Licensure

STATE LICENSE

Number

State
TX

Expires

Comments/Schedule

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:
 Advancement:
 Last Reappointment:

Department:
 Division:
 Section:

OPHTHALMOLOGY

ID: 43308
 Data Bank: 11/20/2020
 Query Results: PDS Status

Board Certification

AMERICAN BOARD OF OPTOMETRY

Specialty 1: OPTOMETRY

Certified

Initial Cert.

Last Cert.

Expires

Specialty 2:

Professional Liability

CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES
 Limits: 100,000 - 300,000 | Terms:

From

To

Verified

Method

Negative

12/31/2050

Medical/Professional Education

UNIVERSITY OF HOUSTON COLLEGE OF OPTOMETRY
Subject: Doctor of Optometry
 UNIVERSITY OF HOUSTON COLLEGE OF OPTOMETRY
Subject: Optometry

From

To

Verified

Method

Negative

08/01/2002

05/12/2006

11/04/2020

N

08/01/2002

05/12/2006

Employment

UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER
 Lenscrafters & Master Eye Associates, Beaumont and Port Arthur, TX
 Twin City Eye Care, PLLC, Port Arthur, TX
 Self-Employed, San Antonio, TX
 GLADYS C MILLS, OD, PA
 Child Sight, Inc., San Antonio, TX
 Mathews & Mathews OPT, Inc, Fort Sam Houston, TX
 Eyestop of Texas, PLLC, San Antonio, TX
 MJW Eyecare Associates, PA: Coyote Optical Vision Source, Uvalde, TX
 MJW Eye Care Associates, PA; Coyote Optical Vision Source, Uvalde, TX

From

To

Verified

Method

Negative

01/19/2021

07/01/2006

06/01/2008

01/31/2009

10/01/2008

06/01/2011

01/01/2011

10/01/2008

08/01/2010

01/01/2018

11/17/2020

06/01/2008

01/31/2009

08/30/2010

07/31/2011

12/31/2011

03/31/2014

02/28/2018

10/23/2020

10/25/2020

11/17/2020

11/17/2020

11/17/2020

11/17/2020

11/17/2020

11/17/2020

11/17/2020

11/11/2020

11/06/2020

Memo

Memo

Email

Print

Email

Fax

Fax

Fax

Fax

Fax

N

N

N

N

N

N

N

N

N

N

Hospital Affiliations

UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX

From

To

Verified

Method

Negative

Present

11/04/2020

Memo

N

Provider Profile
 RAFUL, KARA D., PNP

Personal Information

Languages:

Practice Information

UH MAILING ADDRESS

COMMUNITY MEDICINE ASSOCIATES
 SANDY CASTILLO
 903 W MARTIN MC27-2
 SAN ANTONIO, TX 78229
 Telephone: (210) 358-3427

Fax Number: (210) 358-5940

UH PRIMARY OFFICE ADDRESS

UNIVERSITY MEDICINE ASSOCIATES
 903 W. MARTIN MS 9-2
 ROBERT B. GREEN CLINICAL PAVILION PEDI
 EXPRESS
 SAN ANTONIO, TX 78207
 Telephone: (210) 358-5437

Fax Number: (210) 358-5890

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:
 Advancement:

Department:
 Division:

PEDIATRICS
 UNIVERSITY MEDICAL
 ASSOCIATES
 GENERAL PEDIATRICS

ID: 39938
 Data Bank: 12/09/2020

Last Reappointment:

Section:

Query Results: PDS
 Enrollment Complete
 Category: UMA FULL TIME

Next Appointment

01/26/2021

Status:

TEMPORARY

Board Certification

PEDIATRIC NURSING CERTIFICATION BOARD (PEDIATRIC NURSE PRACTITIONER)

Certified

CURRENT

Initial Cert.

11/03/2016

Last Cert.

Expires
 02/28/2021

Specialty 1: PEDIATRIC NURSE PRACTITIONER

Specialty 2:

Professional Liability

CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES
 Limits: 100,000 UT Employee | Terms:

From

03/01/2017

To

12/31/2050

Verified

Method

Negative

Undergraduate Education

UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO
 Subject: BACHELOR OF SCIENCE IN NURSING
 UNIVERSITY OF TEXAS AT EL PASO
 Subject: MASTER OF SCIENCE IN NURSING

From

08/01/2009

To

05/21/2011

Verified

12/08/2020

Method

Internet

Negative

N

From

05/01/2014

To

08/15/2016

Verified

12/08/2020

Method

Internet

Negative

N

Employment

LITTLE SPURS PEDIATRIC URGENT CARE
 COMMUNITY MEDICINE ASSOCIATE
 UNIVERSITY HEALTH SYSTEM
 UT HEALTH SAN ANTONIO, SAN ANTONIO, TX

From

04/01/2019

To

12/10/2020

Verified

12/11/2020

Method

Print

Negative

N

From

01/01/2021

To

03/09/2017

Verified

12/09/2020

Method

Internet

Negative

N

From

03/22/2011

To

11/07/2018

Verified

12/08/2020

Method

Internet

Negative

N

Hospital Affiliations

UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX
 METHODIST HEALTHCARE SYSTEM HOSPITALS SAN ANTONIO
 METHODIST STONE OAK, SAN ANTONIO, TX
 UNIVERSITY HEALTH SYSTEM-SAN ANTONIO
 MARCUS DE LA FUENTE, FNP

From

05/23/2019

To

Present

Verified

12/08/2020

Method

Internet

Negative

N

From

05/23/2019

To

Present

Verified

12/08/2020

Method

Internet

Negative

N

From

05/23/2017

To

11/07/2018

Verified

12/08/2020

Method

Print

Negative

N

From

12/09/2020

To

Eval

Verified

12/09/2020

Method

Eval

Negative

N

Other

GAP Subject: VACATION/HIRING PROCESS WITH CREDENTIALING

From

11/08/2018

To

03/31/2019

Verified

12/11/2020

Method

Print

Negative

N

Provider Profile
Ransom, Kyle D., PMHNP

Personal Information

Languages:

Practice Information

UH MAILING ADDRESS

UNIVERSITY MEDICINE ASSOCIATES
903 W MARTIN 2ND FLOOR MS 27-2
SAN ANTONIO, TX 78207
Telephone: (210) 358-3427

Fax Number: (210) 358-5940

UH PRIMARY OFFICE ADDRESS

UNIVERSITY MEDICINE ASSOCIATES
903 W MARTIN
ROBERT B. GREEN BEHAVIORAL HEALTH CLINIC
SAN ANTONIO, TX 78207
Telephone: (210) 358-3108

Fax Number: (210) 358-3067

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
STATE LICENSE		TX		

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:
Advancement:

Department:
Division:

PSYCHIATRY
UNIVERSITY MEDICAL
ASSOCIATES

ID: 43331
Data Bank: 11/17/2020

Last Reappointment:

Section:

Query Results: PDS Status
Report

Next Appointment 01/26/2021

Status:

TEMPORARY

Category:

Board Certification

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN NURSES CREDENTIALING CENTER NURSE PRACTITIONER)	(MENTAL HEALTH CURRENT	07/05/2017		07/04/2022

Specialty 1: NURSE PRACTITIONER

Specialty 2:

Professional Liability

UNIVERSITY HEALTH SYSTEM SELF INSURANCE
Limits: 100,000. - 300,000. | Terms:

From	To	Verified	Method	Negative
11/01/2020	12/31/2050			

Undergraduate Education

UNIVERSITY OF TEXAS AT AUSTIN
Subject: BA - SOCIOLOGY

From	To	Verified	Method	Negative
08/31/2005	08/17/2009			

Medical/Professional Education

UNIVERSITY OF NORTH TEXAS
Subject: MASTER OF SCIENCE - COUNSELING
UNIVERSITY OF TEXAS AT AUSTIN
Subject: MSN

From	To	Verified	Method	Negative
08/27/2009	05/12/2012	11/11/2020	On Line	N
08/31/2005	05/20/2017	11/11/2020	National Student Clearinghou se	N

Employment

COMMUNITY MEDICINE
SIGMA MENTAL HEALTH URGENT CARE
IKARE MOOD & TRAUMA RECOVERY CLINIC, PLLC

From	To	Verified	Method	Negative
11/18/2020		11/13/2020	Memo	N
03/12/2020		11/17/2020	Memo	N
08/14/2017	03/24/2020	11/16/2020	Print	N

Hospital Affiliations

UNIVERSITY HEALTH SYSTEM-SAN ANTONIO , SAN ANTONIO, TX

From	To	Verified	Method	Negative
	Present	11/11/2020	Memo to File	N

Provider Profile
Scroggins, Shannon R., RA

Personal Information

Languages:

Practice Information

UH MAILING ADDRESS

7703 FLOYD CURL DR MC 7740
SAN ANTONIO, TX 78229
Telephone: (210) 743-4130

Fax Number: (210) 702-6292

UH PRIMARY OFFICE ADDRESS

TRAMA SURGERY RESEARCH
7703 FLOYD CURL DR MC 7740
SAN ANTONIO, TX 78229
Telephone: (210) 743-4130

Fax Number: (210) 702-6292

Licensure	Number	State	Expires	Comments/Schedule
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None

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:
Advancement:
Last Reappointment:
Next Appointment 01/26/2021

Department: SURGERY
Division: TRAUMA
Section: TRAUMA
Status: TEMPORARY

ID: 40768
Data Bank: 12/07/2020
Query Results:
Category: RESEARCH ASSOCIATE

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
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Specialty 1: RESEARCH ASSOCIATE

Specialty 2:

Professional Liability	From	To	Verified	Method	Negative
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Chapter 104 of Texas Civil Practice and Remedies Code
Limits: 100,000-300,000 | Terms:

09/01/2020 12/31/2050

Undergraduate Education	From	To	Verified	Method	Negative
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UNIVERSITY OF TEXAS AT AUSTIN
Subject: BACHELOR OF ARTS

08/29/2007 05/19/2012 11/24/2020 Internet N

Medical/Professional Education	From	To	Verified	Method	Negative
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UNIVERSITY OF TEXAS AT AUSTIN DELL MEDICAL SCHOOL
UNIVERSITY OF TEXAS AT SAN ANTONIO
Subject: MASTER OF SCIENCE - BIOTECHNOLOGY

07/02/2018 12/07/2020 Print N
08/01/2013 08/13/2016 11/24/2020 Internet N

Employment	From	To	Verified	Method	Negative
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UT HEALTH SAN ANTONIO, SAN ANTONIO, TX
NORTH CENTRAL BAPTIST HOSPITAL
UT HEALTH SAN ANTONIO

12/01/2020 11/24/2020 Print N
07/30/2012 05/27/2018 11/30/2020 Internet N
07/12/2016 06/22/2018 11/24/2020 Internet N

Hospital Affiliations	From	To	Verified	Method	Negative
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UNIVERSITY HEALTH SYSTEM-SAN ANTONIO

Present 11/24/2020 Print N

Associates

Provider Profile
 Stocker, Sarah J., RA

Personal Information

Languages:

Practice Information

UH MAILING ADDRESS

UT HEALTH SAN ANTONIO
 7703 FLOYD CURL DR MC 7845
 SAN ANTONIO, TX 78229
 Telephone: (210) 567-9050

Fax Number: (210) 567-6868

UH PRIMARY OFFICE ADDRESS

UT HEALTH SAN ANTONIO
 8300 Floyd Curl Drive, 4th Floor B
 Marc-Urology
 SAN ANTONIO, TX 78229
 Telephone: (210) 450-9600

Fax Number: (210) 450-9657

Licensure **Number** **State** **Expires** **Comments/Schedule**

None

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:
 Advancement:
 Last Reappointment:
 Next Appointment

Department: UROLOGY
 Division:
 Section:
 Status: PENDING

ID: 43303
 Data Bank: 11/13/2020
 Query Results:
 Category:

Board Certification

Certified **Initial Cert.** **Last Cert.** **Expires**

NOT BOARD CERTIFIED (NOT BOARD CERTIFIED)

Specialty 1: RESEARCH ASSOCIATE

Specialty 2:

Professional Liability

From **To** **Verified** **Method** **Negative**

CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES
 Limits: 100,000. - 300,000. | Terms: Upon Termination
 08/10/2020 12/31/2050

Undergraduate Education

From **To** **Verified** **Method** **Negative**

UNIVERSITY OF CINCINNATI
 Subject: BS - Cell & Molecular Biology
 09/22/2010 04/27/2017 11/12/2020 Degree Verify N

Employment

From **To** **Verified** **Method** **Negative**

UT HEALTH SAN ANTONIO, SAN ANTONIO, TX
 08/10/2020 11/16/2020 Email N
 CINCINNATI CHILDRENS HOSPITAL, CINCINNATI, OH
 UNIV OF CINCINNATI - HOXWORTH BLOOD CENTER, CINCINNATI, OH
 10/26/2015 06/24/2016 11/17/2020 On Line N
 06/05/2017 08/04/2020 11/17/2020 On Line N

Hospital Affiliations

From **To** **Verified** **Method** **Negative**

UNIVERSITY HEALTH SYSTEM-SAN ANTONIO
 Pending 11/13/2020 Memo N

Other

From **To** **Verified** **Method** **Negative**

GAP Subject: Looking for employment
 04/28/2017 06/04/2017

Provider Profile
Vasquez, Anjuli H., MD

Personal Information

Languages:

Practice Information

UH MAILING ADDRESS

7703 FLOYD CURL DR, MC 7875
SAN ANTONIO, TX 78229
Telephone: (210) 567-0034

Fax Number:

UH PRIMARY OFFICE ADDRESS

UNIVERSITY HEALTH SYSTEM
4502 MEDICAL DR
SAN ANTONIO, TX 78229
Telephone: (210) 358-4000

Fax Number: (210) 949-3060

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
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Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:
Advancement:
Last Reappointment:

Department: MEDICINE
Division: GERIATRICS
Section: GERIATRICS

ID: 31815
Data Bank: 11/17/2020
Query Results: PDS
Enrollment Complete
Category:

Next Appointment 01/26/2021

Status: TEMPORARY

Board Certification

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF FAM MED/HOSPICE & PALLIATIVE MED (HOSPICE PALLIATIVE MEDICINE)		11/20/2018		12/31/2028
AMERICAN BOARD OF FAMILY MEDICINE (FAMILY MEDICINE)	CURRENT	09/30/2016		02/15/2021
AMERICAN BOARD OF FAMILY MEDICINE/GERIATRICS (GERIATRICS)	CURRENT	11/18/2019		01/31/2029

Specialty 1: FAMILY MEDICINE
Specialty 3: FAMILY MEDICINE

Specialty 2: FAMILY MEDICINE
Specialty 4:

Professional Liability

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: \$500,000 - \$1,500,000 Terms:	11/02/2020	08/31/2021			

Medical/Professional Education

	From	To	Verified	Method	Negative
UNIVERSIDAD AUTONOMA DE GUADALAJARA	08/01/2008	06/01/2013			

Training

	From	To	Verified	Method	Negative
Residency UT HEALTH SCIENCE CENTER AT SAN ANTONIO, SAN Subject: FAMILY MEDICINE	07/01/2013	06/30/2016			
Fellowship UT HEALTH SCIENCE CENTER AT SAN ANTONIO, SAN Subject: GERIATRICS	07/01/2016	06/30/2017			
Fellowship UT HEALTH SCIENCE CENTER AT SAN ANTONIO, SAN Subject: HOSPICE & PALLIATIVE MEDICINE	07/01/2017	06/30/2018	11/16/2020	Print	N

Employment

	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	12/01/2020		10/29/2020	Print	N
AUDIE L. MURPHY MEMORIAL VA HOSPITAL, SAN ANTONIO, TX	08/05/2018		10/29/2020	Internet	N

Hospital Affiliations

	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM		Present	10/29/2020	Print	N
AUDIE L. MURPHY MEMORIAL VA HOSPITAL, SAN ANTONIO, TX	08/05/2018	Present	11/05/2020	Print	N

Other

	From	To	Verified	Method	Negative
GAP Subject: TRANSITION BETWEEN FELLOWSHIP & STARTING/ONBOARDING AT CURRENT	07/01/2018	08/04/2018	11/17/2020	Print	N

Provider Profile
Venkatachalam, Thilagavathi, MD

Personal Information

Languages: TAMIL

Practice Information

UH MAILING ADDRESS

UT HEALTH PHYSICIANS
MEDICINE/GENERAL & HOSPITAL MEDICINE
7703 FLOYD CURL DR, MC 7982
SAN ANTONIO, TX 78229
Telephone: (210) 567-7000

Fax Number: (210) 358-0647

UH PRIMARY OFFICE ADDRESS

UNIVERSITY HEALTH SYSTEM
4502 MEDICAL DR
SAN ANTONIO, TX 78229
Telephone: (210) 743-6000

Fax Number: (210) 358-0647

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

Appointment

BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:	Department:	MEDICINE	ID: 41734
Advancement:	Division:	INTERNAL MEDICINE	Data Bank: 11/01/2019
Last Reappointment:	Section:	HOSPITAL MEDICINE	Query Results: PDS Status Report

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	CURRENT	08/22/2017		04/01/2021
AMERICAN BOARD OF INTERNAL MEDICINE/NEPHROLOGY	CURRENT	11/04/2010		12/31/2020

Specialty 1: NEPHROLOGY

Specialty 2: INTERNAL MEDICINE

Professional Liability	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS SYSTEM 500,000 - 1,500,000. UT	02/08/2021	08/31/2021			

Medical/Professional Education	From	To	Verified	Method	Negative
THANJAVUR MEDICAL COLLEGE Subject: MBBS	09/18/1995	04/24/2000			

Training	From	To	Verified	Method	Negative
Internship THANJAVUR MEDICAL COLLEGE Subject: GENERAL MEDICINE	05/25/2000	06/13/2001			
Residency COOPER HEALTH SYSTEM / UNIVERSITY MEDICAL CENTER Subject: INTERNAL MEDICINE	06/01/2004	06/30/2007			
Fellowship COOPER HEALTH SYSTEM / UNIVERSITY MEDICAL CENTER Subject: NEPHROLOGY	07/01/2008	10/31/2010			

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	02/08/2021	PRESENT	12/03/2020	Print	N
MAIN LINE HEALTH SYSTEM, MEDIA, PA	01/01/2011	06/04/2013	11/17/2020	Internet	N
NEPHROLOGY ASSOCIATES OF DELAWARE COUNTY (NADC)	08/01/2013	03/31/2014	11/19/2020	Print	N
PHILADELPHIA HYPERTENSION AND NEPHROLOGY CONSULTANT,	08/15/2015	06/30/2016	11/19/2020	Print	N
COOPER MEDICAL SCHOOL OF ROWAN UNIVERSITY, CAMDEN, NJ	07/01/2012	10/31/2018	11/19/2020	Print	N
THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO	11/07/2018	06/30/2020	11/17/2020	Internet	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX		Present	11/09/2020	Print	N
MAIN LINE HEALTH, MEDIA, PA	02/24/2011	05/20/2013	11/19/2020	Print	N
COOPER UNIVERSITY HOSPITAL / COOPER UNIVERSITY HEALTH CARE	11/15/2011	10/31/2018	11/19/2020	Print	N
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX	11/07/2018	06/30/2020	11/19/2020	Print	N

Other	From	To	Verified	Method	Negative
GAP Subject: STUDYING AND COMPLETED USMLE EXAMINATION.	02/11/2002	06/20/2004	12/03/2020	Print	N
GAP Subject: PREPARING FOR IM ABIM AND WAITING ON CREDENTIALING FOR WORK.	06/01/2007	09/30/2007	12/03/2020	Print	N

Provider Profile
Venkatachalam, Thilagavathi, MD

GAP	Subject: PREPARING FOR NEPH ABIM EXAM & WAITING ON CREDENTIALING FOR WORK.	10/01/2010	01/31/2011	12/03/2020	Print	N
GAP	Subject: CREDENTIALIAED AT COMPHEALTH AS A LOCUM BUT HAS NOT WORKED A SHIFT DUE TO NOT ENOUGH LOCUM WORK	07/01/2020	02/07/2021	12/03/2020	Internet	N



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, January 26, 2020

**Consideration and Appropriate Action Regarding Medical-Dental Staff
Recommendations for Professional Practice Evaluations and Delineation of
Privileges**

Background:

The Board of Managers of University Health System has approval authority for the appointment of clinical providers to the Medical-Dental Staff and the granting of clinical privileges for overseeing the quality of care and provision of treatment to patients. University Health System's Professional Staff Services department (PSS) is responsible for ensuring compliance regarding all applicants for the credentialing and privileging of providers. Operating under the strict standards, Professional Staff Services handles the Health System's credentialing and privileging process from beginning to end and then monitors progress between appointment cycles.

Credentialing Processes:

As part of continuous quality improvement, and in alignment with Joint Commission standards, the Health System Professional Staff Services Office monitors the clinical privileges of all privileged providers through the Professional Practice Evaluation process. Professional Practice Evaluation is a process whereby Medical-Dental staff member(s) are evaluated in regards to his/her competency and professional performance. New privileges, results of Peer Review, and assessment of Supervision are all examples of Professional Practice Evaluation.

Also in alignment with Joint Commission standards, the Professional Staff Services Office maintains Delineation of Privileges (DOP) for the Medical-Dental Staff. The Delineation of Privileges is a process in which the organized Medical-Dental staff evaluates and recommends an individual practitioner be allowed to provide specific patient care services with well-defined training criteria.

The Credentials Committee met on December 14, 2020 and reviewed proposed revisions to Delineation of Privilege and the Professional Performance Evaluation

**Consideration and Appropriate Action Regarding Medical-Dental Staff
Recommendations for Professional Practice Evaluations and Delineation of
Privileges**

January 26, 2021

Page 2 of 2

Report and forms. In its meeting of January 5, 2020, the Executive Committee of the Medical-Dental Staff recommended approval of the following:

- 1) Focused/Ongoing Professional Performance Evaluation Report
- 2) Delineation of Privileges
 - a) University Health System
 - i. Internal Medicine/Pulmonary (Revised)
 - ii. Radiation Oncology (Revised)
 - b) Ambulatory Surgery Center – Medical Center
 - i. Radiation Oncology (Revised)

Recommendation:

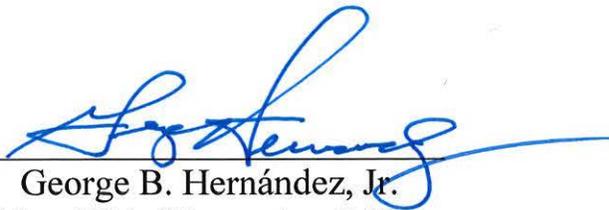
We recommend the Board of Managers approve the proposed Delineation of Privileges and Professional Practice Evaluation Report.



Bryan J. Alsip, M.D., M.P.H.
Executive Vice President/
Chief Medical Officer



Rajeev Suri, M.D.
President, Medical-Dental Staff



George B. Hernández, Jr.
President/Chief Executive Officer

**PROFESSIONAL PERFORMANCE EVALUATION REPORT
DECEMBER 2020**



**University
Health System**

Recommendations:

1. Satisfactory Completion no concerns or trends have been identified that would warrant further action.
2. Issues exist that require a focused professional practice evaluation.
3. Zero performance of privilege. Focused review when privilege is performed.

Name	Review Type	Spec	Dept	Status	Review Period	RECOMMENDATIONS			Credentials Committee Review	Executive Review	Comments
						1	2	3	Y - Yes	Y - Yes	
MEDICAL STAFF											
ACOSTA, JESSICA B., CNM	OPPE	APN	OB/Gyn	AHP	02/20 - 10/20	✓			Y	Y	
ALAS, ALEXANDRIAH N., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
BELL, KEELEY J., PA-C	OPPE	PA	OB/Gyn	AHP	02/20 - 10/20	✓			Y	Y	
BENITES, MARISA A., RA	OPPE	Research Assoc	OB/Gyn	AHP	02/20 - 10/20	✓			Y	Y	
BERKUS, MICHAEL D., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
BOST, JAMES E., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
BOYD, ANGELA R., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
Brown, Cheria C., RN, RA	OPPE	Research Assoc	OB/Gyn	AHP	02/20 - 10/20	✓			Y	Y	
CHANG, TIEN-CHENG A., PHD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
CONWAY, DEBORAH L., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
DAVID, ROCHELLE M., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
DIAZ, KAREN C., MD	OPPE	OB/Gyn	OB/Gyn	COURTESY	02/20 - 10/20	✓			Y	Y	
DIERSCHKE, NICOLE A., RA	OPPE	Research Assoc	OB/Gyn	AHP	02/20 - 10/20	✓			Y	Y	
ELLARD, MARGOT L., CNM	OPPE	APN	OB/Gyn	AHP	02/20 - 10/20	✓			Y	Y	
Evans, Elizabeth C., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
FALCON, CARLOS E., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
FRANKA, JOHN C., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
GOLDRICK, KATHRYN M., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
GONZALES, ASHLEY M., PA	OPPE	PA	OB/Gyn	AHP	02/20 - 10/20	✓			Y	Y	
HALL, KEVIN L., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	

**PROFESSIONAL PERFORMANCE EVALUATION REPORT
DECEMBER 2020**

HORSTING, JULIE M., MS	OPPE	Clinical Assoc	OB/Gyn	AHP	02/20 - 10/20	√			Y	Y	
IRELAND, KAYLA E., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
KNUDTSON, JENNIFER F., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
KOST, EDWARD R., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
LAM, KHIM K., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
LOEFFEL, ILANNA D., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	√			Y	Y	
LOPEZ, BELINDA R., CNM	OPPE	APN	OB/Gyn	AHP	02/20 - 10/20	√			Y	Y	
LOZANO, ALEJANDRO, MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
MANKUS, ERIN B., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
MARTIN, CAITLIN E., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	√			Y	Y	
MARTINELLI, MARY W., FNP	OPPE	APN	OB/Gyn	AHP	02/20 - 10/20	√			Y	Y	
MCCANN, GEORGIA A., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
MEDRANO VALLE, GABRIEL A., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
MILLER, CLARISA G., FNP	OPPE	APN	OB/Gyn	AHP	02/20 - 10/20	√			Y	Y	
MUNOZ, JESSIAN L., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	√			Y	Y	
MURALIMANOHRAN, SRIBALASUBASHIN, RA	OPPE	Research Assoc	OB/Gyn	AHP	02/20 - 10/20	√			Y	Y	
NELSON, ERIN L., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
NEWTON, LUKE A., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
PAGE-RAMSEY, SARAH M., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
PAINE, JAMES M., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
PERRY, JESSICA K., RA	OPPE	Research Assoc	OB/Gyn	AHP	02/20 - 10/20	√			Y	Y	
PICHOT, DENISE E., FNP-C	OPPE	APN	OB/Gyn	AHP	02/20 - 10/20	√			Y	Y	
PLASTINO, KRISTEN A., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
RAMSEY, PATRICK S., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
RIOS, AMBAR A., LPC	OPPE	Clinical Assoc	OB/Gyn	AHP	02/20 - 10/20	√			Y	Y	
ROBINSON, RANDAL D., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
Schenken, Robert S., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
SULLIVAN, JANA L., CNM	OPPE	APN	OB/Gyn	AHP	02/20 - 10/20	√			Y	Y	
TALAMAS, CAITLAN C., CNM	OPPE	APN	OB/Gyn	AHP	02/20 - 10/20	√			Y	Y	
TEKMAL, RAJESHWAR R., PHD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
XENAKIS, ELLY M., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	√			Y	Y	
BAILEY, BRIGITTE Y., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√			Y	Y	
BAILEY, DEBRA G., CNS	OPPE	APN	Psychiatry	AHP	03/20 - 11/20	√			Y	Y	
BLADER, JOSEPH C., PHD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√			Y	Y	
Blankmeyer, Bonnie L., PHD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√			Y	Y	
BUSANET, HEATHER N., LPC	OPPE	Research Assoc	Psychiatry	AHP	03/20 - 11/20	√			Y	Y	
CAMPBELL, ADINA J., MD	OPPE	Psychiatry	Psychiatry	PROV	03/20 - 11/20	√			Y	Y	

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CORNEJO, CYNTHIA G., PA	OPPE	PA	Psychiatry	AHP	03/20 - 11/20	√			Y	Y
DHAWAN, NIKHIL, MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√			Y	Y
DIETZ, THOMAS A., PMHNP	OPPE	APN	Psychiatry	AHP	03/20 - 11/20	√			Y	Y
ESSERY, JOSHUA D., PSYD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√			Y	Y
FIELDS, KRISTINA M., RA	OPPE	Research Assoc	Psychiatry	AHP	03/20 - 11/20	√			Y	Y
FREDRICK, MEGAN M., LPC	OPPE	Clinical Assoc	Psychiatry	AHP	03/20 - 11/20	√			Y	Y
KING JR., VAN L., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√			Y	Y
LOPEZ, ELIOT J., PHD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√			Y	Y
Martinez, Anna I., PMHNP	OPPE	APN	Psychiatry	AHP	03/20 - 11/20	√			Y	Y
MARTINEZ, MELISSA, MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√			Y	Y
Matthews, Thomas L., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√			Y	Y
MCGEARY, CINDY A., PHD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√			Y	Y
MCGEARY, DONALD D., PHD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√			Y	Y
MEDELLIN, ELISA M., LPC	OPPE	Clinical Assoc	Psychiatry	AHP	03/20 - 11/20	√			Y	Y
NABITY, PAUL S., PHD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√			Y	Y
OGBURN, KELIN M., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√			Y	Y
OLVERA, RENE L., MD	OPPE	Psychiatry	Psychiatry	COURTESY	03/20 - 11/20	√			Y	Y
PLISZKA, STEVEN R., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√			Y	Y
Raj, Jeslina J., PSYD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√			Y	Y
REDMOND, FRANKLIN C., MD	OPPE	Psychiatry	Psychiatry	COURTESY	03/20 - 11/20	√			Y	Y
Roberts, David L., PHD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√			Y	Y
ROYALL JR., DONALD R., MD	OPPE	Psychiatry	Psychiatry	COURTESY	03/20 - 11/20	√			Y	Y
ROYBAL, DONNA J., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√			Y	Y
SANDOVAL, JESSICA F., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√			Y	Y
SIERRA, CYNTHIA, LPCI	OPPE	Clinical Assoc	Psychiatry	AHP	03/20 - 11/20	√			Y	Y
SOUICY, MARK D., CNS	OPPE	APN	Psychiatry	AHP	03/20 - 11/20	√			Y	Y
STEDMAN, JAMES M., PHD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√			Y	Y
Velez, Carlos E., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√			Y	Y
VELLIGAN, DAWN I., PHD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√			Y	Y
WILLIAMS, GAIL P., APN	OPPE	APN	Psychiatry	AHP	03/20 - 11/20	√			Y	Y
BASLER, JOSEPH W., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	√			Y	Y
BAUMGARTNER, TIMOTHY S., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	√			Y	Y
BEJAR, KAITLYN R., RA	OPPE	Research Assoc	Urology	AHP	03/20 - 11/20	√			Y	Y
BOTROS-BREY, SYLVIA M., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	√			Y	Y
Chapman, Monica E., PA-C	OPPE	PA	Urology	AHP	03/20 - 11/20	√			Y	Y
CHOWDHURY, WASIM H., RA	OPPE	Research Assoc	Urology	AHP	03/20 - 11/20	√			Y	Y

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DORIS, MOLLY J., RA	OPPE	Research Assoc	Urology	AHP	03/20 - 11/20	✓			Y	Y
GOETZ, JESSICA T., DO	OPPE	Urology	Urology	PROV	03/20 - 11/20	✓			Y	Y
Hernandez, Javier, MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
Hoel, Lauren N., NP	OPPE	APN	Urology	AHP	03/20 - 11/20	✓			Y	Y
KENDRICK, KERRI A., PA-C	OPPE	PA	Urology	AHP	03/20 - 11/20	✓			Y	Y
KRAUS, STEPHEN R., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
LISS, MICHAEL A., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
MILLER, EUGENIA M., PA	OPPE	PA	Urology	AHP	03/20 - 11/20	✓			Y	Y
Murphy, Madison A., PA-C	OPPE	PA	Urology	AHP	03/20 - 11/20	✓			Y	Y
RODRIGUEZ, RONALD, MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
ROZANSKI, THOMAS A., MD	OPPE	Urology	Urology	PROV	03/20 - 11/20	✓			Y	Y
SEPULVEDA, RENE A., MD	OPPE	Urology	Urology	PROV	03/20 - 11/20	✓			Y	Y
SERRANO, NORMA J., HCC, RA	OPPE	Research Assoc	Urology	AHP	03/20 - 11/20	✓			Y	Y
SVATEK, ROBERT S., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
TODD, GRACE I., ANP	OPPE	Clinical Assoc	Urology	AHP	03/20 - 11/20	✓			Y	Y
TSENG, TIMOTHY Y., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
WANG, HANZHANG, RA	OPPE	Research Assoc	Urology	AHP	03/20 - 11/20	✓			Y	Y
WHEELER, ALLISON J., RA	OPPE	Research Assoc	Urology	AHP	03/20 - 11/20	✓			Y	Y
ELSHABRAWY, AHMED S., RA	OPPE	Research Assoc	Urology	AHP	03/20 - 11/20	✓			Y	Y
HUDSON, ROBERT D., RA	OPPE	Research Assoc	Urology	AHP	03/20 - 11/20	✓			Y	Y
Ibilibor, Christine O., MD	OPPE	Urology	Urology	PROV	03/20 - 11/20	✓			Y	Y
KAUSHIK, DHARAM, MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
Mansour Elkenany, Ahmed M., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
Pruthi, Deepak K., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
RIOS, EMILY M., RA	OPPE	Research Assoc	Urology	AHP	03/20 - 11/20	✓			Y	Y
SHAH, DIMPY P., PHD, RA	OPPE	Research Assoc	Urology	AHP	03/20 - 11/20	✓			Y	Y
WATSON, AMANDA L., PHD, RA	OPPE	Research Assoc	Urology	AHP	03/20 - 11/20	✓			Y	Y
CORTES, LINDSEY R., MD	OPPE	Pedi	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
FLORES, MEREDITH N., MD	OPPE	Pedi	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
Kellogg, Nancy D., MD	OPPE	Child Abuse	Pedi	COURTESY	03/20 - 11/20	✓			Y	Y
KISSOON, NATALIE N., MD	OPPE	Child Abuse	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
LUKEFAHR, JAMES L., MD	OPPE	Child Abuse	Pedi	COURTESY	03/20 - 11/20	✓			Y	Y
SPILLER, LORA R., MD	OPPE	Child Abuse	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y

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Hentschel-Franks, Karen A., DO	OPPE	Child Neurology	Pedi	COURTESY	03/20 - 11/20	✓			Y	Y
Armijo-Garcia, Veronica L., MD	OPPE	Clinical Assoc	Pedi	AHP	03/20 - 11/20	✓			Y	Y
DIBRELL, HOLLY L., RN	OPPE	Clinical Assoc	Pedi	AHP	03/20 - 11/20	✓			Y	Y
DINH, ANH T., MD	OPPE	Critical Care	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
ELKHALILI, ALIA A., RA	OPPE	Research Assoc	Pedi	AHP	03/20 - 11/20	✓			Y	Y
ESCAMILLA-PADILLA, DORINDA M., PNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y
FERNANDEZ-RESTREPO, LORENA M., MD	OPPE	Critical Care	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
Gebhard, Daniel J., MD	OPPE	Critical Care	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
GONGORA, MAGDELENIS, MD	OPPE	Critical Care	Pedi	PROV	03/20 - 11/20	✓			Y	Y
HABASH, MICHELLE L., DO	OPPE	Critical Care	Pedi	COURTESY	03/20 - 11/20	✓			Y	Y
KARAM-MELL, MARIANNE J., PA	OPPE	PA	Pedi	AHP	03/20 - 11/20	✓			Y	Y
Kordab, Hafez K., PA	OPPE	PA	Pedi	AHP	03/20 - 11/20	✓			Y	Y
MEYER, ANDREW D., MD	OPPE	Critical Care	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
WOOD, DANIEL W., PA-C	OPPE	PA	Pedi	AHP	03/20 - 11/20	✓			Y	Y
WOODWARD, CATHY S., PNP-AC	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y
WOOSLEY, CLINTON R., MD	OPPE	Critical Care	Pedi	PROV	03/20 - 11/20	✓			Y	Y
WOOSLEY, MARIA D., PNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y
WU, THEODORE, MD	OPPE	Critical Care	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
BARAJAS, ROSE A., RA	OPPE	Research Assoc	Pedi	AHP	03/20 - 11/20	✓			Y	Y
ESCANAME, ELIA N., MD	OPPE	Endo	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
FAVELA-PREZAS, RUBY, FNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y
FRANCIS, GARY L., MD	OPPE	Endo	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
LYNCH, JANE L., MD	OPPE	Endo	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
RAYAS, MARIA S., MD	OPPE	Endo	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
ANNOTTI, ERICA A., PNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y
BARRAGAN, MYRIAM S., MD	OPPE	Gastro	Pedi	PROV	03/20 - 11/20	✓			Y	Y
Mittal, Naveen K., MD	OPPE	Gastro	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
QUILTER, BROOKE A., PNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y
SHAH, JAY N., DO	OPPE	Gastro	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
DEFOREST, PATRICIA K., DO	OPPE	Pedi	Pedi	PROV	03/20 - 11/20	✓			Y	Y
JONES, WOODSON S., MD	OPPE	Pedi	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
LUBRIN, FLORISA MARIE B., MD	OPPE	Pedi	Pedi	PROV	03/20 - 11/20	✓			Y	Y
Medellin, Glen A., MD	OPPE	Pedi	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
NOLAN JR., ROBERT J., MD	OPPE	Pedi	Pedi	COURTESY	03/20 - 11/20	✓			Y	Y
VAN RAMSHORST, RYAN D., MD	OPPE	Pedi	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
VANDERMEER, RACHEL J., MD	OPPE	Pedi	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y
WOOD, PAMELA R., MD	OPPE	Pedi	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y

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WU, WISDEEN V., DO	OPPE	Pedi	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
ROEDER, ELIZABETH R., MD	OPPE	Genetics	Pedi	COURTESY	03/20 - 11/20	√			Y	Y	
ECKRICH, MICHAEL J., MD	OPPE	Hema-Onc	Pedi	PROV	03/20 - 11/20	√			Y	Y	
KALLBERG, JEFFREY L., PT	OPPE	Clinical Assoc	Pedi	AHP	03/20 - 11/20	√			Y	Y	
AGUILAR, CHRISTINE, RA	OPPE	Research Assoc	Pedi	AHP	03/20 - 11/20	√			Y	Y	
AMERSON, PATRICIA A., PNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	√			Y	Y	
Assanasen, Chatchawin, MD	OPPE	Hema-Onc	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
AUNE, GREGORY J., MD	OPPE	Hema-Onc	Pedi	COURTESY	03/20 - 11/20	√			Y	Y	
DOULTON, DONNA M., RN	OPPE	Clinical Assoc	Pedi	AHP	03/20 - 11/20	√			Y	Y	
EMBRY, LEANNE M., PHD	OPPE	Hema-Onc	Pedi	AFFILIATE	03/20 - 11/20	√			Y	Y	
FREI-JONES, MELISSA J., MD	OPPE	Hema-Onc	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
GRIMES, ALLISON C., MD	OPPE	Hema-Onc	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
GURUNG, MEERA, BS, RA	OPPE	Research Assoc	Pedi	AHP	03/20 - 11/20	√			Y	Y	
HERNANDEZ, LIZZA B., PNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	√			Y	Y	
LANGVIN, ANNE-MARIE, MD	OPPE	Hema-Onc	Pedi	COURTESY	03/20 - 11/20	√			Y	Y	
MADDEN, LISA M., MD	OPPE	Hema-Onc	Pedi	PROV	03/20 - 11/20	√			Y	Y	
MAIDA, DEANNA M., MD	OPPE	Hema-Onc	Pedi	PROV	03/20 - 11/20	√			Y	Y	
PEREZ PRADO, LUZ N., RA	OPPE	Research Assoc	Pedi	AHP	03/20 - 11/20	√			Y	Y	
REYES, RAQUEL F., RA	OPPE	Research Assoc	Pedi	AHP	03/20 - 11/20	√			Y	Y	
ROBINSON, KRYSTAL D., PSYD	OPPE	Hema-Onc	Pedi	AFFILIATE	03/20 - 11/20	√			Y	Y	
SHAH, SHAFQAT, MD	OPPE	Hema-Onc	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
SILVA, LETICIA M., LCSW	OPPE	Clinical Assoc	Pedi	AHP	03/20 - 11/20	√			Y	Y	
SUGALSKI, AARON J., DO	OPPE	Hema-Onc	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
TATE, DEZARAE N., RN	OPPE	Clinical Assoc	Pedi	AHP	03/20 - 11/20	√			Y	Y	
TOMLINSON, GAIL E., MD	OPPE	Hema-Onc	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
BROOKS, EDWARD G., MD	OPPE	Immuno & Inf. Disease	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
Infante, Anthony J., MD	OPPE	Immuno & Inf. Disease	Pedi	COURTESY	03/20 - 11/20	√			Y	Y	
Fernandez Falcon, Maria F., MD	OPPE	Infectious	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
ARANDES, MICHELLE M., MD	OPPE	Inpatient	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
Courand, Jon A., MD	OPPE	Inpatient	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
GARDNER, HEATHER M., DO	OPPE	Inpatient	Pedi	ACTIVE	03/20 - 11/20	√			Y	Y	
HERNANDEZ, REBECCA I., MD	OPPE	Inpatient	Pedi	PROV	03/20 - 11/20	√			Y	Y	
KUBES, SARAH E., PHARMD	OPPE	Inpatient	Pedi	AFFILIATE	03/20 - 11/20	√			Y	Y	
PEARSON, RACHEL M., MD, PHD	OPPE	Inpatient	Pedi	PROV	03/20 - 11/20	√			Y	Y	

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PERLMAN, JEREMY S., MD	OPPE	Inpatient	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
REEVES, STEPHANIE L., DO	OPPE	Inpatient	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
SHERBURNE, KELSEY K., MD	OPPE	Inpatient	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
SVATEK, MANDIE A., MD	OPPE	Inpatient	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
TOM, DINA M., MD	OPPE	Inpatient	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
ANZUETO GUERRA, DIANA G., RA	OPPE	Research Assoc	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
BLANCO, CYNTHIA L., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
CANTEY IV, JOSEPH B., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
CARRANZA, ROSA I., NNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
DAGGETT, KERI L., NNP	OPPE	APN	Pedi	ANP	03/20 - 11/20	✓			Y	Y	
GARCIA, SHAROL K., RA	OPPE	Research Assoc	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
GONG, ALICE K., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
Grant, Adela A., NNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
GRAW, JASMINE R., PNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
HERNANDEZ, ANTONIO J., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
JONATCHICK, DOLORES A., NNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
JOSEPH, ALICE, NNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
LEAL, CHERYL L., NNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
McCurnin, Donald C., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
MOREIRA, ALVARO G., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
ODOM, MICHAEL W., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
PALARCZYK, JENNIFER L., DO	OPPE	Neona	Pedi	PROV	03/20 - 11/20	✓			Y	Y	
PETERSHACK, JEAN A., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
QUINN, AMY R., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
RAMAMURTHY, RAJAM S., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
RETTIG, VERONICA R., NNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
SANDATE, IRENE G., NNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
Seidner, Steven R., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
STAVINOHA, SAMANTHA A., NNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
STRIBLEY, RICHARD F., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
VASQUEZ, MARGARITA M., MD	OPPE	Neona	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
WINTER, CAITLYN A., RA	OPPE	Research Assoc	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
WINTER, LAURYN A., RA	OPPE	Research Assoc	Pedi	AHP	03/20 - 11/20	✓			Y	Y	
Arar, Mazen Y., MD	OPPE	Nephrology	Pedi	COURTESY	03/20 - 11/20	✓			Y	Y	
RANCH, DANIEL, MD	OPPE	Nephrology	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
Siddique, Khurram, MD	OPPE	Nephrology	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
YAMAGUCHI, IKUYO, MD	OPPE	Nephrology	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	
ATKINSON, SIDNEY W., MD	OPPE	Neuro	Pedi	ACTIVE	03/20 - 11/20	✓			Y	Y	

PROFESSIONAL PERFORMANCE EVALUATION REPORT

DECEMBER 2020

AVERILL, KELLY A., MD	OPPE	Neuro	Pedi	ACTIVE	03/20 - 11/20	√				Y	Y
Gross, Sheldon G., MD	OPPE	Neuro	Pedi	COURTESY	03/20 - 11/20	√				Y	Y
LEARY, LINDA D., MD	OPPE	Neuro	Pedi	ACTIVE	03/20 - 11/20	√				Y	Y
BENAVENTE, KIMBERLY S., MD	OPPE	Psychiatry	Psychiatry	PROV	03/20 - 11/20	√				Y	Y
CORDES, JEFFREY A., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√				Y	Y
DEL RIO, CHRISTINA, LPC	OPPE	Clinical Assoc	Psychiatry	AHP	03/20 - 11/20	√				Y	Y
HERNANDEZ, VALERIE M., LPC	OPPE	Clinical Assoc	Psychiatry	AHP	03/20 - 11/20	√				Y	Y
KANZLER, KATHRYN E., PSYD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√				Y	Y
KILPELA, LISA M., PHD	OPPE	Psychiatry	Psychiatry	AFFILIATE	03/20 - 11/20	√				Y	Y
MCMULLEN, KATHERINE R., FNP	OPPE	APN	Psychiatry	AHP	03/20 - 11/20	√				Y	Y
ORNELAS LOZANO, ABBY, MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√				Y	Y
ROACHE, JOHN D., PHD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√				Y	Y
ROBLES-RAMAMURTHY, BARBARA F., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√				Y	Y
Schillerstrom, Jason E., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√				Y	Y
SCHILLERSTROM, TRACY L., MD	OPPE	Psychiatry	Psychiatry	ACTIVE	03/20 - 11/20	√				Y	Y
Valdez, Bertha B., LCSW	OPPE	Clinical Assoc	Psychiatry	AHP	03/20 - 11/20	√				Y	Y
Dudley, Emiko N., PNP, NP	OPPE	APN	Pedi	AHP	03/20 - 11/20	√				Y	Y
GUAJARDO, JESUS R., MD	OPPE	Pulmonary	Pedi	COURTESY	03/20 - 11/20	√				Y	Y
BUI, TRANG N., MD	OPPE	Pulmonary	Pedi	PROV	03/20 - 11/20	√				Y	Y
DENVER, STACEY D., FNP	OPPE	APN	Pedi	AHP	03/20 - 11/20	√				Y	Y
WILLEY-COURAND, DONNA B., MD	OPPE	Pulmonary	Pedi	ACTIVE	03/20 - 11/20	√				Y	Y

The above listed Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.



Mark T. Nadeau, MD
Chairman, Credentials Committee

12/14/2020

Date



Christopher Copeland
Executive Director, Professional Staff Services

12/15/2020

Date

**PROFESSIONAL PERFORMANCE EVALUATION REPORT
DECEMBER 2020**



University Health System
Surgery Center – Medical Center

Recommendations:

1. Satisfactory Completion no concerns or trends have been identified that would warrant further action.
2. Issues exist that require a focused professional practice evaluation.
3. Zero performance of privilege. Focused review when privilege is performed.

Name	Review Type	Spec	Dept	Status	Review Period	RECOMMENDATIONS			Credentials Committee Review	Executive Review	Comments
						1	2	3	Y - Yes	Y - Yes	
MEDICAL STAFF											
ALAS, ALEXANDRIAH N., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
BOST, JAMES E., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
BOYD, ANGELA R., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
CONWAY, DEBORAH L., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
DAVID, ROCHELLE M., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
FALCON, CARLOS E., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
GOLDRICK, KATHRYN M., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
IRELAND, KAYLA E., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
LOEFFEL, ILANNA D., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
LOZANO, ALEJANDRO, MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
MANKUS, ERIN B., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
MARTIN, CAITLIN E., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
MUNOZ, JESSIAN L., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
PAGE-RAMSEY, SARAH M., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
PAINE, JAMES M., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
RAMSEY, PATRICK S., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
Schenken, Robert S., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
ATKINSON, SIDNEY W., MD	OPPE	Neurology	Pediatric	ACTIVE	03/20 - 11/20	✓			Y	Y	
BASLER, JOSEPH W., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
BAUMGARTNER, TIMOTHY S., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
BOTROS-BREY, SYLVIA M., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
Chapman, Monica E., PA-C	OPPE	PA	Urology	AHP	03/20 - 11/20	✓			Y	Y	

PROFESSIONAL PERFORMANCE EVALUATION REPORT

DECEMBER 2020

GOETZ, JESSICA T., DO	OPPE	Urology	Urology	PROV	03/20 - 11/20	✓			Y	Y
Hernandez, Javier, MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
KAUSHIK, DHARAM, MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
KENDRICK, KERRI A., PA-C	OPPE	PA	Urology	AHP	03/20 - 11/20	✓			Y	Y
KRAUS, STEPHEN R., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
LISS, MICHAEL A., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
Mansour Elkenany, Ahmed M., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
MILLER, EUGENIA M., PA	OPPE	PA	Urology	AHP	03/20 - 11/20	✓			Y	Y
Murphy, Madison A., PA-C	OPPE	PA	Urology	AHP	03/20 - 11/20	✓			Y	Y
Pruthi, Deepak K., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
RODRIGUEZ, RONALD, MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
ROZANSKI, THOMAS A., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
SEPULVEDA, RENE A., MD	OPPE	Urology	Urology	PROV	03/20 - 11/20	✓			Y	Y
SVATEK, ROBERT S., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y
TSENG, TIMOTHY Y., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y

The above listed Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.


 Lee Carlisle, MD
 Medical Director, UHS Surgery Centers

1/20/2021
 Date


 Christopher Copeland
 Executive Director, Professional Staff Services

1/20/2021
 Date

**FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT
SURGERY CENTER MARC**



University Health System
Surgery Center – Medical Center

EVALUATION QUESTIONIER

1. Did the practitioner demonstrate professional ethics and clinical competence?
2. Was this practitioners operating technique adequate and was competence evident?
3. Did this practitioner cooperate with colleagues, nurses and other hopsital staff?
4. Did this practitioner provide care for patients at a professional level of quality and efficiency?
5. Did this practitioner abide by the Medical-Dental Staff Bylaws and by all other standards, policies, rules and regulations of the University Health System?
6. Are you aware of any health problems that could interfere with patient care?
7. Are you aware of any pateint/staff complaints?
8. Are you aware of any peer review(s) conducted within the last 12 months?

DECEMBER 2020

Name	Spec	Dept	Status	Review Period	Review Type	EVALUATIONS								Credentials Committee Review	Executive Review	Initial Appointment/Additional Privileges
						1	2	3	4	5	6	7	8	Y - Yes	Y - Yes	
Kitano, Mio, MD	Surgery	Surgery	Active	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Pillai, Ganesh M., CRNA	CRNA	Anes	AHP	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Echavarria, Juan F., MD	Gastro	Medicine	Prov	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Hubbard, Hopeth, MD	Gastro	Medicine	Prov	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Wright, Randy, MD	Gastro	Medicine	Prov	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment

The above listed Focused Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

 for Dr. Carlisle
 Lee Carlisle, MD
 Medical Director, UHS Surgery Centers
 Date 1/20/2021


 Christopher Copeland
 Executive Director, Professional Staff Services
 Date 1/20/2021

FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT

 University Health System						EVALUATION QUESTIONIER											
DECEMBER 2020						1. Did the practitioner demonstrate professional ethics and clinical competence?											
						2. Was this practitioners operating technique adequate and was competence evident?											
						3. Did this practitioner cooperate with colleagues, nurses and other hospital staff?											
						4. Did this practitioner provide care for patients at a professional level of quality and efficiency?											
						5. Did this practitioner abide by the Medical-Dental Staff Bylaws and by all other standards, policies, rules and regulations of the University Health System?											
						6. Are you aware of any health problems that could interfere with patient care?											
						7. Are you aware of any pateint/staff complaints?											
						8. Are you aware of any peer review(s) conducted within the last 12 months?											
Name	Spec	Dept	Status	Review Period	Review Type	EVALUATIONS								Credentials Committee Review	Executive Review	Initial Appointment/ Additional Privilege	
						1	2	3	4	5	6	7	8	Y - Yes	Y - Yes		
MEDICAL STAFF																	
Dengler, Bradley A., MD	Neuro	Neuro	Prov	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment	
Hernandez, Rose A., FNP	FNP	Neuro	AHP	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment	
Madan, Pankaj, MD	Cardio	Medi	Prov	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment	
Mahadevan, Daruka, MD, PHD	Hema	Medi	Prov	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment	
Merovci, Aurora, MPH, RA	RA	Medi	AHP	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment	
Morris, Kelsey N., RA	RA	Medi	AHP	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment	
Pillai, Ganesh M., CRNA	CRNA	Anes	AHP	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment	
Reynero, Erick, RA, BS	RA	FC Medi	AHP	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment	
Verduzco-Gutierrez, Monica, MD	Rehab	Rehab Medi	Prov	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment	
Walsh, Rachel M., PA	PA	Neuro	AHP	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment	
Bhavaraju-Sanka, Ratna K., MD	Neuro	Neuro	Active	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Occipital Nerve Blocks	
Jones, Woodson S., MD	Pedi	Pedi	Active	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Circumcision	

FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT

Katz, Elijah J., MD	Emerg Medi	Emerg Medi	Active	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Special Emergency Medicine Privileges: Adnexal evaluation; Testicular evaluation; Bowel Evaluation; ENT evaluation; Regional Anesthesia; Advanced ECHO evaluation
Svatek, Mandie A., MD	Inpat	Pedi	Active	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Tympanometry and audiometry

The above listed Focused Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

Mark T. Nadeau MD

Mark T. Nadeau, MD Date
 Chairman, Credentials Committee 12/14/2020

[Signature]

Christopher Copeland Date
 Executive Director, Professional Staff Services 12/15/2020

**FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT
SURGERY CENTER ROBERT B. GREEN**



University Health System
Surgery Center – Robert B. Green Campus

EVALUATION QUESTIONIER

1. Did the practitioner demonstrate professional ethics and clinical competence?
2. Was this practitioners operating technique adequate and was competence evident?
3. Did this practitioner cooperate with colleagues, nurses and other hopsital staff?
4. Did this practitioner provide care for patients at a professional level of quality and efficiency?
5. Did this practitioner abide by the Medical-Dental Staff Bylaws and by all other standards, policies, rules and regulations of the University Health System?
6. Are you aware of any health problems that could interfere with patient care?
7. Are you aware of any pateint/staff complaints?
8. Are you aware of any peer review(s) conducted within the last 12 months?

DECEMBER 2020

Name	Spec	Dept	Status	Review Period	Review Type	EVALUATIONS								Credentials Committee Review	Executive Review	Initial Appointment/ Additional Privileges
						1	2	3	4	5	6	7	8	Y - Yes	Y - Yes	
Pillai, Ganesh M., CRNA	CRNA	Anes	AHP	5/31/20 - 11/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment

The above listed Focused Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

 for Dr. Carlisle (1/20/21)
 Lee Carlisle, MD
 Medical Director, UHS Surgery Centers
 Date


 Christopher Copeland
 Executive Director, Professional Staff Services
 Date 1/20/2021

**PROFESSIONAL PERFORMANCE EVALUATION REPORT
DECEMBER 2020**



Recommendations:

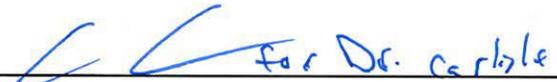
1. Satisfactory Completion no concerns or trends have been identified that would warrant further action.
2. Issues exist that require a focused professional practice evaluation.
3. Zero performance of privilege. Focused review when privilege is performed.

Name	Review Type	Spec	Dept	Status	Review Period	RECOMMENDATIONS			Credentials Committee Review	Executive Review	Comments
						1	2	3	Y - Yes	Y - Yes	
MEDICAL STAFF											
ALAS, ALEXANDRIAH N., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
BOST, JAMES E., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
BOYD, ANGELA R., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
CONWAY, DEBORAH L., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
DAVID, ROCHELLE M., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
FALCON, CARLOS E., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
GOLDRICK, KATHRYN M., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
IRELAND, KAYLA E., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
LOEFFEL, ILANNA D., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
LOZANO, ALEJANDRO, MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
MANKUS, ERIN B., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
MARTIN, CAITLIN E., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
MUNOZ, JESSIAN L., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
PAGE-RAMSEY, SARAH M., MD	OPPE	OB/Gyn	OB/Gyn	PROV	02/20 - 10/20	✓			Y	Y	
PAINE, JAMES M., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
RAMSEY, PATRICK S., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
Schenken, Robert S., MD	OPPE	OB/Gyn	OB/Gyn	ACTIVE	02/20 - 10/20	✓			Y	Y	
BASLER, JOSEPH W., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
BAUMGARTNER, TIMOTHY S., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
BOTROS-BREY, SYLVIA M., MD	OPPE	Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
CHAPMAN, MONICA E., PA-C	OPPE	PA	Urology	AHP	03/20 - 11/20	✓			Y	Y	
GOETZ, JESSICA T., DO	OPPE	Urology	Urology	PROV	03/20 - 11/20	✓			Y	Y	

**PROFESSIONAL PERFORMANCE EVALUATION REPORT
DECEMBER 2020**

HERNANDEZ, JAVIER, MD		Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
KAUSHIK, DHARAM, MD		Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
KENDRICK, KERRI A., PA-C		PA	Urology	AHP	03/20 - 11/20	✓			Y	Y	
KRAUS, STEPHEN R., MD		Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
LISS, MICHAEL A., MD		Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
MANSOUR ELKENANY, AHMED M., MD		Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
MILLER, EUGENIA M., PA		PA	Urology	AHP	03/20 - 11/20	✓			Y	Y	
MURPHY, MADISON A., PA-C		PA	Urology	AHP	03/20 - 11/20	✓			Y	Y	
PRUTHI, DEEPAK K., MD		Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
RODRIGUEZ, RONALD, MD		Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
ROZANSKI, THOMAS A., MD		Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
SEPULVEDA, RENE A., MD		Urology	Urology	PROV	03/20 - 11/20	✓			Y	Y	
SVATEK, ROBERT S., MD		Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
TSENG, TIMOTHY Y., MD		Urology	Urology	ACTIVE	03/20 - 11/20	✓			Y	Y	
BARRAGAN, MYRIAM S., MD		Gastro	Pediatrics	PROV	03/20 - 11/20	✓			Y	Y	
MITTALL, NAVEEN K., MD		Gastro	Pediatrics	ACTIVE	03/20 - 11/20	✓			Y	Y	
SHAH, JAY N., DO		Gastro	Pediatrics	ACTIVE	03/20 - 11/20	✓			Y	Y	
ATKINSON, SIDNEY W., MD		Neurology	Pediatrics	ACTIVE	03/20 - 11/20	✓			Y	Y	
GUAJARDO, JESUS R., MD		Pulmonary	Pediatrics	ACTIVE	03/20 - 11/20	✓			Y	Y	

The above listed Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.


 Lee Carlisle, MD
 Medical Director, UHS Surgery Centers

1/20/2021
 Date


 Christopher Copeland
 Executive Director, Professional Staff Services

1/20/2021
 Date



**DELINEATION OF CLINICAL PRIVILEGES
INTERNAL MEDICINE - PULMONARY**

NAME: _____

Education: MD or DO

Minimal formal training: Successful completion of an ACGME or AOA accredited residency in Internal Medicine followed by board certification by the American Board of Internal Medicine, or equivalent, within 4 years of initial appointment.

- Initial Appointment - Required previous experience:** The successful applicant must provide supporting documentation demonstrating an active practice, reflective of the scope of privileges requested, during the past 12 months or successful completion of an accredited residency in the past 12 months.
- Reappointment - Required previous experience:** Demonstrated current competence and evidence of an active practice for the past 24 months.



- REFER & FOLLOW Core Privileges:** Perform the preadmission and history and physical, refers patient to the hospital, order noninvasive outpatient diagnostic tests and services, visit patients in the hospital, review medical records, consult with attending physicians, and observe diagnostic or surgical procedures with the approval of the attending physician or surgeon.
- INTERNAL MEDICINE Core Privileges:** Admit, evaluate, diagnose, treat and provide consultation to adolescent and adult patients (Dermatology may treat patients of all ages) with common and complex illnesses, diseases, and functional disorders of the circulatory, respiratory, endocrine, metabolic, musculoskeletal, hematopoietic, gastroenteric and genitourinary systems.
- Basic Internal Medicine Core Procedures:** *This is not intended to be an all-encompassing procedures list. If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date.*

Abdominal paracentesis
Arthrocentesis and joint injection
Drawing of arterial blood
Excision of skin and subcutaneous tumors, nodules, and lesions
Incision and drainage of abscesses
Insertion and management of central venous catheters and arterial lines
Interpretation of EKGs
Lumbar Puncture
Management of burns, superficial and partial thickness



**DELINEATION OF CLINICAL PRIVILEGES
INTERNAL MEDICINE - PULMONARY**

Nasogastric Tube Insertion and Gastric Lavage
 Parenteral Hyperalimentation
 Performance of simple skin biopsy
 Peripheral Nerve Blocks
 Placement of anterior and posterior nasal hemostatic packing
 Placement of peripheral venous line
 Removal of nonpenetrating foreign body from the eye, nose, or ear
 Thoracentesis
 Minimal Sedation (Anxiolysis) – a drug-induced state during which patients respond normally to verbal commands. Although cognitive function and coordination may be impaired, ventilatory and cardiovascular functions are unaffected.

SPECIAL INTERNAL MEDICINE PROCEDURES: The following procedures require special training and are not considered part of basic privileges, if applicant wishes to have any of the following they must meet established minimal threshold criteria (**please mark the privileges you are requesting and provide supporting documentation**):

REQUESTED	PRIVILEGE	CREDENTIALING CRITERIA
	Moderate to Deep Sedation/Analgesia	For Moderate to Deep Sedation/Analgesia privileges an applicant must provide the following: 1. Current Age Appropriate Life Support card of: ➤ ACLS / ATLS/ PALS /NRP, AND 2. Successful completion of the UHS Sedation Module
	Exercise Tolerance Testing	Initial Privileges: Successful completion of an ACGME or AOA accredited residency in internal medicine that included a minimum of four (4) weeks or the equivalent of training in the supervision and interpretation of exercise testing and evidence that the training included participation in at least fifty (50) exercise procedures; AND demonstrated current competence and evidence of the performance of at least twenty-five (25) exercise tests in the past 12 months or completion of training in the past 12 months. Reappointment: Demonstrated current competence and evidence of the performance of at least fifty (50) exercise tests in the past 24 months.
	Ventilator Management (not complex including CPAP – up to 36 hours)	Initial Privileges: For ventilator cases not categorized as complex (up to 36 hours), successful completion of an ACMGE or AOA accredited post graduate training program that provided the necessary cognitive and technical skills (basic training) for ventilator management not categorized as complex; AND demonstrated current competence and evidence of the management of at least five (5) mechanical ventilator cases (e.g., not complex) in the past 12 months or completion of training in the past 12 months.



**DELINEATION OF CLINICAL PRIVILEGES
INTERNAL MEDICINE - PULMONARY**

		Reappointment: Demonstrated current competence and evidence of the management of at least five (5) mechanical ventilator cases (e.g., not complex) in the past 24 months.
	Insertion and Management of Pulmonary Artery Catheter (PAC)	<p>Initial Privileges: Successful completion of an ACGME or AOA accredited post graduate training program that included training in pulmonary artery catheter placement or completion of a hands-on CME course; AND demonstrated current competence and evidence of the performance (as the primary operator) of at least five (5) PAC's in the past 12 months or completion of training in the past 12 months.</p> <p>Reappointment: Demonstrated current competence and evidence of the performance (as the primary operator) of at least five (5) PACs in the past 24 months.</p>

PULMONARY

Minimal formal training: Successful completion of an ACGME or AOA accredited residency in Internal Medicine and completion of an approved fellowship in Pulmonary. Demonstrate current competence and evidence of an active practice in Pulmonary for the past 12 months or completion of training in the last 12 months.

PULMONARY MEDICINE / CRITICAL CARE Core Procedures: To include the core privileges in Internal Medicine plus the following. *This is not intended to be an all-encompassing procedures list. If you wish to exclude any procedures, please strike through the procedures that you do not wish to request and then initial and date.*

- Lumbar puncture
- Arterial Line Placement (Radial artery)
- Arthrocentesis and Synovial Fluid Crystallography
- Pacemaker Insertion (Temporary) Transvenous, External
- Temporary Hemodialysis Catheter Insertion
- Bronchoscopy-Fiberoptic
- Transbronchial Fine Needle Aspiration
- Transbronchial Biopsy
- Trans bronchial and endobronchial brush
- Lung biopsy
- Pleural biopsy
- Mecholyl challenge
- Inhalation allergen challenge
- Rhinocopy
- Exercise challenge testing



**DELINEATION OF CLINICAL PRIVILEGES
INTERNAL MEDICINE - PULMONARY**

- Intravenous (IV) Immunoglobulin Administration
- Intra-Articular/Soft Tissue Injection
- Bursla Injection
- Joint Aspiration Diagnostic
- Tube Thoracostomy
- Cardiopulmonary Metabolic Exercise Testing
- Soft Tissue/Bone Needle Biopsy
- Arterial Catheter Placement
- Percutaneous Needle Aspiration/Biopsy/(Lung, Lymph Node, Skin)
- Ultrasound directed Central Catheter Placement and Thoracentesis
- Nuclear Scan Directed Needle Aspiration (Bone lesions)
- Pleurodesis (Talc, Chemical)
- Histamine challenge
- Tracheal intubation (oral, nasal, laryngoscopic, fiberoptic)
- Emergent Cricithroidectomy (needle or surgical)
- Neuromuscular blocking drug use
- Fluoroscopy
- Critical care focused ultrasound
- Endobronchial ultrasound
- Percutaneous tracheostomy
- Swan Ganz Catheterization
- Chest Tube Placement
- Mechanical Ventilator Management
- Indwelling pleural catheter placement (Pleurex catheter)
- Point of Care Ultrasound of lung, heart, abdomen, and veins
- Endobronchial ultrasound with mediastinal node biopsy

SPECIAL REQUEST FOR PULMONARY MEDICINE/CRITICAL CARE: The following procedures require special training and are not considered part of the basic privileges. If the applicant wishes to have any of the following they must meet established minimal threshold criteria.

PRIVILEGE REQUESTED	PRIVILEGE	CREDENTIALING CRITERIA
	Fluoroscopy	<ol style="list-style-type: none"> 1. 8 hours of Category I CMEU credit on radiation safety awareness training through an accredited program. 2. 1 Hour Fluoroscopic machine training demonstrated use of machine & radiation safety practices. <ol style="list-style-type: none"> a) Provided by a Licensed medical physicist, or b) Physician trained by a radiologist or licensed medical physicist (please note that if this one occurs then there needs to be a specific audit trail back to the trainer physician's training)



**DELINEATION OF CLINICAL PRIVILEGES
INTERNAL MEDICINE - PULMONARY**

	<p>Moderate to Deep Sedation/Analgesia</p>	<p>An applicant must provide the following:</p> <p>Current Age Appropriate Life Support card of:</p> <ul style="list-style-type: none"> ➤ ACLS / ATLS/ PALS /NRP, and <p>Successful completion of the UHS Sedation Module</p>
	<p>Critical Care Transesophageal Echocardiography (TEE) – Used during codes or other emergent ICU cases</p>	<p>Initial: Applicant must provide the following:</p> <ol style="list-style-type: none"> 1. A letter from training program director attesting to the successful completion of training in TEE to include the performance of five (5) TEE cases; OR 2. Documentation of twenty (20) hours of Category I CME specific to TEE and ten (10) supervised cases by a proctor holding TEE privileges, OR 3. A letter from training program director from another department of the current facility privileged or from another facility where the applicant currently holds TEE privileges attesting to his/her current competence in TEE and documentation of ten (10) cases in the past two (2) years. <p>Reappointment: The applicant must provide documentation of five (5) TEE cases with acceptable outcomes in the past 24 months based on the results of ongoing professional practice evaluation and outcomes.</p>
	<p>Extracorporeal Membrane Oxygenation (ECMO)</p>	<p>Initial:</p> <ol style="list-style-type: none"> 1. Successful completion of an ACGME or AOA-accredited residency in Pediatrics, Emergency Medicine, Internal Medicine, or Surgery and a fellowship in Pediatric or Adult Critical Care Medicine, Cardiology, or Trauma Surgery; AND <ul style="list-style-type: none"> • Evidence of ECMO training by completion of a residency or fellowship that provided ECMO support accompanied by a letter from the Training Program Director attesting to ECMO competencies achieved during training; OR • Documentation of completion of an ECMO training course developed in accordance with the Extracorporeal Life Support Organization (ELSO) guidelines 2. Evidence of continued ECMO experience based on case log/supporting documentation of patient management of two (2) patients within the last 12 months.



**DELINEATION OF CLINICAL PRIVILEGES
INTERNAL MEDICINE - PULMONARY**

		<p><u>Reappointment:</u></p> <ul style="list-style-type: none"> • Evidence of continued ECMO experience based on documentation of patient management of four (4) patients within the last 24 months; OR • Requires approval from the ECMO and Advanced Technologies Medical Director as appropriate for reappointment.
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EMERGENCY PRIVILEGES

In the case of an emergency, any practitioner, to the degree permitted by his/her license and regardless of department, staff status or clinical privileges, shall be permitted to do, and be assisted by hospital personnel in doing everything possible to save the life of a patient or to save a patient from serious harm. An “emergency” is defined as a condition in which serious or permanent harm would result to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.

ACKNOWLEDGEMENT OF PRACTITIONER

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at University Hospital, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation, and in such situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

Applicant’s Signature

Date

Print Name:

DEPARTMENT CHAIR RECOMMENDATION

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend *(Please provide explanation under comments.)*



**DELINEATION OF CLINICAL PRIVILEGES
INTERNAL MEDICINE - PULMONARY**

Privilege	Condition/modification/explanation

Comments: _____

Division Head Signature

Date

Print Name:

Department Chair Signature

Date

Print Name:



DELINEATION OF CLINICAL PRIVILEGES
RADIATION ONCOLOGY

NAME: _____

Basic Education: MD or DO

Minimum Formal Training: Successful completion of **ACGME or AOA accredited** approved residency training program in Radiation Oncology **followed by** board certification by the American Board of Radiation Oncology, or equivalent, within **24 months** ~~5-years~~ of initial appointment.

- Initial Application – Required current experience:** The successful applicant must provide supporting documentation demonstrating an active practice of Radiation Oncology (unless residency training has been completed within the past five years).
- Reappointment – Required previous experience:** Demonstrate current competence and an adequate volume of experience with acceptable results, reflective of the scope of privileges requested, for the past 24 months.
 - 1) MD or DO
 - 2) Successful completion of approved residency training program in radiation oncology
 - 3) Supporting documentation demonstrating active practice of radiation oncology
— (if residency training completed more than five years ago)
 - 4) Board certification by the American Board of Radiation Oncology, or equivalent, within
— 4 years of initial appointment

~~**Basic Privileges for Provisional, Active, Courtesy and Affiliate in Radiation Oncology:**~~

- RADIATION ONCOLOGY Core Privileges:** Able to admit, work up, diagnose and provide treatment or consultative and evaluation including interpretation of tumor localization studies followed by comprehensive work-up and treatment of patients with cancer and related disorders to patients of all ages.

~~**Basic Procedures**~~

Basic Radiation Oncology Core Procedure:

- ~~Minimal Sedation (Anxiolysis) — a drug-induced state during which patients respond normally to verbal commands. Although cognitive function and coordination may be impaired, ventilator and cardiovascular functions are unaffected.~~
- Fluroscopy
- Prescription and administration of oral or intravenous drugs and medicine related to cancer supportive care
- Unsealed radionuclide therapy
- Intracavitary brachytherapy

SPECIAL PROCEDURES IN RADIATION ONCOLOGY: The following procedures require special training and are not considered part of the basic privileges. If the applicant wishes to have any of the following they must meet established minimal threshold criteria.



**DELINEATION OF CLINICAL PRIVILEGES
RADIATION ONCOLOGY**

PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
Moderate to Deep Sedation/Analgesia	<p>Initial / Reappointment</p> <p>For Moderate to Deep Sedation/Analgesia privileges an applicant must provide the following:</p> <ul style="list-style-type: none"> ➤ Current Age Appropriate Life Support card of: <ul style="list-style-type: none"> • ACLS / ATLS/ PALS /NRP, and ➤ Successful completion of the UHS Sedation Module 	
Interstitial brachytherapy (permanent or temporary implants)	<p>Initial Privileges: The applicant must have board certification or active participation in either Radiation Oncology or evidence of one of the following:</p> <ol style="list-style-type: none"> 1. Cases performed during residency training (must submit log documentation showing involvement of at least four (4) cases; OR 2. Documentation of equivalent interstitial brachytherapy experience documented in a letter from the service chief from prior institution; OR 3. 11 hours of Accreditation Council for Continuing Medical Education (ACGME) accredited CME and observation of specialty brachytherapy training course within the last 2 years. <p>Reappointment: Minimum two (2) cases or in-service in the past twenty-four hour months.</p>	
Intra-operative radiation therapy	<p>Initial Privileges: The applicant must have board certification or active participation in either Radiation Oncology or evidence of one of the following:</p> <ol style="list-style-type: none"> 1. Six (6) cases during residency (must submit log documentation; OR 2. If not trained in residency or prior experience from another institution, provider required to observe (2) cases and be observed for four (4) cases. <p>Reappointment: Minimum two (2) cases or in-service in the past twenty-four hour months.</p>	

EMERGENCY PRIVILEGES

In the case of an emergency, any practitioner, to the degree permitted by his/her license and regardless of department, staff status or clinical privileges, shall be permitted to do, and be assisted by hospital personnel in doing everything possible to save the life of a patient or to save a patient from serious harm. An “emergency” is defined as a condition in which serious or permanent harm would result to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.



DELINEATION OF CLINICAL PRIVILEGES
RADIATION ONCOLOGY

ACKNOWLEDGEMENT OF PRACTITIONER

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at University Hospital, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation, and in such situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

Applicant's Signature

Date

Print Name

DEPARTMENT CHAIR RECOMMENDATION

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend (Please provide explanation under comments.)

Privilege	Condition/modification/explanation

Comments:

Department Chair Signature

Date



**DELINEATION OF CLINICAL PRIVILEGES
RADIATION ONCOLOGY**

Print Name

FOR MEDICAL STAFF USE ONLY

~~The clinical privileges were reviewed, approved and documented in the meeting minutes of:~~

~~Credential Committee _____ Date _____~~

~~Executive Committee _____ Date _____~~

~~Board of Managers _____ Date _____~~



AMBULATORY SURGICAL CENTER – **MEDICAL CENTER**

**DELINEATION OF CLINICAL PRIVILEGES
RADIATION ONCOLOGY**

NAME: _____

Minimal Formal Training Required:

- 1) MD or DO
 - 2) Successful completion of an approved ACGME or AOA residency training program in Radiation Oncology.
 - 3) Board certification by the American Board of Radiation Oncology, or equivalent, within 4 years of initial appointment
- Initial Appointment - Required previous experience:** The successful applicant must provide documentation demonstrating an active practice, reflective of the scope of privileges requested, during the past 12 months unless residency completed within the last 12 months.
- Reappointment - Required previous experience:** Provide supporting documentation demonstrating an active practice, reflective of the scope of privileges requested, for the past 24 months.

<PLEASE CHECK APPROPRIATE BOXES FOR PRIVILEGES BEING REQUEST>

- Prescriptive and administration of oral or intravenous drugs and medicine related to cancer supportive care
- Unsealed radionuclide therapy
- Intracavitary brachytherapy
- ~~Anesthesia, local~~
- ~~Conscious Sedation (attach ACLS)~~
- ~~Prostate Brachytherapy-Interstitial Placement of Prostate Seeds with possible Cystoscopy~~

***The University Health System Laser Safety Manual requires all Personnel performing laser protocols using Class 3B and Class 4 lasers receive initial training and refresher training every two years.**

SPECIAL PROCEDURES IN RADIATION ONCOLOGY: The following procedures require special training and are not considered part of the basic privileges. If the applicant wishes to have any of the following they must meet established minimal threshold criteria.

PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
Moderate to Deep Sedation/Analgesia	Initial / Reappointment For Moderate to Deep Sedation/Analgesia privileges an applicant must provide the following:	



AMBULATORY SURGICAL CENTER – **MEDICAL CENTER**

**DELINEATION OF CLINICAL PRIVILEGES
RADIATION ONCOLOGY**

	<p>➤ Current Age Appropriate Life Support card of:</p> <ul style="list-style-type: none"> • ACLS / ATLS/ PALS /NRP, and <p>Successful completion of the UHS Sedation Module (Initial Application Only)</p>	
<p>Interstitial brachytherapy (permanent or temporary implants)</p>	<p>Initial Privileges: The applicant must have board certification or active participation in either Radiation Oncology or evidence of one of the following:</p> <ol style="list-style-type: none"> 1. Cases performed during residency training (must submit log documentation showing involvement of at least four (4) cases; OR 2. Documentation of equivalent interstitial brachytherapy experience documented in a letter from the service chief from prior institution; OR 3. 11 hours of Accreditation Council for Continuing Medical Education (ACGME) accredited CME and observation of specialty brachytherapy training course within the last 2 years. <p>Reappointment: Minimum two (2) cases or in-service in the past twenty-four hour months.</p>	
<p>Intra-operative radiation therapy</p>	<p>Initial Privileges: The applicant must have board certification or active participation in either Radiation Oncology or evidence of one of the following:</p> <ol style="list-style-type: none"> 1. Six (6) cases during residency (must submit log documentation; OR 2. If not trained in residency or prior experience from another institution, provider required to observe (2) cases and be observed for four (4) cases. <p>Reappointment: Minimum two (2) cases or in-service in the past twenty-four hour months.</p>	

EMERGENCY PRIVILEGES

In the case of an emergency, any practitioner, to the degree permitted by his/her license and regardless of department, staff status or clinical privileges, shall be permitted to do, and be assisted by hospital personnel in doing everything possible to save the life of a patient or to save a patient from serious harm. An “emergency” is defined as a condition in which serious or permanent harm would result to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.



AMBULATORY SURGICAL CENTER – **MEDICAL CENTER**

**DELINEATION OF CLINICAL PRIVILEGES
RADIATION ONCOLOGY**

ACKNOWLEDGEMENT OF PRACTITIONER

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at University Hospital, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation, and in such situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

Applicant's Signature

Date

Print Name

DEPARTMENT CHAIRMAN RECOMMENDATION

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend *(Please provide explanation under comments.)*

Privilege	Condition/modification/explanation

Comments: _____

Print Name



AMBULATORY SURGICAL CENTER – **MEDICAL CENTER**

DELINEATION OF CLINICAL PRIVILEGES
RADIATION ONCOLOGY

Department Chairman Signature

Date

~~FOR MEDICAL STAFF USE ONLY~~

~~The clinical privileges were reviewed, approved and documented in the meeting minutes of:~~

~~Credential Committee _____ Date _____~~

~~Executive Committee _____ Date _____~~

~~Board of Managers _____ Date _____~~



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, January 26, 2021

**Consideration and Appropriate Action Regarding an Amendment to the
Lease Contract with Crossroads Mall Partners, Ltd.**

Background:

University Health currently leases 40,544 sq. ft. of office space at Wonderland of the Americas located on Fredericksburg Road. This space was originally designated for classroom training and competency testing clinical and non-clinical staff and providers as University Health and UT Health San Antonio under took the adoption of the new electronic health record, Epic.

With the implementation of Epic last year, this space is no longer necessary for classroom training. However, this location can now be used for the distribution of the COVID-19 vaccine. It will also be used for COVID-19 screening as a pre-admission procedure for University Hospital patients prior to their elective surgery or procedure.

Analysis:

Wonderland of the Americas (a.k.a. – Crossroads Mall) is located on Fredericksburg Road adjacent to the IH-10 and Loop 410 interchange. It is very accessible and in close proximity to University Hospital. It provides a convenient and well known location for the general public. Accordingly, staff has determined to use this site for distribution of the COVID-19 vaccine to eligible Bexar County citizens. In addition, as a pre-admission procedure for asymptomatic patients of UH, COVID-19 screening will be performed here prior to their admittance to the hospital. Previously, this pre-procedure testing was done at the Express Med Pavilion.

Fiscal Impact:

The original one year lease term for this location commenced December 1, 2019, at a rental rate of \$20.00 per sq. ft. (\$67,573.33 per month). The lease was amended effective October 1, 2020 with an adjusted rental rate of \$7.75 per sq. ft. (\$26,191.00 per month). With previously Board approved funding, the lease will terminate February 28, 2021.

BCHD Board of Managers – Consideration and Appropriate Action Regarding an Amendment to the Lease Contract with Crossroads Mall Partners, Ltd.

Tuesday, January 26, 2021

Page 2

The proposed renewal term will extend the lease agreement to September 30, 2023. The amended monthly rental amount of \$26,191.00 will stay in effect for a total lease expense of \$811,921.

Period	Annual Rate/RSF	Monthly Rent	Total
3-1-21 to 9-30-23	\$7.75	\$26,191	\$811,921

The lease rate includes maintenance, insurance, chilled water for HVAC, and janitorial service. There is a thirty (30) day termination clause in the lease agreement provided for both the Landlord and Tenant. This lease expense will be funded through 2021 operational funds.

Strategic Note:

This lease amendment is in line with the Health System’s Triple Aim Plus goals and objectives. This lease agreement will allow valuable space to be efficiently utilized at a reduced monthly fee.

Quality:

This location with its close proximity to the hospital campus, convenient access, and ample parking will serve patients and the general public in an efficient and timely manner. In addition, the Landlord has been extremely cooperative in accommodating UH in this vaccine distribution process, thereby greatly assisting the general public in this complicated process.

Recommendation:

Staff recommends Board of Managers’ approval of the amendment to the lease contract with Crossroads Mall Partners, Ltd. thereby extending the lease term to September 30, 2023 in an amount not to exceed \$811,921.

Don Ryden
Vice President/Planning, Design
and Construction

Ed Banos
Executive Vice President/
Chief Operations Officer

George B. Hernández, Jr.
President/Chief Executive Officer



BEXAR COUNTY

BOARD OF MANAGERS

HOSPITAL DISTRICT

Tuesday, January 26, 2021

Consideration of Report on Investments for the Fourth Quarter 2020

Attached for your approval are the Investment Portfolio Summaries for University Health and Community First Health Plans (CFHP) invested funds for the fourth quarter of 2020. In total, the value of all invested funds as of December 31, 2020, was \$1,643,039,457 consisting of University Health, Project, Certificate and CFHP Funds. The reports include all information required by the Texas Public Funds Investment Act. In addition, University Health and CFHP portfolio reports have been provided separately. The portfolios earned \$2,180,384 in interest income during the fourth quarter, a 66% decline from \$6,469,452 in the same period a year ago, reflecting the collapse in interest rates during 2020. The portfolio's unrealized gain moderated to \$4,576,861.

As of December 31, 2020, University Health portfolio for operations (excluding CFHP and the debt related funds) was valued at \$1,030,441,389. The portfolio, consisting of the Operating, Contingency, Capital and Tax Funds, had a weighted average yield-to-maturity of 0.54% and a weighted average maturity of 253 days. The portfolio's yield pulled well ahead of its benchmarks this quarter, easily topping both the 6-month Constant Maturity Treasury (CMT) benchmark, which yielded 0.12%, and the 1-year CMT benchmark's 0.38% yield.

In April of 2018, University Health received bond proceeds of \$308,000,000 from the issuance of the Certificates of Obligation Series 2018. As of December 31, 2020, the Project Fund was valued at \$182,254,537, had a weighted average yield-to-maturity of 0.77% and a weighted average maturity of 173 days. The Project Fund is held in assets meeting the PFIA requirements, with \$134,645,949 in money markets or maturing in less than 180 days to meet any liquidity needs. This portfolio's yield is substantially above both the 6-month CMT's 0.12% and the 1-year CMT's 0.38%.

In late-February of 2020, University Health received bond proceeds of \$170,000,000 from the issuance of the Certificates of Obligation Series 2020. As of December 31, 2020, this Project Fund was valued at \$170,452,059 had a weighted average yield-to-maturity of 0.19% and a weighted average maturity of 271 days. The timing of receipt of these funds coincided with significant market turmoil surrounding the coronavirus, which has impacted the investment strategy and results. This portfolio's yield was modestly above the 6-month CMT's 0.12%, but below the longer 1-year CMT's 0.38%.

University Health also collects property taxes for debt service which are segregated into the Certificate Fund. The amount held in this account as of December 31, 2020 was \$39,099,259 and had a weighted average yield-to-maturity of 0.01%. The Certificate Fund monies are held in a money market mutual fund in order to make a debt service payment on February 15, 2021.

University Health began operating a Local Provider Participation Fund (LPPF) which is financed by mandatory payments assessed on private hospitals. As of December 31, 2020, the balance in this account is \$6,397,874. The funds are held in a money market mutual fund in order to process intergovernmental transfers when required. The weighted average yield to maturity for these funds is 0.01%.

The CFHP portfolio (including the Community First Group Hospital Service Corporation PPO) was valued at \$214,394,339 as of December 31, 2020. The CFHP portfolio had a weighted average yield-to-maturity of 0.21% and a weighted average maturity of 214 days. The portfolio's yield fell between the 6-month and 1-year CMT benchmarks, which yielded 0.12% and 0.38% respectively. The portfolio's yield is hampered by CFHP's liquidity requirements. In addition, like University Health, the timing of receipts in late December resulted in higher balances held in money market mutual funds.

The fourth quarter story was multifaceted, with a global resurgence of the coronavirus, FDA approval of two extremely effective vaccines, a presidential election resulting in a new administration, and signs of a slowdown in economic growth. During the quarter, Covid-19 hospitalizations quadrupled and the total number of Covid-related deaths jumped by 70%. Because the broad economy remained open for the most part during the holidays, experts are bracing for another rise in cases in January.

Economic data released during December confirmed prior signals that the economic recovery was slipping. The ISM manufacturing index fell from 59.3 to a still solid 56.7, but the employment index was more concerning as it fell from 53.2 into contraction territory at 48.4. November's employment report confirmed that signal and was clear in its depiction of moderating job growth with nonfarm payrolls increasing just 245k, well below the 460k median forecast. Payrolls are still down more than 10 million from the pre-pandemic period early in the year. The sidelined workers primarily represent the service sector, with restaurants, bars, gyms, conferences and sporting events still far from normal. The unemployment rate dropped from 6.9% to 6.7% last month, although this improvement is a little deceptive as it was driven by a decline in the labor force participation rate which, at 61.5%, is now within one tenth of a 45-year low. First time filings for unemployment benefits spiked to a three-month high of 892k in mid-December and stubbornly remain

nearly 4x pre-pandemic norms. Some 20 million Americans continue to receive unemployment benefits in combined state and federal programs. Consumer spending has slowed as well, with overall retail sales for November down -1.1% following a downwardly revised -0.1% October decline. Inflation remains on the back burner with overall CPI holding steady at +1.6% year-over-year, while core CPI runs at a +1.2% pace. The 2020 housing boom finally moderated with existing home sales slipping by -2.5% in November, breaking a five-month string of advances. However, the 6.7 million unit annualized sales pace was still +25.8% above the same period a year ago. New home sales dropped -11.0% in November but are still up more than +20% year-over-year.

It's important to note that the recovery thus far has been wildly uneven. Census data revealed in early December that nearly 83 million adults in the U.S. are finding it "somewhat" or "very difficult" to cover basic monthly expenses such as food, rent or mortgage, car payments, medical expenses, or student loans. This is in sharp contrast to the surge in overall wealth that has driven household net worth to a new record high. Congress did finally pass an aid package by the end of the year, offering another month of eviction protection, an extension of federal jobless benefits and a \$600 stimulus check for individuals, in addition to a replenishing of the Paycheck Protection Program.

The forward-looking stock markets focused on the vaccine rollout and the additional aid package, rather than the rapid spread of the virus and the weakening economic numbers. Both the DOW and the S&P 500 closed the year at fresh record highs. First quarter GDP growth is likely to be relatively weak but should improve in subsequent quarters as an increasing number of Americans are vaccinated and begin a return to pre-pandemic normality.

This information is presented for approval by the Board of Managers.

Thank you,

Reed Hurley
Executive Vice President/
Chief Financial Officer

George B. Hernández, Jr.
President/Chief Executive Officer



Investment Portfolio Summary

University Health System



**University
Health System**

For the Quarter Ended

December 31, 2020

Prepared by
HilltopSecurities Asset Management

Report Name

Certification Page

Executive Summary

Benchmark Comparison

Detail of Security Holdings

Change in Value

Earned Income

Investment Transactions

Amortization and Accretion

Projected Fixed Income Cash Flows

MARKET RECAP - DECEMBER 2020:

The fourth quarter story was multifaceted, with a global resurgence of the virus, FDA approval of two extremely effective vaccines, a contested election that will presumably result in a Biden presidency, and signs of a slowdown in economic growth. During the quarter, Covid-19 hospitalizations quadrupled and the total number of Covid deaths jumped by 70%. Because the broad economy remained open for the most part during the holidays, experts are bracing for another rise in cases in January.

Economic data released during December confirmed prior signals that the economic recovery was slipping. The ISM manufacturing index fell from 59.3 to a still solid 56.7, but the employment index was more concerning as it fell from 53.2 into contraction territory at 48.4. November's employment report confirmed that signal and was clear in its depiction of moderating job growth with nonfarm payrolls increasing just 245k, well below the 460k median forecast. Payrolls are still down more than 10 million from the pre-pandemic period early in the year. The sidelined workers primarily represent the service sector, with restaurants, bars, gyms, conferences and sporting events still far from normal. The unemployment rate dropped from 6.9% to 6.7% last month, although this improvement is a little deceptive as it was driven by a decline in the labor force participation rate which, at 61.5%, is now within one tenth of a 45-year low. First time filings for unemployment benefits spiked to a three-month high of 892k in mid-December and stubbornly remain nearly 4x pre-pandemic norms. Some 20 million Americans continue to receive unemployment benefits in combined state and federal programs. Consumer spending has slowed as well, with overall retail sales for November down -1.1% following a downwardly revised -0.1% October decline. Inflation remains on the backburner with overall CPI holding steady at +1.6% year-over-year, while core CPI runs at a +1.2% pace. The 2020 housing boom finally moderated with existing home sales slipping by -2.5% in November, breaking a five-month string of advances. However, the 6.7 million unit annualized sales pace was still +25.8% above the same period a year ago. New home sales dropped -11.0% in November but are still up more than +20% year-over-year.

It's important to note that the recovery thus far has been wildly uneven. Census data revealed in early December that nearly 83 million adults in the U.S. are finding it "somewhat" or "very difficult" to cover basic monthly expenses such as food, rent or mortgage, car payments, medical expenses, or student loans. This is in sharp contrast to the surge in overall wealth that has driven household net worth to a new record high. Congress did finally pass an aid package by the end of the year, offering another month of eviction protection, an extension of federal jobless benefits and a \$600 stimulus check for individuals, in addition to a replenishing of the Paycheck Protection Program.

The forward-looking stock markets focused on the vaccine rollout and the additional aid package rather than the rapid spread of the virus and the weakening economic numbers. Both the DOW and the S&P 500 closed the year at fresh record highs. First quarter GDP growth is likely to be relatively weak, but should improve in subsequent quarters as an increasing number of Americans are vaccinated and begin a return to pre-pandemic normality.



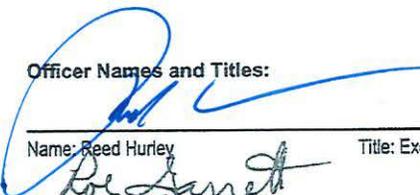
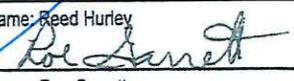
**University Health System
Investment Officers' Certification**

**For the Quarter Ended
December 31, 2020**

This report is prepared for the **University Health System** (the "Entity") in accordance with Chapter 2256 of the Texas Public Funds Investment Act ("PFIA"). Section 2256.023(a) of the PFIA states that: "Not less than quarterly, the investment officer shall prepare and submit to the governing body of the entity a written report of the investment transactions for all funds covered by this chapter for the preceding reporting period." This report is signed by the Entity's investment officers and includes the disclosures required in the PFIA. To the extent possible, market prices have been obtained from independent pricing sources.

The investment portfolio complied with the PFIA and the Entity's approved Investment Policy and Strategy throughout the period. All investment transactions made in the portfolio during this period were made on behalf of the Entity and were made in full compliance with the PFIA and the approved Investment Policy.

Officer Names and Titles:

 Name: Reed Hurley	Title: Executive Vice President / CFO
 Name: Roe Garrett	Title: Executive Vice President / Controller
 Name: Bill Bedwell	Title: Executive Director Reimb / Treas Mgmt
 Name: Cory Cofield	Title: Treasury Manager

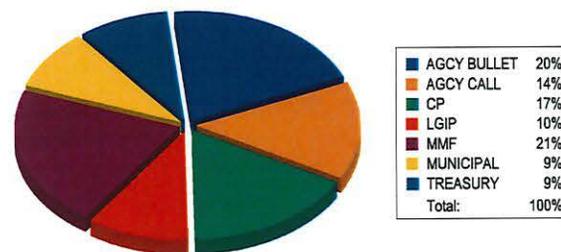
Account Summary

Allocation by Security Type

Beginning Values as of 09/30/20

Ending Values as of 12/31/20

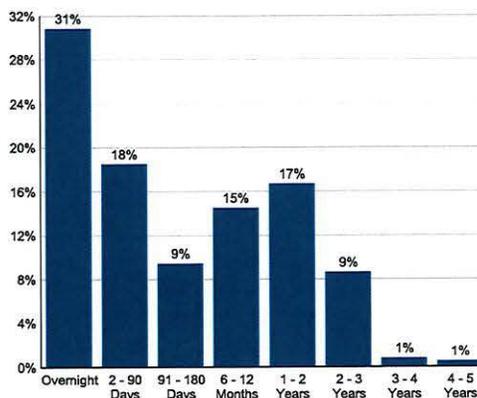
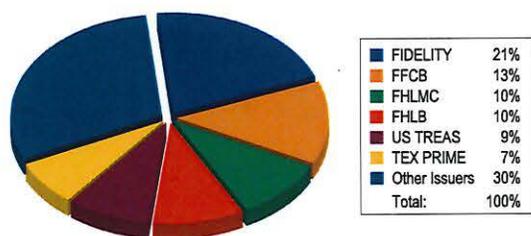
Par Value	1,298,084,338.90	1,420,666,355.67
Market Value	1,308,028,438.59	1,428,645,117.78
Book Value	1,302,711,284.69	1,424,317,434.26
Unrealized Gain/(Loss)	5,317,153.90	4,327,683.52
Market Value %	100.41%	100.30%
Weighted Avg. YTW	0.713%	0.510%
Weighted Avg. YTM	0.713%	0.510%



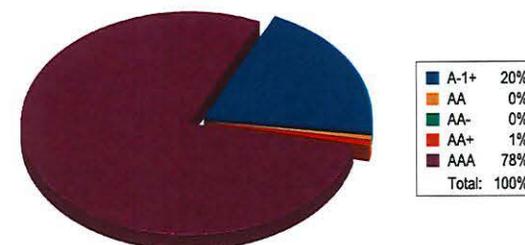
Allocation by Issuer

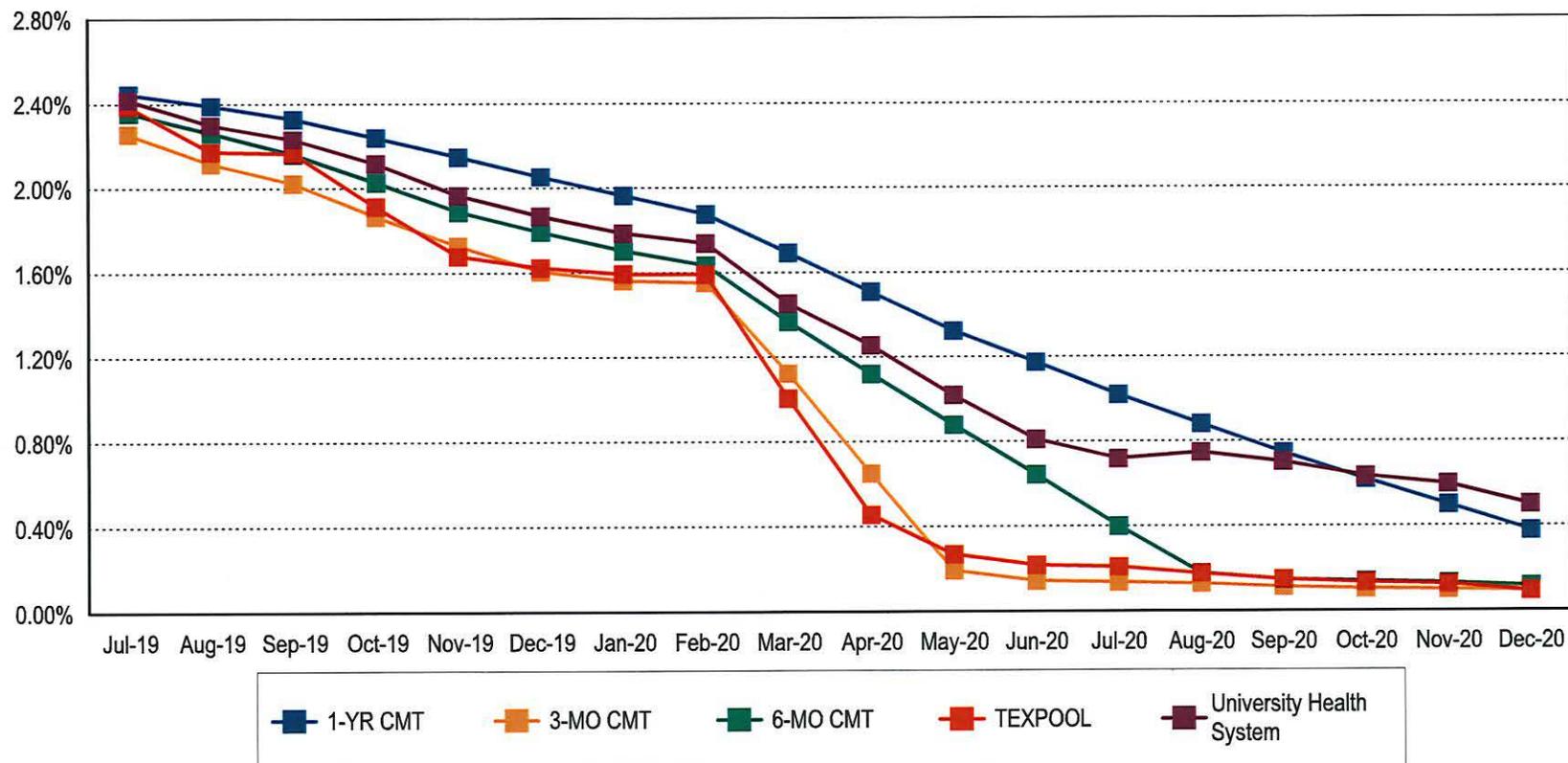
Maturity Distribution %

Credit Quality



Weighted Average Days to Maturity: 237





Note 1: CMT stands for Constant Maturity Treasury. This data is published in Federal Reserve Statistical Release H.15 and represents an average of all actively traded Treasury securities having that time remaining until maturity. This is a standard industry benchmark for Treasury securities. The CMT benchmarks are moving averages. The 3-month CMT is the daily average for the previous 3 months, the 6-month CMT is the daily average for the previous 6 months, and the 1-year and 2-year CMT's are the daily averages for the previous 12-months.

Note 2: Benchmark data for TexPool is the monthly average yield.

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
01-Operating Fund																	
FRGXX-UHS		MMF	Fidelity Gov Instl MM					9,535,258.73	100.000	9,535,258.73	9,535,258.73	100.000	9,535,258.73	1		0.010	0.010
Total for 01-Operating Fund								9,535,258.73	100.000	9,535,258.73	9,535,258.73	100.000	9,535,258.73	1		0.010	0.010
02-Contingency Fund																	
FRGXX-UHS		MMF	Fidelity Gov Instl MM					5,641,018.13	100.000	5,641,018.13	5,641,018.13	100.000	5,641,018.13	1		0.010	0.010
TEXPOOL		LGIP	TexPool					8,452,596.62	100.000	8,452,596.62	8,452,596.62	100.000	8,452,596.62	1		0.091	0.091
3133EKL61	09/12/19	AGCY BULET	FFCB	1.550	03/04/21			10,000,000.00	99.654	9,965,400.00	9,995,868.70	100.252	10,025,211.00	63		1.788	1.788
9128284B3	01/07/20	TREAS NOTE	U.S. Treasury	2.375	03/15/21			10,000,000.00	100.918	10,091,796.88	10,015,701.40	100.434	10,043,382.00	74		1.590	1.590
3130ACHJ6	01/27/20	AGCY BULET	FHLB	1.800	03/24/21			5,000,000.00	100.273	5,013,650.00	5,002,738.40	100.362	5,018,115.00	83		1.561	1.561
91514BHX4	10/06/20	CP - INT	Univ of TX	0.190	04/05/21			15,000,000.00	100.000	15,000,000.00	15,000,000.00	100.003	15,000,450.00	95		0.190	0.190
88213APC3	08/14/19	MUNICIPAL	TX A&M Univ	1.964	05/15/21			1,885,000.00	100.000	1,885,000.00	1,885,000.00	100.635	1,896,969.75	135		1.965	1.965
5370962U2	12/19/19	MUNICIPAL	Little Elm ISD		08/15/21			1,010,000.00	96.994	979,639.40	998,480.49	99.389	1,003,828.90	227		1.852	1.852
9128284W7	11/18/19	TREAS NOTE	U.S. Treasury	2.750	08/15/21			15,000,000.00	101.891	15,283,593.75	15,102,259.05	101.633	15,244,921.50	227		1.644	1.644
3133EKP67	09/17/19	AGCY BULET	FFCB	1.625	09/17/21			15,000,000.00	99.625	14,943,750.00	14,979,782.10	101.107	15,166,054.50	260		1.817	1.817
3130AJGL7	04/02/20	AGCY BULET	FHLB	0.320	10/01/21			8,000,000.00	100.000	8,000,000.00	8,000,000.00	100.167	8,013,389.60	274		0.320	0.320
882723VK2	04/30/20	MUNICIPAL	State of TX	5.000	10/01/21			5,950,000.00	105.871	6,299,324.50	6,135,044.82	103.588	6,163,486.00	274		0.830	0.830
9128285L0	11/18/19	TREAS NOTE	U.S. Treasury	2.875	11/15/21			15,000,000.00	102.430	15,364,453.13	15,160,608.75	102.375	15,356,250.00	319		1.630	1.630
3133ELA95	05/26/20	AGCY CALL	FFCB	0.190	11/26/21	Anytime	CONT	10,000,000.00	99.950	9,995,000.00	9,996,988.90	99.999	9,999,942.00	330	5	0.223	0.223
3137EADB2	03/27/20	AGCY BULET	FHLMC	2.375	01/13/22			15,000,000.00	103.345	15,501,750.00	15,289,502.55	102.308	15,346,185.00	378		0.500	0.500
659155HN8	04/21/20	MUNICIPAL	North East ISD, TX	5.000	02/01/22			6,985,000.00	107.397	7,501,680.45	7,300,737.51	105.205	7,348,569.25	397		0.800	0.800
882806EP3	11/21/19	MUNICIPAL	TX Tech Univ	2.620	02/15/22			950,000.00	101.763	966,748.50	958,504.13	102.531	974,044.50	411		1.810	1.810
889855K50	05/19/20	MUNICIPAL	Tomball ISD, TX	5.000	02/15/22			1,250,000.00	106.966	1,337,075.00	1,306,336.91	105.394	1,317,425.00	411		0.952	0.952
3133ELUQ5	03/27/20	AGCY BULET	FFCB	0.700	03/25/22			10,535,000.00	100.319	10,568,606.65	10,555,821.90	100.674	10,606,026.97	449		0.539	0.539
3133ELUX0	03/30/20	AGCY CALL	FFCB	1.000	03/30/22	3/30/2021	CONT	25,000,000.00	100.000	25,000,000.00	25,000,000.00	100.144	25,035,890.00	454	89	1.000	1.000
88213AHJ7	01/23/19	MUNICIPAL	TX A&M Univ	2.479	05/15/22			5,000,000.00	98.961	4,948,050.00	4,977,940.45	103.054	5,152,700.00	500		2.809	2.809
3130AJHV4	04/27/20	AGCY CALL	FHLB	0.600	07/27/22	4/27/2021	CONT	10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.059	10,005,902.00	573	117	0.600	0.600
5370962V0	12/19/19	MUNICIPAL	Little Elm ISD		08/15/22			1,010,000.00	95.004	959,540.40	978,868.54	98.353	993,365.30	592		1.939	1.939
313380GJ0	09/16/19	AGCY BULET	FHLB	2.000	09/09/22			15,000,000.00	100.531	15,079,650.00	15,045,659.25	103.165	15,474,816.00	617		1.816	1.816
882806EQ1	03/01/19	MUNICIPAL	TX Tech Univ	2.761	02/15/23			9,340,000.00	100.249	9,363,256.60	9,352,817.84	104.869	9,794,764.60	776		2.694	2.694
889855K68	05/19/20	MUNICIPAL	Tomball ISD, TX	5.000	02/15/23			2,925,000.00	110.836	3,241,953.00	3,171,269.12	110.017	3,217,997.25	776		0.981	0.981
3133ELUJ1	03/24/20	AGCY CALL	FFCB	1.000	03/24/23	3/24/2021	CONT	10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.141	10,014,136.00	813	83	1.000	1.000



University Health System
 Detail of Security Holdings
 As of 12/31/2020

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
02-Contingency Fund																	
3134GV6X1	07/20/20	AGCY CALL	FHLMC	0.375	04/20/23	4/20/2021	QRTLY	14,000,000.00	99.985	13,997,900.00	13,998,234.88	99.980	13,997,264.40	840	110	0.381	0.381
3136G4VM2	05/11/20	AGCY CALL	FNMA	0.400	05/05/23	5/5/2021	ONE TIME	10,000,000.00	99.975	9,997,500.00	9,998,033.10	100.011	10,001,119.00	855	125	0.408	0.408
88213APE9	08/14/19	MUNICIPAL	TX A&M Univ	2.070	05/15/23			7,545,000.00	100.000	7,545,000.00	7,545,000.00	104.261	7,866,492.45	865		2.070	2.070
3134GVN79	06/30/20	AGCY CALL	FHLMC	0.500	06/30/23	3/30/2021	QRTLY	10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.025	10,002,489.00	911	89	0.500	0.500
8821173A0	07/20/18	MUNICIPAL	TX A&M Univ	2.500	07/01/23			7,260,000.00	97.554	7,082,420.40	7,166,990.54	105.571	7,664,454.60	912		3.036	3.036
8821176A7	12/17/19	MUNICIPAL	TX A&M Univ	1.790	07/01/23			1,000,000.00	100.000	1,000,000.00	1,000,000.00	103.811	1,038,110.00	912		1.790	1.790
5370962W8	12/19/19	MUNICIPAL	Little Elm ISD		08/15/23			1,515,000.00	92.463	1,400,814.45	1,432,189.90	97.105	1,471,140.75	957		2.155	2.155
3136G4W74	08/25/20	AGCY CALL	FNMA	0.350	08/25/23	8/25/2021	QRTLY	10,000,000.00	100.000	10,000,000.00	10,000,000.00	99.933	9,993,343.00	967	237	0.350	0.350
597495BL3	12/11/19	MUNICIPAL	Midland Cty Fresh Wtr Dist	1.982	09/15/23			1,000,000.00	100.000	1,000,000.00	1,000,000.00	103.383	1,033,830.00	988		1.982	1.982
486063ZS2	11/20/19	MUNICIPAL	Katy ISD	2.017	02/15/24			1,645,000.00	100.000	1,645,000.00	1,645,000.00	104.313	1,715,948.85	1,141		2.017	2.017
882830AC6	07/08/20	MUNICIPAL	TX Trans Comm	5.000	04/01/24			2,000,000.00	115.653	2,313,060.00	2,273,175.24	115.125	2,302,500.00	1,187		0.739	0.739
8821176B5	12/17/19	MUNICIPAL	TX A&M Univ	1.850	07/01/24			1,000,000.00	100.000	1,000,000.00	1,000,000.00	105.227	1,052,270.00	1,278		1.850	1.850
5370962X6	12/19/19	MUNICIPAL	Little Elm ISD		08/15/24			1,000,000.00	89.879	898,790.00	920,331.13	95.800	958,000.00	1,323		2.305	2.305
882117W34	10/28/20	MUNICIPAL	Texas A&M Univ	2.808	07/01/25			2,335,000.00	109.745	2,562,545.75	2,554,170.95	110.335	2,576,322.25	1,643		0.686	0.686
Total for 02-Contingency Fund								309,233,614.75	100.887	311,826,563.61	310,836,671.30	101.569	313,980,721.17	487		1.110	1.110

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
03-Plant Fund																	
FRGXX-UHS		MMF	Fidelity Gov Instl MM					26,940,438.03	100.000	26,940,438.03	26,940,438.03	100.000	26,940,438.03	-		0.010	0.010
TEXPOOL		LGIP	TexPool					23,808,088.01	100.000	23,808,088.01	23,808,088.01	100.000	23,808,088.01	1		0.091	0.091
TEXPRIME		LGIP	TexPool Prime					39,697,735.13	100.000	39,697,735.13	39,697,735.13	100.000	39,697,735.13	1		0.143	0.143
46640PND1	07/20/20	CP - DISC	J.P.Morgan Sec		01/13/21			16,725,000.00	99.867	16,702,797.56	16,723,494.75	99.996	16,724,396.23	13		0.270	0.270
98459RP46	11/16/20	CP - DISC	Yale Univ		02/04/21			10,000,000.00	99.960	9,996,000.00	9,998,300.00	99.988	9,998,804.00	35		0.180	0.180
19865WP98	08/12/20	CP - DISC	Columbia Univ		02/09/21			22,320,000.00	99.894	22,296,433.80	22,314,922.20	99.986	22,316,776.99	40		0.210	0.210
3130AJ444	02/12/20	AGCY BULET	FHLB	1.500	02/10/21			10,000,000.00	99.971	9,997,145.60	9,999,688.20	100.148	10,014,820.00	41		1.529	1.529
48306AQ26	10/02/20	CP - DISC	Kaiser Foundation Hospital		03/02/21			18,596,000.00	99.929	18,582,740.02	18,590,731.20	99.956	18,587,776.85	61		0.170	0.170
89233GQ25	09/08/20	CP - DISC	Toyota Mtr Cr		03/02/21			30,000,000.00	99.854	29,956,250.00	29,985,000.00	99.980	29,993,850.00	61		0.300	0.300
91514BHV8	09/22/20	CP - INT	Univ of TX	0.200	03/22/21			10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.007	10,000,700.00	81		0.200	0.200
3130AJRS0	06/23/20	AGCY BULET	FHLB	0.190	03/29/21			10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.015	10,001,540.00	88		0.190	0.190
9128284G2	09/19/19	TREAS NOTE	U.S. Treasury	2.375	04/15/21			8,000,000.00	100.832	8,066,562.50	8,012,233.60	100.641	8,051,250.40	105		1.835	1.835
46640PSA2	11/10/20	CP - DISC	J.P.Morgan Sec		05/10/21			25,000,000.00	99.894	24,973,604.17	24,981,187.50	99.930	24,982,577.50	130		0.210	0.210
3133ELZH0	05/20/20	AGCY BULET	FFCB	0.125	05/14/21			10,000,000.00	99.954	9,995,400.00	9,998,271.10	100.006	10,000,575.00	134		0.172	0.172
3130AJQ69	06/25/20	AGCY BULET	FHLB	0.125	06/15/21			10,000,000.00	99.937	9,993,680.00	9,997,037.40	100.036	10,003,574.00	166		0.190	0.190
3130AGLD5	06/25/20	AGCY BULET	FHLB	1.875	07/07/21			8,250,000.00	101.736	8,393,220.00	8,321,645.64	100.905	8,324,645.18	188		0.192	0.192
91510PL53	10/21/20	CP - INT	Univ of TX	0.220	07/16/21			10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.018	10,001,800.00	197		0.220	0.220
779240JW1	04/21/20	MUNICIPAL	Round Rock ISD, TX	5.000	08/01/21			3,095,000.00	105.459	3,263,956.05	3,172,318.58	102.785	3,181,195.75	213		0.700	0.700
882724SY4	09/02/20	MUNICIPAL	State of TX	4.000	08/26/21			15,000,000.00	103.709	15,556,350.00	15,368,309.85	102.492	15,373,800.00	238		0.211	0.211
9128285F3	01/07/20	TREAS NOTE	U.S. Treasury	2.875	10/15/21			10,000,000.00	102.250	10,225,000.00	10,100,627.00	102.152	10,215,234.00	288		1.580	1.580
3134GVUK2	05/18/20	AGCY CALL	FHLMC	0.300	05/13/22	5/13/2021	ONE TIME	20,000,000.00	99.975	19,995,000.00	19,996,556.80	100.002	20,000,358.00	498	133	0.313	0.313
3133ELN26	06/22/20	AGCY BULET	FFCB	0.260	06/22/22			25,000,000.00	99.970	24,992,500.00	24,994,464.75	100.190	25,047,622.50	538		0.275	0.275
3133ELN26	06/22/20	AGCY BULET	FFCB	0.260	06/22/22			10,000,000.00	99.948	9,994,800.00	9,996,162.20	100.190	10,019,049.00	538		0.286	0.286
3134GWDP8	07/28/20	AGCY CALL	FHLMC	0.260	07/28/22	7/28/2021	ONE TIME	25,000,000.00	100.000	25,000,000.00	25,000,000.00	100.014	25,003,402.50	574	209	0.260	0.260
3133ELJN5	01/24/20	AGCY CALL	FFCB	1.640	01/24/23	1/24/2022	CONT	10,000,000.00	100.000	10,000,000.00	10,000,000.00	101.540	10,153,959.00	754	389	1.640	1.640
Total for 03-Plant Fund								407,432,261.17	100.249	408,427,700.87	407,997,211.94	100.251	408,443,968.07	184		0.339	0.339



University Health System
Detail of Security Holdings
 As of 12/31/2020

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
04-Tax Fund																	
FRGXX-UHS		MMF	Fidelity Gov Inst'l MM					178,452,090.58	100.000	178,452,090.58	178,452,090.58	100.000	178,452,090.58	1		0.010	0.010
TEXPRIME		LGIP	TexPool Prime					17,513,238.56	100.000	17,513,238.56	17,513,238.56	100.000	17,513,238.56	1		0.143	0.143
98459RP46	11/16/20	CP - DISC	Yale Univ		02/04/21			10,000,000.00	99.960	9,996,000.00	9,998,300.00	99.988	9,998,804.00	35		0.180	0.180
3130AJ4A4	02/12/20	AGCY BULET	FHLB	1.500	02/10/21			20,000,000.00	99.971	19,994,291.20	19,999,376.40	100.148	20,029,640.00	41		1.529	1.529
91514BHY2	10/28/20	CP - INT	Univ of TX	0.220	04/26/21			10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.010	10,001,000.00	116		0.220	0.220
912828Y20	01/07/20	TREAS NOTE	U.S. Treasury	2.625	07/15/21			10,000,000.00	101.551	10,155,078.13	10,055,252.10	101.328	10,132,813.00	196		1.589	1.589
882724SY4	09/02/20	MUNICIPAL	State of TX	4.000	08/26/21			25,500,000.00	103.709	26,445,795.00	26,126,126.75	102.492	26,135,460.00	238		0.211	0.211
050589QU7	07/29/20	MUNICIPAL	Auburn Univ	0.447	06/01/22			1,200,000.00	100.000	1,200,000.00	1,200,000.00	100.134	1,201,608.00	517		0.447	0.447
3134GV6H6	07/22/20	AGCY CALL	FHLMC	0.320	10/20/22	7/20/2021	QRTLY	20,000,000.00	100.000	20,000,000.00	20,000,000.00	100.083	20,016,554.00	658	201	0.320	0.320
3134GXHD9	12/23/20	AGCY CALL	FHLMC	0.700	12/23/25	3/23/2021	QRTLY	5,000,000.00	100.000	5,000,000.00	5,000,000.00	100.005	5,000,232.50	1,818	82	0.700	0.700
Total for 04-Tax Fund								297,665,329.14	100.374	298,756,493.47	298,344,384.39	100.279	298,481,440.64	113		0.237	0.237
06-Certificate Fund																	
FRGXX-UHS		MMF	Fidelity Gov Inst'l MM					39,099,258.76	100.000	39,099,258.76	39,099,258.76	100.000	39,099,258.76	1		0.010	0.010
Total for 06-Certificate Fund								39,099,258.76	100.000	39,099,258.76	39,099,258.76	100.000	39,099,258.76	1		0.010	0.010



University Health System
Detail of Security Holdings
 As of 12/31/2020

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
11-Project Fund Series 2018																	
FRGXX-UHS		MMF	Fidelity Gov Inst'l MM					4,611,104.07	100.000	4,611,104.07	4,611,104.07	100.000	4,611,104.07	1		0.010	0.010
TEXPOOL		LGIP	TexPool					9,415,820.11	100.000	9,415,820.11	9,415,820.11	100.000	9,415,820.11	1		0.091	0.091
TEXPRIME		LGIP	TexPool Prime					44,920,362.95	100.000	44,920,362.95	44,920,362.95	100.000	44,920,362.95	1		0.143	0.143
9128283Q1	06/21/18	TREAS NOTE	U.S. Treasury	2.000	01/15/21			4,000,000.00	98.406	3,936,250.00	3,999,029.56	100.056	4,002,222.40	15		2.646	2.646
9128283Q1	12/06/19	TREAS NOTE	U.S. Treasury	2.000	01/15/21			6,000,000.00	100.391	6,023,437.50	6,000,809.70	100.056	6,003,333.60	15		1.642	1.642
3139EJCE7	06/21/18	AGCY BULET	FFCB	2.350	02/12/21			2,800,000.00	99.089	2,774,492.00	2,798,870.37	100.239	2,806,705.44	43		2.709	2.709
9128283X6	06/07/19	TREAS NOTE	U.S. Treasury	2.250	02/15/21			9,000,000.00	100.555	9,049,921.88	9,003,660.21	100.239	9,021,553.20	46		1.914	1.914
3137EAEI9	02/11/20	AGCY BULET	FHLMC	2.375	02/16/21			10,000,000.00	100.838	10,083,800.00	10,010,373.70	100.268	10,026,780.00	47		1.539	1.539
313382K69	06/13/18	AGCY BULET	FHLB	1.750	03/12/21			1,700,000.00	97.510	1,657,670.00	1,696,870.84	100.312	1,705,309.61	71		2.696	2.696
9128284B3	12/06/19	TREAS NOTE	U.S. Treasury	2.375	03/15/21			7,000,000.00	100.914	7,063,984.38	7,010,199.91	100.434	7,030,367.40	74		1.646	1.646
9128284G2	02/18/20	TREAS NOTE	U.S. Treasury	2.375	04/15/21			15,000,000.00	101.004	15,150,585.94	15,037,444.05	100.641	15,096,094.50	105		1.495	1.495
91514BHY2	10/28/20	CP - INT	Univ of TX	0.220	04/26/21			10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.010	10,001,000.00	116		0.220	0.220
3133ELN83	06/25/20	AGCY BULET	FFCB	0.180	06/23/21			10,000,000.00	99.990	9,999,000.00	9,999,519.40	100.053	10,005,296.00	174		0.190	0.190
3130AGLD5	06/23/20	AGCY BULET	FHLB	1.875	07/07/21			10,000,000.00	101.745	10,174,500.00	10,086,827.40	100.905	10,090,479.00	188		0.193	0.193
3133ELKN3	06/25/20	AGCY BULET	FFCB	1.550	01/28/22			10,000,000.00	102.099	10,209,900.00	10,141,848.10	101.547	10,154,714.00	393		0.228	0.228
3133ELN26	06/22/20	AGCY BULET	FFCB	0.260	06/22/22			15,000,000.00	99.974	14,996,100.00	14,997,121.65	100.190	15,028,573.50	538		0.273	0.273
3133ELJN5	01/24/20	AGCY CALL	FFCB	1.640	01/24/23	1/24/2022	CONT	7,000,000.00	100.000	7,000,000.00	7,000,000.00	101.540	7,107,771.30	754	389	1.640	1.640
4423315T7	09/10/19	MUNICIPAL	City of Houston, TX	1.950	03/01/24			5,000,000.00	100.560	5,028,000.00	5,020,036.60	104.541	5,227,050.00	1,156		1.819	1.819
Total for 11-Project Fund Series 2018								181,447,287.13	100.359	182,094,928.83	181,749,898.62	100.446	182,254,537.08	173		0.768	0.768



University Health System
Detail of Security Holdings
 As of 12/31/2020

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
12-Project Fund Series 2020																	
FRGXX-UHS		MMF	Fidelity Gov Inst'l MM					26,455,472.04	100.000	26,455,472.04	26,455,472.04	100.000	26,455,472.04	1		0.010	0.010
88276UVK8	08/04/20	CP - INT	TX Pub Fin Auth	0.200	01/05/21			20,900,000.00	100.000	20,900,000.00	20,900,000.00	100.003	20,900,627.00	5		0.200	0.200
46640PND1	07/20/20	CP - DISC	J.P.Morgan Sec		01/13/21			15,000,000.00	99.867	14,980,087.50	14,998,650.00	99.996	14,999,458.50	13		0.270	0.270
89233GQN9	09/22/20	CP - DISC	Toyota Mtr Cr		03/22/21			5,000,000.00	99.874	4,993,715.28	4,997,222.20	99.968	4,998,414.00	81		0.250	0.250
88212LY89	10/06/20	CP - INT	TX A&M Univ	0.200	04/06/21			10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.005	10,000,500.00	96		0.200	0.200
3133ELN83	06/25/20	AGCY BULET	FFCB	0.180	06/23/21			10,000,000.00	99.990	9,999,000.00	9,999,519.40	100.053	10,005,296.00	174		0.190	0.190
3130AGLD5	06/23/20	AGCY BULET	FHLB	1.875	07/07/21			10,000,000.00	101.745	10,174,500.00	10,086,827.40	100.905	10,090,479.00	188		0.193	0.193
882724SY4	09/02/20	MUNICIPAL	State of TX	4.000	08/26/21			10,000,000.00	103.709	10,370,900.00	10,245,539.90	102.492	10,249,200.00	238		0.211	0.211
912828YJ3	06/16/20	TREAS NOTE	U.S. Treasury	1.500	09/30/21			16,800,000.00	101.688	17,083,500.00	16,963,746.41	101.031	16,973,250.00	273		0.189	0.189
3135G0Q89	06/16/20	AGCY BULET	FNMA	1.375	10/07/21			5,700,000.00	101.515	5,786,355.00	5,750,630.82	100.954	5,754,384.84	280		0.215	0.215
3134GVJ66	06/15/20	AGCY BULET	FHLMC	0.250	06/08/22			20,000,000.00	99.938	19,987,600.00	19,991,002.60	100.287	20,057,472.00	524		0.281	0.281
3130AKKP0	12/22/20	AGCY CALL	FHLB	0.190	12/22/23	12/22/2021	CONT	20,000,000.00	99.840	19,968,000.00	19,968,265.80	99.838	19,967,506.00	1,086	356	0.244	0.244
Total for 12-Project Fund Series 2020								169,855,472.04	100.504	170,699,129.82	170,356,876.57	100.356	170,452,059.38	271		0.192	0.192
20-Bexar Cty Hosp Dist - LPPF																	
FRGXX-UHS		MMF	Fidelity Gov Inst'l MM					6,397,873.95	100.000	6,397,873.95	6,397,873.95	100.000	6,397,873.95	1		0.010	0.010
Total for 20-Bexar Cty Hosp Dist - LPPF								6,397,873.95	100.000	6,397,873.95	6,397,873.95	100.000	6,397,873.95	1		0.010	0.010
Total for University Health System								1,420,666,355.67	100.449	1,426,837,208.04	1,424,317,434.26	100.572	1,428,645,117.78	237		0.510	0.510

CUSIP	Security Type	Security Description	09/30/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	12/31/20 Book Value	09/30/20 Market Value	12/31/20 Market Value	Change in Mkt Value
01-Operating Fund											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FIPXX	MMF	Fidelity Prime MMF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Instl MM	2,158,164.30	16,370,327.30	(8,993,232.87)	0.00	0.00	9,535,258.73	2,158,164.30	9,535,258.73	7,377,094.43
Total for 01-Operating Fund			2,158,164.30	16,370,327.30	(8,993,232.87)	0.00	0.00	9,535,258.73	2,158,164.30	9,535,258.73	7,377,094.43
02-Contingency Fund											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FIPXX	MMF	Fidelity Prime MMF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Instl MM	7,427,230.88	407,316.01	(2,193,528.76)	0.00	0.00	5,641,018.13	7,427,230.88	5,641,018.13	(1,786,212.75)
TEXPOOL	LGIP	TexPool	8,450,131.22	2,465.40	0.00	0.00	0.00	8,452,596.62	8,450,131.22	8,452,596.62	2,465.40
91514BHB2	CP - INT	Univ of TX 1.750 10/06/20	15,000,000.00	0.00	(15,000,000.00)	0.00	0.00	0.00	15,000,000.00	0.00	(15,000,000.00)
3133EKL61	AGCY BULET	FFCB 1.550 03/04/21	9,989,966.80	0.00	0.00	5,901.90	0.00	9,995,868.70	10,059,352.00	10,025,211.00	(34,141.00)
9128284B3	TREAS NOTE	U.S. Treasury 2.375 03/15/21	10,035,489.40	0.00	0.00	(19,788.00)	0.00	10,015,701.40	10,100,000.00	10,043,382.00	(56,618.00)
3130ACHJ6	AGCY BULET	FHLB 1.800 03/24/21	5,005,707.75	0.00	0.00	(2,969.35)	0.00	5,002,738.40	5,038,445.50	5,018,115.00	(20,330.50)
91514BHX4	CP - INT	Univ of TX 0.190 04/05/21	0.00	15,000,000.00	0.00	0.00	0.00	15,000,000.00	0.00	15,000,450.00	15,000,450.00
88213APC3	MUNICIPAL	TX A&M Univ 1.964 05/15/21	1,885,000.00	0.00	0.00	0.00	0.00	1,885,000.00	1,905,433.40	1,896,969.75	(8,463.65)
5370962U2	MUNICIPAL	Little Elm ISD 0.000 08/15/21	993,889.19	0.00	0.00	4,591.30	0.00	998,480.49	1,000,980.70	1,003,828.90	2,848.20
9128284W7	TREAS NOTE	U.S. Treasury 2.750 08/15/21	15,143,071.65	0.00	0.00	(40,812.60)	0.00	15,102,259.05	15,340,429.50	15,244,921.50	(95,508.00)
3133EKP67	AGCY BULET	FFCB 1.625 09/17/21	14,972,719.35	0.00	0.00	7,062.75	0.00	14,979,782.10	15,214,470.00	15,166,054.50	(48,415.50)
3130AJGL7	AGCY BULET	FHLB 0.320 10/01/21	8,000,000.00	0.00	0.00	0.00	0.00	8,000,000.00	8,015,634.40	8,013,389.60	(2,244.80)
882723VK2	MUNICIPAL	State of TX 5.000 10/01/21	6,196,556.16	0.00	0.00	(61,511.34)	0.00	6,135,044.82	6,238,039.50	6,163,486.00	(74,553.50)
9128285L0	TREAS NOTE	U.S. Treasury 2.875 11/15/21	15,206,744.10	0.00	0.00	(46,135.35)	0.00	15,160,608.75	15,455,859.00	15,356,250.00	(99,609.00)
3133ELA95	AGCY CALL	FFCB 0.190 11/26/21	9,996,156.10	0.00	0.00	832.80	0.00	9,996,988.90	9,997,460.00	9,999,942.00	2,482.00
3137EADB2	AGCY BULET	FHLMC 2.375 01/13/22	15,359,290.05	0.00	0.00	(69,787.50)	0.00	15,289,502.55	15,430,434.00	15,346,185.00	(84,249.00)
659155HN8	MUNICIPAL	North East ISD, TX 5.000 02/01/22	7,373,197.87	0.00	0.00	(72,460.36)	0.00	7,300,737.51	7,436,091.30	7,348,569.25	(87,522.05)
882806EP3	MUNICIPAL	TX Tech Univ 2.620 02/15/22	960,375.90	0.00	0.00	(1,871.77)	0.00	958,504.13	978,443.00	974,044.50	(4,398.50)
889855K50	MUNICIPAL	Tomball ISD, TX 5.000 02/15/22	1,318,807.74	0.00	0.00	(12,470.83)	0.00	1,306,336.91	1,333,087.50	1,317,425.00	(15,662.50)
3133ELUQ5	AGCY BULET	FFCB 0.700 03/25/22	10,560,028.74	0.00	0.00	(4,206.84)	0.00	10,555,821.90	10,618,072.69	10,606,026.97	(12,045.72)
3133ELUX0	AGCY CALL	FFCB 1.000 03/30/22	25,000,000.00	0.00	0.00	0.00	0.00	25,000,000.00	25,019,077.50	25,035,890.00	16,812.50
88213AHJ7	MUNICIPAL	TX A&M Univ 2.479 05/15/22	4,974,009.35	0.00	0.00	3,931.10	0.00	4,977,940.45	5,177,000.00	5,152,700.00	(24,300.00)
3130AJHV4	AGCY CALL	FHLB 0.600 07/27/22	10,000,000.00	0.00	0.00	0.00	0.00	10,000,000.00	10,028,300.00	10,005,902.00	(22,398.00)
5370962V0	MUNICIPAL	Little Elm ISD 0.000 08/15/22	974,156.97	0.00	0.00	4,711.57	0.00	978,868.54	989,143.50	993,365.30	4,221.80
313380GJ0	AGCY BULET	FHLB 2.000 09/09/22	15,052,310.10	0.00	0.00	(6,650.85)	0.00	15,045,659.25	15,541,651.50	15,474,816.00	(66,835.50)



University Health System
Change in Value
 From 09/30/2020 to 12/31/2020

CUSIP	Security Type	Security Description	09/30/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	12/31/20 Book Value	09/30/20 Market Value	12/31/20 Market Value	Change in Mkt Value
02-Contingency Fund											
882806EQ1	MUNICIPAL	TX Tech Univ 2.761 02/15/23	9,354,280.77	0.00	0.00	(1,462.93)	0.00	9,352,817.84	9,828,015.00	9,794,764.60	(33,250.40)
889855K68	MUNICIPAL	Tomball ISD, TX 5.000 02/15/23	3,199,946.78	0.00	0.00	(28,677.66)	0.00	3,171,269.12	3,246,340.50	3,217,997.25	(28,343.25)
3133ELUJ1	AGCY CALL	FFCB 1.000 03/24/23	10,000,000.00	0.00	0.00	0.00	0.00	10,000,000.00	10,029,661.00	10,014,136.00	(15,525.00)
3134GV6X1	AGCY CALL	FHLMC 0.375 04/20/23	13,998,045.46	0.00	0.00	189.42	0.00	13,998,234.88	13,994,505.00	13,997,264.40	2,759.40
3136G4VM2	AGCY CALL	FNMA 0.400 05/05/23	9,997,824.40	0.00	0.00	208.70	0.00	9,998,033.10	10,001,574.00	10,001,119.00	(455.00)
88213APE9	MUNICIPAL	TX A&M Univ 2.070 05/15/23	7,545,000.00	0.00	0.00	0.00	0.00	7,545,000.00	7,881,959.70	7,866,492.45	(15,467.25)
3134GVN79	AGCY CALL	FHLMC 0.500 06/30/23	10,000,000.00	0.00	0.00	0.00	0.00	10,000,000.00	10,005,021.00	10,002,489.00	(2,532.00)
8821173A0	MUNICIPAL	TX A&M Univ 2.500 07/01/23	7,158,102.63	0.00	0.00	8,887.91	0.00	7,166,990.54	7,684,419.60	7,664,454.60	(19,965.00)
8821176A7	MUNICIPAL	TX A&M Univ 1.790 07/01/23	1,000,000.00	0.00	0.00	0.00	0.00	1,000,000.00	1,039,070.00	1,038,110.00	(960.00)
5370962W8	MUNICIPAL	Little Elm ISD 0.000 08/15/23	1,424,535.21	0.00	0.00	7,654.69	0.00	1,432,189.90	1,462,868.85	1,471,140.75	8,271.90
3136G4W74	AGCY CALL	FNMA 0.350 08/25/23	10,000,000.00	0.00	0.00	0.00	0.00	10,000,000.00	9,990,742.00	9,993,343.00	2,601.00
597495BL3	MUNICIPAL	Midland Cty Fresh Wtr Dist 1.982 09/15/23	1,000,000.00	0.00	0.00	0.00	0.00	1,000,000.00	1,034,220.00	1,033,830.00	(390.00)
486063ZS2	MUNICIPAL	Katy ISD 2.017 02/15/24	1,645,000.00	0.00	0.00	0.00	0.00	1,645,000.00	1,715,109.90	1,715,948.85	838.95
882830AC6	MUNICIPAL	TX Trans Comm 5.000 04/01/24	2,293,939.44	0.00	0.00	(20,764.20)	0.00	2,273,175.24	2,306,380.00	2,302,500.00	(3,880.00)
8821176B5	MUNICIPAL	TX A&M Univ 1.850 07/01/24	1,000,000.00	0.00	0.00	0.00	0.00	1,000,000.00	1,048,450.00	1,052,270.00	3,820.00
5370962X6	MUNICIPAL	Little Elm ISD 0.000 08/15/24	915,072.69	0.00	0.00	5,258.44	0.00	920,331.13	951,130.00	958,000.00	6,870.00
882117W34	MUNICIPAL	Texas A&M Univ 2.808 07/01/25	0.00	2,562,545.75	0.00	(8,374.80)	0.00	2,554,170.95	0.00	2,576,322.25	2,576,322.25
Total for 02-Contingency Fund			310,406,586.70	17,972,327.16	(17,193,528.76)	(348,713.80)	0.00	310,836,671.30	314,014,233.64	313,980,721.17	(33,512.47)

CUSIP	Security Type	Security Description	09/30/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	12/31/20 Book Value	09/30/20 Market Value	12/31/20 Market Value	Change in Mkt Value
03-Plant Fund											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Inst'l MM	1,206,686.71	25,733,751.32	0.00	0.00	0.00	26,940,438.03	1,206,686.71	26,940,438.03	25,733,751.32
TEXPOOL	LGIP	TexPool	23,801,143.96	6,944.05	0.00	0.00	0.00	23,808,088.01	23,801,143.96	23,808,088.01	6,944.05
TEXPRIME	LGIP	TexPool Prime	67,677,184.97	10,124.69	(27,989,574.53)	0.00	0.00	39,697,735.13	67,677,184.97	39,697,735.13	(27,979,449.84)
48306AK22	CP - DISC	Kaiser Foundation Hospital 0.000 10/02/20	18,595,865.74	0.00	(18,596,000.00)	134.26	0.00	0.00	18,595,814.04	0.00	(18,595,814.04)
912828222	TREAS NOTE	U.S. Treasury 1.625 10/15/20	10,000,021.60	0.00	(10,000,000.00)	(21.60)	0.00	0.00	10,005,830.00	0.00	(10,005,830.00)
46640PLA9	CP - DISC	J.P.Morgan Sec 0.000 11/10/20	24,955,833.25	0.00	(25,000,000.00)	44,166.75	0.00	0.00	24,996,755.00	0.00	(24,996,755.00)
912828PC8	TREAS NOTE	U.S. Treasury 2.625 11/15/20	10,011,805.40	0.00	(10,000,000.00)	(11,805.40)	0.00	0.00	10,030,737.00	0.00	(10,030,737.00)
912828S55	TREAS NOTE	U.S. Treasury 2.500 12/31/20	10,020,998.60	0.00	(10,000,000.00)	(20,998.60)	0.00	0.00	10,058,817.00	0.00	(10,058,817.00)
46640PND1	CP - DISC	J.P.Morgan Sec 0.000 01/13/21	16,711,954.50	0.00	0.00	11,540.25	0.00	16,723,494.75	16,717,341.62	16,724,396.23	7,054.61
98459RP46	CP - DISC	Yale Univ 0.000 02/04/21	0.00	9,996,000.00	0.00	2,300.00	0.00	9,998,300.00	0.00	9,998,804.00	9,998,804.00
19865WP98	CP - DISC	Columbia Univ 0.000 02/09/21	22,302,943.73	0.00	0.00	11,978.47	0.00	22,314,922.20	22,303,632.74	22,316,776.99	13,144.25
3130AJ4A4	AGCY BULET	FHLB 1.500 02/10/21	9,998,968.70	0.00	0.00	719.50	0.00	9,999,688.20	10,050,275.00	10,014,820.00	(35,455.00)
48306AQ26	CP - DISC	Kaiser Foundation Hospital 0.000 03/02/21	0.00	18,582,740.02	0.00	7,991.18	0.00	18,590,731.20	0.00	18,587,776.85	18,587,776.85
89233GQ25	CP - DISC	Toyota Mtr Cr 0.000 03/02/21	29,961,999.90	0.00	0.00	23,000.10	0.00	29,985,000.00	29,970,165.00	29,993,850.00	23,685.00
91514BHV8	CP - INT	Univ of TX 0.200 03/22/21	10,000,000.00	0.00	0.00	0.00	0.00	10,000,000.00	10,000,000.00	10,000,700.00	700.00
3130AJRS0	AGCY BULET	FHLB 0.190 03/29/21	10,000,000.00	0.00	0.00	0.00	0.00	10,000,000.00	10,001,735.00	10,001,540.00	(195.00)
9128284G2	TREAS NOTE	U.S. Treasury 2.375 04/15/21	8,023,031.76	0.00	0.00	(10,798.16)	0.00	8,012,233.60	8,096,562.40	8,051,250.40	(45,312.00)
46640PSA2	CP - DISC	J.P.Morgan Sec 0.000 05/10/21	0.00	24,973,604.17	0.00	7,583.33	0.00	24,981,187.50	0.00	24,982,577.50	24,982,577.50
3133ELZH0	AGCY BULET	FFCB 0.125 05/14/21	9,997,101.60	0.00	0.00	1,169.50	0.00	9,998,271.10	9,998,896.00	10,000,575.00	1,679.00
3130AJQ69	AGCY BULET	FHLB 0.125 06/15/21	9,995,412.70	0.00	0.00	1,624.70	0.00	9,997,037.40	10,003,509.00	10,003,574.00	65.00
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	8,356,280.71	0.00	0.00	(34,635.07)	0.00	8,321,645.64	8,359,367.78	8,324,645.18	(34,722.60)
91510PL53	CP - INT	Univ of TX 0.220 07/16/21	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,001,800.00	10,001,800.00
779240JW1	MUNICIPAL	Round Rock ISD, TX 5.000 08/01/21	3,205,355.97	0.00	0.00	(33,037.39)	0.00	3,172,318.58	3,220,068.95	3,181,195.75	(38,873.20)
882724SY4	MUNICIPAL	State of TX 4.000 08/26/21	15,511,282.50	0.00	0.00	(142,972.65)	0.00	15,368,309.85	15,513,900.00	15,373,800.00	(140,100.00)
9128285F3	TREAS NOTE	U.S. Treasury 2.875 10/15/21	10,132,769.60	0.00	0.00	(32,142.60)	0.00	10,100,627.00	10,282,813.00	10,215,234.00	(67,579.00)
3134GVUK2	AGCY CALL	FHLMC 0.300 05/13/22	19,995,928.20	0.00	0.00	628.60	0.00	19,996,556.80	19,996,092.00	20,000,358.00	4,266.00
3133ELN26	AGCY BULET	FFCB 0.260 06/22/22	34,989,042.75	0.00	0.00	1,584.20	0.00	34,990,626.95	35,058,362.50	35,066,671.50	8,309.00
3134GWDP8	AGCY CALL	FHLMC 0.260 07/28/22	25,000,000.00	0.00	0.00	0.00	0.00	25,000,000.00	25,001,367.50	25,003,402.50	2,035.00
3134GV4C9	AGCY CALL	FHLMC 0.400 12/29/22	14,999,325.75	0.00	(15,000,000.00)	73.20	601.05	0.00	15,005,746.50	0.00	(15,005,746.50)
3133ELJN5	AGCY CALL	FFCB 1.640 01/24/23	10,000,000.00	0.00	0.00	0.00	0.00	10,000,000.00	10,146,587.00	10,153,959.00	7,372.00
Total for 03-Plant Fund			435,450,938.60	89,303,164.25	(116,585,574.53)	(171,917.43)	601.05	407,997,211.94	436,099,390.67	408,443,968.07	(27,655,422.60)



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04-Tax Fund											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FIPXX	MMF	Fidelity Prime MMF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Instl MM	12,972,236.31	165,479,854.27	0.00	0.00	0.00	178,452,090.58	12,972,236.31	178,452,090.58	165,479,854.27
TEXPRIME	LGIP	TexPool Prime	47,495,454.50	15,547.32	(29,997,763.26)	0.00	0.00	17,513,238.56	47,495,454.50	17,513,238.56	(29,982,215.94)
912828222	TREAS NOTE	U.S. Treasury 1.625 10/15/20	10,000,021.60	0.00	(10,000,000.00)	(21.60)	0.00	0.00	10,005,830.00	0.00	(10,005,830.00)
912828PC8	TREAS NOTE	U.S. Treasury 2.625 11/15/20	10,012,405.90	0.00	(10,000,000.00)	(12,405.90)	0.00	0.00	10,030,737.00	0.00	(10,030,737.00)
13068BGB7	CP - INT	State of CA 0.200 11/18/20	4,160,000.00	0.00	(4,160,000.00)	0.00	0.00	0.00	4,159,958.40	0.00	(4,159,958.40)
98459RP46	CP - DISC	Yale Univ 0.000 02/04/21	0.00	9,996,000.00	0.00	2,300.00	0.00	9,998,300.00	0.00	9,998,804.00	9,998,804.00
3130AJ4A4	AGCY BULET	FHLB 1.500 02/10/21	19,997,937.40	0.00	0.00	1,439.00	0.00	19,999,376.40	20,100,550.00	20,029,640.00	(70,910.00)
91514BHY2	CP - INT	Univ of TX 0.220 04/26/21	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,001,000.00	10,001,000.00
912828Y20	TREAS NOTE	U.S. Treasury 2.625 07/15/21	10,080,736.60	0.00	0.00	(25,484.50)	0.00	10,055,252.10	10,195,313.00	10,132,813.00	(62,500.00)
882724SY4	MUNICIPAL	State of TX 4.000 08/26/21	26,369,180.25	0.00	0.00	(243,053.50)	0.00	26,126,126.75	26,373,630.00	26,135,460.00	(238,170.00)
050589QU7	MUNICIPAL	Auburn Univ 0.447 06/01/22	1,200,000.00	0.00	0.00	0.00	0.00	1,200,000.00	1,200,204.00	1,201,608.00	1,404.00
3134GV6H6	AGCY CALL	FHLMC 0.320 10/20/22	20,000,000.00	0.00	0.00	0.00	0.00	20,000,000.00	20,010,756.00	20,016,554.00	5,798.00
3134GXHD9	AGCY CALL	FHLMC 0.700 12/23/25	0.00	5,000,000.00	0.00	0.00	0.00	5,000,000.00	0.00	5,000,232.50	5,000,232.50
Total for 04-Tax Fund			162,287,972.56	190,491,401.59	(54,157,763.26)	(277,226.50)	0.00	298,344,384.39	162,544,669.21	298,481,440.64	135,936,771.43
06-Certificate Fund											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Instl MM	285,755.20	38,813,503.56	0.00	0.00	0.00	39,099,258.76	285,755.20	39,099,258.76	38,813,503.56
Total for 06-Certificate Fund			285,755.20	38,813,503.56	0.00	0.00	0.00	39,099,258.76	285,755.20	39,099,258.76	38,813,503.56



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04-Tax Fund											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FIPXX	MMF	Fidelity Prime MMF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Instl MM	12,972,236.31	165,479,854.27	0.00	0.00	0.00	178,452,090.58	12,972,236.31	178,452,090.58	165,479,854.27
TEXPRIME	LGIP	TexPool Prime	47,495,454.50	15,547.32	(29,997,763.26)	0.00	0.00	17,513,238.56	47,495,454.50	17,513,238.56	(29,982,215.94)
912828222	TREAS NOTE	U.S. Treasury 1.625 10/15/20	10,000,021.60	0.00	(10,000,000.00)	(21.60)	0.00	0.00	10,005,830.00	0.00	(10,005,830.00)
912828PC8	TREAS NOTE	U.S. Treasury 2.625 11/15/20	10,012,405.90	0.00	(10,000,000.00)	(12,405.90)	0.00	0.00	10,030,737.00	0.00	(10,030,737.00)
13068BGB7	CP - INT	State of CA 0.200 11/18/20	4,160,000.00	0.00	(4,160,000.00)	0.00	0.00	0.00	4,159,958.40	0.00	(4,159,958.40)
98459RP46	CP - DISC	Yale Univ 0.000 02/04/21	0.00	9,996,000.00	0.00	2,300.00	0.00	9,998,300.00	0.00	9,998,804.00	9,998,804.00
3130AJ4A4	AGCY BULET	FHLB 1.500 02/10/21	19,997,937.40	0.00	0.00	1,439.00	0.00	19,999,376.40	20,100,550.00	20,029,640.00	(70,910.00)
91514BHY2	CP - INT	Univ of TX 0.220 04/26/21	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,001,000.00	10,001,000.00
912828Y20	TREAS NOTE	U.S. Treasury 2.625 07/15/21	10,080,736.60	0.00	0.00	(25,484.50)	0.00	10,055,252.10	10,195,313.00	10,132,813.00	(62,500.00)
882724SY4	MUNICIPAL	State of TX 4.000 08/26/21	26,369,180.25	0.00	0.00	(243,053.50)	0.00	26,126,126.75	26,373,630.00	26,135,460.00	(238,170.00)
050589QU7	MUNICIPAL	Auburn Univ 0.447 06/01/22	1,200,000.00	0.00	0.00	0.00	0.00	1,200,000.00	1,200,204.00	1,201,608.00	1,404.00
3134GV6H6	AGCY CALL	FHLMC 0.320 10/20/22	20,000,000.00	0.00	0.00	0.00	0.00	20,000,000.00	20,010,756.00	20,016,554.00	5,798.00
3134GXHD9	AGCY CALL	FHLMC 0.700 12/23/25	0.00	5,000,000.00	0.00	0.00	0.00	5,000,000.00	0.00	5,000,232.50	5,000,232.50
Total for 04-Tax Fund			162,287,972.56	190,491,401.59	(54,157,763.26)	(277,226.50)	0.00	298,344,384.39	162,544,669.21	298,481,440.64	135,936,771.43
06-Certificate Fund											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-UHS	MMF	Fidelity Gov Instl MM	285,755.20	38,813,503.56	0.00	0.00	0.00	39,099,258.76	285,755.20	39,099,258.76	38,813,503.56
Total for 06-Certificate Fund			285,755.20	38,813,503.56	0.00	0.00	0.00	39,099,258.76	285,755.20	39,099,258.76	38,813,503.56



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11-Project Fund Series 2018											
FRGX-UHS	MMF	Fidelity Gov Inst'l MM	33,311,985.29	2,316,492.24	(31,017,373.46)	0.00	0.00	4,611,104.07	33,311,985.29	4,611,104.07	(28,700,881.22)
TEXPOOL	LGIP	TexPool	9,413,073.79	2,746.32	0.00	0.00	0.00	9,415,820.11	9,413,073.79	9,415,820.11	2,746.32
TEXPRIME	LGIP	TexPool Prime	4,903,014.26	50,011,817.31	(9,994,468.62)	0.00	0.00	44,920,362.95	4,903,014.26	44,920,362.95	40,017,348.69
71779YAH8	CP - INT	City of Philadelphia, PA 0.280 10/14/20	20,000,000.00	0.00	(20,000,000.00)	0.00	0.00	0.00	20,001,000.00	0.00	(20,001,000.00)
912828222	TREAS NOTE	U.S. Treasury 1.625 10/15/20	19,999,101.60	0.00	(20,000,000.00)	898.40	0.00	0.00	20,011,660.00	0.00	(20,011,660.00)
9128283G3	TREAS NOTE	U.S. Treasury 1.750 11/15/20	10,000,861.70	0.00	(10,000,000.00)	(861.70)	0.00	0.00	10,020,043.00	0.00	(10,020,043.00)
9128283L2	TREAS NOTE	U.S. Treasury 1.875 12/15/20	9,999,497.40	0.00	(10,000,000.00)	502.60	0.00	0.00	10,035,941.00	0.00	(10,035,941.00)
9128283Q1	TREAS NOTE	U.S. Treasury 2.000 01/15/21	9,998,782.86	0.00	0.00	1,056.40	0.00	9,999,839.26	10,053,125.00	10,005,556.00	(47,569.00)
3133EJCE7	AGCY BULET	FFCB 2.350 02/12/21	2,796,390.66	0.00	0.00	2,479.71	0.00	2,798,870.37	2,822,450.40	2,806,705.44	(15,744.96)
9128283X6	TREAS NOTE	U.S. Treasury 2.250 02/15/21	9,011,143.44	0.00	0.00	(7,483.23)	0.00	9,003,660.21	9,070,312.50	9,021,553.20	(48,759.30)
3137EAEL9	AGCY BULET	FHLMC 2.375 02/16/21	10,031,121.20	0.00	0.00	(20,747.50)	0.00	10,010,373.70	10,083,561.00	10,026,780.00	(56,781.00)
313382K69	AGCY BULET	FHLB 1.750 03/12/21	1,692,904.30	0.00	0.00	3,966.54	0.00	1,696,870.84	1,712,336.39	1,705,309.61	(7,026.78)
9128284B3	TREAS NOTE	U.S. Treasury 2.375 03/15/21	7,023,054.57	0.00	0.00	(12,854.66)	0.00	7,010,199.91	7,070,000.00	7,030,367.40	(39,632.60)
9128284G2	TREAS NOTE	U.S. Treasury 2.375 04/15/21	15,070,503.00	0.00	0.00	(33,058.95)	0.00	15,037,444.05	15,181,054.50	15,096,094.50	(84,960.00)
91514BHY2	CP - INT	Univ of TX 0.220 04/26/21	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,001,000.00	10,001,000.00
3133ELN83	AGCY BULET	FFCB 0.180 06/23/21	9,999,268.10	0.00	0.00	251.30	0.00	9,999,519.40	10,002,450.00	10,005,296.00	2,846.00
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	10,128,801.50	0.00	0.00	(41,974.10)	0.00	10,086,827.40	10,132,567.00	10,090,479.00	(42,088.00)
3133ELKN3	AGCY BULET	FFCB 1.550 01/28/22	10,174,783.60	0.00	0.00	(32,935.50)	0.00	10,141,848.10	10,184,001.00	10,154,714.00	(29,287.00)
3133ELN26	AGCY BULET	FFCB 0.260 06/22/22	14,996,635.20	0.00	0.00	486.45	0.00	14,997,121.65	15,025,012.50	15,028,573.50	3,561.00
3133ELJN5	AGCY CALL	FFCB 1.640 01/24/23	7,000,000.00	0.00	0.00	0.00	0.00	7,000,000.00	7,102,610.90	7,107,771.30	5,160.40
4423315T7	MUNICIPAL	City of Houston, TX 1.950 03/01/24	5,021,571.45	0.00	0.00	(1,534.85)	0.00	5,020,036.60	5,166,550.00	5,227,050.00	60,500.00
Total for 11-Project Fund Series 2018			220,572,493.92	62,331,055.87	(101,011,842.08)	(141,809.09)	0.00	181,749,898.62	221,302,748.53	182,254,537.08	(39,048,211.45)



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CUSIP	Security Type	Security Description	09/30/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	12/31/20 Book Value	09/30/20 Market Value	12/31/20 Market Value	Change in Mkt Value
11-Project Fund Series 2018											
FRGX-UHS	MMF	Fidelity Gov Inst'l MM	33,311,985.29	2,316,492.24	(31,017,373.46)	0.00	0.00	4,611,104.07	33,311,985.29	4,611,104.07	(28,700,881.22)
TEXPOOL	LGIP	TexPool	9,413,073.79	2,746.32	0.00	0.00	0.00	9,415,820.11	9,413,073.79	9,415,820.11	2,746.32
TEXPRIME	LGIP	TexPool Prime	4,903,014.26	50,011,817.31	(9,994,468.62)	0.00	0.00	44,920,362.95	4,903,014.26	44,920,362.95	40,017,348.69
71779YAH8	CP - INT	City of Philadelphia, PA 0.280 10/14/20	20,000,000.00	0.00	(20,000,000.00)	0.00	0.00	0.00	20,001,000.00	0.00	(20,001,000.00)
912828222	TREAS NOTE	U.S. Treasury 1.625 10/15/20	19,999,101.60	0.00	(20,000,000.00)	898.40	0.00	0.00	20,011,660.00	0.00	(20,011,660.00)
9128283G3	TREAS NOTE	U.S. Treasury 1.750 11/15/20	10,000,861.70	0.00	(10,000,000.00)	(861.70)	0.00	0.00	10,020,043.00	0.00	(10,020,043.00)
9128283L2	TREAS NOTE	U.S. Treasury 1.875 12/15/20	9,999,497.40	0.00	(10,000,000.00)	502.60	0.00	0.00	10,035,941.00	0.00	(10,035,941.00)
9128283Q1	TREAS NOTE	U.S. Treasury 2.000 01/15/21	9,998,782.86	0.00	0.00	1,056.40	0.00	9,999,839.26	10,053,125.00	10,005,556.00	(47,569.00)
3133EJCE7	AGCY BULET	FFCB 2.350 02/12/21	2,796,390.66	0.00	0.00	2,479.71	0.00	2,798,870.37	2,822,450.40	2,806,705.44	(15,744.96)
9128283X6	TREAS NOTE	U.S. Treasury 2.250 02/15/21	9,011,143.44	0.00	0.00	(7,483.23)	0.00	9,003,660.21	9,070,312.50	9,021,553.20	(48,759.30)
3137EAEL9	AGCY BULET	FHLMC 2.375 02/16/21	10,031,121.20	0.00	0.00	(20,747.50)	0.00	10,010,373.70	10,083,561.00	10,026,780.00	(56,781.00)
313382K69	AGCY BULET	FHLB 1.750 03/12/21	1,692,904.30	0.00	0.00	3,966.54	0.00	1,696,870.84	1,712,336.39	1,705,309.61	(7,026.78)
9128284B3	TREAS NOTE	U.S. Treasury 2.375 03/15/21	7,023,054.57	0.00	0.00	(12,854.66)	0.00	7,010,199.91	7,070,000.00	7,030,367.40	(39,632.60)
9128284G2	TREAS NOTE	U.S. Treasury 2.375 04/15/21	15,070,503.00	0.00	0.00	(33,058.95)	0.00	15,037,444.05	15,181,054.50	15,096,094.50	(84,960.00)
91514BHY2	CP - INT	Univ of TX 0.220 04/26/21	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,001,000.00	10,001,000.00
3133ELN83	AGCY BULET	FFCB 0.180 06/23/21	9,999,268.10	0.00	0.00	251.30	0.00	9,999,519.40	10,002,450.00	10,005,296.00	2,846.00
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	10,128,801.50	0.00	0.00	(41,974.10)	0.00	10,086,827.40	10,132,567.00	10,090,479.00	(42,088.00)
3133ELKN3	AGCY BULET	FFCB 1.550 01/28/22	10,174,783.60	0.00	0.00	(32,935.50)	0.00	10,141,848.10	10,184,001.00	10,154,714.00	(29,287.00)
3133ELN26	AGCY BULET	FFCB 0.260 06/22/22	14,996,635.20	0.00	0.00	486.45	0.00	14,997,121.65	15,025,012.50	15,028,573.50	3,561.00
3133ELJN5	AGCY CALL	FFCB 1.640 01/24/23	7,000,000.00	0.00	0.00	0.00	0.00	7,000,000.00	7,102,610.90	7,107,771.30	5,160.40
4423315T7	MUNICIPAL	City of Houston, TX 1.950 03/01/24	5,021,571.45	0.00	0.00	(1,534.85)	0.00	5,020,036.60	5,166,550.00	5,227,050.00	60,500.00
Total for 11-Project Fund Series 2018			220,572,493.92	62,331,055.87	(101,011,842.08)	(141,809.09)	0.00	181,749,898.62	221,302,748.53	182,254,537.08	(39,048,211.45)



University Health System
Change in Value
 From 09/30/2020 to 12/31/2020

CUSIP	Security Type	Security Description	09/30/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	12/31/20 Book Value	09/30/20 Market Value	12/31/20 Market Value	Change in Mkt Value
12-Project Fund Series 2020											
FRGXX-UHS	MMF	Fidelity Gov Instl MM	26,302,200.30	10,109,694.01	(9,956,422.27)	0.00	0.00	26,455,472.04	26,302,200.30	26,455,472.04	153,271.74
13068BGB7	CP - INT	State of CA 0.200 11/18/20	10,000,000.00	0.00	(10,000,000.00)	0.00	0.00	0.00	9,999,900.00	0.00	(9,999,900.00)
88276UVK8	CP - INT	TX Pub Fin Auth 0.200 01/05/21	20,900,000.00	0.00	0.00	0.00	0.00	20,900,000.00	20,903,344.00	20,900,627.00	(2,717.00)
46640PND1	CP - DISC	J.P.Morgan Sec 0.000 01/13/21	14,988,300.00	0.00	0.00	10,350.00	0.00	14,998,650.00	14,993,131.50	14,999,458.50	6,327.00
89233GQN9	CP - DISC	Toyota Mtr Cr 0.000 03/22/21	4,994,027.80	0.00	0.00	3,194.40	0.00	4,997,222.20	4,993,729.00	4,998,414.00	4,685.00
88212LY89	CP - INT	TX A&M Univ 0.200 04/06/21	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,000,500.00	10,000,500.00
3133ELN83	AGCY BULET	FFCB 0.180 06/23/21	9,999,268.10	0.00	0.00	251.30	0.00	9,999,519.40	10,002,450.00	10,005,296.00	2,846.00
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	10,128,801.50	0.00	0.00	(41,974.10)	0.00	10,086,827.40	10,132,567.00	10,090,479.00	(42,088.00)
882724SY4	MUNICIPAL	State of TX 4.000 08/26/21	10,340,855.00	0.00	0.00	(95,315.10)	0.00	10,245,539.90	10,342,600.00	10,249,200.00	(93,400.00)
912828YJ3	TREAS NOTE	U.S. Treasury 1.500 09/30/21	17,019,300.14	0.00	0.00	(55,553.73)	0.00	16,963,746.41	17,024,437.92	16,973,250.00	(51,187.92)
3135G0Q89	AGCY BULET	FNMA 1.375 10/07/21	5,767,128.16	0.00	0.00	(16,497.34)	0.00	5,750,630.82	5,771,092.11	5,754,384.84	(16,707.27)
3134GVJ66	AGCY BULET	FHLMC 0.250 06/08/22	19,989,439.80	0.00	0.00	1,562.80	0.00	19,991,002.60	20,026,600.00	20,057,472.00	30,872.00
3133ELJ21	AGCY CALL	FFCB 0.480 06/15/23	19,990,975.40	0.00	(20,000,000.00)	681.00	8,343.60	0.00	20,002,348.00	0.00	(20,002,348.00)
3130AKKP0	AGCY CALL	FHLB 0.190 12/22/23	0.00	19,968,000.00	0.00	265.80	0.00	19,968,265.80	0.00	19,967,506.00	19,967,506.00
Total for 12-Project Fund Series 2020			170,420,296.20	40,077,694.01	(39,956,422.27)	(193,034.97)	8,343.60	170,356,876.57	170,494,399.83	170,452,059.38	(42,340.45)
20-Bexar Cty Hosp Dist - LPPF											
FRGXX-UHS	MMF	Fidelity Gov Instl MM	1,129,077.21	23,456,580.64	(18,187,783.90)	0.00	0.00	6,397,873.95	1,129,077.21	6,397,873.95	5,268,796.74
Total for 20-Bexar Cty Hosp Dist - LPPF			1,129,077.21	23,456,580.64	(18,187,783.90)	0.00	0.00	6,397,873.95	1,129,077.21	6,397,873.95	5,268,796.74
Total for University Health System			1,302,711,284.69	478,816,054.38	(356,086,147.67)	(1,132,701.79)	8,944.65	1,424,317,434.26	1,308,028,438.59	1,428,645,117.78	120,616,679.19



University Health System
Earned Income
 From 09/30/2020 to 12/31/2020

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
01-Operating Fund									
FRGXX-UHS	MMF	Fidelity Gov Instl MM	68.83	153.86	152.84	0.00	69.85	0.00	153.86
Total for 01-Operating Fund			68.83	153.86	152.84	0.00	69.85	0.00	153.86
02-Contingency Fund									
FRGXX-UHS	MMF	Fidelity Gov Instl MM	223.19	283.98	459.36	0.00	47.81	0.00	283.98
TEXPOOL	LGIP	TexPool	0.00	2,465.40	2,465.40	0.00	0.00	0.00	2,465.40
91514BHB2	CP - INT	Univ of TX 1.750 10/06/20	193,229.17	3,645.83	196,875.00	0.00	0.00	0.00	3,645.83
3133EKL61	AGCY BULET	FFCB 1.550 03/04/21	11,625.00	38,750.00	0.00	0.00	50,375.00	5,901.90	44,651.90
9128284B3	TREAS NOTE	U.S. Treasury 2.375 03/15/21	10,497.24	60,359.11	0.00	0.00	70,856.35	(19,788.00)	40,571.11
3130ACHJ6	AGCY BULET	FHLB 1.800 03/24/21	1,750.00	22,500.00	0.00	0.00	24,250.00	(2,969.35)	19,530.65
91514BHX4	CP - INT	Univ of TX 0.190 04/05/21	0.00	6,887.50	0.00	0.00	6,887.50	0.00	6,887.50
88213APC3	MUNICIPAL	TX A&M Univ 1.964 05/15/21	13,985.86	9,255.35	18,510.70	0.00	4,730.51	0.00	9,255.35
5370962U2	MUNICIPAL	Little Elm ISD 0.000 08/15/21	0.00	0.00	0.00	0.00	0.00	4,591.30	4,591.30
9128284W7	TREAS NOTE	U.S. Treasury 2.750 08/15/21	52,683.42	103,125.00	0.00	0.00	155,808.42	(40,812.60)	62,312.40
3133EKP67	AGCY BULET	FFCB 1.625 09/17/21	9,479.17	60,937.50	0.00	0.00	70,416.67	7,062.75	68,000.25
3130AJGL7	AGCY BULET	FHLB 0.320 10/01/21	12,728.89	6,400.00	12,728.89	0.00	6,400.00	0.00	6,400.00
882723VK2	MUNICIPAL	State of TX 5.000 10/01/21	148,750.00	74,375.00	148,750.00	0.00	74,375.00	(61,511.34)	12,863.66
9128285L0	TREAS NOTE	U.S. Treasury 2.875 11/15/21	162,890.63	108,725.39	215,625.00	0.00	55,991.02	(46,135.35)	62,590.04
3133ELA95	AGCY CALL	FFCB 0.190 11/26/21	6,597.22	4,750.00	9,500.00	0.00	1,847.22	832.80	5,582.80
3137EADB2	AGCY BULET	FHLMC 2.375 01/13/22	77,187.50	89,062.50	0.00	0.00	166,250.00	(69,787.50)	19,275.00
659155HN8	MUNICIPAL	North East ISD, TX 5.000 02/01/22	58,208.33	87,312.50	0.00	0.00	145,520.83	(72,460.36)	14,852.14
882806EP3	MUNICIPAL	TX Tech Univ 2.620 02/15/22	3,180.39	6,222.50	0.00	0.00	9,402.89	(1,871.77)	4,350.73
889855K50	MUNICIPAL	Tomball ISD, TX 5.000 02/15/22	7,986.11	15,625.00	0.00	0.00	23,611.11	(12,470.83)	3,154.17
3133ELUQ5	AGCY BULET	FFCB 0.700 03/25/22	1,229.08	18,436.25	0.00	0.00	19,665.33	(4,206.84)	14,229.41
3133ELUX0	AGCY CALL	FFCB 1.000 03/30/22	694.44	62,500.00	0.00	0.00	63,194.44	0.00	62,500.00
88213AHJ7	MUNICIPAL	TX A&M Univ 2.479 05/15/22	46,825.56	30,987.50	61,975.00	0.00	15,838.06	3,931.10	34,918.60
3130AJHV4	AGCY CALL	FHLB 0.600 07/27/22	10,666.67	15,000.00	0.00	0.00	25,666.67	0.00	15,000.00
5370962V0	MUNICIPAL	Little Elm ISD 0.000 08/15/22	0.00	0.00	0.00	0.00	0.00	4,711.57	4,711.57
313380GJ0	AGCY BULET	FHLB 2.000 09/09/22	18,333.33	75,000.00	0.00	0.00	93,333.33	(6,650.85)	68,349.15
882806EQ1	MUNICIPAL	TX Tech Univ 2.761 02/15/23	32,951.00	64,469.35	0.00	0.00	97,420.35	(1,462.93)	63,006.42
889855K68	MUNICIPAL	Tomball ISD, TX 5.000 02/15/23	18,687.50	36,562.50	0.00	0.00	55,250.00	(28,677.66)	7,884.84
3133ELUJ1	AGCY CALL	FFCB 1.000 03/24/23	1,944.44	25,000.00	0.00	0.00	26,944.44	0.00	25,000.00
3134GV6X1	AGCY CALL	FHLMC 0.375 04/20/23	10,354.17	13,125.00	13,125.00	0.00	10,354.17	189.42	13,314.42



University Health System
Change in Value
 From 09/30/2020 to 12/31/2020

CUSIP	Security Type	Security Description	09/30/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	12/31/20 Book Value	09/30/20 Market Value	12/31/20 Market Value	Change in Mkt Value
11-Project Fund Series 2018											
FRGX-UHS	MMF	Fidelity Gov Inst'l MM	33,311,985.29	2,316,492.24	(31,017,373.46)	0.00	0.00	4,611,104.07	33,311,985.29	4,611,104.07	(28,700,881.22)
TEXPOOL	LGIP	TexPool	9,413,073.79	2,746.32	0.00	0.00	0.00	9,415,820.11	9,413,073.79	9,415,820.11	2,746.32
TEXPRIME	LGIP	TexPool Prime	4,903,014.26	50,011,817.31	(9,994,468.62)	0.00	0.00	44,920,362.95	4,903,014.26	44,920,362.95	40,017,348.69
71779YAH8	CP - INT	City of Philadelphia, PA 0.280 10/14/20	20,000,000.00	0.00	(20,000,000.00)	0.00	0.00	0.00	20,001,000.00	0.00	(20,001,000.00)
912828222	TREAS NOTE	U.S. Treasury 1.625 10/15/20	19,999,101.60	0.00	(20,000,000.00)	898.40	0.00	0.00	20,011,660.00	0.00	(20,011,660.00)
9128283G3	TREAS NOTE	U.S. Treasury 1.750 11/15/20	10,000,861.70	0.00	(10,000,000.00)	(861.70)	0.00	0.00	10,020,043.00	0.00	(10,020,043.00)
9128283L2	TREAS NOTE	U.S. Treasury 1.875 12/15/20	9,999,497.40	0.00	(10,000,000.00)	502.60	0.00	0.00	10,035,941.00	0.00	(10,035,941.00)
9128283Q1	TREAS NOTE	U.S. Treasury 2.000 01/15/21	9,998,782.86	0.00	0.00	1,056.40	0.00	9,999,839.26	10,053,125.00	10,005,556.00	(47,569.00)
3133EJCE7	AGCY BULET	FFCB 2.350 02/12/21	2,796,390.66	0.00	0.00	2,479.71	0.00	2,798,870.37	2,822,450.40	2,806,705.44	(15,744.96)
9128283X6	TREAS NOTE	U.S. Treasury 2.250 02/15/21	9,011,143.44	0.00	0.00	(7,483.23)	0.00	9,003,660.21	9,070,312.50	9,021,553.20	(48,759.30)
3137EAEL9	AGCY BULET	FHLMC 2.375 02/16/21	10,031,121.20	0.00	0.00	(20,747.50)	0.00	10,010,373.70	10,083,561.00	10,026,780.00	(56,781.00)
313382K69	AGCY BULET	FHLB 1.750 03/12/21	1,692,904.30	0.00	0.00	3,966.54	0.00	1,696,870.84	1,712,336.39	1,705,309.61	(7,026.78)
9128284B3	TREAS NOTE	U.S. Treasury 2.375 03/15/21	7,023,054.57	0.00	0.00	(12,854.66)	0.00	7,010,199.91	7,070,000.00	7,030,367.40	(39,632.60)
9128284G2	TREAS NOTE	U.S. Treasury 2.375 04/15/21	15,070,503.00	0.00	0.00	(33,058.95)	0.00	15,037,444.05	15,181,054.50	15,096,094.50	(84,960.00)
91514BHY2	CP - INT	Univ of TX 0.220 04/26/21	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,001,000.00	10,001,000.00
3133ELN83	AGCY BULET	FFCB 0.180 06/23/21	9,999,268.10	0.00	0.00	251.30	0.00	9,999,519.40	10,002,450.00	10,005,296.00	2,846.00
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	10,128,801.50	0.00	0.00	(41,974.10)	0.00	10,086,827.40	10,132,567.00	10,090,479.00	(42,088.00)
3133ELKN3	AGCY BULET	FFCB 1.550 01/28/22	10,174,783.60	0.00	0.00	(32,935.50)	0.00	10,141,848.10	10,184,001.00	10,154,714.00	(29,287.00)
3133ELN26	AGCY BULET	FFCB 0.260 06/22/22	14,996,635.20	0.00	0.00	486.45	0.00	14,997,121.65	15,025,012.50	15,028,573.50	3,561.00
3133ELJN5	AGCY CALL	FFCB 1.640 01/24/23	7,000,000.00	0.00	0.00	0.00	0.00	7,000,000.00	7,102,610.90	7,107,771.30	5,160.40
4423315T7	MUNICIPAL	City of Houston, TX 1.950 03/01/24	5,021,571.45	0.00	0.00	(1,534.85)	0.00	5,020,036.60	5,166,550.00	5,227,050.00	60,500.00
Total for 11-Project Fund Series 2018			220,572,493.92	62,331,055.87	(101,011,842.08)	(141,809.09)	0.00	181,749,898.62	221,302,748.53	182,254,537.08	(39,048,211.45)



University Health System
Change in Value
 From 09/30/2020 to 12/31/2020

CUSIP	Security Type	Security Description	09/30/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	12/31/20 Book Value	09/30/20 Market Value	12/31/20 Market Value	Change in Mkt Value
12-Project Fund Series 2020											
FRGXX-UHS	MMF	Fidelity Gov Instl MM	26,302,200.30	10,109,694.01	(9,956,422.27)	0.00	0.00	26,455,472.04	26,302,200.30	26,455,472.04	153,271.74
13068BGB7	CP - INT	State of CA 0.200 11/18/20	10,000,000.00	0.00	(10,000,000.00)	0.00	0.00	0.00	9,999,900.00	0.00	(9,999,900.00)
88276UVK8	CP - INT	TX Pub Fin Auth 0.200 01/05/21	20,900,000.00	0.00	0.00	0.00	0.00	20,900,000.00	20,903,344.00	20,900,627.00	(2,717.00)
46640PND1	CP - DISC	J.P.Morgan Sec 0.000 01/13/21	14,988,300.00	0.00	0.00	10,350.00	0.00	14,998,650.00	14,993,131.50	14,999,458.50	6,327.00
89233GQN9	CP - DISC	Toyota Mtr Cr 0.000 03/22/21	4,994,027.80	0.00	0.00	3,194.40	0.00	4,997,222.20	4,993,729.00	4,998,414.00	4,685.00
88212LY89	CP - INT	TX A&M Univ 0.200 04/06/21	0.00	10,000,000.00	0.00	0.00	0.00	10,000,000.00	0.00	10,000,500.00	10,000,500.00
3133ELN83	AGCY BULET	FFCB 0.180 06/23/21	9,999,268.10	0.00	0.00	251.30	0.00	9,999,519.40	10,002,450.00	10,005,296.00	2,846.00
3130AGLD5	AGCY BULET	FHLB 1.875 07/07/21	10,128,801.50	0.00	0.00	(41,974.10)	0.00	10,086,827.40	10,132,567.00	10,090,479.00	(42,088.00)
882724SY4	MUNICIPAL	State of TX 4.000 08/26/21	10,340,855.00	0.00	0.00	(95,315.10)	0.00	10,245,539.90	10,342,600.00	10,249,200.00	(93,400.00)
912828YJ3	TREAS NOTE	U.S. Treasury 1.500 09/30/21	17,019,300.14	0.00	0.00	(55,553.73)	0.00	16,963,746.41	17,024,437.92	16,973,250.00	(51,187.92)
3135G0Q89	AGCY BULET	FNMA 1.375 10/07/21	5,767,128.16	0.00	0.00	(16,497.34)	0.00	5,750,630.82	5,771,092.11	5,754,384.84	(16,707.27)
3134GVJ66	AGCY BULET	FHLMC 0.250 06/08/22	19,989,439.80	0.00	0.00	1,562.80	0.00	19,991,002.60	20,026,600.00	20,057,472.00	30,872.00
3133ELJ21	AGCY CALL	FFCB 0.480 06/15/23	19,990,975.40	0.00	(20,000,000.00)	681.00	8,343.60	0.00	20,002,348.00	0.00	(20,002,348.00)
3130AKKP0	AGCY CALL	FHLB 0.190 12/22/23	0.00	19,968,000.00	0.00	265.80	0.00	19,968,265.80	0.00	19,967,506.00	19,967,506.00
Total for 12-Project Fund Series 2020			170,420,296.20	40,077,694.01	(39,956,422.27)	(193,034.97)	8,343.60	170,356,876.57	170,494,399.83	170,452,059.38	(42,340.45)
20-Bexar Cty Hosp Dist - LPPF											
FRGXX-UHS	MMF	Fidelity Gov Instl MM	1,129,077.21	23,456,580.64	(18,187,783.90)	0.00	0.00	6,397,873.95	1,129,077.21	6,397,873.95	5,268,796.74
Total for 20-Bexar Cty Hosp Dist - LPPF			1,129,077.21	23,456,580.64	(18,187,783.90)	0.00	0.00	6,397,873.95	1,129,077.21	6,397,873.95	5,268,796.74
Total for University Health System			1,302,711,284.69	478,816,054.38	(356,086,147.67)	(1,132,701.79)	8,944.65	1,424,317,434.26	1,308,028,438.59	1,428,645,117.78	120,616,679.19



University Health System
Earned Income
 From 09/30/2020 to 12/31/2020

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
01-Operating Fund									
FRGXX-UHS	MMF	Fidelity Gov Instl MM	68.83	153.86	152.84	0.00	69.85	0.00	153.86
Total for 01-Operating Fund			68.83	153.86	152.84	0.00	69.85	0.00	153.86
02-Contingency Fund									
FRGXX-UHS	MMF	Fidelity Gov Instl MM	223.19	283.98	459.36	0.00	47.81	0.00	283.98
TEXPOOL	LGIP	TexPool	0.00	2,465.40	2,465.40	0.00	0.00	0.00	2,465.40
91514BHB2	CP - INT	Univ of TX 1.750 10/06/20	193,229.17	3,645.83	196,875.00	0.00	0.00	0.00	3,645.83
3133EKL61	AGCY BULET	FFCB 1.550 03/04/21	11,625.00	38,750.00	0.00	0.00	50,375.00	5,901.90	44,651.90
9128284B3	TREAS NOTE	U.S. Treasury 2.375 03/15/21	10,497.24	60,359.11	0.00	0.00	70,856.35	(19,788.00)	40,571.11
3130ACHJ6	AGCY BULET	FHLB 1.800 03/24/21	1,750.00	22,500.00	0.00	0.00	24,250.00	(2,969.35)	19,530.65
91514BHX4	CP - INT	Univ of TX 0.190 04/05/21	0.00	6,887.50	0.00	0.00	6,887.50	0.00	6,887.50
88213APC3	MUNICIPAL	TX A&M Univ 1.964 05/15/21	13,985.86	9,255.35	18,510.70	0.00	4,730.51	0.00	9,255.35
5370962U2	MUNICIPAL	Little Elm ISD 0.000 08/15/21	0.00	0.00	0.00	0.00	0.00	4,591.30	4,591.30
9128284W7	TREAS NOTE	U.S. Treasury 2.750 08/15/21	52,683.42	103,125.00	0.00	0.00	155,808.42	(40,812.60)	62,312.40
3133EKP67	AGCY BULET	FFCB 1.625 09/17/21	9,479.17	60,937.50	0.00	0.00	70,416.67	7,062.75	68,000.25
3130AJGL7	AGCY BULET	FHLB 0.320 10/01/21	12,728.89	6,400.00	12,728.89	0.00	6,400.00	0.00	6,400.00
882723VK2	MUNICIPAL	State of TX 5.000 10/01/21	148,750.00	74,375.00	148,750.00	0.00	74,375.00	(61,511.34)	12,863.66
9128285L0	TREAS NOTE	U.S. Treasury 2.875 11/15/21	162,890.63	108,725.39	215,625.00	0.00	55,991.02	(46,135.35)	62,590.04
3133ELA95	AGCY CALL	FFCB 0.190 11/26/21	6,597.22	4,750.00	9,500.00	0.00	1,847.22	832.80	5,582.80
3137EADB2	AGCY BULET	FHLMC 2.375 01/13/22	77,187.50	89,062.50	0.00	0.00	166,250.00	(69,787.50)	19,275.00
659155HN8	MUNICIPAL	North East ISD, TX 5.000 02/01/22	58,208.33	87,312.50	0.00	0.00	145,520.83	(72,460.36)	14,852.14
882806EP3	MUNICIPAL	TX Tech Univ 2.620 02/15/22	3,180.39	6,222.50	0.00	0.00	9,402.89	(1,871.77)	4,350.73
889855K50	MUNICIPAL	Tomball ISD, TX 5.000 02/15/22	7,986.11	15,625.00	0.00	0.00	23,611.11	(12,470.83)	3,154.17
3133ELUQ5	AGCY BULET	FFCB 0.700 03/25/22	1,229.08	18,436.25	0.00	0.00	19,665.33	(4,206.84)	14,229.41
3133ELUX0	AGCY CALL	FFCB 1.000 03/30/22	694.44	62,500.00	0.00	0.00	63,194.44	0.00	62,500.00
88213AHJ7	MUNICIPAL	TX A&M Univ 2.479 05/15/22	46,825.56	30,987.50	61,975.00	0.00	15,838.06	3,931.10	34,918.60
3130AJHV4	AGCY CALL	FHLB 0.600 07/27/22	10,666.67	15,000.00	0.00	0.00	25,666.67	0.00	15,000.00
5370962V0	MUNICIPAL	Little Elm ISD 0.000 08/15/22	0.00	0.00	0.00	0.00	0.00	4,711.57	4,711.57
313380GJ0	AGCY BULET	FHLB 2.000 09/09/22	18,333.33	75,000.00	0.00	0.00	93,333.33	(6,650.85)	68,349.15
882806EQ1	MUNICIPAL	TX Tech Univ 2.761 02/15/23	32,951.00	64,469.35	0.00	0.00	97,420.35	(1,462.93)	63,006.42
889855K68	MUNICIPAL	Tomball ISD, TX 5.000 02/15/23	18,687.50	36,562.50	0.00	0.00	55,250.00	(28,677.66)	7,884.84
3133ELUJ1	AGCY CALL	FFCB 1.000 03/24/23	1,944.44	25,000.00	0.00	0.00	26,944.44	0.00	25,000.00
3134GV6X1	AGCY CALL	FHLMC 0.375 04/20/23	10,354.17	13,125.00	13,125.00	0.00	10,354.17	189.42	13,314.42



Investment Portfolio Summary

UHS-Community First



For the Quarter Ended

December 31, 2020

Prepared by
HilltopSecurities Asset Management

Report Name

Certification Page

Executive Summary

Benchmark Comparison

Detail of Security Holdings

Change in Value

Earned Income

Investment Transactions

Amortization and Accretion

Projected Fixed Income Cash Flows

MARKET RECAP - DECEMBER 2020:

The fourth quarter story was multifaceted, with a global resurgence of the virus, FDA approval of two extremely effective vaccines, a contested election that will presumably result in a Biden presidency, and signs of a slowdown in economic growth. During the quarter, Covid-19 hospitalizations quadrupled and the total number of Covid deaths jumped by 70%. Because the broad economy remained open for the most part during the holidays, experts are bracing for another rise in cases in January.

Economic data released during December confirmed prior signals that the economic recovery was slipping. The ISM manufacturing index fell from 59.3 to a still solid 56.7, but the employment index was more concerning as it fell from 53.2 into contraction territory at 48.4. November's employment report confirmed that signal and was clear in its depiction of moderating job growth with nonfarm payrolls increasing just 245k, well below the 460k median forecast. Payrolls are still down more than 10 million from the pre-pandemic period early in the year. The sidelined workers primarily represent the service sector, with restaurants, bars, gyms, conferences and sporting events still far from normal. The unemployment rate dropped from 6.9% to 6.7% last month, although this improvement is a little deceptive as it was driven by a decline in the labor force participation rate which, at 61.5%, is now within one tenth of a 45-year low. First time filings for unemployment benefits spiked to a three-month high of 892k in mid-December and stubbornly remain nearly 4x pre-pandemic norms. Some 20 million Americans continue to receive unemployment benefits in combined state and federal programs. Consumer spending has slowed as well, with overall retail sales for November down -1.1% following a downwardly revised -0.1% October decline. Inflation remains on the backburner with overall CPI holding steady at +1.6% year-over-year, while core CPI runs at a +1.2% pace. The 2020 housing boom finally moderated with existing home sales slipping by -2.5% in November, breaking a five-month string of advances. However, the 6.7 million unit annualized sales pace was still +25.8% above the same period a year ago. New home sales dropped -11.0% in November but are still up more than +20% year-over-year.

It's important to note that the recovery thus far has been wildly uneven. Census data revealed in early December that nearly 83 million adults in the U.S. are finding it "somewhat" or "very difficult" to cover basic monthly expenses such as food, rent or mortgage, car payments, medical expenses, or student loans. This is in sharp contrast to the surge in overall wealth that has driven household net worth to a new record high. Congress did finally pass an aid package by the end of the year, offering another month of eviction protection, an extension of federal jobless benefits and a \$600 stimulus check for individuals, in addition to a replenishing of the Paycheck Protection Program.

The forward-looking stock markets focused on the vaccine rollout and the additional aid package rather than the rapid spread of the virus and the weakening economic numbers. Both the DOW and the S&P 500 closed the year at fresh record highs. First quarter GDP growth is likely to be relatively weak, but should improve in subsequent quarters as an increasing number of Americans are vaccinated and begin a return to pre-pandemic normality.

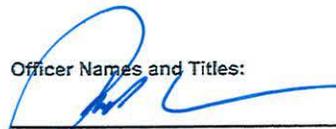
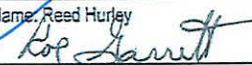
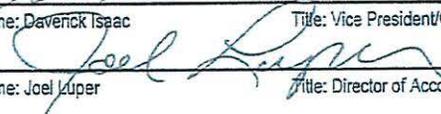


For the Quarter Ended
December 31, 2020

This report is prepared for the **UHS-Community First** (the "Entity") in accordance with Chapter 2256 of the Texas Public Funds Investment Act ("PFIA"). Section 2256.023(a) of the PFIA states that: "Not less than quarterly, the investment officer shall prepare and submit to the governing body of the entity a written report of the investment transactions for all funds covered by this chapter for the preceding reporting period." This report is signed by the Entity's investment officers and includes the disclosures required in the PFIA. To the extent possible, market prices have been obtained from independent pricing sources.

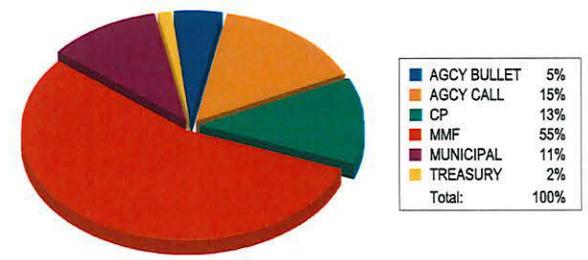
The investment portfolio complied with the PFIA and the Entity's approved Investment Policy and Strategy throughout the period. All investment transactions made in the portfolio during this period were made on behalf of the Entity and were made in full compliance with the PFIA and the approved Investment Policy.

Officer Names and Titles:

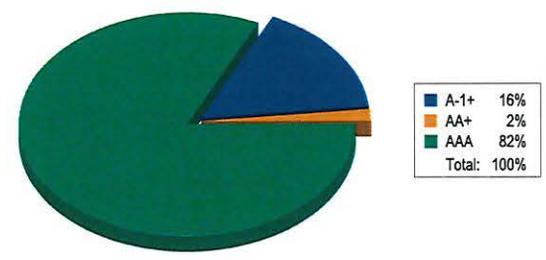
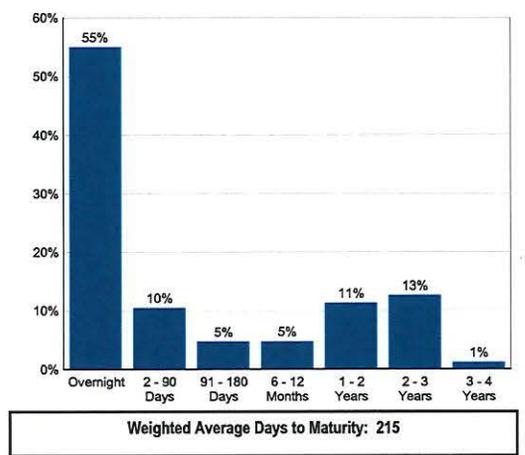
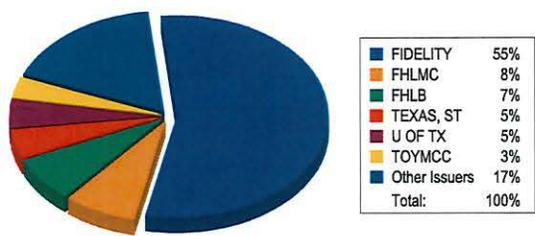
	
Name: Reed Hurley	Title: Executive Vice President / CFO - UHS
	
Name: Roe Garrett	Title: Executive Vice President / Controller
	
Name: Bill Bedwell	Title: Executive Director Reimb / Treas Mgmt
	
Name: Cory Cofield	Title: Treasury Manager
	
Name: Davenck Isaac	Title: Vice President/CFO
	
Name: Joel Luper	Title: Director of Accounting

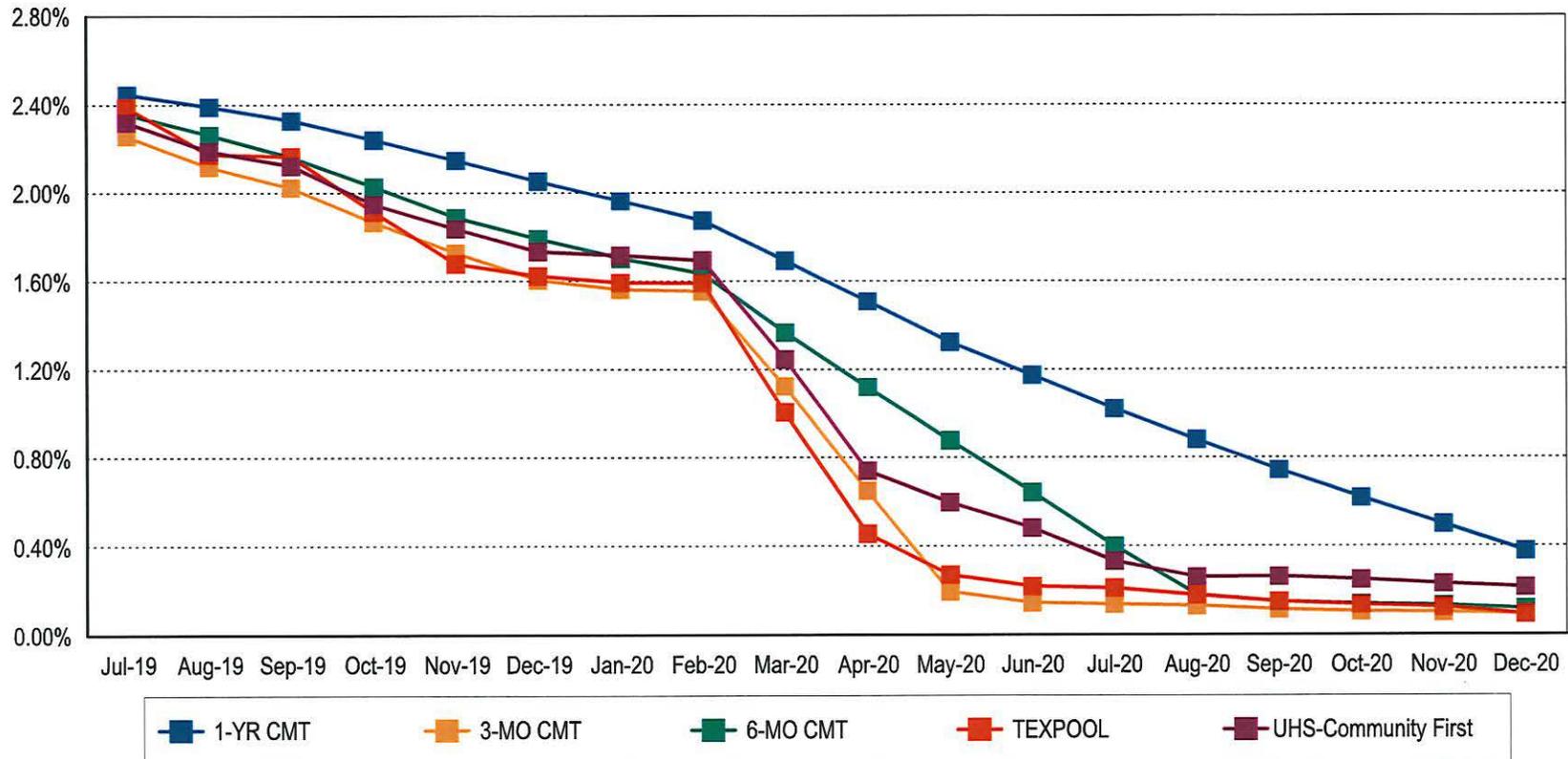
Account Summary **Allocation by Security Type**

	Beginning Values as of 09/30/20	Ending Values as of 12/31/20
Par Value	182,274,870.11	213,428,284.15
Market Value	183,433,327.77	214,394,339.20
Book Value	183,160,702.81	214,145,161.56
Unrealized Gain/(Loss)	272,624.96	249,177.64
Market Value %	100.15%	100.12%
Weighted Avg. YTW	0.262%	0.212%
Weighted Avg. YTM	0.262%	0.213%



Allocation by Issuer **Maturity Distribution %** **Credit Quality**





Note 1: CMT stands for Constant Maturity Treasury. This data is published in Federal Reserve Statistical Release H.15 and represents an average of all actively traded Treasury securities having that time remaining until maturity. This is a standard industry benchmark for Treasury securities. The CMT benchmarks are moving averages. The 3-month CMT is the daily average for the previous 3 months, the 6-month CMT is the daily average for the previous 6 months, and the 1-year and 2-year CMT's are the daily averages for the previous 12-months.

Note 2: Benchmark data for TexPool is the monthly average yield.

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
Comm First Health Plan																	
FRGXX-CFP		MMF	Fidelity Gov Instl MM					245,394.78	100.000	245,394.78	245,394.78	100.000	245,394.78	1		0.010	0.010
FRGXXCFP2		MMF	Fidelity Gov Instl MM					116,913,423.25	100.000	116,913,423.25	116,913,423.25	100.000	116,913,423.25	1		0.010	0.010
91514BHS5	08/04/20	CP - INT	Univ of TX	0.220	01/28/21			5,000,000.00	100.000	5,000,000.00	5,000,000.00	100.007	5,000,350.00	28		0.220	0.220
07287CP97	10/05/20	CP - DISC	Baylor Scott & White		02/09/21			5,000,000.00	99.936	4,996,825.00	4,999,025.00	99.983	4,999,150.00	40		0.180	0.180
89233GQ25	09/03/20	CP - DISC	Toyota Mtr Cr		03/02/21			7,500,000.00	99.850	7,488,750.00	7,496,250.00	99.980	7,498,462.50	61		0.300	0.300
07286MQB0	12/09/20	CP - DISC	Baylor Univ		03/11/21			5,000,000.00	99.962	4,998,083.33	4,998,562.50	99.967	4,998,347.00	70		0.150	0.150
91512BRG2	12/17/20	CP - DISC	Univ of TX		04/16/21			5,000,000.00	99.940	4,997,000.00	4,997,375.00	99.938	4,996,908.50	106		0.180	0.180
3130A1W95	06/04/20	AGCY BULET	FHLB	2.250	06/11/21			5,000,000.00	102.105	5,105,250.00	5,045,907.70	100.913	5,045,639.50	162		0.182	0.182
882724MR5	04/28/20	MUNICIPAL	State of TX	5.000	08/01/21			2,455,000.00	105.246	2,583,789.30	2,514,864.71	102.779	2,523,224.45	213		0.801	0.801
882724SY4	09/02/20	MUNICIPAL	State of TX	4.000	08/26/21			7,500,000.00	103.709	7,778,175.00	7,684,154.93	102.492	7,686,900.00	238		0.211	0.211
912828W29	04/26/17	TREAS NOTE	U.S. Treasury	1.750	04/30/22			100,000.00	99.547	99,546.88	99,875.83	102.172	102,171.88	485		1.845	1.845
88213AHJ7	01/24/19	MUNICIPAL	TX A&M Univ	2.479	05/15/22			1,790,000.00	99.065	1,773,263.50	1,782,891.09	103.054	1,844,666.60	500		2.776	2.776
88213AHJ7	09/18/20	MUNICIPAL	TX A&M Univ	2.479	05/15/22			3,895,000.00	103.703	4,039,231.85	4,014,388.80	103.054	4,013,953.30	500		0.240	0.240
912828SV3	05/02/19	TREAS NOTE	U.S. Treasury	1.750	05/15/22			3,000,000.00	98.469	2,954,062.50	2,978,889.39	102.227	3,066,796.80	500		2.275	2.275
3130AJHV4	04/27/20	AGCY CALL	FHLB	0.600	07/27/22	4/27/2021	CONT	10,000,000.00	100.000	10,000,000.00	10,000,000.00	100.059	10,005,902.00	573	117	0.600	0.600
3133EFUJ4	04/09/20	AGCY BULET	FFCB	2.150	12/29/22			5,000,000.00	104.187	5,209,350.00	5,153,727.05	103.922	5,196,120.50	728		0.597	0.597
3134GVSC3	05/11/20	AGCY CALL	FHLMC	0.400	02/07/23	5/7/2021	ONE TIME	7,500,000.00	100.000	7,500,000.00	7,500,000.00	100.037	7,502,741.25	768	127	0.400	0.400
882806HE5	07/29/20	MUNICIPAL	TX Tech Univ	0.623	02/15/23			1,000,000.00	100.000	1,000,000.00	1,000,000.00	100.297	1,002,970.00	776		0.623	0.623
3134GVD70	07/08/20	AGCY CALL	FHLMC	0.375	06/08/23	6/8/2021	ONE TIME	9,430,000.00	99.955	9,425,756.50	9,426,454.41	100.001	9,430,106.56	889	159	0.391	0.391
3135G05V1	08/26/20	AGCY CALL	FNMA	0.360	08/18/23	2/18/2022	SEMI	5,000,000.00	100.010	5,000,500.00	5,000,382.90	100.047	5,002,340.50	960	414	0.357	0.353
882830AS1	08/05/20	MUNICIPAL	TX Trans Comm	0.410	10/01/23			4,000,000.00	100.000	4,000,000.00	4,000,000.00	100.425	4,017,000.00	1,004		0.410	0.410
150461M40	09/28/20	MUNICIPAL	City of Cedar Park, TX	2.800	08/15/24			2,295,000.00	109.110	2,504,074.50	2,490,264.43	108.740	2,495,583.00	1,323		0.430	0.430
Total for Comm First Health Plan								212,623,818.03	100.482	213,612,476.39	213,341,831.77	100.467	213,588,152.37	215		0.213	0.213
Comm First Hospital Svc Plan																	
FRGXX-CFP		MMF	Fidelity Gov Instl MM					754,466.12	100.000	754,466.12	754,466.12	100.000	754,466.12	1		0.010	0.010
912828R28	05/30/18	TREAS NOTE	U.S. Treasury	1.625	04/30/23			50,000.00	95.355	47,677.73	48,863.67	103.441	51,720.71	850		2.638	2.638
Total for Comm First Hospital Svc Plan								804,466.12	99.717	802,143.85	803,329.79	100.209	806,186.83	53		0.170	0.170



UHS-Community First
Detail of Security Holdings
As of 12/31/2020

CUSIP	Settle Date	Sec. Type	Sec. Description	CPN	Mty Date	Next Call	Call Type	Par Value	Purch Price	Orig Cost	Book Value	Mkt Price	Market Value	Days to Mty	Days to Call	YTM	YTW
Total for UHS-Community First									213,428,284.15	100.479	214,414,620.24	214,145,161.56	100.466	214,394,339.20	215	0.213	0.212



UHS-Community First
Change in Value
 From 09/30/2020 to 12/31/2020

CUSIP	Security Type	Security Description	09/30/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	12/31/20 Book Value	09/30/20 Market Value	12/31/20 Market Value	Change in Mkt Value
Comm First Health Plan											
FED-PRIM2	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-CFP	MMF	Fidelity Gov Inst'l MM	4,493,020.98	245,394.78	(4,493,020.98)	0.00	0.00	245,394.78	4,493,020.98	245,394.78	(4,247,626.20)
FRGXXCFP2	MMF	Fidelity Gov Inst'l MM	86,512,804.39	30,400,618.86	0.00	0.00	0.00	116,913,423.25	86,512,804.39	116,913,423.25	30,400,618.86
07286MM81	CP - DISC	Baylor Univ 0.000 12/08/20	4,998,111.10	0.00	(5,000,000.00)	1,888.90	0.00	0.00	4,998,562.50	0.00	(4,998,562.50)
91514BHP1	CP - INT	Univ of TX 0.290 12/17/20	5,000,000.00	0.00	(5,000,000.00)	0.00	0.00	0.00	5,000,950.00	0.00	(5,000,950.00)
91514BHS5	CP - INT	Univ of TX 0.220 01/28/21	5,000,000.00	0.00	0.00	0.00	0.00	5,000,650.00	5,000,350.00	5,000,350.00	(300.00)
07287CP97	CP - DISC	Baylor Scott & White 0.000 02/09/21	0.00	4,996,825.00	0.00	2,200.00	0.00	4,999,025.00	0.00	4,999,150.00	4,999,150.00
89233GQ25	CP - DISC	Toyota Mtr Cr 0.000 03/02/21	7,490,499.98	0.00	0.00	5,750.02	0.00	7,496,250.00	7,492,541.25	7,498,462.50	5,921.25
07286MQB0	CP - DISC	Baylor Univ 0.000 03/11/21	0.00	4,998,083.33	0.00	479.17	0.00	4,998,562.50	0.00	4,998,347.00	4,998,347.00
91512BRG2	CP - DISC	Univ of TX 0.000 04/16/21	0.00	4,997,000.00	0.00	375.00	0.00	4,997,375.00	0.00	4,996,908.50	4,996,908.50
3130A1W95	AGCY BULET	FHLB 2.250 06/11/21	5,071,712.50	0.00	0.00	(25,804.80)	0.00	5,045,907.70	5,073,232.50	5,045,639.50	(27,593.00)
882724MR5	MUNICIPAL	State of TX 5.000 08/01/21	2,540,433.29	0.00	0.00	(25,568.58)	0.00	2,514,864.71	2,554,010.15	2,523,224.45	(30,785.70)
882724SY4	MUNICIPAL	State of TX 4.000 08/26/21	7,755,641.25	0.00	0.00	(71,486.32)	0.00	7,684,154.93	7,756,950.00	7,686,900.00	(70,050.00)
912828WZ9	TREAS NOTE	U.S. Treasury 1.750 04/30/22	99,852.52	0.00	0.00	23.31	0.00	99,875.83	102,542.97	102,171.88	(371.09)
88213AHJ7	MUNICIPAL	TX A&M Univ 2.479 05/15/22	5,817,721.96	0.00	0.00	(20,442.07)	0.00	5,797,279.89	5,886,249.00	5,858,619.90	(27,629.10)
912828SV3	TREAS NOTE	U.S. Treasury 1.750 05/15/22	2,975,073.81	0.00	0.00	3,815.58	0.00	2,978,889.39	3,078,281.40	3,066,796.80	(11,484.60)
3130AJHV4	AGCY CALL	FHLB 0.600 07/27/22	10,000,000.00	0.00	0.00	0.00	0.00	10,000,000.00	10,028,300.00	10,005,902.00	(22,398.00)
3133EFUJ4	AGCY BULET	FFCB 2.150 12/29/22	5,172,854.35	0.00	0.00	(19,127.30)	0.00	5,153,727.05	5,219,519.50	5,196,120.50	(23,399.00)
3134GVSC3	AGCY CALL	FHLMC 0.400 02/07/23	7,500,000.00	0.00	0.00	0.00	0.00	7,500,000.00	7,504,566.00	7,502,741.25	(1,824.75)
882806HE5	MUNICIPAL	TX Tech Univ 0.623 02/15/23	1,000,000.00	0.00	0.00	0.00	0.00	1,000,000.00	1,001,040.00	1,002,970.00	1,930.00
3134GVD70	AGCY CALL	FHLMC 0.375 06/08/23	9,426,091.45	0.00	0.00	362.96	0.00	9,426,454.41	9,429,629.40	9,430,106.56	477.16
3135G05V1	AGCY CALL	FNMA 0.360 08/18/23	5,000,467.20	0.00	0.00	(84.30)	0.00	5,000,382.90	5,002,755.00	5,002,340.50	(414.50)
882830AS1	MUNICIPAL	TX Trans Comm 0.410 10/01/23	4,000,000.00	0.00	0.00	0.00	0.00	4,000,000.00	3,991,880.00	4,017,000.00	25,120.00
150461M40	MUNICIPAL	City of Cedar Park, TX 2.800 08/15/24	2,503,629.02	0.00	0.00	(13,364.59)	0.00	2,490,264.43	2,499,897.60	2,495,583.00	(4,314.60)
Total for Comm First Health Plan			182,357,913.80	45,637,921.97	(14,493,020.98)	(160,983.02)	0.00	213,341,831.77	182,627,382.64	213,588,152.37	30,960,769.73



UHS-Community First
Change in Value
 From 09/30/2020 to 12/31/2020

CUSIP	Security Type	Security Description	09/30/20 Book Value	Cost of Purchases	Maturities / Calls / Sales	Amortization / Accretion	Realized Gain/(Loss)	12/31/20 Book Value	09/30/20 Market Value	12/31/20 Market Value	Change in Mkt Value
Comm First Hospital Svc Plan											
FED-PRIME	MMF	Federated Prime Oblig	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FRGXX-CFP	MMF	Fidelity Gov Inst'l MM	754,044.74	423.38	(2.00)	0.00	0.00	754,466.12	754,044.74	754,466.12	421.38
912828R28	TREAS NOTE	U.S. Treasury 1.625 04/30/23	48,744.27	0.00	0.00	119.40	0.00	48,863.67	51,900.39	51,720.71	(179.68)
Total for Comm First Hospital Svc Plan			802,789.01	423.38	(2.00)	119.40	0.00	803,329.79	805,945.13	806,186.83	241.70
Total for UHS-Community First			183,160,702.81	45,638,345.35	(14,493,022.98)	(160,863.62)	0.00	214,145,161.56	183,433,327.77	214,394,339.20	30,961,011.43

CUSIP	Security Type	Security Description	Beg. Accrued	Interest Earned	Interest Rec'd / Sold / Matured	Interest Purchased	Ending Accrued	Disc Accr / Prem Amort	Net Income
Comm First Health Plan									
FRGXX-CFP	MMF	Fidelity Gov Inst'l MM	323.31	17.77	338.24	0.00	2.84	0.00	17.77
FRGXXCFP2	MMF	Fidelity Gov Inst'l MM	2,498.62	4,439.11	5,941.30	0.00	996.43	0.00	4,439.11
07286MM81	CP - DISC	Baylor Univ 0.000 12/08/20	0.00	0.00	0.00	0.00	0.00	1,888.90	1,888.90
91514BHP1	CP - INT	Univ of TX 0.290 12/17/20	4,027.78	3,101.39	7,129.17	0.00	0.00	0.00	3,101.39
91514BHS5	CP - INT	Univ of TX 0.220 01/28/21	1,772.22	2,811.11	0.00	0.00	4,583.33	0.00	2,811.11
07287CP97	CP - DISC	Baylor Scott & White 0.000 02/09/21	0.00	0.00	0.00	0.00	0.00	2,200.00	2,200.00
89233GQ25	CP - DISC	Toyota Mtr Cr 0.000 03/02/21	0.00	0.00	0.00	0.00	0.00	5,750.02	5,750.02
07286MQB0	CP - DISC	Baylor Univ 0.000 03/11/21	0.00	0.00	0.00	0.00	0.00	479.17	479.17
91512BRG2	CP - DISC	Univ of TX 0.000 04/16/21	0.00	0.00	0.00	0.00	0.00	375.00	375.00
3130A1W95	AGCY BULET	FHLB 2.250 06/11/21	34,375.00	28,125.00	56,250.00	0.00	6,250.00	(25,804.80)	2,320.20
882724MR5	MUNICIPAL	State of TX 5.000 08/01/21	20,458.33	30,687.50	0.00	0.00	51,145.83	(25,568.58)	5,118.92
882724SY4	MUNICIPAL	State of TX 4.000 08/26/21	23,835.62	75,616.43	0.00	0.00	99,452.05	(71,486.32)	4,130.11
912828WZ9	TREAS NOTE	U.S. Treasury 1.750 04/30/22	732.34	442.38	875.00	0.00	299.72	23.31	465.69
88213AHJ7	MUNICIPAL	TX A&M Univ 2.479 05/15/22	53,240.66	35,232.79	70,465.58	0.00	18,007.87	(20,442.07)	14,790.72
912828SV3	TREAS NOTE	U.S. Treasury 1.750 05/15/22	19,830.16	13,236.14	26,250.00	0.00	6,816.30	3,815.58	17,051.72
3130AJHV4	AGCY CALL	FHLB 0.600 07/27/22	10,666.67	15,000.00	0.00	0.00	25,666.67	0.00	15,000.00
3133EFUJ4	AGCY BULET	FFCB 2.150 12/29/22	27,472.22	26,875.00	53,750.00	0.00	597.22	(19,127.30)	7,747.70
3134GVSC3	AGCY CALL	FHLMC 0.400 02/07/23	12,000.00	7,500.00	15,000.00	0.00	4,500.00	0.00	7,500.00
882806HE5	MUNICIPAL	TX Tech Univ 0.623 02/15/23	796.06	1,557.50	0.00	0.00	2,353.56	0.00	1,557.50
3134GVD70	AGCY CALL	FHLMC 0.375 06/08/23	11,099.90	8,840.62	17,681.25	0.00	2,259.27	362.96	9,203.58
3135G05V1	AGCY CALL	FNMA 0.360 08/18/23	2,150.00	4,500.00	0.00	0.00	6,650.00	(84.30)	4,415.70
882830AS1	MUNICIPAL	TX Trans Comm 0.410 10/01/23	2,551.11	4,100.00	2,551.11	0.00	4,100.00	0.00	4,100.00
150461M40	MUNICIPAL	City of Cedar Park, TX 2.800 08/15/24	8,211.00	16,065.00	0.00	0.00	24,276.00	(13,364.59)	2,700.41
Total for Comm First Health Plan			236,041.00	278,147.74	256,231.65	0.00	257,957.09	(160,983.02)	117,164.72
Comm First Hospital Svc Plan									
FRGXX-CFP	MMF	Fidelity Gov Inst'l MM	24.01	33.10	50.70	0.00	6.41	0.00	33.10
912828R28	TREAS NOTE	U.S. Treasury 1.625 04/30/23	340.01	205.40	406.25	0.00	139.16	119.40	324.80
Total for Comm First Hospital Svc Plan			364.02	238.50	456.95	0.00	145.57	119.40	357.90
Total for UHS-Community First			236,405.02	278,386.24	256,688.60	0.00	258,102.66	(160,863.62)	117,522.62



BIWEEKLY - DAILY PRODUCTIVITY

University Health

Period No = PP27 Act20 | Filter = BiWeekly Labor Report |

Cost Center	UOS	PP27 Act20 Prod Hours	PP27 Act20 UOS	PP27 Act20 Prod Hrs/UOS	Bud20 Prod Hrs/UOS	Act to Bud Hours	Dept Avg Rate (Bud20)	Act to Bud Est Oppty \$
10-100-4610 UH ST PREOP POSTOP SVC								
Monday, December 14, 2020	TOTAL SURGICAL CASES	261	60	4.347	3.871	(28.598)	33.30	(\$952.31)
Tuesday, December 15, 2020	TOTAL SURGICAL CASES	295	73	4.043	3.871	(12.599)	33.30	(\$419.54)
Wednesday, December 16, 2020	TOTAL SURGICAL CASES	332	74	4.489	3.871	(45.768)	33.30	(\$1,524.08)
Thursday, December 17, 2020	TOTAL SURGICAL CASES	432	65	6.641	3.871	(180.044)	33.30	(\$5,995.48)
Friday, December 18, 2020	TOTAL SURGICAL CASES	386	67	5.757	3.871	(126.363)	33.30	(\$4,207.89)
Saturday, December 19, 2020	TOTAL SURGICAL CASES	195	16	12.218	3.871	(133.549)	33.30	(\$4,447.17)
Sunday, December 20, 2020	TOTAL SURGICAL CASES	156	16	9.746	3.871	(93.999)	33.30	(\$3,130.16)
Monday, December 21, 2020	TOTAL SURGICAL CASES	395	59	6.699	3.871	(166.849)	33.30	(\$5,556.06)
Tuesday, December 22, 2020	TOTAL SURGICAL CASES	407	71	5.730	3.871	(132.020)	33.30	(\$4,396.27)
Wednesday, December 23, 2020	TOTAL SURGICAL CASES	343	53	6.479	3.871	(138.223)	33.30	(\$4,602.82)
Thursday, December 24, 2020	TOTAL SURGICAL CASES	152	23	6.591	3.871	(62.574)	33.30	(\$2,083.71)
Friday, December 25, 2020	TOTAL SURGICAL CASES	89	18	4.941	3.871	(19.257)	33.30	(\$641.27)
Saturday, December 26, 2020	TOTAL SURGICAL CASES	67	22	3.052	3.871	18.005	33.30	\$599.58
Sunday, December 27, 2020	TOTAL SURGICAL CASES	66	18	3.659	3.871	3.813	33.30	\$126.96
SubTotal:		3,576	635	5.631	3.871	(1,118.025)	33.30	(\$37,230.22)



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, January 26, 2021

**Consideration and Appropriate Action Regarding Consent Agenda
Purchasing Activities**

Background:

University Health's Purchasing Consent package includes new contracts or modification of existing contracts that require Board of Managers approval. The Purchasing Consent items generally contain supply and third party service contracts that are considered ordinary for daily business operations. Each of the proposed contracts in the Purchasing Consent can be considered by the Board of Managers independently or approved among the other consent agenda items.

Analysis:

The Purchasing Consent package includes a financial summary of items under consideration by the Board of Managers, Attachment A, and includes the categorization of proposed spend of both presented and consent items within the following vendor categories: SMWVBE, Local, or Not-for Profit. A financial summary of the month and year-to-date activities is included. Following the financial summary, Attachment B details the SMWVBE, Local, or Not-For-Profit payments that have occurred in the last month and year-to-date. The following pages detail the items under consideration within the Purchasing Consent. A summary page briefly details the proposed company, category of service or supply being considered, the proposed award amount, and basis of the proposed contract award. Subsequent pages, numbered to follow reference in the summary, provide additional context and detail for each proposed contract within the Purchasing Consent.

Fiscal Impact:

University Health's Purchasing Consent attachment for the month of January 2021 includes 13 proposed contracts for Board of Managers action. The total requested Board of Managers approval for these 13 contracts is \$10,323,115.

Recommendation:

Staff recommends Board of Manager's approval of Purchasing Consent items in the amount of \$10,323,115.

Travis Smith
Deputy Chief Financial Officer

Reed Hurley
Executive Vice President/
Chief Financial Officer

George B. Hernández, Jr.
President/Chief Executive Officer

SUMMARY OF PURCHASING ACTIVITY

A total of 21 contracts with a value of \$29,544,342 are being presented to the Board of Managers during the January 2021 meetings.

The following contracts require approval by the BCHD Board of Managers

13 Consent Contracts with a total value of \$10,323,115

8 Presented Contracts with a total value of \$19,221,227

During the month of January 2021 there were 4 contracts classified as a Small, Minority, Woman, or Veteran Owned Business Enterprises (SMWVBE).

January 2021 SMWVBE Status Report (reflects items being submitted for Board approval)

Available Opportunity Proposed Award	SMWVBE	% SMWVBE	Local	% Local	SMWVBE Breakout		
\$15,503,993	\$1,240,409	8.0%	\$768,487	5.0%	Small	\$ 209,660	16.9%
					Hispanic	\$ 768,487	62.0%
					African American	\$ -	0.0%
					Asian	\$ -	0.0%
					Other/Minority	\$ 262,262	21.1%
					Woman	\$ -	0.0%
					Veteran	\$ -	0.0%
Non-Opportunity Awarded	Local	% Local	Non Profit	Non Profit %			
\$11,120,861	\$5,663,343	50.9%	\$5,981,043	22.5%			

RECOMMEND APPROVAL:

 Travis Smith
 Deputy Chief Financial Officer

 Reed Hurley
 Executive Vice President
 Chief Financial Officer

RECOMMEND APPROVAL:

 George Hernández, Jr.
 President/Chief Executive Officer

SMWVBE 2020 Payments - Category

December 2020

Total Utilization \$ 80,012,363

SMWVBE Payments: Total

	Certified Vendor Payment (\$)	Opportunity (%)
African American	\$ 1,051	0.0%
Asian	\$ -	0.0%
Hispanic	\$ 1,072,144	1.3%
Native American	\$ -	0.0%
Small	\$ 725,548	0.9%
Veteran	\$ 169,933	0.2%
Woman	\$ 1,039,978	1.3%
Other Minority	\$ 163,575	0.20%
Total*	\$ 3,172,229	4.0%

Local Spend \$20,061,391 25%
Community Not for Profit \$5,382,248 6.7%

Year to Date 2020

Total Utilization YTD \$ 856,931,882

SMWVBE Payments: YTD

	Certified Vendor Payment (\$)	Opportunity (%)
African American	\$ 29,204	0.0%
Asian	\$ 4,064,194	0.5%
Hispanic	\$ 5,871,773	0.7%
Native American	\$ 25,032	0.0%
Small	\$ 8,620,899	1.0%
Veteran	\$ 2,081,433	0.2%
Woman	\$ 6,270,338	0.7%
Other Minority	\$ 25,032	0.0%
Total*	\$ 26,962,873	3.1%

Local Spend YTD \$342,494,661 39.2%
Community Not for Profit YTD \$202,800,976 40%

* Totals do not include verified payments to 2nd tier vendors valued at \$264K for December and \$1.9M YTD



**BCHD BOARD OF MANAGERS
Tuesday, January 26, 2021
CONSIDERATION OF PURCHASING ACTIVITIES**

THE FOLLOWING CONTRACTS ARE PRESENTED FOR APPROVAL BY THE BOARD OF MANAGERS AS CONSENT ITEMS:

PAGE	COMPANY	CATEGORY	P.O./ CONTRACT#	TOTAL AWARD	AWARD BASIS
5	ACADEMY ASSOCIATION INCORPORATED DBA HEALTHICITY, LLC	CONTRACT FOR SOFTWARE SERVICE AGREEMENT- COMPLIANCE MANAGEMENT SYSTEM	21712194-IF* Mod #5	\$209,660	RFP-217-06-032-SVC
6	ACCREDITATION COUNCIL FOR GRADUATE MEDICAL EDUCATION	CONTRACT FOR ACCREDITATIONS - RESIDENCY PROGRAM	3117594	\$317,700	Sole Source
7	AGFA HEALTHCARE CORPORATION	CONTRACT FOR CAPITAL EQUIPMENT - ENTERPRISE IMAGING SYSTEM	L9423	\$1,630,547	Exempt
8	ANDRES ORTEGA CHAVEZ DBA CHAVEZ UPHOLSTERY & FURNITURE REPAIR	CONTRACT FOR SERVICE AGREEMENT - FURNITURE UPHOLSTERY	21908232-F Mod #2	\$335,000	IFB-219-06-011-SVC
9	AWS, LLC DBA AWS COMMUNICATIONS	CONTRACT FOR CAPITAL EQUIPMENT PURCHASE - DISTRIBUTED ANTENNA SYSTEM	TBD	\$262,262	Sole Source
10	CARL ZEISS MEDITEC INCORPORATED	CONTRACT FOR CAPITAL EQUIPMENT - SURGICAL MICROSCOPE	TBD	\$619,634	Exempt, GPO
11	CYRACOM, LLC	CONTRACT FOR SERVICE AGREEMENT- TELEPHONIC INTERPRETER SERVICES	21506103-IG Mod #4	\$130,000	Exempt, GPO
12	HOLOGIC, INCORPORATED	CONTRACT FOR REAGENT, SUPPLY & TESTING AGREEMENT - COVID-19	3113787	\$468,350	Exempt
13	IMPACT ADVISORS, LLC	CONTRACT FOR SERVICE AGREEMENT- REVENUE CYCLE RESTRUCTURING	TBD	\$2,000,000	Sole Source

PAGE	COMPANY	CATEGORY	P.O./ CONTRACT#	TOTAL AWARD	AWARD BASIS
14	IMPACT ADVISORS, LLC	CONTRACT FOR SERVICE AGREEMENT - FINANCIAL OPTIMIZATION	TBD	\$919,488	Sole Source
15	INTUITIVE SURGICAL, INCORPORATED	CONTRACT FOR CAPITAL EQUIPMENT - DAVINCI XI DUAL CONSOLE SYSTEM	3114976	\$2,229,000	Exempt
16	STRYKER CORPORATION	CONTRACT FOR CAPITAL EQUIPMENT - ULTRASONIC ASPIRATOR CONSOLES	TBD	\$691,343	Exempt, GPO
17	STRYKER CORPORATION	CONTRACT FOR CAPITAL EQUIPMENT - STRYKER PI DRILL SYSTEMS	TBD	\$510,131	Exempt, GPO
		GRAND TOTAL FOR BOARD APPROVAL		\$10,323,115	

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED:	TOTAL AWARD:	CONTRACT PERIOD:
Academy Association Incorporated dba Healthicity, LLC	\$209,660	Two Years

Your approval to requested to exercise the remaining two (2) one-year renewal options of the Compliance Management software service contract. The Compliance Management software assists Integrity Services with the following: Productively identify, manage and mitigate compliance risk; Manage and monitor HIPPA events, incident and investigations; Manage and store HIPPA policies and documents in one place; Assign educational modules to employee as part of a corrective action plan; record all UMA audits, findings and stores all physician reports. It also allows Integrity staff to conduct monthly employee sanction checks and prepare automated, efficient periodic compliance reports on demand.

CATEGORY

Software Service Agreement- Compliance Management System

COMPETITIVELY BID:

RFP-217-06-032-SVC

AWARD BASIS:

This contract was competitively bid and awarded based on the best value, which includes favorable pricing and meeting the Health Systems bid requirements assigned by the Evaluation Team.

CONTRACT #:

21712194-IF* Mod #5

FISCAL NOTES:

1. This is a planned expense and operating funds have been included in the Year 2021 Operating Budget.
2. The original contract value in the amount of \$294,200 was approved by the Board of Managers in January 30, 2018. Modifications #1-4 totaled \$75,576. The total value of this contract including Modification #5 is \$579,436.
3. As compared to the previous annual cost, there is a decrease of 15%, \$18,429, due to the removal of the OIG sanction monitoring, which is now under a new contract with a different vendor for a lower cost.

Contract	Vendor	Start Date	Term Date	Total Amount	# of Years	Annual cost	% change
Original	Healthicity, LLC	2/15/2018	2/14/2021	\$ 294,200	3	\$ 98,067	
Mod #1-4	Add funds for licenses	2/15/2019	2/14/2021	\$ 75,576			
Subtotal Original Contract & Mods # 1-4				\$ 369,776	3	\$ 123,259	
Proposed	Mod #5 - Annual Renewal	2/15/2021	2/14/2023	\$ 209,660	2	\$ 104,830	
						Ave Increase/Decrease per Contract Year	\$ (18,429) -15.0%

SUPPLIER DIVERSITY:

1. Academy Association Incorporated dba Healthicity has an Affirmative Action Policy in effect.
2. Academy Association Incorporated dba Healthicity is classified as a SMWVBE vendor.
3. Academy Association Incorporated dba Healthicity has a total of 15 employees. The Workforce Composition Data is as follows:

Category	Hispanic		White	
	#	%	#	%
Non Professional	2	13.3%	9	60.0%
Professional	1	6.7%	3	20.0%
Total	3	20.0%	12	80.0%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED: **TOTAL AWARD:** **CONTRACT PERIOD:**
Accreditation Council For Graduate \$317,700 N/A, PO
Medical Education

Your approval is requested to issue a Purchase Order to maintain the annual accreditation of various medical residency training programs for which University Health is a participating institution.

CATEGORY

Accreditations - Residency Program

COMPETITIVELY BID:

Sole Source

AWARD BASIS:

This purchase is being awarded as sole source due to ACGME being the only organization that can accredit residency training programs nationally.

PURCHASE ORDER #

3117594

FISCAL NOTES:

1. This is a planned expense and operating funds have been included in the Year 2021 Operating Budget.
2. This is a new purchase order with the same vendor. Compared to the previous purchase order there is no change in cost.

SUPPLIER DIVERSITY:

1. Accreditation Council For Graduate Medical Education has an Affirmative Action Policy in effect.
2. Accreditation Council For Graduate Medical Education is classified as a Non-Profit Organization.
3. Accreditation Council For Graduate Medical Education has a total of 196 employees . The Workforce Composition Data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	4	2.0%	7	3.6%	8	4.1%	64	32.7%
Professional	2	1.0%	10	5.1%	9	4.6%	9	4.6%	83	42.3%
Total	2	1.0%	14	7.1%	16	8.2%	17	8.7%	147	75.0%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED: AGFA Healthcare Corporation
TOTAL AWARD: \$1,630,547
CONTRACT PERIOD: NA, Capital

Your approval is requested for the purchase of the AGFA Enterprise Imaging Phase III capital project. This is the third and final phase of University Health's integrated medical imaging solution that fully integrates with Epic and UT Health's current platform. The conversion to the AGFA platform began in early 2019. The Phase III implementation includes workflows for Cardiology, Dental, and Ophthalmology.

CATEGORY

Capital Equipment - Enterprise Imaging System

COMPETITIVELY BID:

Exempt

AWARD BASIS:

This contract is being awarded based on the best value, which includes favorable Group Purchasing Organization pricing.

PURCHASE ORDER #

L9423

FISCAL NOTES:

- 1. Capital funds are available for this acquisition. This is a priority item on the 2021 Routine Capital

SUPPLIER DIVERSITY:

- 1. AGFA Healthcare Corporation has an Affirmative Action Policy in effect.
- 2. AGFA Healthcare Corporation has a total of 323 employees. The Workforce Composition Data is as follows:

Category	Asian American		African American		Hispanic		White		Other	
	#	%	#	%	#	%	#	%	#	%
Professional	26	8.0%	19	5.9%	16	5.0%	257	79.6%	5	1.5%
Total	26	8.0%	19	5.9%	16	5.0%	257	79.6%	5	1.5%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED:

Andres Ortega Chavez dba Chavez Upholstery
& Furniture Repair

TOTAL AWARD:

\$335,000

CONTRACT PERIOD:

Three Year

Your approval is requested to add funds to the current furniture reupholster agreement. The additional funds will cover the cost to reupholster the seating in the Sky Tower that has deteriorated due to its age. A maximized clean and safe seating area which is also esthetically pleasing to our visitors impacts our core objective of quality improving customer and patient experience.

CATEGORY

Service Agreement - Furniture Upholstery

COMPETITIVELY BID:

IFB-219-06-011-SVC

AWARD BASIS:

This contract was competitively bid and awarded based on favorable pricing. All three respondents were awarded.

OTHER COMPANIES THAT SUBMITTED BIDS:

A New Life Restoration, LLC
Second Life Upholstery & Repair

CONTRACT #:

21908232-F Mod #2

FISCAL NOTES:

1. This is a planned expense and operating funds were included in the Year 2021 Operating Budget. Leadership has requested that all deteriorated patient room furniture be reupholstered.
2. The original contract amount of \$100,000 was approved August 2019. Modification #1 in the amount of \$100,000 added additional funding to the contract due to a large scale project to reupholster hospital furniture. The total value of the contract with Modification #2 is \$535,000.
3. As compared to the previous contract value there is an increase of \$335,000 due to the increased scope of work. There is no change in rate per reupholstered furniture item.

Contract	Vendor	Start Date	Term Date	Total Amount
Original & Mod #1	Chavez Upholstery & Furniture	8/11/2019	7/31/2022	\$ 200,000
Proposed	Mod #2 - Add funds	2/1/2021	7/31/2022	\$ 335,000
Total Contract Value				\$ 535,000

SUPPLIER DIVERSITY:

1. Chavez Upholstery & Furniture Repair does not have an Affirmative Action Policy.
2. Chavez Upholstery & Furniture Repair is classified as a SMWVBE vendor.
3. Chavez Upholstery & Furniture Repair has a total of 1 employees. The Workforce Composition Data is as follows:

Category	Hispanic	
	#	%
Non Professional	1	100.0%
Total	1	100.0%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED:	TOTAL AWARD:	CONTRACT PERIOD:
AWS, LLC dba AWS Communications	\$262,262	N/A, Capital

Your approval is requested for the of replacement of the Public Safety Distributed Antenna System (DAS) equipment. The system supplies radio signals for internal and external first responders. In June 2019 the DAS in Sky tower was severely damaged by a lightning strike and could not be repaired. The Commercial DAS was replaced in 2020 and this proposed agreement will replace the Public Safety DAS. Included in this proposal is a scalable system to support expansion to the new Women and Children's Hospital and visitor parking garage.

CATEGORY

Capital Equipment Purchase - Distributed Antenna System

COMPETITIVELY BID:

Sole Source

AWARD BASIS:

This purchase is classified as sole source because Dailey-Wells holds the contract for ARRS/public safety radio system and its associated equipment and they distribute solely through AWS

PURCHASE ORDER #

TBD

FISCAL NOTES:

1. Capital funds are available for this acquisition. This is a priority item on the 2021 Routine Capital List.

SUPPLIER DIVERSITY:

1. AWS, LLC dba AWS Communications does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
2. AWS, LLC dba AWS Communications is classified a SMWVBE vendor
3. AWS, LLC dba AWS Communications has a total of 33 employees. The Workforce Composition Data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Professional	3	9.1%	1	3.0%	1	3.0%	7	21.2%	21	63.7%
Total	3	9.1%	1	3.0%	1	3.0%	7	21.2%	21	63.7%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED:

Carl Zeiss Meditec Incorporated

TOTAL AWARD:

\$619,634

CONTRACT PERIOD:

N/A, Capital

Your approval is requested for the purchase of an additional Surgical Microscope for the Neurosurgery Division. The department currently utilizes four older microscopes for surgical cases that are shared between the neurosurgery, plastic surgery, orthopedic plastic surgery and orthopedic spine divisions. The addition of another microscope will enable the department to continue to run three neurosurgery rooms simultaneously, as well as plastic surgical cases. The lack of these microscopes has required us to cancel or rearrange cases in the past due to unavailability or repair issues. This new microscope will give us the capability to continue with cases without the possibility of cancellations.

CATEGORY

Capital Equipment - Surgical Microscope

COMPETITIVELY BID:

Exempt, GPO

AWARD BASIS:

This contract is being awarded based on the best value, which includes favorable Group Purchasing Organization pricing.

PURCHASE ORDER #

TBD

FISCAL NOTES:

1. Capital funds are available for this acquisition. This is a priority item on the 2021 Routine Capital List.

SUPPLIER DIVERSITY:

1. Carl Zeiss Meditec, Incorporated does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
2. Carl Zeiss Meditec, Incorporated has a total of 693 employees. The Workforce Composition Data is as follows:

Category	Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%
Non Professional	99	14.3%	36	5.2%	52	7.5%	184	26.6%
Professional	83	12.0%	3	0.4%	12	1.7%	224	32.3%
Total	182	26.3%	39	5.6%	64	9.2%	408	58.9%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED:

CyraCom, LLC

TOTAL AWARD:

\$130,000

CONTRACT PERIOD:

Two Years

Your approval is requested to add funds to the previous telephonic interpreter services agreement. An RFP was issued and a new vendor was awarded the contract, so this request is to pay for services that were delivered prior to the termination of the agreement. The funding authorized through previous modifications was insufficient to accommodate the unexpected increase in demand for telephonic interpretation in 2020. We have seen an approximately 70% decrease in face-to-face interpretation, due to the changes in health care delivery associated with the COVID-19 pandemic. Accordingly, there has been a 40% increase in the utilization of telephonic interpreter services for the same reason. In order to limit potential spread of the COVID-19 virus, we have drastically limited the use of in-person interpreters through our vendors. This year has also seen a large increase in telehealth visits through our clinics.

CATEGORY

Service Agreement- Telephonic Interpreter Services

COMPETITIVELY BID:

Exempt, GPO

AWARD BASIS:

This contract is being awarded based on the best value, which includes favorable Group Purchasing Organization pricing.

CONTRACT #:

21506103-IG Mod #4

FISCAL NOTES:

1. This is a planned expense and funding was included in the Year 2020 Annual Operating Budget.
2. The original contract value in the in the amount of \$1,073,180 was approved by the Board of Managers in June 2015. Modifications #1-3 totaled \$1,364,790. Modification #4 for \$130,000 is to add funding and close out the contract. The total value of this contract including Modification #4 is \$2,567,970.
3. As compared to the previous annual cost, there is an increase of 5.3%, \$130,000, due to increased usage of telephonic translation services.

Contract	Vendor	Start Date	Term Date	Total Amount	# of Years	Contract Value	% change
Original & Mod #1-3	Cyacom, LLC	10/5/2015	10/4/2020	\$ 2,437,970	5.16	\$ 2,437,970	
Proposed	Mod #4 - Add funds	12/4/2020	12/4/2020	\$ 130,000		\$ 2,567,970	
Total Contract Value				\$ 2,567,970		Contract Increase	5.3%

SUPPLIER DIVERSITY:

1. CyraCom, LLC does not have an Affirmative Action Plan or Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
2. CyraCom, LLC has a total of 2,683 employees. The Workforce Composition Data is as follows:

Category	Other		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	303	11.3%	102	3.8%	1895	70.6%	205	7.6%
Professional	1	0.0%	19	0.7%	15	0.6%	83	3.1%	60	2.2%
Total	1	0.0%	322	12.0%	117	4.4%	1978	73.7%	265	9.9%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED:

Hologic, Incorporated

TOTAL AWARD:

\$468,350

CONTRACT PERIOD:

N/A, PO

Your approval is requested for the purchase of COVID-19 testing supplies for University Health's Microbiology Department. These supplies are used on the existing Panther assay machines which can accommodate up to 2,000 COVID-19 tests per day. The Panther assay machine allows for one the four COVID-19 testing modalities performed by University Health. These tests will help University Health reduce turnaround times for COVID-19

CATEGORY

Reagent, Supply & Testing Agreement - COVID-19

COMPETITIVELY BID:

Exempt

AWARD BASIS:

This purchase is being considered as exempt because these supplies are used on the Panther instruments and Hologic has proprietary rights to these instruments.

PURCHASE ORDER #

3113787

FISCAL NOTES:

1. This is a planned expense and operating funds have been included in the Year 2021 Operating Budget. This is a reimbursable expense.
2. This is a new purchase with the same vendor.

SUPPLIER DIVERSITY:

1. Hologic, Incorporated does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
2. Hologic, Incorporated has a total of 4,124 employees. The Workforce Composition Data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	2	0.0%	165	4.0%	72	1.7%	146	3.5%	713	17.3%
Professional	4	0.1%	254	6.2%	62	1.5%	123	3.0%	2,014	48.8%
Total	6	0.1%	419	10.2%	134	3.2%	269	6.5%	2,727	66.1%

Category	Other	
	#	%
Non Professional	206	5.0%
Professional	363	8.8%
Total	569	13.8%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED:

Impact Advisors, LLC

TOTAL AWARD:

\$2,000,000

CONTRACT PERIOD:

9 Months

Your approval is requested for a Revenue Cycle Validation and Value Realization consulting agreement. A recent assessment identified opportunities to restructure the Patient Business Services (PBS) and Revenue Integrity teams for optimum efficiency and financial performance in terms of cash acceleration and net revenue improvement. The program involves three focus areas of optimization opportunities specifically for University Health to increase efficiency and financial performance.

- Reorganization of Patient Business Services (PBS) Insurance Areas: The restructure of PBS will focus on dividing the current Insurance Follow-Up staff that focus on denials, insurance collections, and payment variance into three separate units.
- Comprehensive Denial Initiative: This will establish and operationalize both a Denial Management Team within PBS and an Interdisciplinary Denials Task Force.
- Reorganized of Revenue Integrity: The restructure of Revenue Integrity will concentrate on expanding functionality and growing skill sets, namely in the areas of Charge Integrity, Denial Audit, and Analytics.

CATEGORY

Service Agreement- Revenue Cycle Restructuring

COMPETITIVELY BID:

Sole Source

AWARD BASIS:

This contract is being awarded as sole source because Impact Advisors have experienced Epic consultants. Additionally, Impact Advisors has been providing consulting support services pre and post Epic implementation and are familiar with our business processes and workflows.

CONTRACT #:

TBD

FISCAL NOTES:

1. This is a planned expense and operating funds have been included in the Year 2021 Operating Budget.
2. This is a new contract.

SUPPLIER DIVERSITY:

1. Impact Advisors, LLC does not have an Affirmative Action Policy in effect. However, the vendor has
2. Impact Advisors, LLC has a total of 251 employees. The Workforce Composition Data is as follows:

Category	Native American		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Professional	1	0.4%	14	5.6%	8	3.2%	3	1.2%	225	89.6%
Total	1	0.4%	14	5.6%	8	3.2%	3	1.2%	225	89.6%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED:

Impact Advisors, LLC

TOTAL AWARD:

\$919,488

CONTRACT PERIOD:

Four Months

Your approval is requested for a new consulting contract for phase II of the financial optimization services. During Phase I, the services focused primarily on the Hospital Billing insurance AR. The extension of work into a second phase will enable findings to be more comprehensive and inclusive of all segments of University Health’s Revenue Cycle, including Professional Billing (PB) and Single Billing Office (SBO). Phase II will be conducted using the same methodologies as in Phase I, using a rapid deployment model focused on the triad of people, processes, and technology to ensure all three are aligned for the long-term health of the organization’s Revenue Cycle on the Epic system. This stage of Phase II will be organized around Scrum framework and regularly scheduled meetings. Throughout this process, changes will be closely managed and monitored. This includes measuring the impact of the improvements. The following are areas targeted for Phase II:

- Patient Access
- Middle Revenue Cycle (Coding, Charge Editing, and Charge Router)
- Patient Business Services (PBS)

CATEGORY

Service Agreement - Financial Optimization

COMPETITIVELY BID:

Sole Source

AWARD BASIS:

This contract is being awarded as sole source because Impact Advisors have experienced Epic consultants. Additionally, Impact Advisors has been providing consulting support services pre and post Epic implementation and are familiar with our business processes and workflows.

CONTRACT #:

TBD

FISCAL NOTES:

1. This is a planned expense and operating funds have been included in the Year 2021 Operating Budget.
2. This is a new contract.

SUPPLIER DIVERSITY:

1. Impact Advisors, LLC does not have an Affirmative Action Policy in effect. However, the vendor has
2. Impact Advisors, LLC has a total of 251 employees. The Workforce Composition Data is as follows:

Category	Native American		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Professional	1	0.4%	14	5.6%	8	3.2%	3	1.2%	225	89.6%
Total	1	0.4%	14	5.6%	8	3.2%	3	1.2%	225	89.6%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED:

Intuitive Surgical, Incorporated

TOTAL AWARD:

\$2,229,000

CONTRACT PERIOD:

N/A, Capital

Your approval is requested for the purchase of a DaVinci Xi Dual Robotic System. University Health currently owns and operates two robotic platforms, the DaVinci Si and Xi single platforms, respectively. The acquisition of the DaVinci Surgical System will provide the opportunity to grow market share in urology, gynecology, gynecologic oncology, urological gynecology, general surgery, and cardiothoracic surgery. Local healthcare providers have incorporated this technology into their surgical practice leading to market branding opportunities with physicians and patients. Patient choice often drives the consumer to seek out surgical robotic services. Historically, this has resulted in an outward migration of surgical cases to other facilities. With the acquisition of this equipment, we will be providing the standard of care and redirect surgical cases back to University Health

CATEGORY

Capital Equipment - DaVinci XI Dual Console System

COMPETITIVELY BID:

Exempt

AWARD BASIS:

This purchase is being awarded as exempt because University Health has standardized to this system and Intuitive Surgical has proprietary rights to this high end technology

PURCHASE ORDER #

3114976

FISCAL NOTES:

- 1. Capital funds are available for this acquisition. This is a priority item on the 2021 Routine Capital List.

SUPPLIER DIVERSITY:

- 1. Intuitive Surgical, Incorporated does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
- 2. Intuitive Surgical, Incorporated has a total of 3,088 employees. The Workforce Composition Data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Professional	6	0.2%	828	26.8%	117	3.8%	315	10.2%	1,822	59.0%
Total	6	0.2%	828	26.8%	117	3.8%	315	10.2%	1,822	59.0%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED:

Stryker Corporation

TOTAL AWARD:

\$691,343

CONTRACT PERIOD:

N/A, Capital

Your approval is requested for the purchase of three (3) new Ultrasonic Aspirator Consoles and accessories for the Neuro and ENT Divisions. The aspirator system gives surgeons the ability to fragment, emulsify and aspirate soft tissue and bone during complex cranial neurosurgery, spine, and ear, nose and throat procedures without impacting vital tissue such as vessels, nerves and tendons.

CATEGORY

Capital Equipment - Ultrasonic Aspirator Consoles

COMPETITIVELY BID:

Exempt, GPO

AWARD BASIS:

This contract is being awarded based on the best value, which includes favorable Group Purchasing Organization pricing.

PURCHASE ORDER #

TBD

FISCAL NOTES:

1. Capital funds are available for this acquisition. This is a priority item on the 2021 Routine Capital List.

SUPPLIER DIVERSITY:

1. Stryker Corporation does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
2. Stryker Corporation has a total of 31 employees. The Workforce Composition Data is as follows:

Category	Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	3	9.7%	10	32.3%	10	32.3%
Professional	1	3.2%	1	3.2%	1	3.2%	5	16.1%
Total	1	3.2%	4	12.9%	11	35.5%	15	48.4%

BCHD BOARD OF MANAGERS

January 2021

COMPANY TO BE AWARDED:

Stryker Corporation

TOTAL AWARD:

\$510,131

CONTRACT PERIOD:

NA, Capital

Your approval is requested for the acquisition of 15 new Surgical Drill Systems for the Neurosurgery Division. Currently, University Health has drills that are out of service and need to be replaced. This purchase will improve turn-around time between cases, reduce flash sterilization in the operating room areas and meet the need of our ever increasing surgical volume.

CATEGORY

Capital Equipment - Stryker Pi Drill Systems

COMPETITIVELY BID:

Exempt, GPO

AWARD BASIS:

This contract is being awarded based on the best value, which includes favorable Group Purchasing Organization pricing.

PURCHASE ORDER #

TBD

FISCAL NOTES:

- 1. Capital funds are available for this acquisition. This is a priority item on the 2021 Routine Capital List.

SUPPLIER DIVERSITY:

- 1. Stryker Corporation does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
- 2. Stryker Corporation has a total of 31 employees. The Workforce Composition Data is as follows:

Category	Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	3	9.7%	10	32.3%	10	32.3%
Professional	1	3.2%	1	3.2%	1	3.2%	5	16.1%
Total	1	3.2%	4	12.9%	11	35.5%	15	48.4%



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, January 26, 2021

Consideration and Appropriate Action Regarding a Contract with Waste Management National Services, Inc., for Waste Stream Management Services

Background:

Waste Management National Services, Inc. (Waste Management) has provided services to University Health since 2011. The original contract was awarded to Waste Management through Request for Proposal (RFP) 210-10-279-IF. There have been eleven subsequent amendments to the original contract. All renewal options have been exhausted and a new contract was solicited through RFP 220-09-051-SVC. Waste streams managed through this contract include: municipal, medical, pharmacy, hazardous, chemical, sharps, recycling and confidential document bins. Since the initial contract with Waste Management, waste stream volumes have increased by 63%. University Health is considered a large generator of waste by the State of Texas and thus is heavily regulated by multiple federal, state, and local entities. Other services provided by Waste Management include the completion and monitoring of manifests, safety/compliance audits, staff education and oversight of the biohazard autoclaves located at University Hospital. A master waste stream program allows University Health to designate a single accountable company to manage waste streams, maintain regulatory documents, standardize operational processes, and provide one point of contact for support.

Analysis:

On October 22, 2020, only one respondent submittal was received by Procurement for RFP #220-09-051-SVC which was from Waste Management. After careful consideration and review, the recommendation of leadership was to award the master waste stream services contract to Waste Management. During the course of the previous 10 years, Waste Management has been an excellent partner with University Health. Waste Management has provided ongoing annual reviews for all University Health waste streams and provided operational expertise and technology to reduce

waste stream volumes and costs. During the term of the original agreement, there have been no regulatory findings.

Quality Note:

Waste Management provides customers with a robust quality program by performing ongoing waste stream audits to identify service and cost improvement opportunities. The vendor mitigates risk to University Health by implementing best practices and providing expertise and guidance on state and federal regulations for each waste stream. In addition, the onsite manager provides continuous education and training to University Health staff on the proper handling and processing of waste streams to effectively initiate and maintain sustainable programs.

Fiscal Impact:

The value of a new five-year contract with Waste Management is **\$10,123,895**. Associated costs are listed below:

Waste Management Fees	2021	2022	2023	2024	2025
Annual Flat Fee	\$1,600,619	\$1,600,619	\$1,600,619	\$1,600,619	\$1,600,619
Transactional Fees	\$294,160	\$294,160	\$294,160	\$294,160	\$294,160
Overage Fee		\$50,000	\$150,000	\$200,000	\$250,000
Yearly Total	\$ 1,894,779	\$1,944,779	\$2,044,779	\$2,094,779	\$2,144,779
				5 Year Total =	\$10,123,895

In the above chart, flat fees represent the base costs to remove waste from University Health facilities based on current volumes. As waste volumes increase and exceed established thresholds and/or new locations are added, overage fees are then incurred and are thus estimated future costs. Transactional fees are estimated expenses for services that are non-routine and unpredictable. Examples of transactional fees have included mercury disposal, lead acid disposal, removal of waste oil/lubricants, pumping and flushing the Emergency Department contamination shower tanks, and pumping out of grease traps.

As compared to the previous contract amendment, this represents an approximately 16.9% increase in flat fee costs. Contributing factors to this increase include:

(1) Addition of a full sharps container exchange program (Waste Management incurs the cost of replacing the containers); (2) industrywide increases in landfill disposal fees (previously fixed at 2010 rates and absorbed by Waste Management); (3) addition of new service locations; and (4) estimated future overage fees for adding Women’s & Children’s Hospital. Once Women’s & Children’s Hospital opens and establishes operational history, Waste Management has agreed to renegotiate and include Women’s & Children’s in an updated flat fee schedule.

Strategic Note:

This contract supports several aspects of Triple Aim Plus. Quality is achieved by minimizing waste exposures to staff and patients through staff education on proper handling and processing of all waste streams. Quality is also ensured by maintaining compliance with all regulatory bodies. Efficiencies are improved with ongoing analysis and evaluation of services to ensure University Health is minimizing costs and mitigating impacts to the environment.

Workforce Composition:

Waste Management has a total of 819 employees. The workforce composition data is as follows:

NON PROFESSIONAL	American Indian	Asian American	African American	Hispanic	White	Other	
#	3	7	37	93	190	8	338
%	1%	2%	11%	28%	56%	2%	100%
PROFESSIONAL	American Indian	Asian American	African American	Hispanic	White	Other	
#	1	13	31	46	382	8	481
%	0%	3%	6%	10%	79%	2%	100%
TOTAL	American Indian	Asian American	African American	Hispanic	White	Other	TOTAL
#	4	20	68	139	572	16	819
%	0%	2%	8%	17%	70%	2%	100%

Recommendation:

Staff recommends that the Board of Managers approve a master waste stream services contract for five years not to exceed **\$10,123,895** with Waste Management with the option for four one-year renewals.

James Willis
Vice President/Associate Administrator
University Hospital

Michael Roussos
Hospital Administrator
University Hospital

Edward Banos
Executive Vice President/
Chief Operating Officer

George B. Hernández, Jr.
President/Chief Executive Officer
University Health



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday January 26, 2021

December 2020 Financial Report

In December, University Health operations continued to be significantly impacted by the COVID-19 crisis resulting in stay at home and social distancing directives reducing patient activity. Clinical activity (as measured by inpatient discharges) was down 6.0% for the month compared to budget. Community First Health Plans (CFHP) fully insured membership was up 14.8% to budget. On a consolidated basis, gain from operations was \$63.2 million, \$51.4 million better than budget. The consolidated bottom line gain (before financing activity) was \$54.4 million, \$47.4 million better than the budgeted gain of \$6.9 million. Higher supplemental, net patient and CFHP premium revenue slightly offset by higher operating expense resulted in performance better than budget. CFHP experienced a bottom line gain of \$5.4 million, which was \$2.2 million better than the budgeted gain of \$3.1 million. Higher premium revenue offset by premium deficiency reserve cost accounted for the improved performance to budget.

Notable increases or decreases from the December 31, 2019 Consolidated Balance Sheet (Monthly Financial Report page 2) are as follows:

- Cash, cash equivalents and long-term investments increased \$43.6 million due primarily to CFHP's positive performance and the transfer of the annual reserve rebalance to the board designated account.
- Other receivables and prepaid expenses decreased \$2.0 million due primarily to decreases in prepaid UHRIP IGT \$28.6 million offset by increases in supplemental revenue receivable \$13.8 million, premiums receivable \$7.3 million, prepaid expenses of \$5.4 million.
- Board designated accounts increased \$142.8 million due primarily to the annual reserve rebalance.

- Restricted accounts related to the bond proceeds and payments increased \$84.2 million due primarily to the issuance of Series 2020 Certificates of Obligation (COs) and collection of property tax for debt service offset by disbursements for construction costs.
- Net property, plant and equipment increased \$141.8 million as capitalized purchases exceeded depreciation expense. Capital assets placed in service increased \$146.2 million. Capital Improvement Project in progress increased \$67.0 million. Regular capital in progress decreased \$6.5 million, primarily the Epic project. Accumulated depreciation increased \$65.0 million.
- Accounts payable increased \$12.9 million primarily due to \$33.4 million decrease in amounts due for Medicaid Supplemental Liabilities and a \$46.4 million increase in amounts due to vendors.
- Long-term debt increased \$130.3 million due to the net of: refunding the Series 2010B COs; issuance of the Series 2020 Limited Refunding bonds; issuance of the Series 2020 COs; and the current principle payment due in 2021.
- University Health’s Net Asset Value increased \$250 million on a Generally Accepted Accounting Principles (GAAP) basis including debt service tax revenue, Build America Bonds (BABs) subsidy and interest expense on bonds.
- Financial performance for the year is subject to audit.

Significant items to note from the Monthly Consolidated Statement of Revenues and Expenses (Monthly Financial Report page 3) include the following:

Actual to Budget

(Dollars in 000's)

	MTD	Plan	Variance	YTD	Plan	Variance
Operating Gain	\$63,187	\$11,834	\$51,353	\$274,633	\$67,134	\$207,498
Depreciation Expense	(\$6,694)	(\$7,045)	\$351	(\$79,477)	(\$84,708)	\$5,230
Other Non-operating	(\$2,131)	\$2,142	(\$4,273)	\$17,491	\$26,900	(\$9,409)
Bottom Line	\$54,362	\$6,931	\$47,431	\$212,646	\$9,327	\$203,319

- Net patient revenue of \$83.3 million in December was higher than budget by \$17.9 million primarily due to positive adjustments to prior year Medicare cost report liabilities. Year to date net patient revenue was down \$17.5 million due to lower activity related to COVID-19 disruptions.

- Skilled Nursing Facility (SNF) patient revenue was up \$2.3 million from budget for the month. SNF operating expense, included in Purchased Services, was up \$1.0 million for the month.
- Other operating revenue was over budget \$40.5 million for December due to the CFHP premium revenue exceeding budget by \$9.5 million, UC revenue up \$9.1 million, NAIP revenue up \$7.3 million, DSH revenue up \$4.7 million, and DSRIP revenue up \$11.7 million. Year to date, other operating revenue was over budget \$166.0 million due to CFHP premium revenue up \$59.7 million, DSH revenue up \$25.2 million, recognition of \$18.4 million of CARES Act funds received in April and September, UC revenue up \$31.3 million, DSRIP revenue up \$23.9 million and SNF revenue up \$13.5 million.
- Employee compensation was over budget \$5.6 million or 9.5% for December and under budget \$18.3 million year to date. Salaries were over budget \$2.7 million for the month primarily due to the annual PTO accrual. Year to date salaries were under budget \$11.0 million year to date due primarily to lower Epic costs and patient activity due to COVID-19. Benefits were over budget \$2.8 million in December due primarily to higher employee health costs of \$5.6 million offset by lower retirement plan costs of \$3.0 million. Benefits were under budget year to date \$7.4 million due to lower retirement plan expense offset by higher employee health plan costs.
- Medical services were under budget \$5.8 million or 33.1% for the month due to reconciliation of the Medicaid supplemental services costs as the program winds down. Year to date medical services were under budget \$15.3 million due to lower Medicaid supplemental services and CareLink costs.
- Purchased services were over budget \$7.9 million or 31.0% for the month and \$3.0 million year to date. The monthly variance is related to higher CFHP admin costs of \$5.5 million and other purchased services cost for PDC of \$1.2 million. Year to date is over budget due to higher CFHP administrative costs of \$13.2 million, SNF costs of \$12.1 million, utilities \$3.1 million and equipment rental costs \$1.8 million offset by lower Epic costs of \$25.9 million.
- Supply costs were over budget \$3.7 million or 17.3% in December and under budget \$3.6 million year to date. The variance to budget is the result of higher medical supplies of \$3.1 million. Year to date pharmaceuticals were under budget \$11.3 million and implant costs were under \$9.5 million offset by medical supplies over budget \$18.5 million.

- Gain from operations in December of \$63.2 million was \$51.4 million above the budgeted gain of \$11.8 million.
- Investment income was under budget \$1.9 million in December due to lower interest rates.
- Unrealized loss on investments was \$136 thousand due to slightly rising interest rates in December.
- Gain before financing activity of \$54.4 million was \$47.4 million above the budgeted gain of \$6.9 million in December.

Exhibit A is provided to reflect the consolidating financial summary of UH less CFHP and CFHP.

Thank you.

Reed Hurley
Executive Vice President/
Chief Financial Officer

George B. Hernández, Jr.
President/Chief Executive Officer

Exhibit A
University Health
Consolidating Financial Summary
December 2020
(Dollars in 000's)

	UH less CFHP	CFHP	Consolidated
Operating Revenue	\$179,870	\$54,381	\$234,251
Operating Expense	\$124,256	\$46,808	\$171,064
Operating Gain (Loss)	\$55,613	\$7,574	\$63,187
Depreciation Expense	(\$6,562)	(\$132)	(\$6,694)
Other Non Operating	(\$69)	(\$2,062)	(\$2,131)
Bottom Line	\$48,982	\$5,380	\$54,362
Budget	\$3,783	\$3,147	\$6,931
Budget Variance	\$45,199	\$2,232	\$47,431

University Health
Consolidating Financial Summary
December Year to Date 2020
(Dollars in 000's)

	UH less CFHP	CFHP	Consolidated
Operating Revenue	\$1,599,789	\$632,842	\$2,232,631
Operating Expense	\$1,388,361	\$569,638	\$1,957,999
Operating Gain (Loss)	\$211,428	\$63,204	\$274,633
Depreciation Expense	(\$77,818)	(\$1,659)	(\$79,477)
Other Non Operating	\$18,005	(\$514)	\$17,491
Bottom Line	\$151,615	\$61,031	\$212,646
Budget	\$2,067	\$7,260	\$9,327
Budget Variance	\$149,548	\$53,771	\$203,319



MONTHLY FINANCIAL REPORT
December 2020

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BENCHMARK PERFORMANCE REPORT

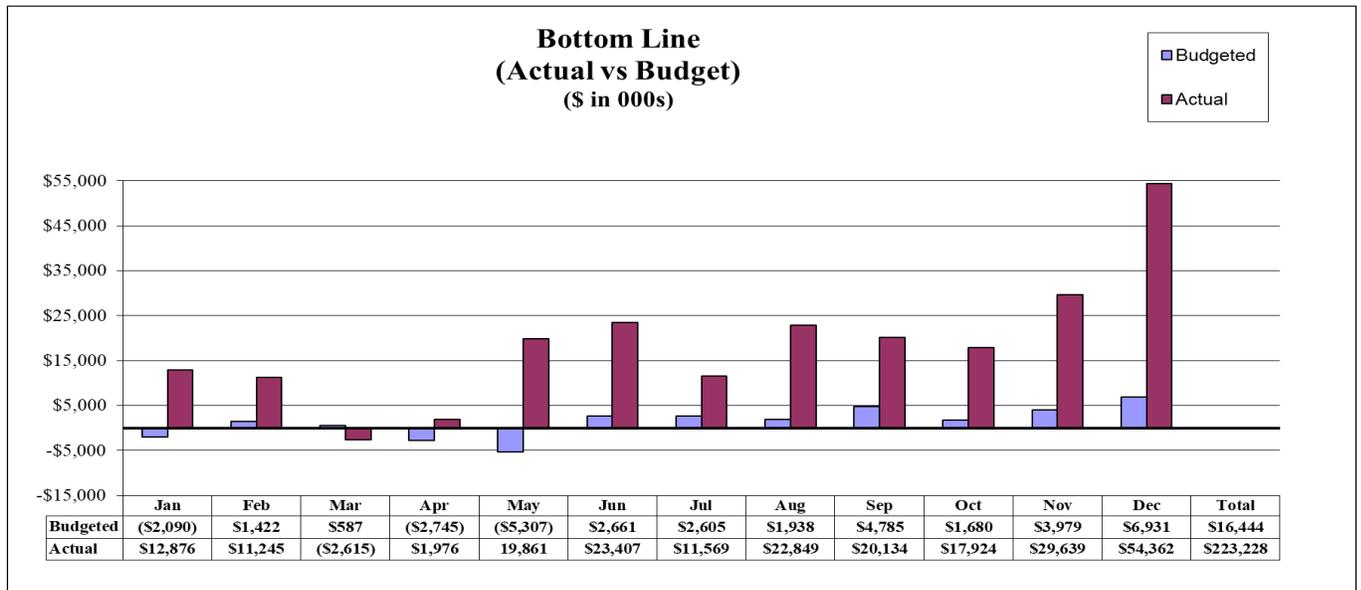
December

(UH Consolidated) Dollars in Thousands	Month	Budget	% Variance	YTD	YTD Budget	% Variance
Bottom Line	\$54,362	\$6,931	684.3%	\$212,646	\$9,327	2179.9%
Gain(Loss) from Operations	\$63,187	\$11,834	433.9%	\$274,633	\$67,134	309.1%
Non-operating Income(Expense)	(\$8,825)	(\$4,903)	-80.0%	(\$61,987)	(\$57,807)	-7.2%
Days Cash on Hand	249.5	225.6	10.6%	249.5	225.6	10.6%

	Actual 2019 Year End	Actual	Goal	% Variance
Days Revenue in Accounts Receivable excluding Carelink	66.72	71.38	66.00	-8.2%
Days Revenue in Accounts Receivable excluding SNF and CareLink	61.37	65.95	61.00	-8.1%

(UH Less CFHP)	Prior Year	Month	Budget	% Variance	YTD	YTD Budget	% Variance
Adjusted Discharges	5,412	4,663	5,578	-16.4%	55,091	69,843	-21.1%
Net Patient Revenue per AD	\$11,822	\$17,854	\$11,711	52.4%	\$13,364	\$10,791	23.8%
Salary Cost per AD	\$8,279	\$10,444	\$8,252	-26.6%	\$9,877	\$7,935	-24.5%
Supply Cost per AD	\$4,051	\$5,411	\$3,857	-40.3%	\$4,805	\$3,842	-25.1%
Total Expense per AD (1)	\$21,898	\$25,835	\$20,713	-24.7%	\$24,378	\$20,059	-21.5%
Gain(Loss) from Operations per AD	\$1,710	\$11,926	\$1,576	656.6%	\$3,838	\$890	331.1%
Medicare CMI	1.765	1.990	1.806	10.2%	1.887	1.806	4.5%

(1) Excludes SNF Expenses



UNIVERSITY HEALTH
Unaudited Consolidated Balance Sheet
December 31, 2020

(In Thousands)	<u>Assets</u>	
	<u>12/31/2020</u>	<u>12/31/19</u>
Assets		
Current Assets:		
Cash and cash equivalents	\$ 337,006	\$ 310,462
Investments	38,964	29,476
Investments (Taxes)	61,943	134,447
Assets Limited as to Use	16,595	9,623
Patient receivables, net	136,091	126,847
Property taxes receivable	248,805	242,075
Inventory	32,507	24,371
Other receivables and prepaid assets	203,089	205,107
Total current assets	\$ 1,075,000	\$ 1,082,408
Long Term Investments (Note-1)	98,320	25,244
Other Assets:		
Long-term patient receivables- net	12,657	12,657
Board Designated Accounts	727,784	585,021
Restricted Accounts	409,211	324,961
Property, plant, and equipment, net	1,306,709	1,164,943
Other Assets	109,914	87,608
Total assets	\$ 3,739,595	3,282,843
Current liabilities:		
Accounts payable	\$ 194,726	\$ 181,802
Accrued Interest	16,419	15,095
Due to third-party payors, net	5,795	6,949
Compensated absences	24,866	20,945
Accrued liabilities	273,693	235,828
Claims payable	62,388	63,424
Current maturities of long-term debt	29,900	31,325
Total current liabilities	\$ 607,787	\$ 555,368
Long-term debt, less current maturities	1,008,598	878,253
Estimated self-insurance costs	1,667	1,667
Deferred tax	510,201	485,799
Deferred other	1,670	2,097
Total Long Term Liabilities	\$ 1,522,137	\$ 1,367,817
Fund balance-Unrestricted	1,601,968	1,352,677
Fund balance-Restricted	7,703	6,981
Total liabilities and fund balance	\$ 3,739,595	3,282,843

UNIVERSITY HEALTH
Unaudited Consolidated Statement of Revenues and Expenses
December 31, 2020

(In Thousands)	MTD Actual	MTD Budget	\$ Variance	% Variance	YTD Actual	YTD Budget	\$ Variance	% Variance
Net Patient Service Revenue	\$ 83,257	\$ 65,324	\$ 17,932	27.5%	\$ 736,212	\$ 753,673	\$ (17,461)	-2.3%
Other Revenue:								
Property Tax M & O	\$ 31,887	\$ 34,891	\$ (3,004)	-8.6%	\$ 413,817	\$ 418,694	\$ (4,877)	-1.2%
Disproportionate Share Revenue	6,457	1,711	4,746	277.4%	45,766	20,531	25,235	122.9%
Uncompensated Care/UPL Revenue	15,496	6,397	9,099	142.3%	108,096	76,758	31,337	40.8%
DSRIP Revenue	17,910	6,185	11,725	189.6%	98,153	74,220	23,933	32.2%
SNF PT Revenue	5,105	2,823	2,283	80.9%	47,331	33,871	13,460	39.7%
Graduate Medical Education Revenue	1,291	646	645	99.9%	9,152	7,747	1,404	18.1%
NAIP	9,800	2,461	7,339	298.2%	43,853	29,533	14,320	48.5%
Tobacco Settlement Fund	777	683	94	13.7%	9,037	8,193	844	10.3%
CFHP Premium Revenue	57,955	48,477	9,479	19.6%	644,613	584,939	59,674	10.2%
Other	4,317	6,205	(1,888)	-30.4%	76,601	75,966	635	0.8%
Total Operating Revenue	\$ 234,251	\$ 175,802	\$ 58,449	33.2%	\$ 2,232,631	\$ 2,084,125	\$ 148,506	7.1%
Operating Expense:								
Employee Compensation	\$ 64,261	\$ 58,697	\$ (5,564)	-9.5%	\$ 689,353	\$ 707,702	\$ 18,349	2.6%
Medical Services	11,734	17,543	5,809	33.1%	195,115	210,367	15,252	7.3%
Purchased Services	33,593	25,652	(7,940)	-31.0%	315,241	312,282	(2,959)	-0.9%
Supplies	25,231	21,514	(3,717)	-17.3%	264,721	268,370	3,649	1.4%
Medical Claims Expense	36,246	40,561	4,316	10.6%	493,569	518,270	24,701	4.8%
Total Operating Expense	\$ 171,064	\$ 163,968	\$ (7,097)	-4.3%	\$ 1,957,999	\$ 2,016,991	\$ 58,992	2.9%
Gain/(Loss) from Operating Activities	\$ 63,187	\$ 11,834	\$ 51,353	433.9%	\$ 274,633	\$ 67,134	\$ 207,498	309.1%
NonOperating Revenue/(Expense):								
Investment Income	243	2,142	(1,898)	-88.6%	16,544	25,700	(9,156)	-35.6%
Unrealized Gain/Loss	(136)	0	(136)	-100.0%	2,917	0	2,917	100.0%
Premium Deficiency Reserve	(2,239)	0	(2,239)	-100.0%	(1,970)	1,200	(3,170)	-264.2%
Depreciation And Amortization	(6,694)	(7,045)	351	5.0%	(79,478)	(84,708)	5,230	6.2%
Total NonOperating Revenue	\$ (8,825)	\$ (4,903)	\$ (3,921)	-80.0%	\$ (61,987)	\$ (57,808)	\$ (4,179)	-7.2%
Gain/(Loss) before Financing Activities	\$ 54,362	\$ 6,931	\$ 47,431	684.4%	\$ 212,646	\$ 9,327	\$ 203,319	2180.0%

University Health
Unaudited Consolidated Statement of Cash Flows
December 31, 2020

	December 2020 <i>(In Thousands)</i>
Operating Activities	
Gain (Loss) from Operations	\$ 274,633
Adjustments to Reconcile Gain (Loss) from Operations to Net Cash Used in Operating Activities:	
Property Tax Revenue Considered Noncapital Financing Activity	69,560
Tobacco Fund Revenue	9,037
Interest Expense Considered Financing Activity	32,660
Changes in Operating Assets and Liabilities:	
(Increase) Decrease in Patient Receivables	(9,244)
(Increase) Decrease in Prepaid Assets / Other Current Assets	(6,118)
(Increase) Decrease in Intangible Assets	(22,305)
Increase (Decrease) in Accounts Payable	12,924
Increase (Decrease) in Compensated Absences	3,922
Increase (Decrease) due to Third-Party Payor Settlements	(1,154)
Increase (Decrease) in Accrued Liabilities	37,865
Increase (Decrease) in Medical Claims Payable	(3,007)
Increase (Decrease) in Deferred Revenue	(427)
Record OPEB under GASB75	-
Net Cash Used in Operating Activities	\$ 398,346
Noncapital Financial Activities	
Receipt of Property Taxes in Support of Operating Activity	(54,175)
Proceeds from Tobacco Settlement	(9,037)
Net Cash Provided by Noncapital Financial Activities	\$ (63,934)

University Health
Unaudited Consolidated Statement of Cash Flows
December 31, 2020

	December 2020 <i>(In Thousands)</i>
Capital and Related Financing Activities	
Receipt of Property Taxes in Support of Long-Term Debt	\$71,847
Repayment of Long-Term Debt	(193,635)
Interest on Long-Term Debt	(76,516)
Acquisition of Property, Plant, and Equipment	(154,218)
Acquisition of Property, Plant, and Equipment Bond Projects	(67,026)
Acquisition of Restricted Assets	722
Issuance of CO Series 2020	277,105
Premium on Series 2020	58,437
	(83,284)
Net Cash Used in Capital and Related Financing Activities	(83,284)
Investing Activities	
Investment Income	16,544
(Purchase) / Sale of Investments, Net	(7,144)
(Increase) Decrease Assets Limited as to Use	(233,984)
	(224,583)
Net Cash Provided by (used in) Investing Activities	\$ (224,583)
Net Increase (Decrease) in Cash and Cash Equivalents	\$ 26,544
Cash and Cash Equivalents, Beginning of Year	310,462
	310,462
Cash and Cash Equivalents, End of Period	\$ 337,006
	337,006

UNIVERSITY HEALTH
Unaudited Notes to Financial Statements
December 31, 2020

(In thousands)

	CFHP	Foundation	Clinical Services	Total
1. Cash & Investments				
Cash (1)	\$110,974		\$226,032	\$337,006
Investments- Short Term (1)(4)	\$38,964		\$61,943	\$100,907
Assets Limited as to Use (1)	\$0	\$10,197	\$6,398	\$16,595
Investments- Long Term (2)	\$57,750		\$40,570	\$98,320
	\$207,689	\$10,197	\$334,943	\$552,828
 2. Patient Receivables - are net of allowance for charity and uncollectibles as follows:				
Accounts Receivable-Patients				\$482,358
Less: Allowance			-71.79%	(\$346,267)
Net Patient Receivables				\$136,091
 3. Board Designated Accounts				
Encumbered Capital (1)(4)				\$25,455
Future Capital Needs (1)(4)				\$176,297
Capital committed in 2020				(\$20,061)
Capital Account Balance Committed to Women's and Children's (1)(4)				\$220,450
Capital Reserves Committed to Epic (1)(4)				\$6,206
Emergency Operating Account (2)				\$313,978
Self Insurance Account (3)				\$5,459
			Total Board Designated Accounts	\$727,784
 4. Restricted Accounts:				
Certificate Fund-Securities (1)(4)				\$39,099
Project Fund Certificate Series 2018				\$199,599
Project Fund Certificate Series 2020				\$170,512
			Total Restricted Accounts	\$409,211
 5. Net PP&E				
Placed In Service				\$1,153,613
Non-Bond Projects - In Progress				\$43,175
Bond Projects - In Progress				\$109,921
				\$1,306,709
 6. Other Assets				
Investments in and advances to affiliates				\$2,115
Deferred Outflow of Resources				\$49,271
Deferred Outflow-Debt Refin 2016				\$12,064
OPEB - Deferred Outflow of Resources				\$44,664
Tax Fund Deferred Outflow Loss				\$1,800
			Total Other Assets	\$109,914

(1) Frost Trust - Money Market

(2) Frost Trust - Gov't Securities Invested in Gov't Securities compliant with Public Funds Investment Act

(3) Broadway Bank Trust - Invested in Gov't Securities compliant with Public Funds Investment Act

(4) Local Government Pools

**University Health
Budget to Actual Variance
December 31, 2020**

December 2020 Budgeted Bottom Line	\$6.9	December YTD 2020 Budgeted Bottom Line	\$9.3
Revenue Impacts		Revenue Impacts	
Supplemental Revenue (DSH, UC, DSRIP, GME, & NAIP)	\$33.6	Supplemental Revenue (DSH, UC, DSRIP, GME, & NAIP)	\$96.2
Net Patient Revenue	\$17.9	CFHP Premium Revenue	\$59.7
CFHP Premium Revenue	\$9.5	CARES Act Revenue	\$18.4
SNF Revenue	\$2.3	SNF Pt Revenue	\$13.5
CARES Act Revenue	\$2.1	Net Patient Revenue	(\$17.5)
CFHP Reserve	(\$3.8)	CFHP Reserve	(\$14.6)
Property Tax Revenue	(\$3.0)	Property Tax Revenue	(\$4.9)
Net Other Changes	(\$0.1)	Foundation Revenue	(\$3.3)
		Net Other Changes	\$1.0
Revenue Variance to Budget		Revenue Variance to Budget	
	\$58.4		\$148.5
Operating Expense Impacts		Operating Expense Impacts	
Medicaid Supplemental	\$7.0	Epic Implementation	\$37.6
CFHP Claims Expense	\$4.3	CFHP Claims Expense	\$24.7
Epic Implementation	\$2.9	Medical Services	\$15.3
SNF Expense	(\$1.0)	Pharmaceuticals	\$11.3
Planning, Design & Construction	(\$1.3)	Implants	\$9.5
System Adjustments	(\$1.7)	Employee Compensation	\$6.6
Medical Supplies	(\$3.1)	SNF Expense	(\$12.1)
CFHP Admin Expense	(\$5.5)	CFHP Admin Expense	(\$13.2)
Employee Compensation	(\$5.6)	Medical Supplies	(\$18.5)
Net Other Expense Changes	(\$3.1)	Net Other Expense Changes	(\$2.0)
Operating Expense Variance to Budget		Operating Expense Variance to Budget	
	(\$7.1)		\$59.0
Non-Operating Expense Impacts		Non-Operating Expense Impacts	
Depreciation and Amortization	\$0.4	Depreciation and Amortization	\$5.2
Unrealized Gain/Loss	(\$0.1)	Unrealized Gain/Loss	\$2.9
Investment Income	(\$1.9)	Investment Income	(\$9.2)
Premium Deficiency Reserve	(\$2.2)	Premium Deficiency Reserve	(\$3.2)
Bottom Line Reported		Bottom Line Reported	
	\$54.4		\$212.6



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, January 26, 2021

Quality Report

The University Health Quality Report includes a review of quality metric performance with updates regarding initiatives to improve University Health's publicly reported quality data. This report details data from January-November 2020. The University Health quality metrics for 2020 include the following performance categories:

- Length of stay (LOS)
- Sepsis LOS
- Mortality
- Hospital readmissions
- PSI-90
- Patient safety composite
- Hospital-Acquired Infections (HAI)
- Sepsis bundle compliance (SEP-1)
- Cesarean section core measure (PC-02)
- Quality process composite

Metrics within these categories comprise a majority of items that are represented in the Leapfrog Hospital Safety Grade and data on hospitals that are publicly reported by the Centers for Medicare & Medicaid Services (CMS).

Length of Stay and Sepsis LOS

Length of stay for all inpatients is calculated as the ratio of observed length of stay (LOS) to expected LOS. Outcomes with an observed to expected ratio (O:E) less than 1.0 are performing better than expected and those greater than 1.0 are performing worse than expected. Our goal for 2020 for all inpatient length of stay is a ratio of 0.81 as compared to 2019 baseline performance of 0.85. This metric is currently at a value of 0.85. Our goal for 2020 for sepsis length of stay is 13.33 days as compared to 2019 baseline performance of 14.54 days. This metric is currently at a value of 16.78 days. Both of these metrics were negatively impacted by the

extended length of stay observed among COVID-19 positive inpatients admitted to University Hospital during the second and third quarter.

Mortality

Mortality is calculated as an observed to expected ratio based on national data for patient diagnoses and severity of illness. Our goal for 2020 for mortality is a ratio of 0.66 as compared to 2019 baseline performance of 0.67. This metric is currently at a value of 0.77. Although increased from baseline, this mortality ratio continues to rank well compared to national benchmarks. This metric was negatively impacted by the COVID-19 positive inpatients admitted during the second and third quarter. Despite this effect, the mortality observed to expected ratio has decreased from its peak value in July during the past three months. Our primary strategy to improve this metric lies with efforts to continue to improve clinical documentation to properly reflect the severity of illness of inpatients, the use of other appropriate healthcare settings such as hospice, and an increased focus on improving outcomes of patients with sepsis.

Hospital Readmissions

Hospital readmissions are measured as an observed to expected ratio of readmissions to the hospital within 30 days of the initial admission for the eight readmission diagnoses incorporated into the CMS Readmission Reduction Program including the following: all acute-care patients (ACA); acute myocardial infarction (AMI); congestive heart failure (CHF); chronic obstructive pulmonary disease (COPD); pneumonia (PNE); stroke; coronary artery bypass graft surgery (CABG); and hip and knee joint replacement surgery (THA/TKA).

Our goal for 2020 for hospital readmissions is a ratio of 0.84 as compared to 2019 baseline performance of 0.98. This metric is currently at a value of 0.97. Improvements have been made as a result of using patient navigators to conduct focused patient and family education, scheduling follow-up appointments, post-acute care follow-up calls, and dedicated handoffs to ambulatory patient navigators. These efforts improve the patient experience and help ensure more effective transitions of care.

University Health Patient Safety Composite and PSI-90

The University Health patient safety composite metric was revised in 2020 to reflect an increased focus on specific components of the Leapfrog Hospital Safety Score

and the Patient Safety Indicator (PSI) metric (PSI-90), which also impacts the CMS Hospital Star Rating program. PSIs are specific, hospital-acquired patient outcomes used to measure safety. PSI-90 is a calculated, risk-adjusted observed to expected ratio determined from clinical documentation coding and is composed of ten separate metrics to include the following:

- Pressure Ulcer - Per 1000 Inpatients
- Iatrogenic Pneumothorax - Per 1000 Inpatients
- In Hospital Fall with Hip Fracture - Per 1000 Inpatients
- Perioperative Hemorrhage or Hematoma - Per 1000 Inpatients
- Postoperative Acute Kidney Injury Requiring Dialysis - Per 1000 Inpatients
- Postoperative Respiratory Failure - Per 1000 Inpatients
- Perioperative Pulmonary Embolism or DVT - Per 1000 Inpatients
- Postoperative Sepsis - Per 1000 Inpatients
- Postoperative Wound Dehiscence - Per 1000 Inpatients
- Accidental Puncture or Laceration - Per 1000 Inpatients

Our goal for 2020 for the PSI-90 metric is a ratio of 0.70 as compared to 2019 baseline performance of 0.84. This metric is currently at a value of 0.66. This is better than goal at 105% to target and represents a significant improvement over baseline.

In addition to PSI-90 performance, University Health is focused on six additional PSI metrics in University Health's Patient Safety Composite for 2020 including:

- Pressure Ulcer (PSI-3)
- Perioperative Hemorrhage or Hematoma (PSI-9)
- Postoperative Respiratory Failure (PSI-11)
- Perioperative Pulmonary Embolism or DVT (PSI-12)
- Postoperative Sepsis (PSI-13)
- Accidental Puncture or Laceration (PSI-15)

To date, all six metrics are better than 2019 baseline performance targeted goals and three (PSI-9, PSI-11 and PSI-15) are significantly better than targeted goals. Although opportunity remains with PSI-3, we have seen a marked improvement in performance September through November 2020 with zero events in November (lower is better). This is a result of a focused effort to engage nursing leadership and physician champions to improve the assessment, documentation, and performance

regarding the prevention of pressure ulcers in order to reduce these adverse outcomes.

Hospital-Acquired Infections Composite

University Health's Hospital-Acquired Infections (HAIs) Composite metric includes the following:

- Central Line Associated Blood Stream Infections (CLABSI)
- Catheter Associated Urinary Tract Infections (CAUTI)
- Methicillin-Resistant *Staphylococcus aureus* bloodstream infection (MRSA)
- Hospital-Acquired *Clostridioides difficile* colitis (CDI)
- Deep and organ-space Surgical site infections (SSI) for colon and hysterectomy surgical patients

Performance for these indicators is measured as a Standardized Infection Ratio (SIR) benchmarked against national data and as a rate per patient day, per device day, or per procedure. Performance during 2019 for all HAIs was substantially better than national benchmarks in all categories of infections. To date in 2020, performance for all HAI metrics for 2020 is at 72% of target and worse than 2019 baseline with the exception of CDI and SSIs for colon surgical patients, both of which are better than the 2019 baseline.

In particular, there was a reduction in performance during the second quarter with device-associated infections (CAUTI and CLABSI) among the COVID-19 patient population. This appears to be due, in part, to clinical challenges associated with caring for patients in higher levels of isolation with a higher frequency of device utilization. We also saw a declination in performance for preventing MRSA infections and SSIs for hysterectomy surgical patients. The trend for all HAI metrics improved in September through November 2020.

The reversal of the negative trend validates our efforts to address the unfavorable performance in July and August 2020. These actions include the partnership between nursing and infection prevention leaders who identified opportunities for improvement. We have also successfully addressed several initial challenges posed by the July implementation of the new Epic electronic health record including changes in workflow that negatively impacted the performance of daily HAI prevention care bundles and prompt removal of devices such as central lines and

urinary catheters.

In September 2020, we also began a new initiative designed to engage the inpatient medical directors as key drivers of HAI prevention bundle compliance through weekly multi-disciplinary leadership rounding with infection control, senior medical and nursing leadership, and unit nursing directors. We continue to highlight University Health's Achieving Zero program and annual awards, which identify the inpatient nursing units that prevent one or more hospital acquired infections for one or more years.

Quality Processes Composite

Three CMS-defined patient core measures comprise the University Health process composite metric, which include:

- Venous thromboembolism prophylaxis (VTE-6)
- Influenza vaccination (IMM-2)
- Early elective delivery (PC-01).

Performance to date is excellent for these metrics and is significantly better than 2019 baseline and well beyond target goal performance (133% to target).

Cesarean Section Rate

The Cesarean section rate core measure (PC-02) examines the rate of nulliparous women with a term, singleton baby in a vertex position delivered by cesarean birth. Our 2020 goal for this core measure is 23%. The current value is 26%, better than 2019 baseline performance of 29%. Improvement in this metric has been supported by the review of all cases in this category with the medical director of Obstetrics in order to identify opportunities for clinical documentation improvement or refinement of the clinical selection of patients for Cesarean section.

Sepsis Bundle Compliance

The sepsis bundle compliance (SEP-1) is measured by the review of a random sample population of adult patients 18 years and older with a final coded diagnosis of severe sepsis or septic shock. The first three clinical interventions must occur and be documented within 3 hours of severe sepsis onset, while the remaining interventions must occur and be documented within 6 hours of septic shock onset.

Our goal for 2020 for the sepsis bundle compliance is 54% as compared to 2019 baseline performance of 38%. This metric is currently at a value of 50.5%. University Health has placed increased focus on improving this metric with the use of key performance indicators, the development of nurse driven protocols to accelerate care, greater collaboration between staff and UT Health providers, and the implementation of Epic tools to monitor and manage patients with early sepsis.

Survey on Patient Safety Culture:

University Health regularly surveys staff utilizing a tool built by Agency for Healthcare Research and Quality (AHRQ) to assess staff and provider perceptions regarding patient safety. In November 2020, this survey was sent to all University Health staff, including providers with University Medicine Associates and UT Health San Antonio. Performing this survey helps the Health System leadership to highlight successes and identify opportunities for improving care and patient safety. Analysis of these data is underway and will help inform our strategic planning for the coming year.

This report is provided for informational purposes only; no action is required by the Board of Managers.

Brian N. Lewis, MBA
Vice President/Quality and Clinical
Outcomes

Emily E. Volk, MD, MBA, FCAP
Senior Vice President/ Clinical Services

Bryan J. Alsip, MD, MPH, FACPM
Executive Vice President
Chief Medical Officer

George B. Hernandez, Jr.
President/Chief Executive Officer



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, January 26, 2021

University Health COVID-19 Update

Background:

As most people in the world are now acutely aware, an outbreak of COVID-19 was detected in mainland China in December of 2019. As of this writing, every continent in the world has been affected by this highly contagious disease, with nearly 100 million cases diagnosed in over 200 countries worldwide. The cause of this outbreak is a new virus, known as the severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2).

On February 12, 2020, WHO officially named the disease caused by the novel coronavirus as Coronavirus Disease 2019 (COVID-19). Coronaviruses are a family of viruses that can cause mild to moderate upper-respiratory illnesses such as the common cold, severe acute respiratory syndrome (SARS) and Middle East respiratory syndrome (MERS).

In total, Bexar County has seen over 148,000 confirmed cases patients and over 2,000 deaths affected by the COVID-19 virus. Since February 2020, University Health has continued to make adjustments and adapt to the patient care needs within the community. Starting with being one of the first healthcare organizations in the county to do and support other hospitals with COVID-19 testing and the administration of 2,000 vaccinations a day as of January 2021. The past year has been one that defined University Health's commitment to the community and how a public hospital system can be a leader in the community for all its citizens.

Community COVID-19 Testing:

University Health worked in collaboration with the Regional Medical Operations Center to help establish early COVID-19 testing for the community. On May 4, 2020, University Health transitioned support of operations at the Joe Freeman

Coliseum in order to redeploy staff to provide in-house testing capabilities. As of January 19, 2021, University Health has received and processed a cumulative total of 102,465 COVID-19 diagnostic tests.

Inpatient Capacity Management:

University Health has continuously been monitoring COVID-19 trends in the region. Inpatient COVID-19 admissions began significantly increasing in mid-November, 2020. In response to this increase, University Hospital enacted a phased response plan to ensure appropriate bed availability for services. This included:

- On November 19th, University Hospital began converting inpatient rehabilitation beds into medicine beds. University Hospital worked with outside rehabilitation hospitals to appropriately place patients in need of inpatient rehabilitation services. Inpatients on the rehabilitation unit continued their plan of care until discharge. This allowed University Hospital to add up to 27 additional medicine inpatient beds for patient surge.
- On November, 30th, four additional medicine beds were added in 9th floor Rio Tower.
- On December 3rd, additional COVID-19 ICU beds were created on 8th Floor Sky Tower as a backup to 5th floor ICU.
- On December 17th, Sky Tower third floor Pre-Op patients were relocated to the newly opened Advanced Diagnostic Center in order to continue to perform surgical procedures. This opened the third floor Pre-Op area for up to 21 additional medicine inpatients.
- On January 11th, 2021, the Advanced Diagnostic Center was converted into an inpatient medicine unit to care for up to 30 inpatients if needed.
- In addition, the Emergency Department has created new locations and surge protocols to appropriately care for additional surge increases in the area.

Surgical Management:

On January 4th, 2021, University Hospital paused scheduling of any additional

elective operations that required a postoperative inpatient stay, this did not apply to either of the offsite surgery centers. This pause also did not apply to CMS Tier 3a or 3b procedures. Examples of Tier 3 procedures could include trauma, transplants, cardiac surgery, cancer, or neurosurgery procedures. However, due to the continued rise in COVID-19 admissions, it became clear that on January 11th, 2021, the only procedures scheduled at University Hospital were those meeting 3a or 3b criteria. Daily monitoring between UT Health San Antonio and University Health leadership provides physician and nursing collaboration to quickly pivot operations to minimize community impact. University Hospital limited visitors in alignment with all other Bexar County Hospitals.

UMA COVID-19 Response:

As of January 2021, UMA is closely working with the Epic Ambulatory team to evaluate workflows to be able to integrate telemedicine within the MyChart Application. This integration will allow for the expansion of telemedicine capabilities throughout UMA primary care and specialty providers.

The peak utilization of telehealth within UMA was during April 2020, where 82.15% of patients were seen via telehealth and 17.25% of patients were seen through face to face encounters. The total UMA encounters for 2020 were 409,096 and of that total 152,297 were telehealth encounters which represented 37.23% of the volume for the year.

Procurement:

As the COVID-19 pandemic developed, the traditional supply chain was interrupted as demand far exceeded supply and prime distributors were no longer able to support a just-in-time methodology. Initially, University Health was expecting extremely limited days of critical PPE; however, the Supply Chain team developed alternate sourcing methods for PPE while building an emergency stock.

The Robert B Green Annex building (old San Antonio School District warehouse) was converted using industrial shelving and designed to permanently house a rotating stock of PPE. Reporting to the COVID-19 taskforce on a daily basis during peak months of COVID-19 planning, University Health's days of supply for N95 masks went from as low as a three days to currently over 945 days at the current utilization rate. The isolation gown stock has grown to an 87 day supply and includes

the use of reusable gowns to minimize the utilization rate of disposable gowns. Additionally, the development of a PPE dashboard has provided a real-time view of inventory for over 80 critical supply items to senior leadership, and broadening vendor distribution channels has provided the ability to further grow as supply needs change for University Health's caregivers.

Pharmacy Operations and Support:

The Pharmacy Department at University Health has become a leader in the Bexar County community for providing optimum pharmaceutical care. Since the start of the COVID-19 pandemic, the Pharmacy Department has worked diligently with local and state officials to “think outside the box” to meet the needs and demand of patient care. When the state's initial efforts to test stalled due to lack of viral transport media, University Health pharmacy created a process to manufacture tens of thousands of these products so that testing could continue.

When the initial COVID-19 treatment therapies were in the early testing phases, University Health Pharmacy Department supported four studies, with over 250 patients, one of which was the largest in the world. Through the collaborative effort between the Pharmacy Department and the Antimicrobial Stewardship Team, the development and continued modification of all COVID-19 treatment protocols for hospitalized patients has helped clinicians provide the most up to date and successful treatments available to help fight this pandemic.

Due to the volume surge of admitted patients, the Pharmacy Department recognized an opportunity to minimize the frequency of direct contact with COVID-19 positive patients in order to preserve the amount of PPE, but still allow clinicians the ability to deliver safe and exceptional care. In order for this process improvement to be successful the pharmacy team re-wrote the entire medication administration time protocols to combine treatment doses. Additionally, as volume surged in the Emergency Department, a pharmacist was dedicated 24/7 to support therapeutic efforts to ensure quality and timely patient care.

University Health has been able to successfully navigate through approximately 141 critical drug shortages, and provide alternatives to ensure therapeutic treatment consistency, including the development of Code Blue Medication Packs to meet increased demands for Advanced Life Support Medications. Recently, the FDA granted Emergency Use Authorization (EUA) for monoclonal antibodies whose

administration was meant to prevent mild symptoms from becoming severe enough to require hospitalization. These products have to be manufactured in a sterile environment, and University Health offered to collect the allocations given to each hospital in the county, making 100 products per day for the Regional Infusion Center located at the Freeman Coliseum.

Employee and Community Vaccination Volume:

The COVID-19 vaccine administration is a collaborative effort that requires complex storage, handling and manipulation. In order to maximize safety, accuracy and patient throughput, University Health Pharmacy along with a strong Information Systems support developed an operational plan to provide all vaccine administrators in a ready-to-use bar code labeled syringe. As of Monday, January 18, 2021, University Health has administered 35,431 doses of Moderna and Pfizer vaccine. These have been distributed among staff, first responders, frontline health care workers outside University Health, teachers and members of the public who are in the 1B category of 65+ or with chronic health conditions.

It was recognized early that University Health was going to be a significant vaccination recipient and leadership worked together to develop a community vaccination plan which included online and telephonic registration for 1B qualified persons in our community. The Wonderland Mall was chosen as the site and their owners supported this enthusiastically. In a matter of days, the site was prepared from IT, clinical staff and operations. In the first day close to 1,500 doses were given to community. Expectations are to open a larger site in Wonderland mall in February to accommodate 5,000 daily vaccinations. While the community site was up and operational, the Robert B. Green Campus expanded services to support other front line organizations such as CommuniCare, CentroMed, CHCS, Food Bank and many others.

Community Collaboration:

On 4 January 2021, University Health began providing COVID-19 vaccine to members of the community eligible to receive the vaccine in Phase 1B at Wonderland Mall. The San Antonio Metropolitan Health District (Metro Health) and WellMed subsequently developed plans to offer COVID-19 vaccine at additional community locations including the Alamodome, the Elvira Cisneros Senior Community Activity Center, and the Alicia Trevino Lopez Senior One-Stop Center.

Due to the limited availability of COVID-19 vaccine, University Health partnered with these organizations to share vaccine supply in order to enable all four community-based vaccination locations to operate by 11 January 2021. Given the restrictions to current COVID-19 vaccine supply as provided by the federal and state governments, University Health is working with Metro Health, STRAC, WellMed, and UT Health San Antonio on a frequent basis in order to load balance weekly vaccine allotments to sustain the multiple-site community-based mass vaccination model.

University Hospital continues to receive all adult and pediatric trauma patients transported by EMS directly from the locations where people are injured. Through our military-civilian partnership, we made a request for Brooke Army Medical Center (BAMC) to temporarily receive all adult trauma transfers from other hospitals in the region. University Health will continue to receive all pediatric trauma and pediatric burn transfers, similar to operations during the summer COVID-19 surge.

The Level I Trauma Centers at University Hospital and BAMC normally split these transfers evenly. University Health is grateful for the leadership at BAMC who readily assumed the additional influx of civilian patients. This allows for load-balancing to optimize the regional COVID-19 surge response, while also maintaining high quality trauma care and access, which is the norm in South Texas. Additionally, BAMC is voluntarily serving as a regional resource for critically ill COVID-19 patients requiring ECMO. The great civilian-military trauma partnership between University Health, UT Health San Antonio, and BAMC has improved both COVID-19 care and trauma care.

Collaborative efforts between University Health and UT Health San Antonio:

In October 2020, the University Health Vaccine Program Implementation Group organized internal efforts in anticipation of the forthcoming COVID-19 vaccines. This group began to address areas outlined in the Centers for Disease Control and Prevention (CDC) *COVID-19 Vaccination Program Interim Playbook for Jurisdictional Operations* and the Texas *COVID-19 Vaccination Plan* including: organizational structure; phased allocation tiers for priority populations and University Health staff; enrollment of University Hospital, University Health ambulatory locations, and University Health pharmacies to serve as COVID-19 vaccine provider sites; allocation, ordering, distribution, and inventory

management; storage and handling; administration, documentation, and reporting; immunization information systems; vaccine program communication; regulatory considerations; and vaccine safety monitoring. UT Health San Antonio launched their COVID-19 Vaccine Assessment and Access Task Force in November 2020, including University Health representatives to coordinate planning efforts, specifically around tiered allocation groups and vaccine distribution. COVID-19 immunization of University Health staff and providers eligible to receive the vaccine in Phase 1A began on 18 December 2020.

Strategic Note:

As the COVID-19 vaccine distribution continues to expand to two locations at Wonderland Mall for University Health, the expansion of vaccines provided by Metro Health and Wellmed, will hopefully continue to decrease the impact of COVID-19 in our community. University Health continues to work with the STRAC region officials and Texas state officials to learn, improve, and implement additional vaccine distribution that have been overwhelmingly positively received by the community.

This report is submitted for informational purposes only; no action by the Board of Managers is required.

Bryan J. Alsip, MD, MPH
Executive Vice President/
Chief Medical Officer

Edward Banos
Executive Vice President/
Chief Operations Officer

George B. Hernández, Jr.
President/Chief Executive Officer



University Health System

BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, January 26, 2021

Report on the 87th Texas Legislative Session

Background:

The 87th Texas Legislature convened on Tuesday, January 12, 2021, for its 140-day biennial regular session, and is scheduled to adjourn May 31, 2021. In those 140 days, lawmakers need to pass a balanced budget to govern state revenue collection and spending over the 2022-23 biennium, a congressional and legislative redistricting bill, and take care of any state agencies scheduled to “sunset” before the start of the next session. The issues facing the Legislature, such as grappling with projected shortfalls to the state budget and redrawing the state’s political maps, are expected to be particularly challenging since lawmakers will have to accomplish these tasks during a public health crisis.

The first order of business in the Texas House was to elect a new Speaker of the House. State Representative Dade Phelan (R-Beaumont) was elected the new Speaker, the third new speaker in as many sessions. The House voted 143-2 for Phelan, with four members not voting. Speaker Phelan has served in the Texas House since 2015 and has served as Chairman of the House Committee on State Affairs and previously served on the Natural Resources Committee as Vice-Chair, Calendars Committee, Appropriations Committee, and Elections Committee. As he addressed members for the first time as speaker Tuesday, Speaker Phelan acknowledged the tough agenda and outlined a few of the chamber's priorities, including, telemedicine, encouraging the House to make permanent many of the changes in regulations waived by the governor during the pandemic.

This session, the Bexar County Legislative Delegation has two changes Sen. Roland Gutierrez goes from the House to the Senate to represent Senate District 19, and Rep. Liz Campos was elected to represent House District 119, Sen. Gutierrez’s old House district.

Budget Issues:

On January 11, 2021, in accordance with Article III, Section 49a of the Texas Constitution, Comptroller Glenn Hegar released his **biennial revenue estimate** (see attached infographic) informing the incoming legislature how much state revenue would be available for the remainder of fiscal 2021 and the upcoming 2022-23 biennium. Highlights of his estimates include:

- **General Revenue** - For 2022-23, the state can expect to have \$112.53 billion in funds available for general-purpose spending compared to \$112.96 from the last biennium. That represents a 0.4 percent decrease from the corresponding amount of funds available for the 2020-21 biennium.
- **Total Revenue** - State revenue from all sources and for all purposes is expected to reach \$270.5 billion for the 2022-23 biennium, including about \$98.2 billion in federal receipts; as well as \$52.7 billion in other revenues dedicated for specific purposes and therefore unavailable for general-purpose spending.
- **Economic Stabilization Fund (ESF)** - The ESF (the state's "Rainy Day Fund") currently contains about \$10.5 billion, not counting currently outstanding spending authority; Absent any legislative appropriations, the ESF balance is expected to total \$11.6 billion at the end of 2022-23;

But before policymakers finally decide on the 2022-23 state budget, they will need to pass a supplemental appropriations bill shoring up unfinanced state obligations in the current biennial budget originally crafted by lawmakers in 2019. The ending 2021 budget balance will be close to a negative \$1 billion (\$946 million). In his report to the legislature the Comptroller stated, "The projected negative ending balance in 2020-21 is a direct result of the COVID-19 pandemic, which caused revenue collections to fall well short of what was expected when the 86th Legislature approved the 2020-21 budget."

University Health Legislative App – uhslegislative.com

In 2015, University Health created a web-based app to share its legislative priorities with members of the legislature, Board Members, staff and the public. This tool allows staff to provide members with real time information regarding issues of importance and allows us to do so in an environmental responsible way. This tool is even more important this session, as many offices are closed and operating virtually. Bottom-line, University Health is uniquely well positioned to effectively communicate our agenda with members of the legislature. On this easy-to-use responsive website,

members will find policy positions, contact information, and background information. During the session, as information on legislation changes, the site will be updated to reflect real-time changes and additional information will be added to each issue as needed.

The priority issues for University Health, outlined on the app include in alphabetical order:

- Broadband connectivity
- Community Needs
 - San Antonio State Hospital
 - Healthcare Workforce
 - Behavioral Health
 - Domestic Violence
- Community Owned Health Plans
- Health Financing
- Medicaid Expansion
- Opioids and Substance Abuse
- Social Determinants of Health and Health Disparities
- Telehealth/Telemedicine

This item is presented for informational purposes only; no action is requested.

Andrew Smith
Executive Director,
Government Relations & Public Policy

Leni Kirkman
Executive Vice President
Chief Marketing Communications &
Corporate Affairs Officer

George B. Hernández, Jr.
President/Chief Executive Officer

BIENNIAL REVENUE ESTIMATE

January 2021

Before each regular legislative session, the Texas Comptroller issues the Biennial Revenue Estimate (BRE) to inform lawmakers of the funds available to spend on state programs through the next two-year budget period. Due to the economic effects of the COVID-19 pandemic, lawmakers can expect a negative beginning balance as they begin writing the 2022-23 state budget.

Revenue Available for General-Purpose Spending

In Billions of Dollars

		2020-21	2022-23	CHANGE
General Revenue-Related (GR-R) Tax Collections	+	\$97.41	\$103.93	\$6.52
Other GR-R Revenue	+	\$15.03	\$15.65	\$0.62
Total GR-R Revenue	=	\$112.44	\$119.58 SUBTOTAL	\$7.14
Beginning Balance	+	\$4.84	-\$0.95	-\$5.79
Total GR-R Revenue & Fund Balances	=	\$117.28	\$118.63 SUBTOTAL	\$1.35
Revenue Reserved for Transfers to the Economic Stabilization and State Highway Funds	-	\$4.32	\$5.83	\$1.51
Amount Needed for Transfer to the Texas Tomorrow Fund*	-	N/A	\$0.27	\$0.27
Total Revenue Available for General-Purpose Spending	=	\$112.96	\$112.53 TOTAL	-\$0.44

* The original, constitutionally guaranteed prepaid tuition program is projected to have a cash shortfall of \$271 million in the 2022-23 biennium. The BRE assumes the shortfall will be paid from general revenue.

Note: Totals may not sum because of rounding.



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, January 26, 2021

University Health Foundation Update

Infrastructure:

We have been building up each fundraiser's portfolio and creating a culture of moves management. We are also excited for Feb. 3-4, our "go-live" dates for our new donor and moves management database, Raiser's Edge NXT. Additionally, we are collaborating with legal, integrity services, finance, IS and others to develop and streamline policies, processes and procedures for the foundation.

COVID-19 Response Efforts:

Because of our donors, the foundation was able to supply 528 meals on site at Wonderland of the Americas for University Health team members administering the vaccine. The meals were bought from restaurants who previously donated to our COVID-19 relief efforts.

Chicken and Pickle will be donating \$10 vouchers to University Health frontline team members for every chicken sandwich they sell on January 20.

We have received an outpouring of gratitude, in the form of thank you notes and donations, from individuals who received the COVID-19 vaccine at Wonderland of the Americas. These community members not only appreciated receiving the vaccine, but also commented on the smooth process and great care they received. We did place grateful patient flyers at the site in case individuals felt compelled to give.

Women's and Children's Hospital Campaign:

It is our goal to meet with the campaign cabinet in late February. We are currently developing philanthropic case statements and key talking points, revamping naming opportunities, and building our gift pyramid with specific focus on the top 100

prospects. All will be shared with the cabinet at the upcoming February meeting. In addition we have adjusted the campaign timeline to coincide with the projected opening of the hospital in 2023.

Medical Miracles Gala:

This year's gala will be held in May, continuing on a virtual platform for the safety of our donors and guests. We are currently checking with last year's donors for both 2020 feedback and 2021 interest, as well as dialoguing about additional partnership opportunities.

This report is provided for information only. No action is required.

Sara Alger
President, University Health Foundation

Leni Kirkman
Executive Vice President/
Chief, Marketing Communications &
Corporate Affairs Officer

George B. Hernández, Jr.
President/Chief Executive Officer



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, January 26, 2021

Report on Recent Recognitions and Upcoming Events

Recognition:

- University Health’s adult and pediatric cancer program have earned Optum Cancer Care Centers of Excellence designation. This national recognition follows an assessment of the program’s qualifications, clinical expertise and outcomes. University Health is one of only two health systems in Texas to be named a center of excellence for cancer care by Optum. The other is MD Anderson in Houston. Optum is the nation’s largest manager of complex care networks.
- BlueCross BlueShield Association has recertified all of the University Health Transplant Center programs as national Blue Distinction Centers of Excellence. This recognition includes, adult lung, adult and pediatric liver (living and deceased), and adult and pediatric kidney (living and deceased) transplantation. This recognition demonstrates the transplant team’s expertise in providing high quality specialized care, as well as outcomes for transplant patients among the best in the country. Additionally, the deceased donor and living donor adult liver transplant programs were recognized for their cost-efficiency as well as quality.
- Aetna has recertified University Health as a member of its Institutes of Excellence (IOE) network for Pediatric Congenital Heart Services. Each year, Aetna reviews quality and outcomes data for these programs to ensure they are only preauthorizing care for their members at centers that maintain a strong commitment to providing outstanding care for babies and children with serious heart conditions.
- University Hospital nurse and house supervisor Missam “Sam” Merchant was honored as a “Weezie Angel” by the Louise H. Batz Patient Safety

Foundation. Sam was recognized for his commitment to staff and patient safety during the COVID-19 pandemic. As the Foundation stated, “Sam is a strong leader who is willing to ask the tough questions and has a passion to improve care from the root of the issue.”

Media Highlights – December 2020:

Major topics: San Antonio Indian Nurses Association leadership delivers blankets to University Hospital, COVID-19 testing, University Health budget, surge in COVID-19 patients, flu shots, Center for Life at University Hospital, Organ transplantation during the pandemic, COVID-19 vaccine, lung transplant recipient speaks out about COVID-19, More men need to be tested for COVID-19, University Health Post-COVID recovery clinic, Impact of holidays on infection rate/hospitalizations, Food distribution event with SA Food Bank, Women’s and Children’s Hospital, impact of pandemic on health care workers, University Health boosts funding for mental health crisis care and jail diversion programs, Toys for children at University Hospital, Healthy holiday cooking, COVID-19 vaccine: Fact vs. Fiction, University Health buys two large office buildings, Handling of COVID-19 vaccine, SA child with cancer helping other patients, University Health Transplant Center’s all-female team performs 5000th organ transplant surgery.

Key Metrics:	Nov.	Dec.
Print and web stories	118	282
Broadcast stories	245	272
Twitter echo	358	708
Facebook echo	21,391	34,122
Total digital/online reach	60.9 million	200.3 million
Total broadcast reach	5.3 million	8.8 million

Upcoming Sponsorships/Community Events:

University Health System is proud to support our community and important causes by sponsoring the following virtual nonprofit events:

- DreamWeek, January 18-23, various digital events
- Martin Luther King, January 18, virtual walk
- Cystic Fibrosis Tower Climb, January 3-30, virtual walk

BCHD Board of Managers - Report on Recent Recognition and Upcoming Events

Tuesday, January 26, 2021

Page 3 of 3

- Bexar County Medical Society Installation, January 23, virtual event
- South Chamber of Commerce Monthly Member Meeting: Guest Speaker, Judge Wolff, January 29, virtual event
- SA 2020 The Collective, January 29, virtual event
- Crosspoint Luncheon, January 29, virtual event
- San Antonio Nurses Consortium 25 Best Nurses, January 30, virtual event

This report is submitted for informational purposes only.

Leni Kirkman
Executive Vice President/
Chief Marketing, Communications &
Corporate Affairs Officer

George B. Hernández, Jr.
President/Chief Executive Officer



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, January 26, 2021

**Update on the Women's and Children's Hospital
and Associated Projects**

Background:

The architectural and engineering (A/E) team of Marmon Mok Architecture, L.L.P. (a.k.a. Marmon Mok/ZGF) was selected by University Health System (University Health) for the design and planning services for the Women's and Children's Hospital and Associated Projects (Project). The A/E team was authorized and engaged in March 2018 to provide the first phase (Phase I) of design and planning services for the Project. Phase I included master planning, program validation, scope alignment, site investigations, and budget development. In July 2018, the A/E team commenced full architectural and engineering design services for the Project.

The Project's initial design phase is complete and the final Construction Documents (CDs) for the Garage and the Women's and Children's Hospital were delivered for permit review in mid-August, including floors 8-11 that accommodate the inpatient programs identified in the Blue Cottage Clinical Space Program and 12th floor Core and Shell and Podium Expansion Core and Shell spaces. Permitting is also complete. In June 2020, the Board authorized additional design funding to add design scope including the build out of floor 12 for an additional thirty (30) private inpatient rooms, and the Kitchen, Seryery, Dining Room, and Conference Rooms in the Podium expansion. These design packages are expected in spring and summer 2021.

The Construction Manager (Joeris + JE Dunn, a Joint Venture) commenced work on site in June 2019 for the Advanced Diagnostic Center (formerly the Heart/Vascular & Endoscopy Center) and started other enabling projects in August 2019. Work on the Women's and Children's Hospital and the new garage commenced in early 2020. The Underground Utility Reroute and North Garage Demolition are complete. The Advanced Diagnostic Center is complete and fully operational. The hospital and garage are projected to be complete in mid-2023.

Analysis:

Construction of the Advanced Diagnostic Center is complete except for architectural punch list items. Final inspections, commissioning and activation began in late November and enabled a rolling opening for patient care in mid-December 2020. Work on the Women’s and Children’s Hospital continues with below grade work and concrete placement. Concrete columns and grade preparations progressed sufficiently to enable concrete slab work to begin in late-December. Vertical construction begins in early 2021.

The Construction Manager is coordinating with the A/E team to refine construction cost estimates for remaining portions of the work not yet issued. The final Guaranteed Maximum Price package (GMP #13) is projected to be presented in February or March 2021 and will include interior finishes, specialty construction, interior glazing, landscaping and final sitework, signage, traffic and pavement markings, and miscellaneous support work.

The A/E team continues with preliminary design planning for the additional patient rooms on the 12th floor, and the future support services (kitchen, servery, dining, etc.) that will move to the Podium expansion. This planning includes coordination with the Construction Manager’s schedule to ensure continuity of efficient construction progress. Ensuring that the design deliverables are available before permanent construction of lower level structural and utility elements will preserve the ability for University Health to incorporate this potential additional scope at best cost and without undue impact to the overall completion schedule.

In November 2020, the Board approved an increase to Project funding of \$86 million for soft costs including medical equipment (MEQ), active IT, and fixtures, furnishings, and equipment (FFE). This amount included \$5.63 million for the BioMed Buildout Associated Project. The current approved Project budget as of November 30, 2020 is \$777.6 million and is summarized in Attachment “A”.

Progress Update:

- a) Advanced Diagnostic Center (formerly Heart/Vascular & Endoscopy Center)
 - Procurement, deployment and installation of medical equipment, furniture, and active IT equipment has been completed.

- Construction, artwork installations, final inspections, city inspections and architectural punch list inspections have been completed. Certificate of occupancy by the City of San Antonio has been received. Report from the Final state inspection held December 3, 2020 has been received and all corrections completed.
- Terminal cleaning of procedure rooms, stocking of medical supplies and training of staff personnel on use of new medical equipment has been completed.
- Coordination for space activation and occupancy is complete.
- ADC is occupied and fully operational as of January 25, 2021.

b) Women’s & Children’s Hospital

- Completed work includes drilled piers, utility tie-ins to the existing plant, underground utility work, elevator pit construction and pier cap placement.
- Concrete is being placed for basement floor and columns in preparation for placing concrete for upper-level floors.
- CPS Energy (electrical supply) transformers infrastructure is being installed that includes duct bank work across Merton Minter.
- Building envelope (curtain walls, windows, metal panels, etc.) mock-up for lab testing is still under construction. Testing is scheduled in early February 2021.

c) Garage

- Installation of underground utilities, additional under slab drainage features to collect and remove excess groundwater, and pier caps are complete.
- Structural concrete columns and grade preparations for slab on grade and upper-level concrete pours are in progress.
- Slab on grade concrete pours began in December 2020 and continue into February 2021.

d) Podium Expansion

- Focused user group meetings to inform Schematic Design of the Phase 1 Buildout (Kitchen, Seryery, Conference Rooms) were conducted in November and December 2020.

- Discussions regarding University Health vision for franchise/branded food service concepts in the Servery are ongoing.
- Schematic Design is anticipated by March 2021, followed by Design Development in summer 2021 and Construction Documents in fall 2021.

e) BioMed Buildout

- Construction kick off meeting (Structure Only) held on January 15, 2021.
- Interior demolition to commence early February 2021.
- Elevated concrete slab construction to commence late February 2021.

Community Outreach / SMWVBE:

The Outreach tracking information noted below for the Construction Manager at Risk is current as of early January 2021 and reflects trade partners required by the scope of the Project through GMP 11.

Small	Hispanic	African American	Other Minority	Woman	Veteran	SMWVBE Total	Local
10.48%	3.93%	5.69%	0.02%	7.13%	4.73%	31.98%	82.36%

This report is presented for information only. No action is required by the Board of Managers.

Don Ryden
Vice President
Planning Design and Construction

Edward Banos
Executive Vice President/
Chief Operating Officer

George B. Hernández, Jr.
President/Chief Executive Officer

Attachment A

**WOMEN'S AND CHILDREN'S HOSPITAL & ASSOCIATED PROJECTS
 BOARD APPROVED PROJECT BUDGET SUMMARY**

(in millions)

January 26, 2021

	Current Approved Budget	Funded	Projected Funding Request
ADVANCED DIAGNOSTIC CENTER			
Construction (Shell & Finish-Out)	\$ 20.0	Yes	
A/E Fees	\$ 1.9	Yes	
Other Fees/Permit/Contingency/Misc	\$ 1.1	Yes	
FFE/IT	\$ 2.5	Yes	
Medical Equipment	\$ 31.5	Yes	
Sub Total Advanced Diagnostic Center	\$ 56.9		
WOMEN'S & CHILDREN'S HOSPITAL			
Construction (Shell & Finish-Out)	\$ 396.0	Yes	
A/E Fees	\$ 37.3	Yes	
Other Fees/Permit/Contingency/Misc	\$ 43.5	Yes	
FFE/IT	\$ 54.5	Yes	
Medical Equipment	\$ 56.9	Yes	
Subtotal Women's and Children's Hospital	\$ 588.3		
PARKING STRUCTURE			
Construction	\$ 44.5	Yes	
A/E Fees	\$ 1.9	Yes	
Other Fees/Permit/Contingency/Misc	\$ 2.7	Yes	
FFE/IT	\$ 2.1	Yes	
Sub Total Parking Structure	\$ 51.2		
PODIUM EXPANSION - Core/Shell			
Construction (Shell)	\$ 40.2	Yes	
A/E Fees	\$ 8.6	Yes	
Other Fees/Permit/Contingency/Misc	\$ 3.2	Yes	
FFE/IT	\$ 0.6	Yes	
Kitchen, Dining, Conference (Finish Out Equipment)	\$ 50.2	No	3rd Qtr 2021
Sub Total Podium Expansion	\$ 102.8		
BOARD CONTINGENCY	\$ 23.0	Yes	
BioMed	\$ 5.6	Yes	
TOTAL FUNDED	\$ 777.6	Yes	
TOTAL UNFUNDED + FUNDED	\$ 827.8		