

## Board of Managers Meeting

Cypress Room, University Hospital

4502 Medical Drive

San Antonio, Texas 78229

Tuesday, 8/25/2020

6:00 - 8:00 PM CT

1. Call to Order and Record of Attendance *Presented By: Jim Adams, Chair* (:01)
2. Invocation - Daryl Green, Perioperative Services Dept. *Presented By: Jim Adams, Chair* (:03)
3. Pledge of Allegiance *Presented By: Jim Adams, Chair* (:01)
4. Public Comment: (:05)
5. Special Recognition: *Presented By: Chief A.J. Sandoval, III/George B. Hernández, Jr./Board Members* (:03)  
Presentation of the Senator Frank Tejada Police Officer of the Year Award  
*8.25.20 Officer of the Year - Page 4*
6. Approval of Minutes of Previous Meetings(s): (:03)  
July 28, 2020 (Regular Meeting)  
August 11, 2020 (Special Meeting)  
*7.28.20 Minutes - Page 6*  
*8.11.20 Minutes - Page 22*
7. Report from UT Health San Antonio *Presented By: William Henrich, MD, President* (:15)
8. New Business: *Presented By: Jim Adams, Chair* (:15)  
Consent Agenda
  - A. Consideration and Appropriate Action Regarding Medical-Dental Staff Membership and Privileges *Presented By: Rajeev Suri, MD, President, Medical/Dental Staff*  
*8.25.20 MD Staff Membership - Page 29*
  - B. Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Professional Practice Evaluations and Delineation of Privileges *Presented By: Rajeev Suri, M.D., President, Medical/Dental Staff*  
*8.25.20 MD Delineation of Privileges - Page 104*
  - C. Consideration and Appropriate Action Regarding Policy No. 2.02, Accreditation/ Certification Review Process *Presented By: Emily Volk, MD*  
*8.25.20 Policy 2.02 Accreditation Centralization Process - Page 135*  
*8.25.20 Policy 2.02 Attachment I - Page 139*  
*8.25.20 Policy 2.02 Attachment II - Page 143*  
*8.25.20 Policy 2.02 Attachment III - Page 145*
  - D. Consideration and Appropriate Action Regarding a Subrecipient Agreement with the Alamo Area Resource Center for Professional Services, Including Medical Case Management, AIDS Pharmaceutical Assistance, and Other Supporting Services Funded by Ryan White *Presented By: Roberto Villarreal, MD*  
*08.25.20 Alamo Area Resource Center State Services - Page 146*
  - E. Consideration and Appropriate Action Regarding Reappointments to the Community First Health

- Plans (CFHP) Board of Directors *Presented By: Jim Adams, Chair*
- 8.25.20 CFHP Board of Directors - Page 150
- 8.25.20 CFHO Board of Directors - Bryan Bayles Bio - Page 151
- 8.25.20 CFHP Board of Directors - Rene Escobedo Bio - Page 152
- 8.25.20 CFHP Board of Directors - Reed Hurley Bio - Page 153
- 8.25.20 CFHP Board of Directors Paul Nguyen - Bio - Page 154
- F. Consideration and Appropriate Action Regarding an Appointment to the University Health System Foundation Board of Directors *Presented By: Jim Adams, Chair*
- 8.25.20 Foundation Board Appointment - Ed Kelley - Page 155
- 8.25.20 Foundation - Ed Kelley App in lieu of bio - Page 156
- G. Consideration and Appropriate Action Regarding an Appointment to the University Health System Pension Board of Trustees *Presented By: Jim Adams, Chair*
- 8.25.20 Pension Trustee Appointment (TJ Mayes) - Page 157
- 8.25.20 Pension Trustee - Mayes Bio - Page 158
- H. Consideration and Appropriate Action Regarding Purchasing Activities (See Attachment A) *Presented By: Antonio Carrillo/Travis Smith*
- 8.25.20 Purchasing Activities - Page 159
9. Report from University Health System Foundation *Presented By: Leni Kirkman/Randy Harig (:10)*
- 8.25.20 Foundation Report - Page 172
10. Action Items: (:30)
- A. Consideration and Appropriate Action Regarding Selected Purchasing Items:
- (1) Consideration and Appropriate Action Regarding a Contract with CLPF – UPC III-IV, LLC to Purchase Real Property Located at 5959 Northwest Parkway and 5800 Farinon Drive, San Antonio, Texas *Presented By: Don Ryden*

8.25.20 Administrative Bldg - University Park 5959 NW Pkwy - Page 175
- (2) Consideration and Appropriate Action Regarding a Contract with FCS Creamer, Ltd. to Purchase Approximately Eighty Acres of Real Property Located Off of N. Loop 1604 in San Antonio, Texas *Presented By: Don Ryden*

8.2520 80 Acres 1604 - Shaenfiled - FCS Creamer LTD - Page 179
- (3) Consideration and Appropriate Action Regarding an Agreement with Philips North America LLC d/b/a Philips Healthcare for the Purchase and Installation of a CT Scanner at University Hospital *Presented By: Jim Willis*

8.25.20 Phillips CT Scanner - UH - Page 183
- (4) Consideration and Appropriate Action Regarding an Agreement between University Medicine Associates and UT Health San Antonio for General Pediatric Outpatient Services *Presented By: Monika Kapur, M.D./Allen Strickland*

8.25.20 General Pediatrics with UT - Page 187
- (5) Consideration and Appropriate Action Regarding a Recruitment Support Agreement with UT Health San Antonio for Adult Cardiology Services *Presented By: Ted Day*

8.25.20 Recruitment Support Agreement - UT Cardiology - Page 190
- (6) Consideration and Appropriate Action Regarding an Agreement with Shields Health Solutions for Specialty Pharmacy Services *Presented By: Elliott Mandell/Michael Roussos*

8.25.20 Specialty Pharmacy Services - Shield Health - Page 194

- B. Consideration and Appropriate Action Regarding the Financial Report for July 2020 *Presented By: Reed Hurley*  
8.25.20 *Financial Activities - Page 199*  
8.25.20 *Financial Highlights - Page 206*

11. Presentations and Education: (:20)

- A. Operations Report *Presented By: Ed Banos*  
8.25.20 *Operations Report - Page 210*

12. Information Only Items:

- (a) Update on the Women's and Children's Hospital and Associated Projects — Don Ryden  
(b) Second Quarter Supplier Diversity Report — Edward Cruz, Jr./Antonio Carrillo  
(c) Report on Recent Recognitions and Upcoming Events — Leni Kirkman

8.25.20 *W and C Update - Page 212*  
8.25.20 *Supplier Diversity - Page 216*  
8.25.20 *Recent Recognitions - Page 224*

13. Adjournment *Presented By: James Adams, Chair*

The Board of Managers may recess during the open meeting in order to hold a closed meeting. Alternatively, a closed meeting may be held before the open meeting or after its adjournment.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing, market data and/or financial and planning information relating to the arrangement or provision of proposed new services and/or product lines.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing or financial planning information relating to a bid or negotiation for the arrangement or provision of services or product lines to another person if disclosure of the information would give advantage to competitors of the hospital district.

Courtesy Notice: A closed meeting will be held pursuant to TEX. HEALTH & SAFETY CODE, Section 161.032 to evaluate the quality of medical and/or health care services and receive records, information, or reports provided by a medical committee, medical peer review committee, or compliance officer.



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### **Presentation of the Senator Frank Tejada Police Officer of the Year Award**

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#### **Background:**

The Bexar County Hospital District Police Department established the “Senator Frank Tejada Police Officer of the Year Award” to recognize police officers who have demonstrated exceptional achievement and shown a genuine commitment to their profession, their agency, the Health System and the public they serve.

#### **Nomination:**

It is our pleasure to nominate Police Corporal Hector Dominguez for the Senator Frank Tejada Officer of the Year Award 2020.

Cpl. Dominguez has been with the Bexar County Hospital District Police Department for 4 ½ years and has demonstrated outstanding participation and contribution. Cpl. Dominguez’s efforts greatly contributed to our department receiving its third recognition from the Texas Police Chiefs Association Recognition Program. He was responsible as the Program Manager to ensure our compliance with the 166 standards. The TPCA Recognition Program has only issued recognition to 177 police agencies out of over 2600. Only 51 of these agencies have received their third recognition. We are the only Hospital District Police Department to earn and maintain a recognition of this type. His efforts of going above and beyond his duties have made him a valuable asset to the department.

The following are a few of his accomplishments, which contribute greatly to the Triple Aim Plus and Protective Services Department mission.

- Texas Policy Chiefs Association Recognition Program Manager
- Training Instructor for Department for all Recognition Training Requirements (166 standards)
- Police Fleet Liaison
- Police Intern Mentor
- Member, Quality Assurance Review Team

- Certified Instructor of Conductive Energy Device
- Medical Navigator Safety Specialist

Therefore, from the accomplishments mentioned above, we believe Cpl. Dominguez will continue to contribute and motivate employees to maintain the Health System service excellence standards and stringent TPCA Recognition requirements.

**Recommendation:**

Staff recommends Board approval to nominate Hector Dominguez, Corporal, for the Senator Frank Tejada Officer of the Year Award 2020.

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A.J Sandoval III  
Chief of Police

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Edward Banos  
Executive Vice President/  
Chief Operating Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, July 28, 2020  
6:00 p.m.

**By Telephone**

University Hospital  
4502 Medical Drive  
San Antonio, Texas 78229

### MINUTES

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#### **BOARD MEMBERS PRESENT:**

James R. Adams, Chair  
Ira Smith, Vice Chair  
Roberto L. Jimenez, M.D., Immediate Past Chair  
Robert Engberg  
James C. Hasslocher  
Margaret Kelley, M.D.  
Thomas C. ("TJ") Mayes, J.D.

#### **OTHERS PRESENT:**

George B. Hernández, Jr., President/Chief Executive Officer, University Health System  
Bryan J. Alsip, MD, Executive Vice President/Chief Medical Officer, University Health System  
Edward Banos, Executive Vice President/Chief Operating Officer, University Health System  
Ted Day, Executive Vice President/Strategic Planning, University Health System  
Rob Hromas, MD, Dean, School of Medicine, UT Health San Antonio  
Bill Henrich, MD, President, UT Health San Antonio  
Reed Hurley, Executive Vice President/Chief Financial Officer, University Health System  
Daverick Isaac, Vice President/Chief Financial Officer, Community First Health Plans, Inc.  
Leni Kirkman, Senior Vice President, Strategic Communications, Patient Relations, University Health System; and Interim President, University Health System Foundation  
Bill Phillips, Senior Vice President/Information Services, University Health System  
Serina Rivela, Vice President/General Counsel, Legal Services, University Health System  
Don Ryden, Vice President, Project, Design and Construction, University Health System  
Theresa Scepanski, President/Chief Executive Officer, Community First Health Plans, Inc.  
Rajeev Suri, MD, Professor/Department of Radiology, UT Health; and President/Medical-Dental Staff, University Health System  
And other attendees.

#### **CALL TO ORDER:**

Mr. Adams called the meeting to order at 6:02 pm. He yielded the floor to the Recording Secretary for the roll call to confirm a quorum. Board members indicated "present," except for Dr. Roberto Jimenez

and Mr. Ira Smith. Upon confirmation of a quorum, Mr. Adams reminded the Board members that voting today will be conducted by individual roll call to clearly identify each Board member by name and vote. Mr. Adams noted that while members of the public are not able to ask questions during today's meeting, should any citizen or member of the media have any questions or comments, please email them to [Public.Relations@uhs-sa.com](mailto:Public.Relations@uhs-sa.com). This email address is on the Health System's corporate website in the Contact Us section. A staff member will follow up within a day or two.

*Mr. Ira Smith joined the meeting at 6:04 pm.*

### **INVOCATION AND PLEDGE OF ALLEGIANCE**

Mr. Adams introduced Fr. Brian Garcia, Campus Priest for The University of Texas at San Antonio and Texas A&M University- San Antonio; and Mr. Adams led the pledge of allegiance.

### **SPECIAL RECOGNITION: QUARTERLY EMPLOYEE RECOGNITION AWARDS - (GEORGE B. HERNÁNDEZ, JR./BOARD MEMBERS)**

The following employees were recognized by the Board of Managers:

Professional: (Nursing)	Joana Novodvorschi Clinic Staff Nurse II, OB/GYN Emergency Services
Professional: (Non-Nursing)	Rishi Goswamy Senior Analyst, Operations Support
Management:	Darrel Hughes Pharmacy Programs Manager
Technical:	Adrian O'Prey Senior Registered Pharmacy Technician
Clerical	Audrey Martinez Registration Access Specialist, Renal Dialysis Southeast
Service:	Ana G. Oliva Environmental Associate, Environmental Services
Volunteer:	Carolyn Grill Volunteer, Volunteer Services
Provider:	Olga Ali, PA Physician Assistant, Detention Health Care Services - Adult
Team:	The Clinical Pharmacy COVID-19 Team Ana Franco-Martinez, Jose Gonzalez, Gloria Gutierrez Elizabeth Hand, Kristi Traugott, Amanda Fowler

Board members were provided with written biographies on each of the employees and also a video. All of this year's quarterly recipients will be special honored guests at the Annual Recognition Awards Ceremony at the Omni Hotel on Thursday, February 25, 2021. Employees of the Quarter receive a plaque, embossed pen and an opportunity to select one of numerous awards valued at \$100 on the Employee Recognition website.

**APPROVAL OF MINUTES OF PREVIOUS MEETING(S): JUNE 23, 2020 (REGULAR MEETING);  
AND JUNE 30, 2020 (REGULAR MEETING):**

SUMMARY: The minutes of two regular meetings held on Tuesday, June 23, 2020, and on Tuesday, June 30, 2020, were submitted for Board approval.

RECOMMENDATION: Staff recommends approval of the minutes as submitted.

ACTION: There being **NO OBJECTION** to the minutes as presented, the minutes were **APPROVED**.

EVALUATION Mr. Adams requested a change to the minutes of June 30, 2020, on page 11, regarding the discussion on Automated Guided Vehicles as follows: *Mr. Adams asked if the staff was convinced that the automated vehicles are a feasible solution to Health System needs.*

FOLLOW-UP None.

**PUBLIC COMMENT:** None.

**REPORT FROM UT HEALTH SAN ANTONIO — WILLIAM HENRICH, M.D., PRESIDENT**

SUMMARY: Dr. Henrich announced that the newest medical student class was oriented successfully this month. Earlier in the day, he and Dr. Hromas met with the national medical student association by telephone; and they are in agreement with the need to embed the topic of racial injustice into the curriculum of the School of Medicine. He noted that researchers in over 50 laboratories across UT Health SA continue to study Covid-19, searching for a weakness in the virus or for a vaccine. He acknowledged Dr. Hromas as an accomplished scientist and congratulated him for recently co-authoring and publishing a paper on structural basis of RNA cap medication by SARS-Cov-2, for which the lab team has received national recognition. Dr. Hromas further explained that the paper was published in the July 24, 2020 issue of *Nature Communications* and was covered by the national media. The lab team discovered the 3D structure of a key enzyme of the COVID-19 virus required for its replication and found a pocket in it that can be targeted to inhibit that enzyme, a fundamental advance in the understanding of the virus. In lay terms, messenger RNA can be described as a deliverer of genetic code to worksites that produce proteins. This exciting discovery demonstrates how UT Health is fighting the COVID-19 pandemic on many fronts. Researchers are doing the best they can and they also expect a huge backlog of issues as the pandemic progresses.

RECOMMENDATION: None.

ACTION: None.

EVALUATION None.

FOLLOW-UP None.

At this time, Mr. Adams announced that the Board of Managers would meet in Executive Session immediately following the public meeting this evening.

**NEW BUSINESS**

**CONSENT AGENDA – JIM ADAMS, CHAIR**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING MEDICAL-DENTAL**

**STAFF RECOMMENDATIONS FOR STAFF MEMBERSHIP AND PRIVILEGES—  
RAJEEV SURI, M.D., PRESIDENT, MEDICAL/DENTAL STAFF**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING MEDICAL-DENTAL  
STAFF RECOMMENDATIONS FOR STAFF MEMBERSHIP AND DELINEATION OF  
PRIVILEGES — RAJEEV SURI, M.D., PRESIDENT, MEDICAL/DENTAL STAFF**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING POLICY NO. 4.06.01  
CONTROLLED SUBSTANCE DIVERSION PREVENTION, DETECTION,  
REPORTING, AND RESPONSE PROGRAM — ELLIOTT MANDELL/REBECCA  
CEDILLO**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING POLICY NO. 5.12.01  
CONFLICT-OF-INTEREST IN RESEARCH — ROBERTO VILLARREAL,  
M.D./REBECCA CEDILLO**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING POLICY NO. 9.01.02  
EXPANDED ACCESS AND USE OF INVESTIGATIONAL DEVICE, DRUG, OR  
BIOLOGIC RESEARCH — ROBERTO VILLARREAL, M.D./REBECCA CEDILLO**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING POLICY NO 10.12  
PEER REVIEW PROCESS — EMILY VOLK, M.D./REBECCA CEDILLO**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING THE 2ND QUARTER  
2020 INVESTMENT REPORT — ROE GARRETT/REED HURLEY**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING PURCHASING  
ACTIVITIES (SEE ATTACHMENT A) — ANTONIO CARRILLO/TRAVIS SMITH**

SUMMARY:

Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Staff Membership and Privileges— *Rajeev Suri, M.D., President, Medical/Dental Staff* - Pursuant to Article III, Section 3.3-1 of the Medical-Dental Staff Bylaws, initial appointments and reappointments to the Medical-Dental Staff of the University Health System shall be made by the Board of Managers. The Board of Managers shall act on initial appointments, reappointments, or revocation of appointments only after there has been a recommendation from the Executive Committee of the Medical-Dental Staff. If approval is granted by the Board of Managers, the clinical provider is placed on a two-year reappointment cycle. After 12 months' provisional review, the provider's status changes from Provisional to Active or Courtesy Staff depending on board certification and the frequency of patient encounters during the previous 12 months. In accordance with Professional Practice Evaluation Policy (No. 10.025) and the Joint Commission, the Professional Staff Services Department established a systematic process to conduct and evaluate an ongoing and focused assessment of the professional practice of practitioners' performance of clinical privileges. The Credentials Committee met on June 29, 2020 and reviewed the credential files of the individuals listed in the written Credentials Report and the Professional Performance Evaluation Reports provided to the Board of Managers. At its meeting of July 7, 2020, the Executive Committee of the Medical-Dental Staff approved the appointments and re-appointments of Medical-Dental Staff candidates for staff membership and privileges. Presented for Board approval.

Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Staff Membership and Delineation of Privileges — *Rajeev Suri, M.D., President, Medical/Dental Staff* -The Credentials Committee met on June 29, 2020 and reviewed the credential files of the providers listed in the Credentials Report and Professional Performance Evaluations provided to the Board of Managers. In its meeting of July 7, 2020, the Executive Committee of the Medical-Dental Staff recommended approval of the items below in accordance with the Health System’s credentialing and privileging process. :

- 1) Delineation of Privileges
  - a) University Health System
    - i. General Surgery/Critical Care (Revised)
    - ii. Medicine/Cardiology (Revised)
    - iii. Medicine/Gastroenterology (Revised)
    - iv. Neurology (Revised)
    - v. Neurosurgery (Revised)
    - vi. Urology (Revised)
  - b) Ambulatory Surgery Center Medical Center
    - i. Radiation Oncology (Revised)
- 2) Focused/Ongoing Professional Performance Evaluation Reports

Consideration and Appropriate Action Regarding Policy No. 4.06.01 Controlled Substance Diversion Prevention, Detection, Reporting, and Response Program — *Elliott Mandell/Rebecca Cedillo* –The University Health System is committed to establishing and maintaining a safe and healthy environment for employees, patients, and visitors, free of controlled substance diversion and/or misuse. This is a new policy, presented for Board approval.

Consideration and Appropriate Action Regarding Policy No. 5.12.01 Conflict-of-Interest in Research — *Roberto Villarreal, M.D./Rebecca Cedillo* - It is the policy of University Health System that an individual has an obligation to avoid any situation where it would be reasonable for an objective observer to believe that the person's judgment, ethical considerations, or loyalty may be adversely affected. This is a new policy, presented for Board approval.

Consideration and Appropriate Action Regarding Policy No. 9.01.02 Expanded Access and Use of Investigational Device, Drug, or Biologic Research — *Roberto Villarreal, M.D./Rebecca Cedillo* - When a patient has a serious or life-threatening condition that is not addressed by current approved treatments, an investigational medical device, drug, or biologic that has not been approved or cleared by the Food and Drug Administration (FDA) can be used to treat the patient. This is a new policy, presented for Board approval.

Consideration and Appropriate Action Regarding Policy No 10.12 Peer Review Process — *Emily Volk, M.D./Rebecca Cedillo* - The University Health System Board of Managers, in collaboration with the Medical and Dental Staff, uses a standard peer review process to promote safe and high quality patient care. This is a new policy, presented

Consideration and Appropriate Action Regarding the 2<sup>nd</sup> Quarter 2020 Investment Report — *Roe Garrett/Reed Hurley* – Staff provided Investment

Portfolio Summaries for the Health System and CFHP invested funds for the second quarter of 2020. In total, the value of all invested funds as of June 30, 2020 was \$1,620,751,150 consisting of Health System, Project, Certificate and CFHP Funds. The reports include all information required by the Texas Public Funds Investment Act. Health System and CFHP portfolio reports were provided separately. The portfolios earned \$4,122,229 in interest income in the second quarter, a 50 percent decline from \$8,172,042 in the same period a year ago, reflecting the decline in market rates in the last six months. The portfolio's unrealized gain grew to \$6,586,332. The report was provided for Board approval.

Consideration and Appropriate Action Regarding Purchasing Activities (See Attachment A) — Antonio Carrillo/Travis Smith – A total of 12 contracts with a value of \$11,268,131 are being presented to the Board of Managers during the July 2020 meeting. The following contracts require approval by the BCHD Board of Managers: Eight (8) consent contracts with a total value of \$7,383,310; and four (4) presented contracts with a total value of \$3,884,321. During the month of July 2020, there were three contracts classified as a Small, Minority, Woman, or Veteran-Owned Business Enterprises (SMWVBE). The July 2020 SMWVBE status report reflects all items submitted for Board approval.

RECOMMENDATION: Staff recommends approval of all of the items listed on the consent agenda.  
ACTION: A **MOTION** to approve staff's recommendation as made by Mr. Engberg, **SECONDED** by Dr. Kelley, and **PASSED UNANIMOUSLY**.  
EVALUATION: None.  
FOLLOW-UP: None.

**ACTION ITEMS:**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING SELECTED PURCHASING ITEMS:**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN AMENDMENT TO THE LEASE WITH MASEHO, INC., LOCATED AT CORPORATE SQUARE TOWER, 4801 NW LOOP 410, SAN ANTONIO, TEXAS — DON RYDEN**

SUMMARY: Since the inception of the lease agreement at Corporate Square Tower in 2009, office space has been added or deleted through a series of respective lease amendments to address the specific area(s) at those defined intervals. With the exception of the Epic and Foundation offices, the remaining total of the office space at Corporate Square Tower is included in a lease that expires July 31, 2020. This area totals 21,032 rentable square feet. The Health System currently leases 43,304 rentable square feet (RSF) of office space in Corporate Square. This is comprised of offices for Human Resources, Grants Management, Epic, and Health System Foundation. The annual rent expense for all Health System space currently leased at Corporate Square is \$959,663. Not including the Epic and Foundation offices, the offices for the aforementioned departments are located in Suite 111, 200, 203, and 260. The proposed renewal term is one (1) year. The commencement date for the renewal term for these Suites will be August 1, 2020. The lease expense for the renewal term is \$473,220 which will be an operational expense. This represents an increase in the current rental rate of approximately 2 percent. The base lease rates and monthly rent for these suites for the period August 1, 2020 through July 31, 2020 are \$22.50/FSF/Year; \$39,435/month; and

- \$473,220/year. Maseho Inc., is a single purpose real estate entity and has zero employees.
- RECOMMENDATION: Staff recommends Board of Managers' approval of a one-year lease amendment for a total of \$473,220 with Maseho, Inc. for the office space at Corporate Square Towers located at 4801 N.W. Loop 410, San Antonio, Texas.
- ACTION: A **MOTION** to approve staff's recommendation as made by Mr. Hasslocher, **SECONDED** by Mr. Smith, and **PASSED UNANIMOUSLY**.
- EVALUATION: The one-year renewal recommendation from staff is due to the Health System's on-going assessment regarding its long-term strategy for all administrative space.
- FOLLOW-UP: None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN AUTHORIZATION TO ORDER ELECTRICAL SWITCHGEAR THROUGH CPS ENERGY FOR THE WOMEN'S AND CHILDREN'S HOSPITAL AND ASSOCIATED PROJECTS—DON RYDEN**

- SUMMARY: The project design for the Women's and Children's Hospital (WCH) project includes reliable, redundant permanent power connections to the existing utility grid. CPS Energy, the electrical service provider, is now prepared to commence the design for the electrical supply equipment to which the Project will connect. Coinciding with the start of its design, CPS Energy recommends ordering the electrical switchgear necessary to provide permanent power connections. CPS is requesting a Letter of Intent to authorize the ordering of the switchgear and to start the detailed design. Staff concurs that the early ordering of this critical equipment is necessary to ensure timely completion of the permanent power installation work. Prior to beginning detailed design to provide the Project's power requirements, CPS Energy has determined the sizing of the primary and secondary electrical switchgear and determined both an estimated cost and a lengthy delivery lead time. Due to the A/E team's simultaneous completion of the Project's construction design and submission for permitting with the development of CPS Energy's electrical service design, it is necessary to authorize the early ordering of this long-lead equipment. By completing the electrical service design, CPS Energy will be able to refine their estimate for remaining equipment and installation costs and ensure that construction drawings submitted for permitting do not require further revision. It is therefore in the best interests of the Health System and the Project to avoid potential delays by authorizing CPS Energy to proceed. To begin both the equipment order and the detailed utility service design, CPS Energy, acting through the City Public Service Board, requires a Letter of Intent to begin the design and release of equipment for fabrication. The estimated cost of the electrical switchgear is \$338,750 for both the primary and secondary equipment. This cost is within the current approved Board Project budget. Upon completion of the detailed electrical service design, CPS Energy will provide an updated total cost estimate for all design, material, and installation costs. The actual final costs of the electrical switchgear will be reflected in this updated cost projection.
- RECOMMENDATION: Staff recommends Board of Managers' approval to execute the Authorization to Order Switchgear and Letter of Intent with CPS Energy and the obligation for the early procurement of necessary electrical service switchgear for the Women's and Children's Hospital project in the amount of \$338,750.
- ACTION: A **MOTION** to approve staff's recommendation as made by Mr. Hasslocher, **SECONDED** by Mr. Mayes, and **PASSED UNANIMOUSLY**.

EVALUATION: None.  
FOLLOW-UP: None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN AGREEMENT WITH UT HEALTH SAN ANTONIO FOR RADIATION THERAPY SERVICES AT THE MAYS CANCER CENTER — AWOALA BANIGO**

**SUMMARY:** University Health System has historically entered into agreements for radiation therapy services with UT Health at the Mays Cancer Center previously known as the Cancer Therapy & Research Center, (CTRC). The current agreement with UT Health expires on July 1, 2020. In accordance with the Health System’s Policy no. 6.01, Procurement Services, this services agreement under consideration is exempt from competitive acquisition. Contracting for this service with UT Health allows access to radiation therapy for hospitalized patients requiring emergency intervention and for uninsured outpatients on a limited basis. The availability of radiation services at the May’s Cancer Center enhances operational efficiency for both University Hospital and UT Health medical staff and optimizes safer transition and continuum of care. All cases referred for radiation therapy must be reviewed and authorized by the Health System before the patient is approved for this therapy. Radiation therapy services have been provided to 142 University Hospital patients during the past 11 months at a total expense of \$282,000. The rate paid for this service is 100 percent of the Medicare allowable rate, which is the same methodology used in previous contracts. Based on historical volumes, it is estimated the total annual expense for this service will not exceed \$350,000 per year. The proposed contract is for three years at an amount not to exceed \$1,050,000. The workforce composition of UT Health was provided for the Board’s review.

**RECOMMENDATION:** Staff recommends that the Board of Managers approve and authorize the President/Chief Executive Officer to execute the Radiation Therapy Services Agreement with UT Health San Antonio for an amount not to exceed \$1,050,000 for a three-year contract.

**ACTION:** A **MOTION** to approve staff’s recommendation as made by Mr. Engberg, **SECONDED** by Dr. Kelley, and **PASSED UNANIMOUSLY**.

EVALUATION: None.  
FOLLOW-UP: None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN AMENDMENT TO THE CONTRACT BETWEEN COMMUNITY FIRST HEALTH PLANS AND TRIZETTO CORPORATION FOR MEDICARE ADVANTAGE AND DUAL ELIGIBLE SPECIAL NEEDS PLANS INFRASTRUCTURE ENHANCEMENTS— THERESA SCEPANSKI/DAVERICK ISAAC**

**SUMMARY:** On May 20, 2020, Community First Health Plans (CFHP) received notification from the Centers for Medicare and Medicaid Services (CMS) that its 2021 Medicare Part C, Medicare Part D (Prescription Drug), and Dual Eligible Special Needs Plan (D-SNP) applications were conditionally approved. CFHP was also notified that its Model of Care (MOC), which is a substantial requirement for the D-SNP, received a perfect score of 100 and will be valid for three years, the maximum allowable licensure period. Following this notification, CFHP, in coordination with Milliman Inc. and Navitus Inc., submitted its bids and formularies to CMS one week ahead of the June 1, 2020 deadline for award

consideration. CMS is expected to announce awards by August 31, 2020. Ms. Scepanski outlined the next steps in the project and requested Board of Managers approval to execute the required infrastructure enhancements to successfully implement the Medicare Advantage, and most importantly the D-SNP line of business, for a January 1, 2021 operational start date. Obtaining a Medicare contract with CMS is a key requirement for STAR+PLUS because STAR+PLUS includes management of dual eligible population (i.e. members with Medicare and Medicaid) who have D-SNP coverage. In order to meet an operational start date of January 1, 2021, CFHP must be ready for the open enrollment period between October 15 and December 7, 2020 and administer the benefit requirements starting January 1, 2021. Ms. Scepanski reviewed the enhancements required to CFHP's existing infrastructure and provided a timeline to illustrate several key milestones that must occur between July 1 and December 31, 2020, to ensure sufficient system testing for a successful implementation. CFHP has successfully completed the initial steps in obtaining the required licensure with minimal external support or consulting fees (compared to other community plans experiencing upwards of \$2 million in infrastructure enhancements expense). Staff received approval from the CFHP Board of Directors to amend the contract with Trizetto on Friday, June 26, 2020. Board of Managers approval is now needed to finalize infrastructure enhancements to ensure a successful go-live on January 1, 2021. Based on a comprehensive assessment of the required system functionality and negotiation with the current vendor, the total estimated cost to support the software requirements is \$927,155 in 2020 and \$434,979 in 2021. These amounts are comprised of enrollment capability implementation fee; annual maintenance fee; application management fee, and licensing fee. Funding for this amendment will be allocated from the 2020 Budget: \$363,239 (one-time licensing fee will be capitalized in 2021) 2021) and \$563,916 (Information Technology budget and pro-rated October to December 2020). Mr. Engberg asked about the annual maintenance fee, which is ongoing and will be added to the current contract enrollment module.

RECOMMENDATION: The CFHP Board of Directors recommends Board of Managers' approval to amend the contract with Trizetto Corporation for the necessary infrastructure enhancements as presented, for an estimated cost of \$927,155 for the initial implementation phase and \$434,979 for application maintenance and management fees in subsequent years.

ACTION: A **MOTION** to approve staff's recommendation as made by Mr. Engberg, **SECONDED** by Mr. Smith, and **PASSED UNANIMOUSLY**.

EVALUATION: On behalf of the Board of Managers, Mr. Adams expressed appreciation for Ms. Scepanski, Mr. Isaac and the entire CFHP team. Ms. Scepanski stepped up to the plate and worked hard to get CFHP, Inc., back in the running.

FOLLOW-UP: None.

*Dr. Roberto Jimenez joined the Board meeting at 6:33 pm.*

**CONSIDERATION AND APPROPRIATE ACTION REGARDING AN EXTENSION OF THE AGREEMENT WITH LUBY'S FUDDRUCKERS RESTAURANTS, LLC FOR MANAGEMENT OF HOSPITAL BISTRO, ROBERT B. GREEN CAFÉ, AND TEXAS DIABETES INSTITUTE CAFETERIA — JIM WILLIS**

SUMMARY: Mr. Hernandez pulled this item from the agenda to allow the staff more time to review financial data driven by recent operational changes that took place in the Sky Tower Bistro in mid-June, 2020.

RECOMMENDATION: None.  
ACTION: None.  
EVALUATION: None.  
FOLLOW-UP: None.

**CONSIDERATION AND APPROPRIATE ACTION REGARDING THE FINANCIAL REPORT  
FOR MAY 2020 — REED HURLEY**

**SUMMARY:** In June, the Health System operations continued to be significantly impacted by the COVID-19 crisis resulting in stay at home and social distancing directives reducing in and outpatient activity. Clinical activity (as measured by inpatient discharges) was down 9.3 percent for the month compared to budget. Community First Health Plans (CFHP) fully insured membership was up 6.0 percent to budget. On a consolidated basis, gain from operations was \$26.7 million, \$19.9 million better than budget. The consolidated bottom line gain (before financing activity) was \$23.4 million, \$20.7 million better than the budgeted gain of \$2.7 million. Higher other operating revenue and lower operating expense resulted in performance better than budget. CFHP experienced a bottom line gain of \$6.3 million, which was \$1.3 million better than the budgeted gain of \$5.0 million. Higher premium revenue offset by higher claims and admin expense accounted for the performance to budget. Debt service revenue was \$5.9 million, which was equal to budget. Mr. Hurley reviewed notable increases and/or decreases from the December 31, 2019 Consolidated Balance Sheet in detail with the Board.

**RECOMMENDATION:** Staff recommends acceptance of the financial reports subject to audit.  
**ACTION:** A **MOTION** to approve staff's recommendation as made by Mr. Engberg, **SECONDED** by Mr. Hasslocher, and **PASSED UNANIMOUSLY**.

**EVALUATION:** Discussion ensued following Mr. Hurley's presentation. Discharge volume has decreased since COVID-19 arrived in the spring. The Health System has experienced higher activity in June although elective procedures were postponed during the pandemic. The month of July was busy with medical and COVID-19 cases, not surgical procedures. Outpatient activity, which includes physician office visits and testing, is 10.6 percent behind for the month. Payor mix was 73.7 percent for the month and 74.3 percent on a year-to-date basis, which is on budget. The original Epic implementation date of May 9 would have incurred additional costs in April, May and June. There was no travel during this period; however, the Health System will feel the impact of those Epic costs in July and August. Regarding CFHP, Mr. Hurley noted that the state is not dis-enrolling any members from Medicaid, therefore CFHP has more members than budgeted. The Crosswalk explains what causes budget variances. Focusing on the year-to-date revenue section, Mr. Hurley noted that the budget is off \$32.9 million on net patient revenue as a result of decreased activity. Supplemental revenue (DSH, UC, DSRIP, GME, NAIP) is over budget by \$14.5 million; CFHP Premium Revenue by \$10.2 million; and the CARES Act by \$8.1 million. Operating expense impacted by employee compensation of \$20.4 million; CFHP claims expense \$14.3 million, Supplies, Epic Implementation and Medical Services all below budget due to the decrease in volume. The year-to-date consolidation indicates that both the Health System and CFHP are both having a very good year thus far. Mr. Engberg noted the positive bottom line and described an interesting situation when business is declining but profits are up. He finds the Crosswalk particularly helpful and in support of Mr. Hurley's comments. He acknowledged getting caught by surprise late last year with things the Board

wishes had not happened in terms of the surprise element at CFHP. Mr. Engberg has discussed CFHP in particular with Mr. Hurley given that the CFHP Board has done a very good job in strengthening its staff and all discussion indicates the team is quite strong and that CFHP is past that era where the Board of Managers might get caught by surprise. In addition, the team has approached their financial reporting conservatively and CFHP is in much better posture now. Mr. Engberg is much more confident about what is going forward with CFHP; and Ms. Scepanski has provided great leadership. He does not see anything significant in terms of general operations of the Health System and/or CFHP. Mr. Engberg would not like to see the bottom line taken away by surprise. Mr. Hernandez thanked Mr. Engberg for his comments. At this time, Mr. Hernandez reported that at the CFHP Board meeting of July 24, 2020, he announced that Ms. Scepanski had accepted the position of President/CEO with CFHP. Ms. Scepanski has also been instrumental in the Covid-19 testing and screening at Bexar County Detention facilities. The staff at CFHP is thankful for Ms. Scepanski's work, and Health System staff is excited for her leadership.

FOLLOW-UP: Staff gave Ms. Scepanski a round of applause.

*Dr. Roberto Jimenez departed the meeting at 7:08 pm; returned at 7:11 pm.*

#### **PRESENTATIONS AND EDUCATION:**

##### **EPIC ELECTRONIC HEALTH RECORD PROJECT UPDATE — BILL PHILLIPS**

SUMMARY: Mr. Phillips reported that the Health Systems' Epic Electronic Health Record went live on Saturday, July 11, 2020 at 4:00 am. The kick-off began on Friday, July 10, with "cutover." Cutover is the process of registering all currently admitted patients and loading their orders into Epic so that everything is ready to go when the system goes live. To get ready for July 11, the Epic implementation team completed a total of 22,881 build tasks. The majority of these required input and direction from operational users. Sessions were held in September of 2019, validating the initial workflow build in Epic. These sessions involved users seeing workflows and providing feedback, which flowed into the testing phase. The testing phase included 665 application scripts and 72 integrated scripts. Over the course of eight months more than 20,000 tasks and over 30,000 individual records were tested. Additionally, the team tested more than 72,000 individual charges and sent more than 3.4 million messages through the interface engine. Navigating and successfully implementing a project of this magnitude during a pandemic added additional unplanned challenges to include training and support. The Health System therefore changed the majority of the scheduled face-to-face training classes to remote video classes. This resulted in the Epic team recording over 700 training sessions and making these available to staff and providers. The Health System's Epic onsite support that was originally going to consist of 230 Epic employees was moved to a remote methodology. Drastic changes in training and go live at-the-elbow-support were not ideal, the Health System in collaboration with UT Health San Antonio pushed through as a team to make it a successful go-live, although delayed by the Covid-19 pandemic. Staff and bed allocated were also impacted during this period. Mr. Phillips shared team photos of various integrated sessions, reviewed timelines data conversion tip sheets, described the training effort which equaled approximately 150,000 hours, and assured successful implementation by abiding with the

following guiding principles, which created a culture of importance and understanding among the teams:

- Willingness to embrace change
- Use and Train the Foundation System, no changes unless approved by Oversight Committee
- Follow Epic Good Install methodologies
- Keep staff informed/updated
- All users must be well trained and pass a competency test
- Monitor Financial Status and overall system adoption
- Utilize UT Health's Epic Ambulatory content

Regarding the Epic Foundation System, Mr. Phillips reported that:

- System configuration is based on best practices workflows;
- Clinical content input was received from customers and Epic clinicians;
- Additional tools made available based on workflows and content;
- Reports, metrics, workflow diagrams; build guides; testing scripts, and training materials were all made available to the staff.

The team's roadmap to success was Epic's "The Good Install Program" which embraces the philosophy that if things are done correctly, the Health System will benefit from a strong implementation and discounted implementation fees. As promised by Epic leadership, their staff was available to guide the Health System's Epic team in doing the right thing to make it possible to receive credit on eligible installs. Epic leadership cautioned of the potential expectations immediately after Go-Live:

- Expect 1000s of problem tickets per day - Some urgent, some not; many duplicates – same issue logged from multiple users or practices
- Integrated nature of Epic will be
- Diligent on everything - Systems issues, Operational issues, Efficiency issues, and Workflow issues
- Daily leadership meetings - Identify problems, triage, and resolve quickly; Get input across groups; collaborative prioritization

Mr. Phillips also described Multiple Go-Live issues that have the potential to occur at various intervals immediately after implementation:

- Days 1-3 -Initial themes centered around security, printing, and workflow reinforcement; end users will feel generally excited and will be patient
- Days 5-7 - Issues will be more complicated system build, or areas that need coordination/shared decisions. Operations begins to be needed to help design solutions. An increase in user frustration if issues are not resolved in a timely manner or support is not sufficient
- Days 7 to 10 - Issues remain more complicated or impact fewer users/workflows, but still remain important to resolve. Often requires close coordination with, and changes to, operations. General staff and project team fatigue as the excitement of go-live wears off
- Days 11 – 30 - Operations begins returning to normal, with lots of outstanding mid- to low-priority annoyance/efficiency issues
- Lower impact complex or widely-affecting issues will remain a focus. Quick wins and enhancements will improve end user happiness

Mr. Phillips graphed energy and stress levels of the Go-Live experience as a result of unresolved open issues beginning at day one through week 12 after Go-Live. At approximately week 3 post go-live, it is anticipated that the backlog of open issues will peak, and the staff will be tired. At four weeks post go live, it is anticipated that issue resolution will increase but issues will be more complex and take longer to resolve. After week 8, Epic team will get some rest as the backlog stabilizes. Regarding the scheduling of patient appointments, those occurring on or after July 11, will be automatically scheduled in Epic. During the implementation process, however, Epic team members manually created 6,461 appointments and electronically imported, 28,388 for a total of 34,840. The team manually worked 7,210 referrals and input over 5,000 referrals into Epic. Mr. Phillips reviewed the Go-Live Metrics Dashboard, Performance, and Interoperability statistics. The number of electronic health documents exchanged with UT Health San Antonio is 34,738. Number of records exported is 29,499, records received is 33,741. As of today, there have been approximately 12,000 tickets opened since July 11 and approximately 10,500 of those have been resolved. Mr. Phillips also reviewed operational key performance clinical indicators, operational key revenue cycle performance indicators in detail with the Board. The executive revenue dashboard indicates that since July 11 to present, \$130.8 million was cumulatively posted versus the expected baseline of \$146 million, with a cumulative variance of \$(15.2) million. He provided cumulative revenue and baseline revenue on various specialty service lines as well, and noted that the Health System is only the third organization to go live with Epic during the COVID-19 pandemic. By far the largest one with the largest scope since the start of the pandemic and in the next few months. Mr. Phillips briefly demonstrated a patient's individual action plan and whiteboard as it will appear in a patient room. He described Epic's Gold Stars Program which provides a scorecard of how effectively an organization is using the system, and also provides a roadmap for improving clinical and financial outcomes. Gold Stars Level 10 is the highest grade that can be earned and reflects that the organization has adopted at least 95 percent of the Epic Gold Star features and is categorized as being a cutting-edge and leading practice in EMR use. Gold stars are issued by focus area, by service area, and by Tier adoption percentage (cutting edge, optimized use, and core components). The Health System is currently scoring a 9 overall (about 90 percent). The Epic project was completed on time and on budget, with \$25 million contingency fund still intact. Mr. Phillips thanked Mr. Hernandez, the staff, the Board of Managers, and Dr. Rob Hromas for their support and assistance during implementation of this project.

RECOMMENDATION:

This report was provided for informational purposes only.

ACTION:

No action was required by the Board of Managers.

EVALUATION:

In addition to Go-Live on July 11, 2020, the Health System had a cyberattack on June 22, 2020, same day as the Epic soft opening, which took stress to another level. In the end, the Health System is running 3 to 4 weeks ahead schedule. Mr. Phillips described the project as a true partnership with every employee system-wide. Mr. Smith congratulated the staff for the very smooth transition. For every module installed, he requested an evaluation from the end users, as well as from the Epic implementation team. Mr. Phillips noted that before Go-Live, all employees were provided a benchmark survey to ensure staff was ready and well-trained. Staff will not be allowed to use Epic unless they have attended all of the mandatory training. Another survey will be sent to all employees at week 4 post Go-Live, and he will share results with the Board. Mr. Smith was impressed with the sub-second response time quoted by Mr. Phillips. Mr.

Engberg expressed pride for the work that has gone into this is extraordinary and significant project. It is astounding to see on the screen the thousands of people that fed into this project and are so much more knowledgeable and capable having gone through this. The healthcare produced by the Health System is going to be so much more, tax payers should be really proud of the work that went into this. Dr. Jimenez acknowledged the great presentation, absolutely incredible. Mr. Hasslocher thanked Mr. Phillips and the staff. He is very proud to play a small role by serving on the Board. He also thanked Mr. Mr. Adams for his leadership. Mr. Adams also expressed his gratitude for the detailed reports throughout the process, they were frank and candid and the Board was able to measure. He is impressed that the Health System is 3-4 weeks ahead of schedule despite the hacking that took place. The entire staff has been under horrific stress to see this project through.

FOLLOW-UP: Post Go-Live survey results to be shared with Mr. Smith.

*Dr. Roberto Jimenez departed the meeting at 7:22 pm and returned at 7:24.*

*Mr. Ira Smith departed the meeting at 7:23 pm.*

### **UPDATE ON THE WOMEN'S AND CHILDREN'S HOSPITAL AND ASSOCIATED PROJECTS — DON RYDEN**

SUMMARY: Comprehensive constructability review of the 95 percent Construction Documents was performed in early July 2020 and the Architectural/Engineering team is making final revisions to the drawings and specifications to enable submission to the City of San Antonio for building permits in early August 2020. Concurrently, the Construction Manager is completing an updated cumulative construction cost estimate that aligns with the finalized design. The Architectural/Engineering (A/E) team will progress the design for additional patient rooms on the 12<sup>th</sup> floor and future support services (kitchen, servery, dining, etc.) that will move to the Podium expansion to be located closer to the patients and allow more efficient operations. This will enable the rapid development of these spaces to meet future Health System requirements at best cost. Mr. Ryden summarized the current approved Project budget of \$691.6M in his written report, and he provided the following update:

#### Advanced Diagnostic Center (formerly Heart/Vascular & Endoscopy Center)

- Ongoing work includes HVAC, electrical, and plumbing rough-in, and fire sprinkler relocations, medical gas connections, and wall framing and structural re-enforcement for support of Cath Lab equipment.
- Upcoming work includes final utility and medical gas connections and the start of finishes.
- Procurement of remaining medical equipment (Groups 1 & 2) is ongoing.
- Furniture and active IT equipment procurement has begun.

#### Women's & Children's Hospital

- A/E construction documents are 95 percent complete; previous design packages for site work, mass excavation, and foundations enabled early work to commence.
- Ongoing work includes final site work and soil retention walls for below-grade construction.

- Drilled foundation piers with associated underground utilities will continue through the summer of 2020.
- Procurement of new Automated Guided Vehicle System from Aethon was approved by Board in late June 2020.

#### Garage

- A/E construction documents are 95 percent complete; previous design packages are permitted to enable early work.
- Ongoing work includes site work, retention system and drilled piers.
- One of two tower cranes was erected to facilitate moving and placing heavy construction materials.
- Upcoming work will include underground utilities and concrete slabs.

#### Podium Expansion

- A/E construction documents for core and shell are 95% complete.
- A/E construction documents for partial build out will begin in August.
- Demolition of existing cisterns is complete; ongoing work includes site work and excavation.
- Upcoming work will include drilled piers and underground utilities.
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RECOMMENDATION:

This report was provided for informational purposes only.

ACTION:

No action was required by the Board of Managers.

EVALUATION:

Mr. Adams asked Mr. Ryden how he felt about the project at this particular point. The project is going well. Issues in building the piers caused a slight delay; however; the contractor brought in a third drilling rig and the team has been working on Saturdays to catch up. Mr. Ryden is watching that very carefully and is not concerned from a critical standpoint that this slight delay will impact the overall schedule because there is a corrective plan in place to get that caught up. Everything else is going well from a budget standpoint. The teams are tracking as planned as it relates to control estimates. Contractors have been working through all the Covid-19 nuances and protocols – they are being screened everyday just like hospital staff. There have been a couple of instances where construction personnel tested positive so they also have to isolate and do some contact tracing. The HVE site was closed for a slight period while it was cleaned and disinfected. As far as materials, the Project Design and Construction teams are hearing that light fixtures might be an issue as far as timing; however, it is doubtful that there will be any issue in finishing the HVE by the last quarter of 2020, as far as availability of materials. The Board of Managers previously approved GMP 10, which puts the project at 49-50 percent complete on the construction budget. There will only be two more GMPs (11 and 12) which for the most part will buy out the project. The staff is trying to do that in the next 3 months to get in the que for products, materials, and finishes. As far having sufficient help to complete the project, Mr. Ryden described the teams he's working with as excellent, including both construction managers - Joeris and JE Dunn. There was a minor issue in trying to find the right personnel for the Broaddus project management team, but Mr. Ryden is feeling very comfortable with the make up right now. The design team faces a challenge in that they are trying to wrap up the construction documents for all of the interiors and the rest of the project since March, 2020. All of the architects and engineers have been working from home like everyone else. Within the last 2-3 weeks, the architectural team published about 90 percent of the construction documents and conducted one last review with about 150 different individuals and entities before

wrapping up and printing,. They hope to have that done by the second week in August. Mr. Ryden hired an Executive Director for this project in May 2020, and he hit the ground running. Mr. Brian Freeman has a healthcare construction background having worked on several hospitals within the city. He is really pleased with the experience Mr. Freeman brings to the table, as well as his ability to interact with the various teams. He is a great asset and Mr. Ryden is looking forward to introducing him to the Board of Managers.

FOLLOW-UP: None.

**INFORMATION ONLY ITEMS:**

**ANNUAL CARELINK REPORT — VIRGINIA MIKA, PH.D./ROBERTO VILLARREAL, M.D.**

**COMMUNITY FIRST HEALTH PLANS BI-ANNUAL REPORT — THERESA SCEPANSKI**

**UNIVERSITY HEALTH SYSTEM FOUNDATION UPDATE — LENI KIRKMAN**

**REPORT ON RECENT RECOGNITIONS AND UPCOMING EVENTS — LENI KIRKMAN**

SUMMARY: Mr. Adams directed the Board’s attention to the four informational reports above. He urge them to review the documents and contact the staff directly with questions or comments.

RECOMMENDATION: None.

ACTION: None.

EVALUATION: None.

FOLLOW-UP: None.

**CLOSED MEETING:**

Mr. Adams announced this meeting closed to the public at 7:41 p.m. pursuant to the Texas Open Meetings Act, TEX. GOV’T CODE § 551.001 et seq. (Vernon 2004), with the following Board members and staff present either in person or by telephone: James C. Hasslocher, Secretary; Roberto L. Jimenez, M.D., Immediate Past Chair; Margaret Kelley, M.D., Member; Robert Engberg, Member; T.J. Mayes, Member; George B. Hernández, Jr.; Edward Banos; Reed Hurley; Don Ryden; and Serina Rivela. After discussion, no action was taken in closed session. Mr. Adams announced that the closed meeting ended at 8:26 p.m., and he immediately reconvened the public meeting.

**ADJOURNMENT — JIM ADAMS, CHAIR**

There being no further business, Mr. Adams adjourned the public Board meeting at 8:27 pm.

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James R. Adams  
Chair, Board of Managers

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James C. Hasslocher  
Secretary, Board of Managers

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Sandra D. Garcia, Recording Secretary



# University Health System

## SPECIAL MEETING OF THE BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 11, 2020  
6:00 p.m.

### **By Telephone**

Cypress Room, University Hospital  
4502 Medical Drive  
San Antonio, Texas 78229

### MINUTES

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#### **BOARD MEMBERS PRESENT:**

James R. Adams, Chair  
Robert Engberg  
James C. Hasslocher  
Margaret Kelley, M.D.  
Thomas C. ("TJ") Mayes, J.D.

#### **BOARD MEMBERS ABSENT:**

Ira Smith, Vice Chair  
Roberto L. Jimenez, M.D., Immediate Past Chair

#### **OTHERS PRESENT:**

George B. Hernández, Jr., President/Chief Executive Officer, University Health System  
Bryan J. Alsip, MD, Executive Vice President/Chief Medical Officer, University Health System  
Edward Banos, Executive Vice President/Chief Operating Officer, University Health System  
Ted Day, Executive Vice President/Strategic Planning, University Health System  
Rob Hromas, MD, Dean, School of Medicine, UT Health San Antonio  
Reed Hurley, Executive Vice President/Chief Financial Officer, University Health System  
Leni Kirkman, Senior Vice President, Strategic Communications, Patient Relations, University Health System; and Interim President, University Health System Foundation  
Bill Phillips, Senior Vice President/Information Services, University Health System  
Serina Rivela, Vice President/General Counsel, Legal Services, University Health System  
Rajeev Suri, MD, Professor/Department of Radiology, UT Health; and President/Medical-Dental Staff, University Health System  
And other attendees.

#### **CALL TO ORDER:**

Mr. Adams called the meeting to order at 6:00 pm. He yielded the floor to the Recording Secretary for

the roll call to confirm a quorum. Board members indicated “present,” except for Mr. Ira Smith and Dr. Roberto Jimenez. Upon confirmation of a quorum, Mr. Adams reminded the Board members that voting today will be conducted by individual roll call to clearly identify each Board member by name and vote. Mr. Adams noted that while members of the public are not able to ask questions during today’s meeting, should any citizen or member of the media have any questions or comments, please email them to [Public.Relations@uhs-sa.com](mailto:Public.Relations@uhs-sa.com). This email address is on the Health System’s corporate website in the Contact Us section. A staff member will follow up within a day or two.

**INVOCATION AND PLEDGE OF ALLEGIANCE**

Mr. Adams introduced Ms. Anna Melissa Cavazos, University Health System Foundation employee, for the invocation. Ms. Cavazos paid tribute to Board member, Mr. Robert Engberg after his sudden passing on Friday, July 31, 2020 and recited the Prayer of Saint Francis. Mr. Adams led the pledge of allegiance. He also shared information about funeral services for Mr. Engberg on Friday, August 14, 2020. The services will be live streamed and the family will accept visitors at St. Elizabeth Ann Seton Catholic Church, 8500 Cross Mountain Trail, San Antonio Texas 78255.

**PUBLIC COMMENT:** None.

**PUBLIC HEARING OF PROPOSED MANDATORY PAYMENT FOR THE  
BEXAR COUNTY HOSPITAL DISTRICT LOCAL PROVIDER  
PARTICIPATION FUND THROUGH FISCAL YEAR 2020**

**SUMMARY:** Pursuant to Senate Bill 1545 signed by the Governor in June 2019 authorizing the establishment of a Local Provider Participation Fund (LPPF), and the creation of a Local Provider Participation Fund (LPPF) for Bexar County approved by the Board of Managers also in June, 2019, several steps are required by the Board of Managers, including publication of a notice of a public hearing for appropriate action by the Board of Managers, to set the rate for an assessment. A notice for the public hearing was published in the San Antonio Express News on Thursday, August 6, 2020, with the public hearing schedule for August 11, 2020 at the Board of Managers meeting. The LPPF will be the source of Intergovernmental Transfer (IGT) funding for private hospitals in Bexar County. Based on estimated IGT needs, the LPPF can assess a fee not to exceed six percent on the net patient revenues of private hospitals in Bexar County. At 6:06 pm, Mr. Adams recessed the public meeting and announced that the Board of Managers would hold a Public Hearing of the Mandatory Payment for the Bexar County Hospital District Local Provider Participation Fund for Fiscal Year 2020. The assessment will be collected as necessary over a period not to extend beyond December 31, 2020. Mr. Adams welcomed any citizen wanting to make comments at this Public Hearing to do so at this time. There being no speakers to comment, Mr. Adams concluded the Public Hearing at 6:07 pm, and immediately reconvened the public Board meeting.

**RECOMMENDATION:** None.  
**ACTION:** None.  
**EVALUATION:** None.  
**FOLLOW-UP** None.

**NEW BUSINESS - ACTION ITEMS:**

**CONSIDERATION AND APPROPRIATE ACTION REGARDING A RESOLUTION SETTING THE MANDATORY PAYMENT RATE FOR THE BEXAR COUNTY HOSPITAL DISTRICT LOCAL PROVIDER PARTICIPATION FUND THROUGH FISCAL YEAR 2020 —REED HURLEY/ GEORGE B. HERNÁNDEZ, JR**

**SUMMARY** To generate funding for Intergovernmental Transfers related to Uncompensated Care, Uniform Hospital Rate Increase Program (UHRIP) and Delivery System Reform Incentive Payment (DSRIP) projected to be due in the remaining months of 2020, the Bexar County Hospital District Local Provider Participation Funds (LPPF) assessment is necessary. As previously noted, the notice for the public hearing was published in the San Antonio Express News on August 6, 2020, for a public hearing on August 11, 2020, and the assessment will be collected as necessary over a period not to exceed beyond December 31, 2020. The final 2020 LPPF assessment is based on the estimated amount of IGT that will be required to fully fund the Bexar private hospital IGT needs. This quarter's estimate is impacted by proposals to fast track certain supplemental funding payments due to the Coronavirus pandemic. The assessment based on the rate not to exceed 2.50 percent of eligible hospitals net patient revenue will generate \$97,446,560. There is no impact to Bexar County Hospital District taxpayers from the LPPF levy and paying providers may not add a surcharge to a patient bill.

**RECOMMENDATION:** Staff recommends that the Board of Managers adopt a Resolution authorizing the Bexar County Hospital District to set the April 2020 assessment rate for the Bexar County Hospital District Local Provider Participation Fund not to exceed 2.50 percent.

**ACTION:** A **MOTION** to approve staff's recommendation was made by Mr. Hassloch, **SECONDED** by Mr. Mayes, and **PASSED UNANIMOUSLY**.

**EVALUATION:** None.

**FOLLOW-UP** None.

**DISCUSSION AND APPROPRIATE ACTION REGARDING THE 2020 BEXAR COUNTY HOSPITAL DISTRICT TAX RATE RECOMMENDATION TO COMMISSIONERS COURT IN SUPPORT OF THE DISTRICT'S OPERATING AND CAPITAL BUDGET AND DEBT SERVICE OUTLOOK FOR FY 2021 — REED HURLEY/GEORGE B. HERNANDEZ, JR**

**SUMMARY:** Mr. Hurley greeted Board members, and for the benefit of new Board members, described the internal tax rate budgeting process which involves over 500 departments system-wide. With the support of the Bexar County Hospital District Board of Managers and Bexar County Commissioners Court, the underlying basis for the proposed tax rate recommendation this year, and for the past several years, is the Triple Aim Plus - improving quality, safety and outcomes; improving the patient experience; improving efficiency; and improving access to care. Mr. Hurley cited several 2020 achievements and presented all achievements

in his written report. He described major areas of concern which will n impact financial performance in 2021 and beyond:

**COVID–19 Pandemic Assumptions for 2021**

- Volumes return to 2019 levels
- Higher Expense per Patient
  - PPE Supplies & Diagnostic Testing
- Lower Patient Revenue per Patient visit
  - Higher Uninsured & Care Link
- No Additional CARES Funding
  - (\$14M) Impact
- Vaccine available early 2021

**Supplemental Funding Overview**

- Federal Supplemental Programs supposed by COVID related FMAP enhancement in 2020
- DSRIP program ends September 30, 2021
- 1115 Waiver ends September 30, 2022

Funding Program	2020 Projection	2021 Outlook	Variance
Disproportionate Share Revenue	44.4M	30.7M	(13.8M)
DSRIP Revenue	80.5M	62.5M	(18.0M)
NAIP Revenue	33.6M	29.8M	(3.7M)
Uncompensated Care (UC) Revenue	100.1M	82.9M	(17.2M)
<b>Total</b>	<b>258.7M</b>	<b>206.0M</b>	<b>(52.7M)</b>

**Cuts to Disproportionate Share Hospital Funding (DSH)**

- Affordable Care Act (ACA) planned reductions in DSH as coverage expanded
- Originally scheduled for 2014
  - Congress has delayed implementation multiple times
- DSH cuts currently scheduled for December 2020
- Will have negative annual impact in FY 2021 of \$14 million

**Status of ACA**

- Case to be heard by Supreme Court - Late 2020 or early 2021
- Bexar County unemployment rate for June 2020 is 8.8 percent
- CareLink membership at 25,000 prior to COVID-19
- Annual CareLink membership is extended during COVID-19
  - \$3,900 a year to support each CareLink member
  - 5,000 member increase will cost \$19.5 million

**2021 Epic Impact**

- Epic optimization will be major focus:
  - Go-Live July 11, 2020
  - Improved Revenue Cycle
    - Charge capture
    - Denial reduction
    - Data visibility
- 2021 Epic Expense \$35M
  - \$7M Salaries
  - \$8M IT Expense

- \$10M Optimization Projects
- \$10M Depreciation (10-year life)
- (\$12M) 2021 Offsetting Legacy Program Expense to be replaced by Epic

### 2021 Operations

- Operating Expense Assumptions
  - Return to 2019 Volume levels
  - Opening Advanced Diagnostic Center
  - Epic Optimization
  - Ambulatory Clinic Expansion
  - Continued Retail Pharmacy Growth
  - Center for Life Optimization
  - Continued enhanced behavioral health funding for 2021

### Revenue Changes

- Revenue Impact vs 2020 YEV
    - \$82M Net Patient Revenue
      - 2019 Volumes & \$4M Revenue Enhancement
  - \$20M Property Tax (assumes existing rate)
  - (\$53M) Supplemental Funding Reductions
  - (\$14M) No Continuation of CARES Act
- Projected Increase in 2021 Revenue = \$39M

### Expense Changes

- Major Expense Impacts vs 2020 YEV
    - \$37M increase in Employee Compensation
      - 2019 Volumes, 3 percent merit, \$3M Market, \$5M Pension
  - \$23M Purchased Service
    - \$180M Epic Project
  - \$11M Physician contracts – Return to 2020 Budget
  - \$28M Supplies
    - 2019 Volumes, COVID Supplies, Retail Pharmacy Growth
- Projected Increase in 2021 Expense = \$99 M

### Non-Operating changes

- Major Impacts vs 2020 YEV
  - \$12M Increased Depreciation
    - Epic & Advanced Diagnostic Center
  - \$ 9M Decrease in Interest Income
    - Assumes rates stay at current levels
- Projected Increase in 2021 Non-Operating Income/Expense = \$21M

### 2021 Outlook

UHS Less CFHP (Dollars are in Thousands)	2018 Actual	2019 Actual	2020 Budget	2020 YEV	2021 Outlook	Variance 2021 Outlook vs 2020 YEV	% Variance
Total Operating Revenues	\$1,319,376	\$1,428,472	\$1,496,357	\$1,500,056	\$1,535,887	\$35,830	2.4%
Total Operating Expenses	<u>\$1,184,018</u>	<u>\$1,267,195</u>	<u>\$1,434,183</u>	<u>\$1,356,078</u>	<u>\$1,455,280</u>	<u>(\$99,202)</u>	<u>(7.3%)</u>
Gain (Loss) from Operations	\$135,357	\$161,278	\$62,174	\$143,978	\$80,607	(\$63,371)	(44.0%)
Total Non-operating	<u>(\$59,267)</u>	<u>(\$38,973)</u>	<u>(\$52,343)</u>	<u>(\$50,684)</u>	<u>(\$71,598)</u>	<u>(\$20,913)</u>	<u>(41.3%)</u>
Bottom Line Excluding Debt Service	\$76,090	\$122,305	\$9,831	\$93,294	\$9,009	(\$84,285)	(90.3%)

**2020 Tax Rate**

- Proposal to keep the existing tax rate
- The existing tax rate will produce \$512.8M in 2021  
 --\$19.6M increase over 2020
- \$10.1M from new properties and \$9.5M from increased values on existing properties
- \$440.0M for Maintenance & Operations and \$72.8M for Interest & Sinking Fund

**Request to Stay With the Existing Tax Rate**

	<b>M&amp;O</b> Cents/\$100	<b>Debt Service</b> Cents/\$100	<b>Total Rate</b> Cents/\$100
Existing Tax Rate	23.66	3.97	27.62
Recommended Tax Rate	23.70	3.92	27.62
(Increase)/Decrease	(0.05)	0.05	0.00

	<b>M&amp;O</b> \$ in Millions	<b>Debt Service</b> \$ in Millions	<b>Total Revenue</b> \$ in Millions
Net 2020 Tax Revenue	\$440.0	\$72.8	\$512.8
\$ Increase/(Decrease)	\$17.6	\$2.0	\$19.6

**2020 Tax Rate Summary**

Tax Rate Description	Total Tax Rate Per \$100 of Value	Increase in Tax Revenue Over Last Year
No-New-Revenue Rate	\$ 0.271152	\$ 10,124,312
2019 Adopted Tax Rate	\$ 0.276235	\$ 19,559,460
2020 Proposed Tax Rate	\$ 0.276235	\$ 19,559,460
Maximum Voter Approval Rate	\$ 0.299438	\$ 62,629,247

**RECOMMENDATION:** Staff recommends the Board of Managers request Commissioners Court set the 2020 total tax rate in support of University Health System’s operating, debt service and capital requirements for 2021, at the current tax rate \$0.276235 per \$100 property valuation.

**ACTION:** A **MOTION** to approve staff’s recommendation was made by Mr. Hasslocher, **SECONDED** by Dr. Kelley, and **PASSED UNANIMOUSLY**.

**EVALUATION:** Mr. Adams thanked the staff for their work on this year’s tax rate budget.

**FOLLOW-UP:** Regarding 2021 Operations and optimization of the Center for Life, a regional, dedicated organ donation recovery center at University Hospital, approved by the Board of Managers in July 2019, Mr. Adams requested a follow-up presentation on the on how the Center is doing. In addition, on behalf of the Board of Managers, Mr. George Hernandez will present the Board’s recommendation to Bexar County Commissioners Court on Tuesday, August 18, 2020.

There being no further business, Mr. Adams adjourned the public Board meeting at 6:46 pm.

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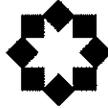
James R. Adams  
Chair, Board of Managers

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James C. Hasslocher  
Secretary, Board of Managers

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Sandra D. Garcia, Recording Secretary



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### Consideration and Appropriate Action Regarding Medical-Dental Staff Membership and Privileges

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#### **Background:**

The Board of Managers of University Health System has approval authority for the appointment of clinical providers to the Medical-Dental Staff and the granting of clinical privileges for overseeing the quality of care and provision of treatment to patients. University Health System's Professional Staff Services department (PSS) is responsible for ensuring compliance regarding all applicants for the credentialing and privileging of providers. Operating under the strict standards, Professional Staff Services handles the Health System's credentialing and privileging process from beginning to end as outlined below.

#### **Credentialing Process:**

Requests for the credentialing and privileging of clinical providers are collected and reviewed by UHS Medical-Dental Staff Coordinators who ensure that all necessary information is included in the application. A properly completed application is then sent to the Central Verifications Office (CVO) staff, within the UHS Professional Staff Services department, to perform primary source verifications of all professional activities from graduation of medical school to the present.

Once the CVO staff has completed the primary source verifications, the UHS PSS staff assembles a complete file to be reviewed by the appropriate clinical Department Chair at the UT Health School of Medicine. Once approved by the Department Chair, the complete file is presented to the appropriate Medical-Dental Staff Committee – either the UHS Allied Health or UHS Physician Credentials Committee for review and approval.

Upon approval, Professional Staff Services for UHS will request temporary privileges for the provider. Approval from the following are required in order to grant the Pendency of

# Consideration and Appropriate Action Regarding Medical-Dental Staff Membership and Privileges

August 25, 2020

Page 2 of 2

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Application for Temporary Privileges: Chief of Medical-Dental Staff; the Director of UHS Professional Staff Services department; the VP of Legal Services; President/CEO of the Health System or designee (Chief Medical Officer); and the Executive Committee of the Medical-Dental Staff. The UHS Board of Managers has final approval of all applicant files.

If final approval is received from the Board of Managers, the provider is placed on a two-year reappointment cycle. After 12 months' provisional review, the provider's status changes from Provisional to Active or Courtesy Staff depending on board certification and the frequency of patient encounters during the previous 12 months.

Pursuant to Article III, Section 3.3-1 of the Medical-Dental Staff Bylaws, initial appointments and reappointments to the Staff shall be made by the Board of Managers. The Board of Managers shall act on initial appointments, reappointments, or revocation of appointments only after there has been a recommendation from the Executive Committee.

The Credentials Committee met on July 29, 2020 and reviewed the credential files of the individuals listed on the attached Credentials Report and the Professional Performance Evaluation Report. In its meeting of August 4, 2020, the Executive Committee of the Medical-Dental Staff recommended approval of the following:

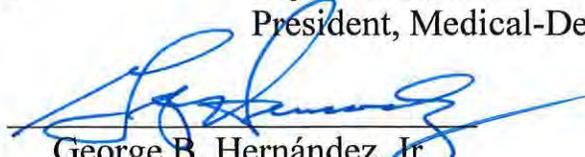
## 1) Credentials Committee Report

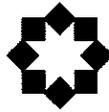
### Recommendation:

The following list of providers have been reviewed and approved in accordance with the Health System's credentialing and privileging process. We recommend the Board of Managers approve clinical privileges for the attached list of providers.

  
\_\_\_\_\_  
Bryan J. Alsip, M.D., M.P.H.  
Executive Vice President/  
Chief Medical Officer

  
\_\_\_\_\_  
Rajeev Suri, M.D.  
President, Medical-Dental Staff

  
\_\_\_\_\_  
George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## CREDENTIALS COMMITTEE

July 27, 2020

Revised August 6, 2020

<b>Initial Appointments</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Adamski, Courtney A., AGNP	Pending	Medicine/Cardiology	
Argueta Tercero, Franklin, MD	Pending	Medicine/Hospital Medicine	
Baskoy, Gozde, RA, MD	Pending	Medicine/Diabetes	
Brock, Brenda, RA	Pending	Pediatrics/Hematology-Oncology	
Chu, Edward R., MD	Pending	Ophthalmology	
Dumitru, Daniel, MD	Pending	Rehabilitation Medicine	
Ferruzzi, Giancarlo R., MD	Pending	Psychiatry	
Garcia, Rogelio, MD	Pending	Psychiatry	
Ibrahim, Yetunde O., MD	Pending	Obstetrics/Gynecology	
Islam, Tasnim, DO	Pending	Medicine/Hospital Medicine	
Iya, Dan, MD	Pending	Family & Community Medicine	
Landrum, Matthew R., MD	Pending	Orthopaedics	
Liang, Sitai, PhD	Pending	Urology	
Lovera, Shelby, ACACNP	Pending	Medicine	
Parmar, Sneha, MD	Pending	Medicine/Cardiology	
Rasco, Sarah S., MD	Pending	Psychiatry	
Saenz, Adriana, MD	Pending	Family & Community Medicine	
Scala, Jacqueline, MD	Pending	Medicine/Hospital Medicine	
Soloranzo, Sarina L., MD	Pending	Pediatrics/General Pediatrics	
Usrey, Jesse S., CRNA	Pending	Anesthesiology	
Vosta, Eva, DO	Pending	Family & Community Medicine	
Washington, Mariam, DO	Pending	Rehabilitation Medicine	
Weich, Lindsey B., DO	Pending	Medicine/Hospital Medicine	
Yang, Zao M., MD	Pending	Otolaryngology	
<b>The initial applications listed below were presented in an ad hoc committee on 07/10/2020</b>			
Abdel-Rahman, Aisha, MD	Pending	Medicine/Hospital Medicine	
Galvan, Eva M., MD	Pending	Radiation Oncology	
Griffin, Kelley L., DO	Pending	Pediatrics	
Hosein, Rayaad C., MD	Pending	Surgery/Plastic & Reconstructive Surgery	
Johns, Ashleigh C., AGACNP	Pending	Neurosurgery	
Novak, Thomas E., MD	Pending	Urology	
Samuel, Ruby, RA	Pending	Orthopaedics	
Schmit, Kimberly Y., LMSW	Pending	Psychiatry	
Thomas, Julie, ACAGNP	Pending	Medicine/Hospital Medicine	

**The initial applications listed below were presented in an ad hoc committee**

Islam, Tasnim, DO	Emergency Privileges	Medicine/Hospital Medicine	
Keeton, James Z., MD	Emergency Privileges	Medicine Hospital Medicine	

**ASC Medical Center**

NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Chu, Edward R., MD	Pending	Ophthalmology	
Ibrahim, Yetunde O., MD	Pending	Obstetrics/Gynecology	
Landrum, Matthew R., MD	Pending	Orthopaedics	
Usrey, Jesse S., CRNA	Pending	Anesthesiology	
Yang, Zao M., MD	Pending	Otolaryngology	

**ASC Robert B. Green**

NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Ibrahim, Yetunde O., MD	Pending	Obstetrics/Gynecology	
Landrum, Matthew R., MD	Pending	Orthopaedics	
Usrey, Jesse S., CRNA	Pending	Anesthesiology	
Yang, Zao M., MD	Pending	Otolaryngology	

**REAPPOINTMENTS**

**(August 25, 2020 – June 30, 2022)**

**ASC- Medical Center - Reappointment**

NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Brady, Christina I., MD	Provisional	Orthopaedics	
Cardenas, Ligia P., MD	Active	Anesthesiology	
David, Rochelle M., MD	Active	Obstetrics/Gynecology	
Farber, Scott J., MD	Active	Surgery/Plastic & Reconstructive Surgery	Addition/Reduction to Privileges
Kitano, Mio, MD	Provisional	Surgery Surgical Oncology	
Lao, Veronica, MD	Active	Anesthesiology	
Ramsey, Patrick S., MD	Active	Obstetrics/Gynecology	
Sloan, Anne N., MD	Provisional	Anesthesiology	
Walker, Leigh R., CRNA	Advance Practice Nurse	Anesthesiology	

**ASC- Robert B. Green - Reappointment**

NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Cardenas, Ligia P., MD	Active	Anesthesiology	
David, Rochelle, MD	Active	Obstetrics/Gynecology	
Landaeta Quinones, Carlos G., DDS	Provisional	Oral & Maxillofacial Surgery	
Lao, Veronica, MD	Active	Anesthesiology	
Ramsey, Patrick S., MD	Active	Obstetrics/Gynecology	
Sloan, Anne N., MD	Provisional	Anesthesiology	
Walker, Leigh R., CRNA	Advance Practice Nurse	Anesthesiology	

<b>Anesthesiology</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Cardenas, Ligia P., MD	Active	Anesthesiology	
Lao, Veronica, MD	Active	Anesthesiology	
Sloan, Anne N., MD	Provisional	Anesthesiology	
Walker, Leigh R., CRNA	Advance Practice Nurse	Anesthesiology	

<b>Cardiothoracic Surgery</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Calhoon, John H., MD	Active	Cardiothoracic Surgery	

<b>Emergency Medicine</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Cavanaugh, Ingrid M., PA-C	Physician Assistant	Emergency Medicine	
Fitzgerald, Lisa E., FNP	Advance Practice Nurse	Emergency Medicine	
Martinez, Stephanie A., RA	Research Associate	Emergency Medicine	

<b>Family &amp; Community Medicine</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Amaya-Chavez, Norma, FNP	Advanced Practice Nurse	Family & Community Medicine	
Antony, Shiby T., FNP	Advanced Practice Nurse	Family & Community Medicine	
Chavez, Crystal H., MD	Active	Family & Community Medicine	Voluntary Reduction to Privileges
Esparza, Christopher J., FNP	Advanced Practice Nurse	Family & Community Medicine	
Espinosa, Carmen M., PA	Physician Assistant	Family & Community Medicine	
Fernandez Falcon, Cristian P., MD	Active	Family & Community Medicine	
Ferrer, Robert L., MD	Active	Family & Community Medicine	
Harris Jr, James T., PA	Physician Assistant	Family & Community Medicine	
Puthen, Jomol S., FNP	Advanced Practice Nurse	Family & Community Medicine	

<b>Medicine</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Bullock, Delia E., MD	Active	Medicine Infectious Diseases	
Cersosimo, Eugenio, MD	Provisional	Medicine Diabetes	
Cortez, Maria D., MD	Active	Medicine Cardiology	
Dismuke, Danelle D., PA	Physician Assistant	Medicine/ Hematology & Oncology	
Kaklamani, Virginia G., MD	Active	Medicine/ Hematology & Oncology	
Lichtenstein, Michael J., MD	Active	Medicine Geriatrics	
Loo, Nicole M., MD	Active	Medicine/Gastroenterology/ Transplant	
Peters, Jay I., MD	Active	Medicine Pulmonary Diseases	
Scherber, Robyn M., MD	Active	Medicine Hematology- Oncology	
Wathen, Patricia I., MD	Active	Medicine Hospital Medicine	
Weiner, Marc H., MD	Active	Medicine Infectious Diseases	
Wettstein, Richard B., RT	Clinical Associate	Medicine Pulmonary Diseases	

<b>Neurology</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Cavazos, Jose E., MD	Active	Neurology	
Fox, Peter T., MD	Associate	Neurology	
Jackson, Carlayne E., MD	Active	Neurology	

<b>Neurosurgery</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Poidevin, Darren J., CPO	Clinical Associate	Neurosurgery	

<b>Obstetrics/Gynecology</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
David, Rochelle M., MD	Active	Obstetrics/Gynecology	
Ramsey, Patrick S., MD	Active	Obstetrics/Gynecology	

<b>Ophthalmology</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Goyal, Sunali, MD	Active	Ophthalmology	
Mora, Ann-Marie R., OD	Affiliate	Ophthalmology	
Zayac, Edward J., OD	Affiliate	Ophthalmology	

<b>Oral &amp; Maxillofacial Surgery</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Landaeta Quinones, Carlos G., DDS	Provisional	Oral & Maxillofacial Surgery	

<b>Orthopaedics</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Brady, Christina I., MD	Provisional	Orthopaedics	

<b>Pathology</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
David, Marjorie P., MD	Active	Pathology	

<b>Pediatrics</b>			
<b>NAME</b>	<b>STATUS</b>	<b>DEPARTMENT/SECTION</b>	<b>COMMENTS</b>
Barton, Kimberly, MD	Provisional	Pediatrics/General Pediatrics	References Only
Brooks, Edward G., MD	Active	Pediatrics Immunology & Infectious Diseases	
Denver, Stacey D., FNP	Advance Practice Nurse	Pediatrics Pulmonology	
Flores, Meredith N., MD	Active	Pediatrics	
Gebhard, Daniel J., MD	Active	Pediatrics Critical Care	
Karam-Mell, Marianne J., PA	Physician Assistant	Pediatrics Critical Care	Addition to Privileges
Katibi, Olanik, PMHNP	Advance Practice Nurse	Pediatrics	
Kordab, Hafez K., PA	Physician Assistant	Pediatrics Critical Care	Addition to Privileges
Leal-Castanon, Sylvia, MD	Active	Pediatrics General Pediatrics	
Oludare, Yejide, PMHNP	Advance Practice Nurse	Pediatrics	
Phalen, James A., MD	Active	Pediatrics General Pediatrics	
Rienstra, Suzanne L., MD	Courtesy	Pediatrics Critical Care	
Stachniak, Kimberly A., DO	Active	Pediatrics General Pediatrics	

Wood, Daniel W., PA-C	Physician Assistant	Pediatrics Critical Care	Addition to Privileges
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Psychiatry			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Robles-Ramamurthy, Barbara F., MD	Active	Psychiatry	

Radiation Oncology			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Ha, Chul S., MD	Active	Radiation Oncology	

Surgery			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Cigarroa, Francisco G., MD	Active	Surgery Transplant	
Farber, Scott J., MD	Active	Surgery Plastic & Reconstructive Surgery	Addition/Reduction to Privileges
Kitano, Mio, MD	Active	Surgery Surgical Oncology	Addition to Privileges
Milton, Jennifer E., RN	Clinical Associate	Surgery Transplant	Voluntary Reduction of Privileges
Rubio, Cassandra, PA-C	Physician Assistant	Surgery Trauma & Emergency Surgery	
Schwacha, Martin G., PhD	Research Associate	Surgery Trauma	
Thomas, Elizabeth M., DO	Active	Surgery Transplant	

Request for Waiver – Board Certification			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

Updated DOP Form			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Cigarroa, Francisco G., MD	Active	Surgery Transplant	
Ramsey, Patrick S., MD	Active	Obstetrics/Gynecology	
Rubio, Cassandra, PA-C	Physician Assistant	Surgery Trauma & Emergency Surgery	

Request for Additional Privileges/Voluntary Reduction			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
Chavez, Crystal H., MD	Active	Family & Community Medicine	<b>Reduction:</b> Basic Core Privileges: Administration of thrombolytics; Aspiration breast cyst; Lip Surgery, extra oral-traumatic; Parental hyperlimentation. Basic Newborn Procedures: Gastric Lavage

Dinh, Andrew, DO	Active	Family & Community Medicine	<b>Addition:</b> Adult Core Privileges
Ellis, Kimberly K., MD	Active	Family & Community Medicine	<b>Addition:</b> Adult and Pediatric Core Privileges
Gerla, Andrea, MD	Active	Family & Community Medicine	<b>Addition:</b> Adult and Pediatric Core Privileges
Farber, Scott, MD	Active	Surgery/Plastic & Reconstructive Surgery	<b>UHS and ASC Medical Center for both:</b> <b>Reduction:</b> Moderate/Deep Sedation <b>Addition:</b> Laser (CO2 & YAG Aleandrite PDL lasers)
Karam-Mell, Marianne J., PA	Physician Assistant	Pediatrics Critical Care	<b>Addition:</b> Conscious Sedation
Kordab, Hafez K., PA	Physician Assistant	Pediatrics Critical Care	<b>Addition:</b> Arterial Puncture; Laceration Repair
Kitano, Mio, MD	Active	Surgery Surgical Oncology	<b>Addition:</b> Breast and Breast Cancer Care
Milton, Jennifer E., RN	Clinical Associate	Surgery Transplant	<b>Reduction:</b> Kidney and liver biopsies; Central line insertion
Wood, Daniel W., PA-C	Physician Assistant	Pediatrics Critical Care	<b>Addition:</b> Arterial Puncture; Conscious Sedation; Epistaxis Control; Insert Thoracostomy Tube; Laceration Repair

Change of Status			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

Medical Records Suspensions			
NAME	STATUS	DEPARTMENT/SECTION	FROM - TO
None			

Suspensions			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

Reinstatements			
NAME	STATUS	DEPARTMENT/SECTION	COMMENTS
None			

Ending of appointments		
NAME	DEPARTMENT/SECTION	ENDING DATE
Arribas, Alfredo R., DDS	Oral & Maxillofacial Surgery	07/01/2020 (ASC-RBG)
Agan, Todd	Medicine/Hospital Medicine	05/31/2020
Belk, Elbert, MD	Family & Community Medicine	06/17/2020
Benzing, Adam, MD	Emergency Medicine	06/30/2020
Bruck, Larissa, CRNA	Anesthesiology	07/01/2020

Cigarroa, Joaquin, IV, MD	Medicine/Hospital Medicine	06/30/2020
Clanton, David, MD	Anesthesiology	07/13/2020
Donati, Andrew, MD	Medicine/Hospital Medicine	06/30/2020
Fleischer, Raymond, MD	Medicine/Hospital Medicine	06/30/2020
Gandhi, Jeet, MD	Medicine/Nephrology	08/31/2020
Garcia, Jose, MD	Anesthesiology	06/30/2020
Ho, Ping, FNP	Family & Community Medicine	06/01/2020
Kane, Kelly M., ACACNP	Medicine/Hospital Medicine	07/15/2020
Kim, Margaret S., MD	Medicine/Hospital Medicine	06/30/2020
Luber, Murray, MD	Psychiatry	09/01/2020
Mojica, Jeffrey, MD	Anesthesiology	07/01/2020
Mueller, Sandra, MD	Anesthesiology	07/06/2020
Oliveros, Rene A., MD	Medicine/Cardiology	07/02/2020
Palladino, Michael, DPM	Orthopaedics/Podiatry	06/30/2020
Pina, Daniel, MD	Anesthesiology	07/06/2020
Parker, Robert W., MD	Family & Community Medicine	07/01/2020
Roman, Tania, MD	Obstetrics/Gynecology-MFM	06/30/2020
Sandburg, William, RA	Obstetrics/Gynecology	06/30/2020
Sanguinetti-Colon, Yirielis, MD	Pediatrics	06/11/2020
Satsangi, Nancy, MD	Anesthesiology	07/14/2020
Singh, Amninder, MD	Emergency Medicine	06/30/2020
Sohrabi, Kimia, DPM	Orthopaedics/Podiatry	06/30/2020
Trexler, Cheryl A., MD	Pediatrics	06/10/2020
Troiano, Robert, MD	Psychiatry	09/15/2019
Stricklin, Andrew, MD	Emergency Medicine	06/30/2020
Venkatachalam, Thilagavathi, MD	Medicine/Nephrology	06/30/2020
Villanueva, Melissa, FNP	Medicine/Hospital Medicine	07/15/2020
Wayman, Browning, MD	Emergency Medicine	06/30/2020
Wheeler, Karen, MD	Urology	06/30/2020
Winsett, Robert D., DO	Medicine/Hospital Medicine	06/30/2020
Zalzala, Nabaa, DO	Family & Community Medicine	07/02/2020

The above listed files have been reviewed by the members of the Credentials Committee and approved as submitted.

Prepared by:

 8/6/2020  
 \_\_\_\_\_ Date

Gay Lynn Heaney  
 Medical-Dental Staff Coordinator

 8/4/2020  
 \_\_\_\_\_ Date

Mark T. Nadeau, MD  
 Chairman, Credentials Committee

**Provider Profile**  
Abdel-Rahman, Aisha S., MD

**Personal Information**

Languages: ENGLISH

**Practice Information**

**CREDENTIALING CONTACT**

VERONICA RAMIREZ  
7703 FLOYD CURL DRIVE, MC 7870  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4068 Fax Number: (210) 567-4893

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DRIVE  
MEDICINE/GENERAL & HOSPITAL MEDICINE, MC  
7982  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-0777 Fax Number: (210) 358-0647

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
4502 MEDICAL DRIVE  
UNIVERSITY HEALTH SYSTEM  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-6000 Fax Number: (210) 358-0647

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF MEDICINE	ID: 42714
Advancement:	Division:	HOSPITAL MEDICINE	Data Bank: 06/18/2020
Last Reappointment:	Section:		Query Results: PDS
			Enrollment Complete
Next Appointment	Status:	Pending	Category: HOSPITALIST

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	CURRENT	08/21/2017		04/01/2021
Specialty 1:	Specialty 2:			
Specialty 3:	Specialty 4:			

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: 500,000. - 1,500,000. UT   Terms: Upon Termination	07/01/2020	08/31/2020			

**Undergraduate Education**

	From	To	Verified	Method	Negative
The university of Jordan, Amman, Subject: MBBS	09/01/2001	06/01/2007			

**Provider Profile**  
Abdel-Rahman, Aisha S., MD

<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Internship Jordan university hospital, Amman, <i>Subject: Internal Medicine</i>	07/01/2007	06/30/2008			
Residency Jordan university hospital, Amman, <i>Subject: Internal Medicine</i>	07/01/2008	06/30/2012			
Residency Lincoln medical center, Bronx, NY <i>Subject: Internal Medicine</i>	07/01/2014	06/30/2017			
<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT Health San Antonio, San Antonio, TX	07/01/2020	Present	06/23/2020	Memo to File	N
Avera St. Luke Hospital, Aberdeen, MD	07/01/2017	Present	06/18/2020	Memo to File	N
Al-Essra Hospital, Amman, Jordan	01/01/2013	05/31/2014			
<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX	PENDING	Present	06/18/2020	Memo to File	N
WAGNER COMMUNITY MEM HOSP, WAGNER, SD	04/08/2020	Present	06/18/2020	On Line Query	N
AVERA ST. LUKES HOSPITAL, ABERDEEN, SD	07/06/2017	Present	06/18/2020	On Line Query	N
<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: WAITING TO START RESIDENCY</i>	05/01/2014	06/30/2014			

**Provider Profile**  
Adamski, Courtney A., AGNP

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

VERONICA RAMIREZ  
77013 FLOYD CURL DRIVE, MC 7872  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4068 Fax Number: (210) 567-4123

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR., 7872  
MEDICINE / CARDIOLOGY  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4601 Fax Number: (210) 567-6960

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
4502 MEDICAL DRIVE  
UNIVERSITY HEALTH SYSTEM  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-4000 Fax Number: (210) 567-6960

**Licensure**

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX TX		

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	MEDICINE	ID: 43049
Advancement:	Division:	CARDIOLOGY	Data Bank: 06/04/2020
Last Reappointment:	Section:	CARDIOLOGY	Query Results:
Next Appointment	Status:	PENDING	Category:

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN ACADEMY OF NURSE PRACTITIONERS (ADULT GERONTOLOGY NURSE PRACTITIONER)	CURRENT	06/24/2019		06/23/2024
Specialty 1: NURSE PRACTITIONER Specialty 3:	Specialty 2: Specialty 4:			

**Professional Liability**

Professional Liability	From	To	Verified	Method	Negative
CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES CODE	08/03/2020	12/31/2050			

Limits: 100,000. - 300,000. | Terms: Upon Termination

**Undergraduate Education**

Undergraduate Education	From	To	Verified	Method	Negative
STONY BROOK UNIVERSITY STONY BROOK, NY Subject: BSN	05/29/2007	05/18/2012	06/02/2020	Degree Verify	N

**Provider Profile**  
 Adamski, Courtney A., AGNP

<b>Medical/Professional Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
STATE UNIVERSITY OF NEW YORK (SUNY) AT STONY BROOK, STONY BROOK, NY <i>Subject: MASTER OF SCIENCE - ADULT HEALTH NURSING &amp; ADULT PRIMARY CARE NURSE</i>	08/27/2012	05/20/2016	06/02/2020	Degree Verify	N

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	08/03/2020	Present	06/04/2020	Email	N
STONY BROOK UNIVERSITY HOSPITAL, EAST SETAUKET, NY	08/07/2008	Present	06/05/2020	Fax	N

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	Pending		06/02/2020	Memo to File	N

**Provider Profile**  
Argueta Tercero, Franklin A., MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

NELDA POTTER - CREDENTIALING SPECIALIST  
7703 FLOYD CURL DR, MC 7870  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4890 Fax Number: (210) 567-4123

**UH MAILING ADDRESS**

MEDICINE/GENERAL & HOSPITAL MEDICINE  
7703 FLOYD CURL DR, MC 7982  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-0777 Fax Number: (210) 358-0647

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-6000 Fax Number: (210) 358-0647

**Licensure**

Number	State	Expires	Comments/Schedule
STATE LICENSE	TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	MEDICINE	ID: 40149
Advancement:	Division:	HOSPITAL MEDICINE	Data Bank: 06/09/2020
Last Reappointment:	Section:	HOSPITAL MEDICINE	Query Results: PDS
Next Appointment	Status:	PENDING	Enrollment Complete
			Category:

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	PENDING/INTENDING TO SIT FOR THE BOARDS 08/2020			
Specialty 1: INTERNAL MEDICINE	Specialty 2:			
Specialty 3:	Specialty 4:			

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: \$500,000-\$1,500,000   Terms: Upon Termination	08/01/2020	08/31/2020			

**Medical/Professional Education**

	From	To	Verified	Method	Negative
UNIVERSIDAD NACIONAL AUTONOMA DE HONDURAS TEGUCIGALPA M.D.C., <i>Subject: DOCTOR OF MEDICINE</i>	01/01/2003	03/07/2011			

**Provider Profile**  
Argueta Tercero, Franklin A., MD

<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Residency UNIVERSIDAD NACIONAL AUTONOMA DE HONDURAS <i>Subject: INTERNAL MEDICINE</i>	01/01/2012	01/01/2015			
Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX <i>Subject: INTERNAL MEDICINE</i>	07/01/2017	06/30/2020	07/08/2020	Memo to File	N
<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	08/01/2020	Present	06/10/2020	Print	N
<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	PENDING		06/03/2020	Print	N
<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: RELOCATED TO US AND CLINICAL OBSERVERSHIPS.</i>	02/01/2015	03/30/2017	06/10/2020	Print	N
GAP <i>Subject: TRAVELED AND SPENT TIME WITH FAMILY.</i>	04/01/2017	06/30/2017			
GAP <i>Subject: TIME OFF BEFORE BEGINNING EMPLOYMENT</i>	07/01/2020	07/31/2020	07/09/2020	Print	N

**Provider Profile**  
Baskoy, Gozde, RA, MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

Patricia Martinez  
7703 Floyd Curl Dr  
San Antonio, TX 78229  
Telephone: (210) 567-1418  
NPI:  
Tax ID:

Fax Number: (210) 567-4652  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

TDI TEXAS DIABETES INSTITUTE  
701 S ZARZAMORA STREET  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-7219  
NPI:  
Tax ID:

Fax Number: (210) 358-7235  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

TDI TEXAS DIABETES INSTITUTE  
701 S ZARZAMORA STREET  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-7200  
NPI:  
Tax ID:

Fax Number: (210) 358-7235  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
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**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

MEDICINE

ID: 43053

Advancement:

Division:

DIABETES

Data Bank: 06/29/2020

Last Reappointment:

Section:

DIABETES

Query Results:

Next Appointment

Status:

Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
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NOT BOARD CERTIFIED (NOT BOARD CERTIFIED)

Specialty 1: RESEARCH ASSOCIATE  
Specialty 3:

Specialty 2:  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
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**Provider Profile**  
Baskoy, Gozde, RA, MD

CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES 11/18/2019 12/31/2050  
 CODE  
 N/A  
 Limits: 100,000 TO 300,000 | Terms:

**Undergraduate Education** **From** **To** **Verified** **Method** **Negative**

**Medical/Professional Education** **From** **To** **Verified** **Method** **Negative**

ISTANBUL UNIVERSITY , 09/15/2009 07/15/2015 07/14/2020 Print N  
 FATIH-ISTANBUL,  
 Subject: DOCTOR OF MEDICINE

**Training** **From** **To** **Verified** **Method** **Negative**

**Employment** **From** **To** **Verified** **Method** **Negative**

UT HEALTH 11/01/2019 06/29/2020 Print N  
 GSK 09/01/2012 04/30/2013 06/29/2020 Print N  
 HEALTH OF MINISTRY ORDU STATE HOSPITAL, , 07/01/2015 03/31/2017 06/29/2020 Print N  
 SANOFI GENZYME HAYDAR GURSEL, ISTANBUL, 06/01/2017 04/01/2018 06/29/2020 Print N  
 ASTRAZENECA MEDICAL SCIENCE LIASION DR ONUR UTEBAY, 04/01/2018 04/01/2019 06/29/2020 Print N  
 INSTANBUL ,  
 NOVARTIS/SANDOZ, ISTANBUL, 04/01/2019 11/01/2019 06/29/2020 Print N

**Hospital Affiliations** **From** **To** **Verified** **Method** **Negative**

UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX 11/18/2020 Present 06/29/2020 Print N  
 Subject:

**Peer References** **From** **To** **Verified** **Method** **Negative**

Mustafa Kanat, MD 06/30/2020 Eval N  
 Olcay Ay, MD 06/30/2020 Eval N  
 Oztug Onal, MD 07/01/2020 Eval N

**Other** **From** **To** **Verified** **Method** **Negative**

**Teaching** **From** **To** **Verified** **Method** **Negative**

**Associates**

## Provider Profile

Brock, Brenda M., RA

### Personal Information

Languages: ENGLISH

### Practice Information

#### CREDENTIALING CONTACT

DANIELLE HARDAWAY  
 7703 FLOYD CURL DR, MC 7810  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-7477 Fax Number: (210) 567-7466

#### Office

7703 Floyd Curl Drive  
 Mail Code 7810  
 San Antonio, TX 78229  
 Telephone: (210) 450-8765 Fax Number: (210) 567-7466

#### UH MAILING ADDRESS

7703 FLOYD CURL DR, MC 7810  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-8765 Fax Number: (210) 567-7466

#### UT PRIMARY OFFICE ADDRESS

UT HEALTH SAN ANTONIO  
 4502 MEDICAL DR  
 PEDIATRICS HEMATOLOGY/ONCOLOGY  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 743-2300 Fax Number: (210) 702-6012

Licensure	Number	State	Expires	Comments/Schedule
CPR				Not Required/No patient contact.

### Appointment

#### BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:	Department:	DEPARTMENT OF PEDIATRICS	ID: 43090
Advancement:	Division:	HEMATOLOGY & MEDICAL ONCOLOGY	Data Bank: 07/15/2020
Last Reappointment:	Section:		Query Results:
Next Appointment	Status:	Pending	Category: RESEARCH ASSOCIATE

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
NOT BOARD CERTIFIED (Research Associate)				
Specialty 1:	Specialty 2:			
Specialty 3:	Specialty 4:			

Professional Liability	From	To	Verified	Method	Negative
Office of Risk Management N/A Limits: 100,000/300,000   Terms: Upon Termination	06/01/2020	12/31/2055			

Undergraduate Education	From	To	Verified	Method	Negative
ST. PHILLIP'S COLLEGE, San Antonio, TX <i>Subject: No Degree Attendance Only</i>	08/01/1969	05/31/1971			

**Provider Profile**

Brock, Brenda M., RA

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO, San Antonio, TX	12/16/2019	Present	07/08/2020	Internet	N
Head Start Pre-School, San Antonio, TX	08/23/1978	09/01/1981			
CHRISTUS Santa Rosa Hospital, San Antonio, TX	09/23/1981	06/30/2014	07/08/2020	Internet	N
University Hospital, San Antonio, TX	07/09/2014	12/09/2019	07/13/2020	Print	N
<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
University Health System, San Antonio, TX	Pending		07/08/2020	Print	N

**Provider Profile**  
 CHU, EDWARD R., MD

**Personal Information**

Languages: ENGLISH

**Practice Information**

**CREDENTIALING CONTACT**

SHARON BURTON  
 7703 FLOYD CURL DRIVE, MC 6230  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-8403 Fax Number: (210) 567-8413

**UH MAILING ADDRESS**

Ophthalmology  
 DEPARTMENT OF OPHTHALMOLOGY  
 7703 FLOYD CURL DRIVE, MC 6230  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-8403 Fax Number: (210) 567-8413

**UH PRIMARY OFFICE ADDRESS**

Ophthalmology  
 8300 FLOYD CURL DRIVE, 6TH FLOOR 6A  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-9400 Fax Number: (210) 450-6024

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

BEXAR COUNTY HOSPITAL DISTRICT			
Initial Appointment:	Department:	OPHTHALMOLOGY	ID: 32628
Advancement:	Division:	OPHTHALMOLOGY	Data Bank: 06/09/2020
Last Reappointment:	Section:		Query Results: PDS Enrollment Complete
Next Appointment	Status:	Pending	Category:

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
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AMERICAN BOARD OF OPHTHALMOLOGY (NOT BOARD CERTIFIED)	PENDING			
Specialty 1: OPHTHALMOLOGY Specialty 3:	Specialty 2: Specialty 4:			

Professional Liability	From	To	Verified	Method	Negative
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UTHSCSA MALPRACTICE	08/24/2020	08/31/2020			
Limits: 500,000. - 1,500,000   Terms: Upon Termination					

Undergraduate Education	From	To	Verified	Method	Negative
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University of Santo Tomas, Manila, Metro Manila, Subject: Bachelor of Science in Medical Technology	06/13/1994	03/31/1998			
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Medical/Professional Education	From	To	Verified	Method	Negative
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The University of Adelaide, Adelaide, South Australia, Subject: Medicine	02/21/2000	12/19/2005			
Macquarie University, North Ryde, New South Wales, Subject: Master of Philosophy in Advanced Medicine (MPhil)	11/04/2013	04/15/2016	06/04/2020	Degree Verify	N

**Provider Profile**  
 CHU, EDWARD R., MD

<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Internship Royal Adelaide Hospital, Adelaide, South Australia, <i>Subject: Internship</i>	01/05/2006	01/09/2007			
Residency Royal Adelaide Hospital, Adelaide, South Australia, <i>Subject: General Training</i>	01/31/2007	02/02/2010			
Internship UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER - GENERAL SURGERY, SAN ANTONIO, TX  <i>Subject: Internship - General Surgery, Preliminary</i>	07/01/2014	06/30/2015			
Fellowship Doheny Eye Institute, Los Angeles, CA <i>Subject: Research Fellowship in Neuro-ophthalmology and Glaucoma</i>	08/2011	05/2014	06/11/2020	Fax	N
Residency UT HEALTH SAN ANTONIO - OPHTHALMOLOGY, SAN ANTONIO, TX <i>Subject: Residency - Ophthalmology</i>	07/01/2016	06/30/2019			
Fellowship Mayo Clinic, Rochester, MN <i>Subject: Clinical Fellowship - Glaucoma</i>	07/07/2019	07/06/2020	06/05/2020	Fax	N
<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT Health San Antonio - Ophthalmology, San Antonio, TX	08/24/2020	Present	06/04/2020	Email	N
Corporate Health Group (CHG) - Gillman Clinic, Gillman, South Australia,	12/21/2010	07/27/2011	06/19/2020	Email	N
<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	PENDING		06/04/2020	Memo to File	N
UHS SURGERY CENTER - MEDICAL CENTER SAN ANTONIO, TX	PENDING		06/04/2020	Memo to File	N
<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: COMPLETION OF RESEARCH PAPER AND STUDYING FOR USMLE</i>	02/03/2010	12/20/2010			
<i>Subject: After completing Masters (MPhil) Awaited the start of Residency in San Antonio, TX</i>	04/01/2016	06/30/2016			
<i>Subject: Time needed to obtain the appropriate visa through UT Health San Antonio to begin faculty position.</i>	07/06/2020	08/24/2020			

**Provider Profile**  
DUMITRU, DANIEL, MD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

JACQUE HAUSINGER  
7703 FLOYD CURL DRIVE, DEPARTMENT OF  
REHABILITATION MEDICINE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5350

Fax Number: (210) 567-5354

**UH MAILING ADDRESS**

UTHSCSA  
DEPARTMENT OF REHABILITATION  
MEDICINE  
7703 FLOYD CURL DRIVE, MS7798  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5350

Fax Number: (210) 567-5354

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5350

Fax Number: (210) 567-5354

**Licensure**

STATE LICENSE

**Number**

**State**

**Expires**

**Comments/Schedule**

TX

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

REHABILITATION MEDICINE

ID: 06480

Advancement:

Division:

REHABILITATION MEDICINE

Data Bank: 07/07/2020

Last Reappointment:

Section:

Query Results: PDS

Next Appointment

10/01/2020

Status:

EMERGENCY  
PRIVILEGES

Enrollment Complete  
Category: SPECIALIST

**Board Certification**

AMERICAN BOARD OF ELECTRODIAGNOSTIC  
MEDICINE (ELECTRODIAGNOSTIC MEDICINE)

Certified  
LIFETIME

**Initial Cert.**  
03/18/1989

**Last Cert.**  
Lifetime

**Expires**  
Lifetime

AMERICAN BOARD OF PHYSICAL MEDICINE & REHAB  
MEDICINE & REHAB)

(PHYSICAL

LIFETIME

06/03/1984

Lifetime

Specialty 1: REHABILITATION MEDICINE  
Specialty 3:

Specialty 2: ELECTRODIAGNOSTIC MEDICINE  
Specialty 4:

**Professional Liability**

UTHSCSA MALPRACTICE  
UTHSCSA

**From**

**To**

**Verified**

**Method**

**Negative**

07/01/2020 08/31/2020

Limits: 500,000-1,500,000 | Terms: Upon Termination

**Provider Profile**  
**DUMITRU, DANIEL, MD**

<b>Undergraduate Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
SAINT LOUIS UNIVERSITY SCHOOL OF MEDICINE ST. LOUIS, MO <i>Subject: Bachelor of Arts</i>	09/01/1972	06/30/1976			
<b>Medical/Professional Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY OF CINCINNATI COLLEGE OF MEDICINE CINCINNATI, OH <i>Subject: DOCTOR OF MEDICINE</i>	07/01/1976	06/30/1980			
RADBOUD UNIVERSITY HOSPITAL NIJMEGEN MEDICAL CENTRE THE NETHERLANDS, <i>Subject: DOCTORATE</i>	01/01/1983	04/27/1999	07/09/2020	Memo to File	N
<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Residency UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER SAN ANTONIO, TX <i>Subject: PHYSICAL MEDICINE AND REHABILITATION</i>	07/01/1980	06/30/1983			
<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	07/01/2020	PRESENT	07/07/2020	Memo to File	N
NORFOLK GENERAL HOSPITAL NORFOLK, VA	07/01/1983	12/30/1985			
HILLHAVEN REHABILITATION BOULEVARD NORFOLK, VA	07/01/1983	12/30/1985			
CHILDREN'S HOSPITAL OF THE KING;S DAUGHTERS NORFOLK, VA	07/01/1983	12/30/1985			
VETERANS ADMINISTRATION HOSPITAL HAMPTON, VA	07/01/1983	12/30/1985			
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO SAN ANTONIO, TX	12/16/1985	03/31/2020	07/07/2020	Internet	N
<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX <i>Subject: Emergency Privileges</i>	06/03/2020	Present	07/07/2020	Print	N
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	12/01/1985	03/31/2020	07/07/2020	Print	N
<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: Retired 3/31, return to work postponed due to COVID-19</i>	04/01/2020	06/30/2020	07/07/2020	Memo to File	N

**Provider Profile**  
 Ferruzzi, Giancarlo R., MD

**Personal Information**

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Languages: SPANISH

**Practice Information**

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**CREDENTIALING CONTACT**

DEPARTMENT OF PSYCHIATRY  
 DORIS NEWMAN  
 7703 FLOYD CURL DRIVE mc-7792  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-5387  
 NPI:  
 Tax ID:

Fax Number:  
 Medicare:

Medicaid:

**SECONDARY OFFICE ADDRESS**

UHS PSYCHIATRY  
 4502 MEDICAL DR  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-6440  
 NPI:  
 Tax ID:

Fax Number: (210) 949-3006  
 Medicare:

Medicaid:

**SECONDARY OFFICE ADDRESS**

CLARITY CHILD GUIDANCE  
 8535 TOM SLICK DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 491-9400  
 NPI:  
 Tax ID:

Fax Number: (210) 614-3931  
 Medicare:

Medicaid:

**UH MAILING ADDRESS**

UTHSCSA DEPARTMENT OF PSYCHIATRY  
 7703 FLOYD CURL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-6440  
 NPI:  
 Tax ID:

Fax Number: (210) 450-2104  
 Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

DEPARTMENT OF PSYCHIATRY  
 HOPE CENTER CHILDRENS SHELTER  
 2939 W WOODLAWN  
 SAN ANTONIO, TX 78228  
 Telephone: (210) 503-4500  
 NPI:  
 Tax ID:

Fax Number:  
 Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Provider Profile**  
 Ferruzzi, Giancarlo R., MD

**Appointment**

<b>BEXAR COUNTY HOSPITAL DISTRICT</b>	Department:	PSYCHIATRY	ID: 3431
Initial Appointment:	Division:		Data Bank: 07/09/2020
Advancement:	Section:		Query Results: PDS
Last Reappointment:	Status:		Enrollment Complete
Next Appointment			Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF PSYCHIATRY/CHILD PSYCHIATRY (CHILD & ADOLESCENT PSYCHIATRY)	CURRENT	10/15/1998		03/01/2021
Specialty 1: PSYCHIATRY Specialty 3:	Specialty 2: PSYCHIATRY Specialty 4:			

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE N/A Limits: 500,000 TO 1,500,000.00   Terms:	07/01/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative
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Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO , SAN ANTONIO, TX Subject: DOCTOR OF MEDICINE	01/01/1986	07/01/1990			

Training	From	To	Verified	Method	Negative
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Internship UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER , SAN ANTONIO, TX Subject: INTERNAL MEDICINE	07/01/1990	07/01/1991			
Residency UNIVERSITY OF CALIFORNIA MEDICAL CENTER SAN DIEGO , SAN DIEGO, CA Subject: PSYCHIATRY	07/01/1991	07/31/1993			
Fellowship UNIV OF CALIFORNIA SAN DIEGO SCHOOL OF MEDICINE , SAN DIEGO, CA Subject: CHILD/ADOLESCENT PSYCHIATRY	07/01/1993	07/31/1995			

Employment	From	To	Verified	Method	Negative
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UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	07/01/2020		07/08/2020	Print	N
GIANCARLO R. FERRUZZI M.D. , SAN ANTONIO, TX	10/01/1997	06/01/2020	07/09/2020	Print	N
LAUREL RIDGE TREATMENT CENTER , SAN ANTONIO, TX	02/25/2011	06/11/2020	07/08/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
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UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX Subject: Pending		Present	07/08/2020	Print	N
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**Provider Profile**  
 Ferruzzi, Giancarlo R., MD

LAUREL RIDGE HOSPITAL <i>Subject:</i>	, SAN ANTONIO, TX	02/25/2011	Present	07/08/2020	Print	N
NO PRIMARY AFFILIATION <i>Subject: No Primary Hospital Affillaiton</i>			Present			
SOUTHWEST TEXAS METHODIST HOSPITAL TX <i>Subject:</i>	, SAN ANTONIO,	10/18/2007	07/21/2011	07/08/2020	Internet	N

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Benigno Fernandez, MD			07/16/2020	WEB	Y
JUAN CAMPOS, MD			07/16/2020	WEB	Y
Martha Medrano, MD			07/16/2020	WEB	Y

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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<b>Associates</b>
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## Provider Profile

Galvan, Eva M., MD

### Personal Information

Languages:

### Practice Information

#### GME PRIMARY OFFICE ADDRESS

Radiation Oncology  
DEPARTMENT OF RADIATION ONCOLOGY  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone:

Fax Number:

#### GME PRIMARY OFFICE ADDRESS

Radiation Oncology  
DEPARTMENT OF RADIATION ONCOLOGY  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone:

Fax Number:

#### UH MAILING ADDRESS

7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone:

Fax Number:

#### UH PRIMARY OFFICE ADDRESS

UT HEALTH  
7979 WURZBACH ROAD  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-6490

Fax Number: (210) 450-5085

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

### Appointment

#### BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:  
Advancement:  
Last Reappointment:

Department:  
Division:  
Section:

RADIATION ONCOLOGY  
RADIATION ONCOLOGY

ID: 33730  
Data Bank: 06/23/2020  
Query Results: PDS Status Report

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
American Board of Radiology/Radiation Oncology (RADIATION ONCOLOGY)				07/15/2024
Specialty 1: RADIOLOGY		Specialty 2:		

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: 500,000 - 1,500,000   Terms:	07/01/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative
YALE UNIVERSITY , NEW HAVEN, CT	09/01/2007	05/30/2011			
YALE UNIVERSITY , NEW HAVEN, CT	09/01/2007	05/30/2011			

Medical/Professional Education	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO Subject: DOCTOR OF MEDICINE	08/01/2011	05/17/2015			

**Provider Profile**

Galvan, Eva M., MD

<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Internship UT HEALTH SAN ANTONIO, SAN ANTONIO, TX <i>Subject: General Surgery</i>	07/01/2015	06/30/2016			
Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX <i>Subject: Radiation Oncology</i>	07/01/2016	06/30/2020	06/18/2020	Email	N
<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	07/01/2020		06/16/2020	File	N
<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX		Present	06/16/2020	Memo to File	N

## Provider Profile

Garcia, Rogelio A., MD

### Personal Information

Languages:

### Practice Information

#### UH MAILING ADDRESS

COMMUNITY MEDICINE ASSOCIATES  
SANDY CASTILLO  
903 W MARTIN, MS 27-2  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3427

Fax Number: (210) 358-5940

#### UH PRIMARY OFFICE ADDRESS

UNIVERSITY MEDICINE ASSOCIATES  
903 W MARTIN  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3108

Fax Number: (210) 358-3067

### Licensure

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE	S1100	TX	08/31/2020	
DEA	FG8305802	TX	09/30/2021	2 2N 3 3N 4 5

### Appointment

#### BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:  
Advancement:

Department: PSYCHIATRY  
Division: UNIVERSITY MEDICAL ASSOCIATES

ID: 43066  
Data Bank: 05/19/2020

Last Reappointment:

Section:

Query Results: PDS  
Enrollment Complete  
Category: SPECIALIST

Next Appointment

Status:

### Board Certification

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF PSYCHIATRY & NEUROLOGY (PSYCHIATRY)	PENDING			
Specialty 1: PSYCHIATRY	Specialty 2:			

### Professional Liability

Professional Liability	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM SELF INSURANCE Limits: \$500,000 - \$1,500,000   Terms:	07/01/2020	08/31/2020			

### Medical/Professional Education

Medical/Professional Education	From	To	Verified	Method	Negative
TEXAS A & M HEALTH SCIENCE CENTER Subject: DOCTOR OF MEDICINE	06/01/2012	05/31/2016			

### Training

Training	From	To	Verified	Method	Negative
Residency UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER Subject: PSYCHIATRY	07/01/2016		07/01/2020	Print	N

### Employment

Employment	From	To	Verified	Method	Negative
Wolfgang Rosenfeldt, MD - Psychiatrist, Dallas, TX	06/13/2019		05/13/2020	Phone	N
COMMUNITY MEDICINE ASSOCIATES	07/01/2020		05/13/2020	Email	N
CENTRO DE MI SALUD, DALLAS, TX	05/23/2019		05/01/2020	Print	N

### Hospital Affiliations

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX		Present	05/01/2020	Print	N

**Provider Profile**  
 GRIFFIN, KELLEY L., DO

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

9903 W. MARTIN, MS 27-2  
 SAN ANTONIO, TX 78207  
 Telephone: (210) 358-3427

Fax Number: (210) 358-5940

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY MEDICINE ASSOCIATES  
 1055 ADA  
 SAN ANTONIO, TX 78223  
 Telephone: (210) 358-5515

Fax Number: (210) 358-5530

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
 Advancement:

Department: Pediatrics  
 Division:

ID: 43101  
 Data Bank: 06/03/2020

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF PEDIATRICS (PEDIATRICS)	CURRENT	10/09/2015		02/15/2021
Specialty 1: PEDIATRICS Specialty 3:	Specialty 2: Specialty 4:			

**Professional Liability**

UTHSCSA MALPRACTICE  
 Limits: | Terms: 500,000 - 1,500,000

From	To	Verified	Method	Negative
07/01/2020	08/31/2020			

**Medical/Professional Education**

UNT HEALTH SCIENCE CENTER AT FORT WORTH, FT. WORTH, TX  
 Subject: DOCTOR OF OSTEOPATHIC MEDICINE

From	To	Verified	Method	Negative
07/01/2008	05/31/2012			

**Training**

Residency CHILDREN'S MERCY HOSPITAL - GME, KANSAS  
 Subject: PEDIATRICS  
 Fellowship BAYLOR COLLEGE OF MEDICINE, SAN ANTONIO, TX  
 Subject: PEDIATRIC HOSPITAL MEDICINE

From	To	Verified	Method	Negative
07/01/2012	06/30/2015			
07/01/2015	06/30/2017	06/17/2020	Email	N

**Employment**

PEDIATRIC MEDICINE P.A.  
 COMMUNITY MEDICINE ASSOCIATES

From	To	Verified	Method	Negative
11/01/2017		06/04/2020	Print	N
07/01/2020		05/28/2020	Memo to File	N

**Hospital Affiliations**

UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX  
 METHODIST CHILDREN'S HOSPITAL OF SOUTH TEXAS  
 BAPTIST HEALTH SYSTEM - SAN ANTONIO, SAN ANTONIO,

From	To	Verified	Method	Negative
	Present	05/29/2020	Online	N
08/16/2018	Present	05/29/2020	Online	N
10/25/2018	Present	05/29/2020	On Line	N

**Other**

GAP Subject: Took take off to travel, participate in mission trips, and maternity leave

From	To	Verified	Method	Negative
07/01/2017	08/01/2018	05/28/2020	Memo to File	N

**Provider Profile**  
HOSEIN, RAYAAD C., MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR MC 7844  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-6936

Fax Number: (210) 567-6390

**UH PRIMARY OFFICE ADDRESS**

MARC  
8300 FLOYD CURL DR 4TH FLOOR 4A  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9220

Fax Number: (210) 450-6052

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:

Department: SURGERY  
Division: PLASTIC & RECONSTRUCTIVE SURGERY  
Section:

ID: 23902  
Data Bank: 07/06/2020  
Query Results: PDS  
Enrollment Complete  
Category:

Next Appointment

Status:

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
American Board of Plastic Surgery American Board of Surgery	(PLASTIC SURGERY) (GENERAL SURGERY) CURRENT	09/26/2016		12/31/2027
Specialty 1: PLASTIC SURGERY	Specialty 2: GENERAL SURGERY			

Professional Liability	From	To	Verified	Method	Negative
The University of Texas System Limits: \$500,000 - \$1,500,000   Terms:	07/01/2020	08/31/2020			

Training	From	To	Verified	Method	Negative
Residency UTHSCSA, San Antonio, TX Subject: General Surgery	07/01/2010	06/30/2016			
Residency UNIVERSITY OF UTAH, SALT LAKE CITY, UT Subject: PLASTIC & RECONSTRUCTIVE SURGERY	07/01/2016	06/30/2019			
Fellowship UNIVERSITY OF UTAH, SALT LAKE CITY, UT Subject: MICROSURGERY FELLOWSHIP	07/01/2019	06/30/2020	07/06/2020	Print	N

Employment	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO	07/01/2020		07/06/2020	Print	N
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO	07/23/2012	06/30/2013	07/07/2020	Internet	N
UNIVERSITY OF UTAH	07/01/2016	07/01/2020	07/02/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
University Health System, San Antonio, TX		Present	07/02/2020	Print	N
UNIVERSITY OF UTAH HOSPITALS AND CLINICS, SALT LAKE CITY, UT	07/01/2019	Present	07/02/2020	Internet	N

Other	From	To	Verified	Method	Negative
After graduating from medical school in 2005, I worked in Trinidad & Tobago before starting resident	07/01/2005	06/30/2010			

**Provider Profile**  
Ibrahim, Yetunde O., MD

**Personal Information**

Languages:

**Practice Information**

**CREDENTIALING CONTACT**

RACHEL MEDINA  
7703 FLOYD CURL DRIVE, MC 7836  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4960 Fax Number: (210) 567-3406

**Office**

8300 Floyd Curl Drive, 5th Floor  
San Antonio, TX 78229  
Telephone: (210) 450-9500 Fax Number: (210) 450-6027

**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE, MC 7836  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4924 Fax Number: (210) 567-3093

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM ROBERT B.  
GREEN CAMPUS  
903 W. MARTIN  
SAN ANTONIO, TX 782017  
Telephone: (210) 358-3582 Fax Number: (210) 358-3252

**UH SECONDARY ADDRESS**

UT HEALTH MARC OB/GYN  
8300 FLOYD CURL DRIVE, 5TH FLOOR  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9500 Fax Number: (210) 450-6027

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

BEXAR COUNTY HOSPITAL DISTRICT			
Initial Appointment:	Department:	DEPARTMENT OF OBSTETRICS/GYNECOLOGY	ID: 43122
Advancement:	Division:	OBSTETRICS/GYNECOLOGY	Data Bank: 07/14/2020
Last Reappointment:	Section:		Query Results: PDS Status Report
Next Appointment	Status:	PENDING	Category: SPECIALIST

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF OBSTETRICS & GYNECOLOGY (OBSTETRICS & GYNECOLOGY)	CURRENT	12/11/2017		12/31/2020
Specialty 1: OBSTETRICS & GYNECOLOGY	Specialty 2:			
Specialty 3:	Specialty 4:			

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE blanket Limits: \$500,000.00/\$1,500,000.00   Terms: UPON TERMINATION	09/08/2020	08/31/2021			

**Provider Profile**  
Ibrahim, Yetunde O., MD

<b>Medical/Professional Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
DUKE UNIVERSITY, SCHOOL OF MEDICINE, DURHAM, NC <i>SUBJECT: DOCTOR OF MEDICINE</i>	06/01/2007	05/15/2011			
UNIVERSITY OF UTAH SALT LAKE CITY, UT <i>Subject: MASTER OF SCIENCE</i>	07/01/2017	05/02/2019	07/07/2020	National Student Clearinghouse	N
<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
RESIDENCY BETH ISRAEL DEACONESS MEDICAL CENTER, HARVARD MEDICAL SCHOOL, BOSTON, MA <i>SUBJECT: OBSTETRICS &amp; GYNECOLOGY</i>	06/20/2011	06/19/2015			
FELLOWSHIP UNIVERSITY OF UTAH, SALT LAKE CITY, UT <i>SUBJECT: REPRODUCTIVE ENDOCRINOLOGY AND INFERTILITY</i>	07/01/2016	06/30/2019			
<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO SAN ANTONIO, TX	09/08/2020	PRESENT	07/07/2020	MEMO TO FILE	N
SPEARE MEMORIAL HOSPITAL PLYMOUTH, NH	11/13/2015	12/07/2015	07/09/2020	EMAIL	N
BOWDOIN STREET COMMUNITY HEALTH CENTER, BOSTON, MA	09/15/2015	01/31/2016	07/09/2020	PRINT	N
HENRY HEYWOOD MEMORIAL HOSPITAL GARDNER, MA	12/23/2015	04/05/2016	07/09/2020	PRINT	N
HARVARD UNIVERSITY CAMBRIDGE, MA	07/08/2015	07/07/2016	07/07/2020	ONLINE	N
INTERMOUNTAIN MEDICAL CENTER SALT LAKE CITY, UT	06/30/2017	06/30/2019	07/07/2020	ON LINE	N
UNIVERSITY OF UTAH SALT LAKE CITY, UT	07/01/2016	05/01/2019	07/08/2020	PRINT	N
CCRM/CONCEPTIVE CARE, PLLC, LONE TREE, CO	09/01/2019	05/01/2020	07/07/2020	ON LINE	N
<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UHS SURGERY CENTER - RBG CAMPUS SAN ANTONIO, TX	PENDING		07/21/2020	Print	N
UHS SURGERY CENTER - MEDICAL CENTER SAN ANTONIO, TX	PENDING		07/21/2020	Print	N
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	PENDING		07/07/2020	Print	N
TEXAS HEALTH PRESBYTERIAN HOSPITAL PLANO, PLANO, TX	09/30/2019	Present	07/07/2020	Online	N
TEXAS HEALTH PRESBYTERIAN HOSPITAL DALLAS, DALLAS, TX	10/01/2019	Present	07/07/2020	On Line	N
SPEARE MEMORIAL HOSPITAL PLYMOUTH, NH	11/13/2015	01/20/2016	07/07/2020	On Line	N
BETH ISRAEL DEACONESS MEDICAL CENTER BOSTON, MA	10/27/2015	05/31/2016	07/07/2020	Print	N
HEYWOOD HOSPITAL, GARDNER, MA	01/28/2016	07/01/2016	07/08/2020	Print	N

**Provider Profile**  
Ibrahim, Yetunde O., MD

UNIVERSITY OF UT HOSPITAL & CLINICS-SALT LAKE SALT LAKE CITY, UT	07/01/2016	06/30/2019	07/07/2020	Print	N
INTERMOUNTAIN MEDICAL CENTER MURRAY, UT	07/28/2016	02/03/2020	07/14/2020	Print	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
BETH ISRAEL DEACONESS MEDICAL CENTER BOSTON, MA	06/20/2011	06/19/2015	07/07/2020	Online	N
GAP <i>SUBJECT: RELOCATED TO DALLAS</i>	07/01/2019	09/01/2019	07/08/2020	Memo to File	N
GAP <i>SUBJECT: LEFT CCRM DFW, ACCEPTED OPPORTUNITY TO WORK AT UT HEALTH.</i>	05/01/2020	09/08/2020	07/08/2020	Print	N

**Provider Profile**  
 ISLAM, TASNIM, DO

**Personal Information**

Languages: SPANISH

**Practice Information**

**CREDENTIALING CONTACT**

Veronica Ramirez  
 7703 Floyd Curl Drive  
 San Antonio, TX 78229  
 Telephone: (210) 567-4068 Fax Number: (210) 567-4652

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DRIVE  
 Medicine / General & Hospital Medicine, MC  
 7982  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-0777 Fax Number: (210) 358-0647

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DRIVE  
 Medicine/General & Hospital Medicine, MC 7982  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-0777 Fax Number: (210) 358-0647

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

BEXAR COUNTY HOSPITAL DISTRICT			
Initial Appointment:	Department:	DEPARTMENT OF MEDICINE	ID: 41534
Advancement:	Division:	HOSPITAL MEDICINE	Data Bank: 07/13/2020
Last Reappointment:	Section:		Query Results: PDS
Next Appointment	Status:	EMERGENCY PRIVILEGES	Enrollment Complete
11/07/2020			Category: SPECIALIST

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	PENDING/INTENDING TO SIT FOR THE BOARDS 08/2020			
Specialty 1: INTERNAL MEDICINE	Specialty 2:			
Specialty 3:	Specialty 4:			

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE	08/01/2020	08/31/2020			

Limits: 500,000. - 1,500,000. | Terms: Upon Termination

**Provider Profile**  
 ISLAM, TASNIM, DO

<b>Medical/Professional Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY OF NORTH TEXAS HEALTH AND SCIENCE CENTER AT FORT WORTH FORT WORTH, TX <i>Subject: Doctor of Osteopathic Medicine</i>	07/08/2013	05/20/2017	07/14/2020	Degree Verify	N
<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Internship BAY AREA / CORPUS CHRISTI MEDICAL CENTER CORPUS CHRISTI, TX <i>Subject: Intern &amp; Residency - Internal Medicine</i>	07/01/2017	06/30/2018	07/20/2020	On Line Query	N
Residency UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO , SAN ANTONIO, TX <i>Subject: Internal Medicine</i>	07/01/2018	06/30/2020	07/14/2020	Email	N
<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SCIENCE CENTER SAN ANTONIO, TX	08/01/2020	Present	07/16/2020	Email	N
<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
METHODIST METROPOLITAN HOSPITAL, San Antonio, TX <i>Subject:</i>	PENDING		07/13/2020	Memo to File	N
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX <i>Subject: EMERGENCY PRIVILEGES:</i>	07/10/2020	Present	07/13/2020	Memo to File	N
<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: Relocating to start Internship in Corpus Christi, TX</i>	05/31/2017	06/30/2017			
GAP <i>Subject: Studying for ABIM boards and waiting to be credentialed</i>	07/01/2020	07/31/2020			

## Provider Profile

Iya, Dan, MD

### Personal Information

Languages:

### Practice Information

#### CREDENTIALING CONTACT

SOFIA REYNA  
8431 FREDERICKSBURG ROAD  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-0890 Fax Number: (210) 450-0571

#### UH MAILING ADDRESS

8431 FREDERICKSBURG ROAD  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-0890 Fax Number: (210) 450-0571

#### UH PRIMARY OFFICE ADDRESS

UT HEALTH SAN ANTONIO  
10350 BANDERA ROAD  
SAN ANTONIO, TX 78250  
Telephone: (210) 450-6530 Fax Number: (210) 450-9901

#### UH PRIMARY OFFICE ADDRESS

UT HEALTH PHYSICIANS  
VERDE HILLS - PRIMARY CARE  
10350 BANDERA ROAD  
SAN ANTONIO, TX 78250  
Telephone: (210) 450-6530 Fax Number: (210) 450-2140

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

### Appointment

#### BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment: Department: FAMILY & COMMUNITY MEDICINE ID: 42608  
 Advancement: Division: FAMILY MEDICINE Data Bank: 04/23/2020  
 Last Reappointment: Section: Query Results: PDS Status Report  
 Next Appointment Status: PENDING Category:

### Board Certification

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF FAMILY MEDICINE (FAMILY MEDICINE)	Pending/Intending to sit for the Boards 07/2020			
Specialty 1: FAMILY MEDICINE Specialty 3:	Specialty 2: Specialty 4:			

### Professional Liability

Professional Liability	From	To	Verified	Method	Negative
University of Texas System Professional Medical Liability Benefit Plan N/A Limits: 500,000 - 1,500,000   Terms: Upon Termination	09/03/2020	08/31/2021			

### Medical/Professional Education

Medical/Professional Education	From	To	Verified	Method	Negative
FIU Herbert Wertheim College of Medicine, Miami, FL Subject: DOCTOR OF MEDICINE	08/01/2012	04/20/2017			

### Provider Profile

Iya, Dan, MD

<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Residency UNIVERSITY OF TEXAS AT AUSTIN DELL MEDICAL SCHOOL AUSTIN, TX <i>Subject: Family Medicine</i>	07/01/2017	06/28/2020	04/23/2020	Memo to File	N
<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO SAN ANTONIO, TX	09/08/2020	PRESENT	04/16/2020	Memo to File	N
<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	PENDING		04/23/2020	Memo to File	N
<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: WAITING TO START RESIDENCY.</i>	05/01/2017	05/31/2017	07/09/2020	Memo to File	N
GAP <i>Subject: SITTING ON BOARDS, WAITING TO START AT UT HEALTH</i>	07/01/2020	09/07/2020	07/09/2020	Print	N

**Provider Profile**  
Johns, Ashleigh C., ACAGNP

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

PEARL CANALES  
7703 FLOYD CURL DR, MC7843  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-5291 Fax Number: (210) 567-6066

**UH MAILING ADDRESS**

7806 PARAISO CREST  
BOERNE, TX 78015  
Telephone: Fax Number:

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
4502 MEDICAL DR  
UNIVERSITY HEALTH SYSTEM  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-1300 Fax Number:

**Licensure**

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	NEUROSURGERY	ID: 43064
Advancement:	Division:	NEUROSURGERY	Data Bank: 06/15/2020
Last Reappointment:	Section:		Query Results: PDS Enrollment Complete
Next Appointment	Status:	PENDING	Category:

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN NURSES CREDENTIALING CENTER (ACUTE CARE ADULT/GERONTOLOGICAL NURSE PRACTITIONER)	CURRENT	02/11/2020	02/10/2025	02/10/2025

Specialty 1: NURSE PRACTITIONER  
Specialty 3:

Specialty 2:  
Specialty 4:

**Professional Liability**

	From	To	Verified	Method	Negative
Chapter 104 of The Texas Civil Practice and Remedies Code	07/01/2020	08/31/2050			

Limits: \$100,000-\$300,00 | Terms: Upon Termination

**Undergraduate Education**

	From	To	Verified	Method	Negative
LOUISIANA STATE UNIVERSITY-BATON ROUGE BATON ROUGE, LA <i>Subject: Microbiology</i>	08/01/2007	05/20/2011			
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER SAN ANTONIO, TX <i>Subject: Bachelor Of Science In Nursing</i>	05/01/2014	08/22/2015	06/08/2020	Internet	N

**Provider Profile**  
 Johns, Ashleigh C., ACAGNP

<b>Medical/Professional Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
University of Texas Medical Branch at Galveston, Galveston, TX <i>Subject: Master Of Science In Nursing</i>	08/01/2017	12/20/2019	06/08/2020	Internet	N

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO SAN ANTONIO, TX	07/01/2020	Present	06/09/2020	Email	N
University Hospital System, San Antonio, TX	09/30/2015	Present	06/11/2020	Print	N
BAPTIST HEALTH SYSTEM SAN ANTONIO, TX	01/30/2017	Present	06/10/2020	Internet	N

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	Pending		06/05/2020	Print	N

**Provider Profile**  
Landrum, Matthew R., MD

**Personal Information**

---

Languages: ENGLISH

**Practice Information**

---

**CREDENTIALING CONTACT**

BERNICE RAMOS  
7703 FLOYD CURL DRIVE MC 7774  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-1015  
NPI:  
Tax ID:

Fax Number: (210) 567-6298  
Medicare:

Medicaid:

**SECONDARY OFFICE ADDRESS**

UHS/RBG - Pediatric Orthopaedics  
903 W. Martin Street, 6th Floor  
San Antonio, TX 78207  
Telephone: (210) 358-5437  
NPI:  
Tax ID: 74-1586031

Fax Number: (210) 358-5483  
Medicare:

Medicaid:

**IH MAILING ADDRESS**

UT Health San Antonio - Dept. of Orthopaedics  
7703 Floyd Curl Drive, MSC-7774  
San Antonio, TX 78229  
Telephone: (210) 567-5125  
NPI:  
Tax ID:

Fax Number: (210) 567-5167  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

MARC - Orthopaedics & Podiatry  
8300 Floyd Curl Drive, 3rd Floor (3C)  
San Antonio, TX 78229  
Telephone: (210) 450-9300  
NPI:  
Tax ID: 74-1586031

Fax Number: (210) 450-6023  
Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

---

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
ORTHOPAEDICS  
GENERAL  
GENERAL

ID: 43047

Advancement:

Division:

Last Reappointment:

Section:

Data Bank: 06/18/2020  
Query Results: PDS Status  
Report

Next Appointment

Status:

Category:

**Provider Profile**  
Landrum, Matthew R., MD

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
<b>Board Certification</b>					
	AMERICAN BOARD OF ORTHOPAEDIC SURGERY (ORTHOPAEDIC SURGERY)			Eligible	
	Specialty 1: ORTHOPAEDIC SURGERY Specialty 3:		Specialty 2: Specialty 4:		
<b>Professional Liability</b>					
	The University of Texas System Professional Medical Liability Benefit Plan n/a Limits: \$500K/\$1.5M   Terms:	From	To	Verified	Method Negative
		09/01/2020	08/31/2020		
<b>Undergraduate Education</b>					
		From	To	Verified	Method Negative
<b>Medical/Professional Education</b>					
	Louisiana State University Health Sciences Center - New Orleans, New Orleans, LA <i>Subject: DOCTOR OF MEDICINE</i>	From	To	Verified	Method Negative
		07/01/2010	05/15/2014		
<b>Training</b>					
	Fellowship Children's Hospital of Philadelphia, Philadelphia, PA <i>Subject: PEDIATRIC ORTHOPAEDIC SURGERY</i>	From	To	Verified	Method Negative
	Residency The University of Texas Southwestern Medical Center, Dallas, TX <i>Subject: ORTHOPAEDIC SURGERY</i>	08/01/2019		06/15/2020	Print N
		07/01/2014	06/30/2019		
<b>Employment</b>					
	UT Health San Antonio - Dept. of Orthopaedics, San Antonio, TX	From	To	Verified	Method Negative
		07/01/2020		06/11/2020	Print N
<b>Hospital Affiliations</b>					
	University Health System-Surgery Center - Medical Center, San Antonio, TX <i>Subject: PENDING</i>	From	To	Verified	Method Negative
			Present	06/11/2020	Print N
	University Health System-Surgery Center - RBG Campus, San Antonio, TX <i>Subject: PENDING</i>		Present	06/11/2020	Print N
	University Health System, San Antonio, TX <i>Subject: PENDING</i>		Present	06/11/2020	Print N
	CHILDREN'S MEDICAL CENTER OF DALLAS, DALLAS, TX <i>Subject: RESIDENT</i>	07/01/2014	06/30/2019	06/11/2020	Print N
	TEXAS SCOTISH RITE HOSPITAL, DALLAS, TX <i>Subject:</i>	09/08/2017	07/01/2019	06/11/2020	Print N
<b>Peer References</b>					
	Drew Sanders, MD	From	To	Verified	Method Negative
	Jack Flynn, MD			06/10/2020	Eval N
	Woody Sankar, MD			06/15/2020	Eval N
				06/10/2020	Eval N

**Provider Profile**  
Landrum, Matthew R., MD

<b>Other</b>		<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP	<i>Subject: WAITING ON RESIDENCY TO BEGIN</i>	05/16/2014	06/30/2014	06/11/2020	Print	N
GAP	<i>Subject: WAITING ON FELLOWHSIP TO BEGIN</i>	07/01/2019	07/31/2019	06/11/2020	Print	N

**Provider Profile**

Liang, Sitai, PHD

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

CARMEN MONCADO  
 7703 FLOYD CURL DR  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 579-5942  
 NPI:  
 Tax ID:

Fax Number: (210) 567-6868  
 Medicare:

Medicaid:

**UH MAILING ADDRESS**

Urology  
 DEPARTMENT OF UROLOGY  
 7703 FLOYD CURL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-5676  
 NPI:  
 Tax ID:

Fax Number: (210) 567-6868  
 Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

MEDICAL ARTS & RESEARCH CENTER - MARC  
 MARC UROLOGY  
 8300 FLOYD CURL DRIVE, 4th FLOOR  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-9600  
 NPI:  
 Tax ID:

Fax Number: (210) 450-9656  
 Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
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**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
 UROLOGY  
 UROLOGY

ID: 43059

Advancement:

Division:

Last Reappointment:

Section:

Next Appointment

Status:

Data Bank: 06/17/2020

Query Results:

Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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**Board Certification**

NOT BOARD CERTIFIED

(NOT BOARD CERTIFIED)

**Certified**

**Initial Cert.**

**Last Cert.**

**Expires**

Specialty 1: RESEARCH ASSOCIATE  
 Specialty 3:

Specialty 2:  
 Specialty 4:

## Provider Profile

Liang, Sitai, PHD

Professional Liability	From	To	Verified	Method	Negative
CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES CODE N/A Limits: 100,000 TO 300,000   Terms:	01/15/2020	12/31/2050			

Undergraduate Education	From	To	Verified	Method	Negative

Medical/Professional Education	From	To	Verified	Method	Negative
Shandong Medical University, , <i>Subject: DOCTOR OF MEDICINE</i>	08/01/1981	06/30/1987			
Wakayama Medical University, , <i>Subject: DOCTORATE</i>	07/01/1999	03/31/2004			

Training	From	To	Verified	Method	Negative
Residency Shandong Medical University, , <i>Subject: PATHOLOGY</i>	07/01/1987	06/30/1991			

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO , San Antonio, TX	11/01/2004		06/18/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM <i>Subject: PENDING</i> , SAN ANTONIO, TX		Present	06/17/2020	Print	N

Peer References	From	To	Verified	Method	Negative
DEAN BACICH, PHD			07/01/2020	Eval	Y
Donna Lehman, PHD			06/22/2020	Eval	N
Peter Hornsby, PHD					
Yong-Hee Chun, PHD			06/17/2020	Eval	Y

Other	From	To	Verified	Method	Negative

Teaching	From	To	Verified	Method	Negative

Associates

**Provider Profile**  
 Lovera, Shelby D., ACAGNP

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

CRYSTAL JEFFERS  
 7703 FLOYD CURL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-1418  
 NPI:  
 Tax ID:

Fax Number: (210) 567-4652  
 Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DRIVE, MC 7885  
 MEDICINE / PULMONARY DISEASES  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-5792  
 NPI:  
 Tax ID:

Fax Number: (210) 949-3006  
 Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
 4502 MEDICAL DRIVE  
 UNIVERSITY HEALTH SYSTEM  
 SAN ANTONIO, TX 78229  
 Telephone: (817) 676-3552  
 NPI:  
 Tax ID:

Fax Number:  
 Medicare:

Medicaid:

**Licensure**

Number	State	Expires	Comments/Schedule
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STATE LICENSE STATE	TX		
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**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF MEDICINE	ID: 43129
Advancement:	Division:	PULMONARY DISEASES	Data Bank: 07/09/2020
Last Reappointment:	Section:	CRITICAL CARE	Query Results: PDS Status Report
Next Appointment	Status:		Category:

**Due**

Facility	Due Date	Payment Date	Amount Due	Payment Method
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## Provider Profile

Lovera, Shelby D., ACAGNP

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN ASSOCIATION OF CRITICAL-CARE NURSES ( ) AMERICAN NURSES CREDENTIALING CENTER (ADULT GERONTOLOGY NURSE PRACTITIONER)	Y (Archlved) CURRENT	08/01/2016 01/17/2020	08/01/2019	07/31/2022 01/16/2025

Specialty 1: NURSE PRACTITIONER  
Specialty 3:

Specialty 2: NURSE PRACTITIONER  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES CODE Blanket Limits: 100,000. - \$300,000.00   Terms:	07/13/2020	12/31/2050			

Undergraduate Education	From	To	Verified	Method	Negative
TEXAS A & M UNIVERSITY HEALTH SCIENCES CENTER , COLLEGE STATION, TX <i>Subject: BS - HEALTH</i>	08/01/2008	05/12/2012	07/02/2020	Degree Verify	N
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER , SAN ANTONIO, TX <i>Subject: BSN</i>	05/13/2013	08/23/2014	07/02/2020	Degree Verify	N

Medical/Professional Education	From	To	Verified	Method	Negative
University of Texas Medical Branch, Galveston, TX <i>Subject: MSN</i>	08/01/2017	12/20/2019	07/02/2020	Degree Verify	N

Training	From	To	Verified	Method	Negative
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Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO , San Antonio, TX	07/13/2020		07/09/2020	Email	N
UNIVERSITY HEALTH SYSTEM , San Antonio, TX	09/01/2014				
Provenlr Healthcare, San Antonio, TX	04/10/2016	05/26/2017	07/09/2020	Email	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX <i>Subject:</i>		Present	07/02/2020	Memo to File	N

**Provider Profile**  
Novak, Thomas E., MD

**Personal Information**

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Languages:

**Practice Information**

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**UH MAILING ADDRESS**

7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78261  
Telephone: (210) 567-5676

Fax Number: (210) 567-6868

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
8300 FLOYD CURL DRIVE, 4B  
MARC-UROLOGY SPECIALIST  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-9600

Fax Number: (210) 450-9657

**UH SECONDARY ADDRESS**

UT HEALTH SAN ANTONIO  
903 W MARTIN, 6TH FLOOR  
RBG PEDIATRIC CLINIC  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-5437

Fax Number: (210) 358-5459

**UH SECONDARY ADDRESS**

UT HEALTH SAN ANTONIO  
25723 OLD FREDERICKSBURG RD  
UT HEALTH HILL COUNTRY  
SAN ANTONIO, TX 78015  
Telephone: (210) 450-9600

Fax Number: (210) 450-9657

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

---

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:

Department: UROLOGY  
Division:

ID: 43114  
Data Bank: 06/26/2020

**Board Certification**

**Certified Initial Cert. Last Cert. Expires**

American Board of Urology	(UROLOGY)	CURRENT	02/28/2011	02/28/2022
American Board of Urology	(PEDIATRIC UROLOGY)	CURRENT	06/30/2012	02/28/2022

Specialty 1: UROLOGY  
Specialty 3:

Specialty 2: UROLOGY  
Specialty 4:

**Professional Liability**

**From To Verified Method Negative**

Federal Tort Claims Act	07/15/2009	03/16/2020			
MCHO-CP-A					
Limits:   Terms:					

**Medical/Professional Education**

**From To Verified Method Negative**

TULANE UNIVERSITY SCHOOL OF MEDICINE	08/01/1996	05/31/2000			
Subject: DOCTOR OF MEDICINE					

**Training**

**From To Verified Method Negative**

Internship Walter Reed National Military Medical Center, Bethesda, MD	07/01/2000	06/30/2001	06/26/2020	Print	N
Subject: SURGERY					
Residency Walter Reed national Military Medical Center, Bethesda, MD	07/01/2001	06/30/2006	06/26/2020	Print	N
Subject: UROLOGY					
Fellowship John Hopkins Children's Center, Baltimore, MD	07/01/2007	06/30/2009	06/22/2020	Print	N
Subject: UROLOGY, PEDIATRIC UROLOGY					

**Provider Profile**  
 Novak, Thomas E., MD

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
BHS Physicians Network, Inc, San Antonio, TX	03/16/2020		06/17/2020	Internet	N
UT HEALTH SAN ANTONIO, San Antonio, TX	07/01/2020		06/17/2020	Email	N
<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX		Present	06/12/2020	Print	N
SAN ANTONIO MILITARY MEDICAL CENTER, FORT SAM HOUSTON, TX	07/30/2009	03/11/2020	06/16/2020	Print	N
<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: ACADEMIC/TRAINING LEAVE</i>	07/01/2007	07/30/2009	05/16/2020	Print	N

**Provider Profile**  
PARMAR, SNEHA A., MD

**Personal Information**

---

Languages:

**Practice Information**

---

**CREDENTIALING CONTACT**

COMMUNITY MEDICINE ASSOCIATES  
SYLVIA VILLARREAL  
903 W, MARTIN, 2nd FLOOR, MS 27-2  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3324  
NPI:  
Tax ID:

Fax Number: (210) 358-5940  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

903 W MARTIN 2 FLOOR MS-27-2  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3427  
NPI:  
Tax ID:

Fax Number: (210) 358-5940  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

COMMUNITY MEDICINE ASSOCIATES  
1055 ADA  
SAN ANTONIO, TX 78223  
Telephone: (210) 358-5515  
NPI:  
Tax ID:

Fax Number: (210) 358-5530  
Medicare:

Medicaid:

<b>Licensure</b>	<b>Number</b>	<b>State</b>	<b>Expires</b>	<b>Comments/Schedule</b>
STATE LICENSE		TX		

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	MEDICINE	ID: 43131
Advancement:	Division:	CARDIOLOGY	Data Bank: 06/23/2020
Last Reappointment:	Section:	CARDIOLOGY	Query Results: PDS Status Report
Next Appointment	Status:		Category:

**Provider Profile**  
 PARMAR, SNEHA A., MD

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	CURRENT	08/13/2012		12/31/2022
AMERICAN BOARD OF INTERNAL MEDICINE/CARDIOVASCULAR (CARDIOVASCULAR DISEASE)	CURRENT	09/27/2016		04/01/2021
COUNCIL FOR CERT. IN RADIOVASCULAR IMAGING (NUCLEAR RADIOLOGY)	CURRENT	01/01/2015		03/01/2025
NATIONAL BOARD OF ECHOCARDIOGRAPHY (ECHOCARDIOGRAPHY)	CURRENT	07/22/2019		12/31/2029

Specialty 1: INTERNAL MEDICINE  
 Specialty 3: NUCLEAR MEDICINE

Specialty 2: CARDIOVASCULAR DISEASE  
 Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE N/A Limits: 500,000 TO 1,500,000.00   Terms:	07/01/2020	08/31/2020			

Undergraduate Education	From	To	Verified	Method	Negative
<b>Medical/Professional Education</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
SAURASHTRA UNIVERSITY, RAJKOT, Subject: DOCTOR OF MEDICINE	09/01/2001	03/31/2007			
ROSALIND FRANKLIN UNIVERSITY OF MEDICINE & SCIENCE , NORTH CHICAGO, IL Subject: INTERNAL MEDICINE	07/01/2009	06/30/2012			

Training	From	To	Verified	Method	Negative
Fellowship ROSALIND FRANKLIN UNIVERSITY OF MEDICINE & SCIENCE , NORTH CHICAGO, IL Subject: RADIOVASCULAR MEDICINE	07/01/2014	06/30/2015	07/02/2020	VLETF	N

Employment	From	To	Verified	Method	Negative
BAPTIST HEALTHY SYSTEM PHYSICIANS NETWORK, SCHERTZ, TX	01/01/2020		06/16/2020	Internet	N
COMMUNITY MEDICAL ASSOCIATES , SAN ANTONIO, TX	07/01/2020		06/16/2020	Print	N
ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE , NORTH CHICAGO, IL	07/01/2012		06/24/2020	Print	N
MOUNT SINAI HOSPITAL , CHICAGO, IL	07/01/2015	07/31/2018	06/16/2020	Internet	N
SPECIALITY PHYSICIANS ILLINOIS, OLYMPIA FIELDS, IL	09/01/2018	11/15/2019	06/16/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM , SAN ANTONIO, TX Subject: PENDING		Present	06/16/2020	Print	N
MOUNT SINAI HOSPITAL MEDICAL CENTER OF CHICAGO , CHICAGO, IL Subject:	07/01/2015	06/21/2018	06/16/2020	Print	N
ST. JAMES HOSPITAL, OLYMPIA FIELDS, IL Subject:	09/19/2018	11/20/2019	06/16/2020	Print	N

Peer References	From	To	Verified	Method	Negative
ARMISTEAD WELLFORD, MD DEVANGI SREEKANTH, MD			06/18/2020	Print	N

**Provider Profile**  
PARMAR, SNEHA A., MD

HASAN KIESO  
MARK COLLIGAN, MD  
SANDEEP KHOSLA, MD

07/02/2020      Print      N  
06/23/2020      Eval      N  
07/23/2020      Mail      N  
Merge

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: TOOK TIME OFF BETWEEN JOBS SWITCHING FROM MT SINAI HOSPITAL TO SPECIALITY PHYSICIANS OF ILL HAVING A</i>	08/01/2018	09/30/2018	06/16/2020	Print	N

**Provider Profile**

Rasco, Sarah S., MD

**Personal Information**

Languages: ENGLISH

**Practice Information**

**CREDENTIALING CONTACT**

DORIS NEWMAN, OFFICE MANAGER  
 7703 FLOYD CURL DRIVE, DEPT OF PSYCHIATRY  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-5387  
 NPI:  
 Tax ID:

Fax Number:  
 Medicare:

Medicaid:

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-6440  
 NPI:  
 Tax ID:

Fax Number: (210) 450-2104  
 Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

PHYSICIANS PRACTICE OF UT HEALTH /  
 DEPARTMENT OF PSYCHIATRY  
 7526 LOUIS PASTEUR DR. # 316  
 UPL - TRANSITIONAL CARE CLINIC  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-6440  
 NPI:  
 Tax ID:

Fax Number: (210) 450-2104  
 Medicare:

Medicaid:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	PSYCHIATRY	ID: 25068
Advancement:	Division:	PSYCHIATRY	Data Bank: 06/12/2020
Last Reappointment:	Section:		Query Results: PDS
Next Appointment	Status:		Enrollment Complete
			Category:

Dues	Facility	Due Date	Payment Date	Amount Due	Payment Method
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Board Certification	Certified	Initial Cert.	Last Cert.	Expires
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**Provider Profile**  
 Rasco, Sarah S., MD

American Board of Psychiatry & Neurology (PSYCHIATRY) CURRENT 01/16/2009 03/01/2021  
 Specialty 1: PSYCHIATRY Specialty 2:  
 Specialty 3: Specialty 4:

**Professional Liability** **From To Verified Method Negative**

UTHSCSA MALPRACTICE 08/01/2020 08/31/2020

Limits: 500,000. - 1,500,000 | Terms:

**Undergraduate Education** **From To Verified Method Negative**

RUTGERS UNIVERSITY , NEW 01/01/2020 06/22/2020 Email N  
 BRUNSWICK, NJ  
 Subject: WOMEN'S GLOBAL HEALTH LEADERSHIP  
 CERTIFICATE

**Medical/Professional Education** **From To Verified Method Negative**

UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO 07/01/1999 05/31/2003  
 , SAN ANTONIO, TX  
 Subject:

**Training** **From To Verified Method Negative**

Internship EMORY UNIVERSITY HOSPITAL - GME , 07/01/2003 06/30/2007  
 ATLANTA, GA  
 Subject: PSYCHIATRY  
 Fellowship UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CTR GME 07/01/2007 12/31/2007 06/23/2020 Email N  
 DALLAS, TX  
 Subject:

**Employment** **From To Verified Method Negative**

Humana Military Healthcare Services 09/26/2016 06/12/2020 On Line Query N  
 , San Antonio, TX  
 UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER 08/01/2020 06/12/2020 Email N  
 , SAN ANTONIO, TX  
 CENTROMED MEDICAL CENTER CLINIC 09/01/2012 06/16/2020 Fax N  
 , SAN ANTONIO, TX  
 PARKLAND HEALTH AND HOSPITAL SYSTEM 01/01/2008 03/31/2008  
 , DALLAS, TX  
 TEXAS DEPARTMENT OF HEALTH AND HUMAN SERVICES 07/05/2007 09/25/2008 06/22/2020 Fax N  
 , AUSTIN, TX  
 METROCARE SERVICES 01/01/2008 06/30/2010 06/12/2020 Memo to File N  
 , DALLAS, TX  
 THE CENTER FOR HEALTH CARE SERVICES 07/01/2010 11/01/2012 06/12/2020 Fax N  
 , SAN ANTONIO, TX  
 CONCENTRA 02/01/2014 10/31/2014 06/22/2020 On Line Query N  
 , SAN ANTONIO, TX  
 CID MANAGEMENT, WAYNE, PA 05/31/2013 03/09/2015 06/23/2020 Fax N  
 INTENSIVE INTEGRATED SERVICES, , 07/13/2010 09/22/2016 06/19/2020 Fax N  
 THE CENTER FOR HEALTH CARE SERVICES 10/01/2014 10/01/2016  
 , SAN ANTONIO, TX

## Provider Profile

Rasco, Sarah S., MD

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM <i>Subject:</i>	, SAN ANTONIO, TX	08/29/1977	Present	06/12/2020	Memo to File N

<b>Peer References</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
ALISHA EMMETT, MD			06/24/2020	Eval	N
KEITH FISHER, MD			06/18/2020	Eval	N
michelle mercado MICHELLE MERCADO, MD			06/18/2020	Eval	N
Sally Taylor SALLY TAYLOR, MD			06/15/2020	Eval	N
TRUDY YAVOREK, MD			06/25/2020	Eval	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Humana Military, San Antonio, TX <i>Subject:</i>			11/01/2016		

none, ,  
*Subject:* 05/04/2020 05/04/2020

<b>Teaching</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
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### Associates

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**Provider Profile**  
 SAENZ, ADRIANA, MD

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

UTHSCSA  
 UT MEDICAL DRIVE PRIMARY CARE CLINIC  
 3939 MEDICAL DR.  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-6120 Fax Number: (210) 450-6161

**UH PRIMARY OFFICE ADDRESS**

UT MEDICAL DRIVE PRIMARY CARE CLINIC  
 3939 MEDICAL DR.  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-6120 Fax Number: (210) 450-6161

**Licensure**

Number	State	Expires	Comments/Schedule
STATE LICENSE	TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment: Department: FAMILY & COMMUNITY MEDICINE ID: 40192  
 Advancement: Division: Data Bank: 07/15/2020  
 Last Reappointment: Section: Query Results:  
 Next Appointment: Status: Category:

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF FAMILY MEDICINE (FAMILY MEDICINE)	Eligible			
Specialty 1: FAMILY MEDICINE	Specialty 2:			

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: 500,000.00 TO 1,500,000.00   Terms:	08/03/2020	08/31/2020			

**Medical/Professional Education**

	From	To	Verified	Method	Negative
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO Subject: DOCTOR OF MEDICINE	07/23/2012	05/21/2017			

**Training**

	From	To	Verified	Method	Negative
Residency UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER Subject: FAMILY MEDICINE	07/01/2017		05/01/2020	VLETE	N

**Employment**

	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO	08/03/2020		04/29/2020	Print	N

**Hospital Affiliations**

	From	To	Verified	Method	Negative
University Health System, San Antonio, TX	08/03/2020	Present	04/29/2020	Print	N

**Other**

	From	To	Verified	Method	Negative
I took 1 year off between my 2nd and 3rd year of medical school. I was pregnant with my third child , ,	03/01/2018	07/01/2019	04/29/2020	Print	N

## Provider Profile

SAMUEL, RUBY, RA

### Personal Information

Languages:

### Practice Information

#### CREDENTIALING CONTACT

BERNICE RAMOS  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-1015

Fax Number: (210) 567-6298

#### UH MAILING ADDRESS

DEPT OF ORTHOPAEDICS  
7703 FLOYD CURL DR, MC 7774  
SAN ANTONIO, TX 78207  
Telephone: (210) 567-6176

Fax Number:

#### UH PRIMARY OFFICE ADDRESS

DEPARTMENT OF ORTHOPAEDICS  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-6176

Fax Number:

### Licensure

Number

State

Expires

Comments/Schedule

N/A

### Appointment

#### BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:

Department:

DEPARTMENT OF  
ORTHOPAEDICS  
ORTHOPAEDICS

ID: 31253

Advancement:

Division:

ORTHOPAEDICS

Data Bank: 06/12/2020

Last Reappointment:

Section:

PENDING

Query Results:

Next Appointment

Status:

Category: RESEARCH  
ASSOCIATE

### Board Certification

Certified

Initial Cert.

Last Cert.

Expires

NOT BOARD CERTIFIED

Specialty 1: RESEARCH ASSOCIATE  
Specialty 3:

Specialty 2:  
Specialty 4:

### Professional Liability

From

To

Verified

Method

Negative

Chapter 104 of the Texas Civil Practice and Remedies Code

05/01/2019

12/31/2050

n/a

Limits: \$100,000 / \$300,000 | Terms: UPON TERMINATION

### Undergraduate Education

From

To

Verified

Method

Negative

Bishop Chulaparambil Memorial College, Kottayam, Kerala,  
Subject: Zoology/Botany/Chemistry

06/01/1984

05/31/1987

THE UNIVERSITY OF TEXAS AT SAN ANTONIO, SAN ANTONIO, TX  
Subject: BACHELOR OF SCIENCE

08/01/1991

08/08/1995

06/12/2020

National  
Student  
Clearinghou  
se

N

## Provider Profile

SAMUEL, RUBY, RA

Medical/Professional Education	From	To	Verified	Method	Negative
THE UNIVERSITY OF THE WEST INDIES ST. AUGUSTINE CAMPUS, Mount Hope, <i>Subject: Bachelor of Medicine and Bachelor of Surgery (M.B.B.S.) Equivalent to MD</i>	09/01/1995	02/01/2002			

Training	From	To	Verified	Method	Negative
N/A					

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO SAN ANTONIO, TX	05/01/2019	Present	06/16/2020	Print	N
UT HEALTH SAN ANTONIO, TX	08/01/1988	12/31/1989			
TRINITY CHEMICAL CORPORATION AUSTIN, TX	02/04/2002	02/28/2009			
INTEGRATIVE PAIN CENTERS OF AMERICA, ROCK ISLAND, IL	03/02/2009	08/31/2010	06/16/2020	Memo to File	N
NORTH SHORE UNIV. HOSPITAL MANHASSET, NY	09/01/2010	02/28/2011	06/16/2020	Print	N
RENNY WORSHAM, MS, RD, LD SAN ANTONIO, TX	03/01/2011	05/15/2012	06/12/2020	Print	N
UT HEALTH SAN ANTONIO SAN ANTONIO, TX	05/16/2012	11/30/2016	06/16/2020	Memo to File	N
UT HEALTH SAN ANTONIO SAN ANTONIO, TX	05/22/2017	11/09/2017	06/16/2020	Memo to File	N
VRL LABORATORIES, SAN ANTONIO, TX	12/01/2017	04/30/2019	06/16/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	Pending	Present	06/12/2020	Print	N
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	04/30/2013	11/18/2016	06/12/2020	Memo to File	N

Other	From	To	Verified	Method	Negative
Gap: Subject: I took care of family business.	01/01/1990	07/31/1991			
Gap: Subject: Worked In a lab.	06/01/1995	08/31/1995			
GAP: Subject: Attending interviews and looking for job.	12/01/2016	05/22/2017	06/12/2020	Print	N

**Provider Profile**  
Scala, Jacqueline M., MD

**Personal Information**

Languages:

**Practice Information**

**CREDENTIALING CONTACT**

NELDA POTTER, CREDENTIALING SPECIALIST  
7703 FLOYD CURL DRIVE, MC 7870  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4890

Fax Number: (210) 567-4123

**UH MAILING ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR MC 7982  
MEDICINE / GENERAL & HOSPITAL MEDICINE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-0777

Fax Number: (210) 358-0647

**UH PRIMARY OFFICE ADDRESS**

UT HEALTH SAN ANTONIO  
7703 FLOYD CURL DR MC 7838  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4500

Fax Number: (210) 567-4522

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	MEDICINE	ID: 43089
Advancement:	Division:	HOSPITAL MEDICINE	Data Bank: 06/29/2020
Last Reappointment:	Section:	HOSPITAL MEDICINE	Query Results: PDS Enrollment Complete
Next Appointment	Status:	Pending	Category:

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	PENDING/INTENDING TO SIT FOR THE BOARDS IN 08/2020			
Specialty 1: INTERNAL MEDICINE	Specialty 2:			
Specialty 3:	Specialty 4:			

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE	08/24/2020	08/31/2020			
N/A					
Limits: 500,000 / 1,500,000   Terms: Upon Termination					

**Undergraduate Education**

	From	To	Verified	Method	Negative
Swarthmore College, Swarthmore, PA Subject: Bachelor of Arts	08/27/2008	05/27/2012			

**Medical/Professional Education**

	From	To	Verified	Method	Negative
Drexel University College of Medicine, , Subject: DOCTOR OF MEDICINE	08/05/2013	05/19/2017			

**Provider Profile**  
Scala, Jacqueline M., MD

<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Residency University of Virginia, <i>Subject: INTERNAL MEDICINE</i>	07/01/2017	06/30/2020	07/02/2020	Fax	N
<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UT HEALTH SAN ANTONIO, SAN ANTONIO, TX	08/24/2020	Present	06/30/2020	On Line Query	N
<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	Pending		06/29/2020	Memo to File	N
UNIVERSITY OF VIRGINIA CHARLOTTESVILLE, VA	07/01/2017	06/30/2020			
<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: Waiting to begin Residency</i>	05/20/2017	06/30/2017			
GAP <i>Subject: Relocating to Texas</i>	07/01/2020	08/23/2020			

**Provider Profile**  
Schmit, Kimberly Y., LMSW

**Personal Information**

Languages:

**Practice Information**

**SECONDARY OFFICE ADDRESS**

UT HEALTH PHYSICIAN / DEPARTMENT OF PSYCHIATRY  
UPL PSYCHIATRY  
7526 LOUIS PASTEUR, RM 316  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-6440

Fax Number: (210) 450-2104

**UH MAILING ADDRESS**

UTHSCSA DEPARTMENT OF PSYCHIATRY  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-8210

Fax Number: (210) 450-2104

**UH PRIMARY OFFICE ADDRESS**

PHYSICIANS PRACTICE OF UT HEALTH / DEPARTMENT OF PSYCHIATRY  
UPL - TRANSITIONAL CARE CLINIC  
7526 LOUIS PASTEUR DR. # 316  
SAN ANTONIO, TX 78229  
Telephone: (210) 450-6440

Fax Number: (210) 450-2104

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:

Department: PSYCHIATRY  
Division: PSYCHIATRY  
Section:

ID: 43058  
Data Bank: 06/29/2020  
Query Results: PDS  
Enrollment Complete  
Category:

Next Appointment

Status:

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
NOT BOARD CERTIFIED	(NOT BOARD CERTIFIED)			

Specialty 1: SOCIAL WORKER

Specialty 2:

Professional Liability	From	To	Verified	Method	Negative
CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES Limits: 250,000 TO 500,000   Terms:	11/05/2018	12/31/2050			

Undergraduate Education	From	To	Verified	Method	Negative
TEXAS A & M - SAN ANTONIO Subject: PSYCHOLOGY	08/29/2012	12/17/2013	06/26/2020	National Student Clearing House	N

Medical/Professional Education	From	To	Verified	Method	Negative
THE UNIVERSITY OF TEXAS AT SAN ANTONIO - DOWNTOWN CAMPUS Subject: MASTERS OF SOCIAL WORK	01/15/2014	05/10/2016	06/26/2020	National Student Clearing House	N

Employment	From	To	Verified	Method	Negative
UT Health - Transitional Care Clinic, San Antonio, TX	11/05/2018		07/06/2020	VLETE	N
TRADITIONS HEALTH CARE, COLLEGE STATION, TX	08/15/2016	05/15/2018	07/06/2020	VLETE	N
ROCK PRAIRIE BEHAVIORAL HEALTH	05/31/2017	05/31/2018	06/29/2020	Print	N

**Provider Profile**  
Schmit, Kimberly Y., LMSW

<b>Hospital Affiliations</b>		<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Unlversity Hospital, SAN ANOTNIO, TX <i>Subject: PENDING</i>			Present	06/26/2020	Print	N
<b>Other</b>		<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP	<i>Subject: EMPLOYED AS A REALTOR &amp; WENT BACK TO SCH</i>	01/01/2005	05/15/2016	06/29/2020	Print	N
GAP	<i>Subject: GRADUATED MOVED &amp; LOOKED FOR WK</i>	05/15/2016	08/18/2016	06/29/2020	Print	N
GAP	<i>Subject: MOVED BACK TO SA AND LOOKED FOR WORK</i>	05/31/2018	11/05/2018	06/29/2020	Print	N

**Provider Profile**  
Solorzano, Sarina L., MD

**Personal Information**

Languages:

**Practice Information**

**CREDENTIALING CONTACT**

SYLVIA VILLARREAL  
903 WEST MARTIN ST MS-27-2  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3427 Fax Number: (210) 358-5940

**UH MAILING ADDRESS**

903 W MARTIN 2ND FLOOR MS 27-2  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3427 Fax Number: (210) 358-5940

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY MEDICINE ASSOCIATES  
UNIVERSITY FAMILY HEALTH CENTER  
SOUTHWEST CLINIC  
2121 SOUTHWEST 36TH  
SAN ANTONIO, TX 78237  
Telephone: (210) 358-5100 Fax Number: (210) 358-5157

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF PEDIATRICS	ID: 43103
Advancement:	Division:	UNIVERSITY MEDICAL ASSOCIATES	Data Bank: 05/28/2020
Last Reappointment:	Section:		Query Results:
Next Appointment	Status:	PENDING	Category: UMA FULL TIME

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF PEDIATRICS (PEDIATRICS)	PENDING/INTENDING TO SIT FOR THE BOARDS 10/2020			

Specialty 1: PEDIATRICS  
Specialty 3:  
Specialty 2:  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE	07/01/2020	08/31/2020			
N/A					
Limits: 500,000 TO 1,500,000.00   Terms: Upon Termination					

Medical/Professional Education	From	To	Verified	Method	Negative
GEORGE WASHINGTON UNIVERSITY SCHOOL OF MEDICINE & HEALTH SCIENCES	08/01/2013	05/21/2017			
WASHINGTON, DC					
<i>Subject: DOCTOR OF MEDICINE</i>					

Training	From	To	Verified	Method	Negative
Residency MILKEN INSTITUTE SCHOOL OF PUBLIC HEALTH, WASHINGTON, DC	03/18/2019	04/05/2019	06/07/2020	VLETE	N
<i>Subject: Residency/Fellowship Health Policy</i>					
Residency CHILDREN'S HOSPITAL NATIONAL MED.CTR.-WASHINGTON, DC	06/01/2017	06/30/2020	06/30/2020	VERBL	N
<i>Subject: PEDIATRICS</i>					

**Provider Profile**  
Solorzano, Sarina L., MD

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY MEDICAL ASSOCIATES ( COMMUNITY MEDICINE ASSOCIATES), SAN ANTONIO, TX	07/01/2020	Present	05/28/2020	Print	N
CHILDRENS NATIONAL HOSPITAL, WASHINGTON , DC	06/12/2016	Present	05/28/2020	VERBL	N
GEORGE WASHINGTON UNIVERSITY WASHINGTON, DC	11/11/2014	01/30/2016	05/28/2020	Internet	N

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	PENDING		05/28/2020	Print	N

**Provider Profile**  
Thomas, Julie, ACAGNP

**Personal Information**

Languages:

**Practice Information**

**CREDENTIALING CONTACT**

VERONICA RAMIREZ, CREDENTIALING  
SPECIALIST  
7703 FLOYD CURL DR, MC 7870  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4068

Fax Number: (210) 567-4893

**UH MAILING ADDRESS**

7703 FLOYD CURL DR, MC 7982  
MEDICINE/GENERAL & HOSPITAL MEDICINE  
San Antonio, TX 78229  
Telephone: (210) 567-0777

Fax Number: (210) 358-0647

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY HEALTH SYSTEM  
4502 MEDICAL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 743-6000

Fax Number: (210) 358-0647

**Licensure**

STATE LICENSE

**Number**

**State**

**Expires**

**Comments/Schedule**

TX

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

DEPARTMENT OF  
MEDICINE

ID: 43046

Advancement:

Division:

HOSPITAL MEDICINE

Data Bank: 06/23/2020

Last Reappointment:

Section:

HOSPITAL MEDICINE

Query Results: PDS

Next Appointment

Status:

Pending

Enrollment Complete  
Category: ADVANCED  
PRACTICE NURSE

**Board Certification**

AMERICAN NURSES CREDENTIALING CENTER  
(ACUTE CARE ADULT/GERONTOLOGICAL NURSE PRACTITIONER)

**Certified**

CURRENT

**Initial Cert.**

09/08/2019

**Last Cert.**

09/17/2024

**Expires**

Specialty 1: NURSE PRACTITIONER  
Specialty 3:

Specialty 2:  
Specialty 4:

**Professional Liability**

UTHSCSA MALPRACTICE  
Limits: | Terms: Upon Termination

**From**

07/01/2020

**To**

12/31/2050

**Verified**

**Method**

**Negative**

**Undergraduate Education**

Ms Ramalah Institute of nursing and Research, KARNATAKA/INDIA,  
Subject: BACHELOR OF SCIENCE IN NURSING

**From**

12/24/1997

**To**

12/28/2001

**Verified**

06/23/2020

**Method**

Print

**Negative**

N

**Medical/Professional Education**

UT HEALTH SAN ANTONIO, SAN ANTONIO, TX  
Subject: MASTER OF SCIENCE IN NURSING

**From**

08/22/2016

**To**

08/13/2019

**Verified**

06/16/2020

**Method**

Internet

**Negative**

N

**Employment**

**From**

**To**

**Verified**

**Method**

**Negative**

### Provider Profile

Thomas, Julie, ACAGNP

UT Health San Antonio,  
San Antonio, TX

07/01/2020 Present 06/23/2020 Email N

University Health System  
SAN ANTONIO, TX

07/18/2011 Present 06/18/2020 Print N

#### **Hospital Affiliations**

UNIVERSITY HEALTH SYSTEM  
SAN ANTONIO, TX

<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Pending		06/15/2020	Print	N

**Provider Profile**  
Usrey, Jesse S., CRNA

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

KRISTI MCBREARTY  
7703 FLOYD CURL DRIVE, MCS: 7838  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-6133  
NPI:  
Tax ID:

Fax Number: (210) 567-4505  
Medicare:

Medicaid:

**Office**

Department of Anesthesiology 7703 Floyd Curl  
Drive  
San Antonio, TX 78229  
Telephone: (210) 567-4500  
NPI:  
Tax ID:

Fax Number:  
Medicare:

Medicaid:

**UH MAILING ADDRESS**

Anesthesiology  
DEPT OF ANESTHESIOLOGY  
7703 FLOYD CURL DRIVE MCS 7838  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4500  
NPI:  
Tax ID:

Fax Number: (210) 567-0083  
Medicare:

Medicaid:

**UH PRIMARY OFFICE ADDRESS**

DEPT OF ANESTHESIOLOGY  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-4500  
NPI:  
Tax ID:

Fax Number: (210) 567-0083  
Medicare:

Medicaid:

**Licensure**

**Number**

**State**

**Expires**

**Comments/Schedule**

STATE LICENSE

TX

**Appointment**

---

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:

Department:

ANESTHESIOLOGY

ID: 43043

Advancement:

Division:

ANESTHESIOLOGY

Data Bank: 07/22/2020

Last Reappointment:

Section:

Query Results:

**Provider Profile**  
Usrey, Jesse S., CRNA

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
NATIONAL BOARD OF CERTIFICATION & RECERTIFICATION (CERTIFIED NURSE ANESTHETIST)	CURRENT	05/07/2020		05/31/2024

Specialty 1: CERTIFIED NURSE ANESTHETIST  
Specialty 3:

Specialty 2:  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
CHAPTERS 101, 104, 108 OF TEXAS CIVIL PRACTICE AND REMEDIES CODE N/A Limits: 100,000 - 300,000   Terms:	08/01/2020	12/31/2050			

Undergraduate Education	From	To	Verified	Method	Negative
ABILENE CHRISTIAN UNIVERSITY, ABILINE, TX <i>Subject: Bachelor of Science</i>	08/01/2001	12/09/2005	06/12/2020	National Student Clearinghouse	N
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER, SAN ANTONIO, TX <i>Subject: Bachelor of Science-Nursing</i>	05/13/2013	08/23/2014	06/12/2020	National Student Clearinghouse	N

Medical/Professional Education	From	To	Verified	Method	Negative
Truman Medical Center, <i>Subject: DOCTOR OF NURSING PRACTICE</i>	06/05/2017	05/01/2020	06/12/2020	National Student Clearinghouse	N

Training	From	To	Verified	Method	Negative
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Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO, San Antonio, TX	08/01/2020		06/12/2020	Memo to File	N
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER, ANTONIO, TX	03/19/2007	07/31/2013	06/12/2020	On Line	N
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX	11/10/2014	04/30/2017	06/16/2020	Email	N
TRUMAN MEDICAL CENTER, KANSAS CITY, MO	05/15/2017	05/01/2020	06/12/2020	Online	N

Hospital Affiliations	From	To	Verified	Method	Negative
UHS SURGERY CENTER - RBG CAMPUS, SAN ANTONIO, TX <i>Subject:</i>	08/01/2020	Present	06/12/2020	Memo to File	N
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX <i>Subject:</i>	08/01/2020	Present	06/12/2020	Memo to File	N
UHS SURGERY CENTER - MEDICAL CENTER, SAN ANTONIO, TX <i>Subject:</i>	08/01/2020	Present	06/12/2020	Memo to File	N

**Provider Profile**  
VOSTA, EVA M., DO

**Personal Information**

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Languages:

**Practice Information**

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**CREDENTIALING CONTACT**

SYLVIA VILLARREAL  
903 W. MARTIN  
SAN ANTONIO, TX 78207  
Telephone: (210) 358-3324 Fax Number: (210) 358-5940

**UH MAILING ADDRESS**

903 W. MARTIN STREET, MS 27-2  
SAN ANTONIO, TX 78207  
Telephone: Fax Number:

**UH PRIMARY OFFICE ADDRESS**

UNIVERSITY MEDICINE ASSOCIATES  
7726 LOUIS PASTEUR  
SAN ANTONIO, TX 78229  
Telephone: (210) 358-8820 Fax Number: (210) 358-8143

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

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**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:	Department:	DEPARTMENT OF FAMILY & COMMUNITY MEDICINE	ID: 40202
Advancement:	Division:	UNIVERSITY MEDICAL ASSOCIATES	Data Bank: 05/29/2020
Last Reappointment:	Section:	FAMILY MEDICINE	Query Results:
Next Appointment:	Status:	PENDING	Category: UMA FULL TIME

**Board Certification**

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF FAMILY MEDICINE (FAMILY MEDICINE)	PENDING/INTENDING TO TAKE TO THE BOARDS 07/2020			
Specialty 1: FAMILY MEDICINE	Specialty 2:			
Specialty 3:	Specialty 4:			

**Professional Liability**

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: 500,000 - 1,500,000   Terms: Upon Termination	08/01/2020	08/31/2020			

**Medical/Professional Education**

	From	To	Verified	Method	Negative
UNIVERSITY OF NORTH TEXAS HEALTH AND SCIENCE CENTER AT FORT WORTH, FORT WORTH, TX Subject: DOCTOR OF OSTEOPATHIC MEDICINE	08/01/2013	05/20/2017			

**Training**

	From	To	Verified	Method	Negative
Residency UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER SAN ANTONIO, TX Subject: FAMILY MEDICINE	07/02/2017	06/30/2020	07/08/2020	Memo to File	N

**Provider Profile**

VOSTA, EVA M., DO

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
COMMUNITY MEDICINE ASSOCIATES SAN ANTONIO, TX	08/01/2020	PRESENT	05/27/2020	Memo to File	N

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	PENDING		05/29/2020	On-Line	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: TIME OFF</i>	06/01/2017	06/30/2017	05/27/2020	Memo to File	N

GAP <i>Subject: Pending Employment/Credentialing Process with UMA/UHS</i>	07/01/2020	07/31/2020			
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**Provider Profile**  
WASHINGTON, MARIAM, DO

**Personal Information**

Languages:

**Practice Information**

**UH MAILING ADDRESS**

Rehabilitation Medicine  
DEPARTMENT OF REHABILITATION MEDICINE  
7703 FLOYD CURL DRIVE  
SAN ANTONIO, TX 78229  
Telephone: (210) 567-3931

Fax Number:

**UH PRIMARY OFFICE ADDRESS**

UHS  
UNIVERSITY HEALTH SYSTEM  
7703 FLOYD CURL DR  
SAN ANTONIO, TX 78229  
Telephone:

Fax Number:

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

**Appointment**

**BEXAR COUNTY HOSPITAL DISTRICT**

Initial Appointment:  
Advancement:  
Last Reappointment:  
Next Appointment

Department: REHABILITATION MEDICINE  
Division: REHABILITATION MEDICINE  
Section:  
Status:

ID: 33506  
Data Bank: 06/30/2020  
Query Results:  
Category:

Board Certification	Certified	Initial Cert.	Last Cert.	Expires
NOT BOARD CERTIFIED	(NOT BOARD CERTIFIED)			

Specialty 1:  
Specialty 3:

Specialty 2:  
Specialty 4:

Professional Liability	From	To	Verified	Method	Negative
University of Texas Health System Limits: \$500,000/\$1,500,000   Terms:	08/01/2020	08/31/2021			

Medical/Professional Education	From	To	Verified	Method	Negative
WESTERN UNIVERSITY OF HEALTH Subject: DOCTOR OF OSTEOPATHIC MEDICINE	08/01/2010	05/22/2015			

Training	From	To	Verified	Method	Negative
Internship UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER Subject: PHYSICAL REHAB MEDICINE	07/01/2015	06/30/2016	05/18/2020	VLETE	N
Residency UT HEALTH SAN ANTONIO, SAN ANTONIO, TX Subject: PHYSICAL REHAB MEDICINE	07/01/2016	06/30/2019	05/18/2020	VLETE	N

Employment	From	To	Verified	Method	Negative
UT HEALTH SAN ANTONIO	08/01/2020		05/18/2020	Print	N
PHYSICAL MEDICINE & REHABILITATION CLINIC, HEMISTON, OR	07/08/2019		05/18/2020	Print	N
NISD, SAN ANTONIO, TX	05/05/2018	05/04/2019	05/20/2020	Print	N

Hospital Affiliations	From	To	Verified	Method	Negative
UNIVERSITY HEALTH SYSTEM, SAN ANTONIO, TX		Present	05/18/2020	Mail Merge	N
GOOD SHEPHERD MEDICAL CENTER - HERMISTON HERMISTON, OR	07/01/2019	Present	05/22/2020	Print	N

## Provider Profile

WELCH, LINDSEY B., DO

### Personal Information

Languages:

### Practice Information

#### CREDENTIALING CONTACT

VERONICA RAMIREZ  
 7703 FLOYD CURL DRIVE, MC 7870  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-4068 Fax Number: (210) 567-4123

#### UH MAILING ADDRESS

UT HEALTH SAN ANTONIO  
 7703 FLOYD CURL DRIVE  
 MEDICINE/GENERAL & HOSPITAL MEDICINE,  
 MC7982  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 567-0777 Fax Number: (210) 358-0647

#### UH PRIMARY OFFICE ADDRESS

UT HEALTH SAN ANTONIO  
 4502 MEDICAL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 743-6000 Fax Number: (210) 358-0647

### Licensure

Licensure	Number	State	Expires	Comments/Schedule
STATE LICENSE		TX		

### Appointment

#### BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:	Department:	DEPARTMENT OF MEDICINE	ID: 34769
Advancement:	Division:	HOSPITAL MEDICINE	Data Bank: 07/06/2020
Last Reappointment:	Section:	HOSPITAL MEDICINE	Query Results: PDS
Next Appointment	Status:		Enrollment Complete
			Category:

### Board Certification

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF INTERNAL MEDICINE (INTERNAL MEDICINE)	PENDING/INTENDING TO SIT FOR THE BOARDS			
Specialty 1: INTERNAL MEDICINE Specialty 3:	Specialty 2: Specialty 4:			

### Professional Liability

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE Limits: 500,000. - 1,500,000.   Terms: Upon Termination	07/01/2020	08/31/2020			

### Medical/Professional Education

	From	To	Verified	Method	Negative
UNIVERSITY OF NORTH TEXAS HEALTH AND SCIENCE CENTER AT FORT WORTH, FORT WORTH, TX Subject: DOCTOR OF OSTEOPATHIC MEDICINE	07/09/2012	05/21/2016	07/06/2020	Degree Verify	N

### Training

	From	To	Verified	Method	Negative
Residency UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER SAN ANTONIO, TX Subject: INTERNAL MEDICINE	07/01/2016	06/30/2020	07/06/2020	Fax	N

**Provider Profile**  
 WELCH, LINDSEY B., DO

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER SAN ANTONIO, TX	07/01/2020	Present	07/06/2020	Memo to File	N

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	PENDING		07/06/2020	Memo to File	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: Moved to San Antonio, TX and waiting for internship to start</i>	05/22/2016	06/30/2016			
GAP <i>Subject: Took leave of absence for a medical condition</i>	03/05/2018	12/31/2018			

## Provider Profile

Yang, Zao M., MD

### Personal Information

Languages:

### Practice Information

#### CREDENTIALING CONTACT

KELLEY FUHRBACH  
 7703 FLOYD CURL DRIVE  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-0733 Fax Number: (210) 450-0055

#### UH MAILING ADDRESS

7703 FLOYD CURL DRIVE, MC 7777  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-0700 Fax Number: (210) 450-0099

#### UH PRIMARY OFFICE ADDRESS

UT MEDICINE OTOLARYNGOLOGY  
 8300 FLOYD CURL DR.  
 SAN ANTONIO, TX 78229  
 Telephone: (210) 450-9950 Fax Number: (210) 450-0633

Licensure	Number	State	Expires	Comments/Schedule
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STATE LICENSE		TX		
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### Appointment

#### BEXAR COUNTY HOSPITAL DISTRICT

Initial Appointment:	Department:	OTOLARYNGOLOGY - H & NS	ID: 42794
Advancement:	Division:	OTOLARYNGOLOGY	Data Bank: 06/02/2020
Last Reappointment:	Section:		Query Results:
Next Appointment	Status:	PENDING	Category: SPECIALIST

### Board Certification

	Certified	Initial Cert.	Last Cert.	Expires
AMERICAN BOARD OF OTOLARYNGOLOGY	PENDING/HAS TAKEN PART 1 ELIGIBLE FOR PART II			
Specialty 1: OTOLARYNGOLOGY H&N	Specialty 2:			
Specialty 3:	Specialty 4:			

### Professional Liability

	From	To	Verified	Method	Negative
UTHSCSA MALPRACTICE	08/01/2020	08/31/2020			
Limits: 500,000 - 1,500,000   Terms: Upon Termination					

### Undergraduate Education

	From	To	Verified	Method	Negative
University of Georgia,	08/01/2006	05/31/2010			

### Medical/Professional Education

	From	To	Verified	Method	Negative
Washington University School of Medicine, ST. LOUIS, MO	08/01/2010	05/31/2014			
<i>Subject: DOCTOR OF MEDICINE</i>					

### Provider Profile

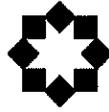
Yang, Zao M., MD

<b>Training</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
Residency Louisiana State University, BATON ROUGE, LA <i>Subject: OTOLARYNGOLOGY-HEAD AND NECK SURGERY</i>	07/01/2014	06/30/2019			
Fellowship Medical College of Georgia, AUGUSTA, GA <i>Subject: OTOLARYNGOLOGY/HEAD AND NECK SURGERY</i>	07/01/2019	06/30/2020	07/14/2020	VERBL	N

<b>Employment</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
U T HEALTH SAN ANTONIO SAN ANTONIO, TX	08/10/2020	Pending	05/05/2020	Memo to File	N

<b>Hospital Affiliations</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
UHS SURGERY CENTER - RBG CAMPUS SAN ANTONIO, TX	PENDING		05/05/2020	Mall Merge	N
UNIVERSITY HEALTH SYSTEM SAN ANTONIO, TX	PENDING		05/05/2020	Memo to File	N
ST. LUKE'S BAPTIST HEALTH SYSTEM, SAN ANTONIO, TX	PENDING		07/15/2020	Print	N
UHS SURGERY CENTER - MEDICAL CENTER SAN ANTONIO, TX	PENDING		05/05/2020	Memo to File	N

<b>Other</b>	<b>From</b>	<b>To</b>	<b>Verified</b>	<b>Method</b>	<b>Negative</b>
GAP <i>Subject: Residency Transition</i>	05/17/2014	06/30/2014			
GAP <i>Subject: Completed Fellowship, Moved to TX to begin Career at UT Health SAT on 08/10/2020</i>	07/01/2020	08/09/2020			



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### **Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Professional Practice Evaluations and Delineation of Privileges**

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#### **Background:**

The Board of Managers of University Health System has approval authority for the appointment of clinical providers to the Medical-Dental Staff and the granting of clinical privileges for overseeing the quality of care and provision of treatment to patients. University Health System's Professional Staff Services department (PSS) is responsible for ensuring compliance regarding all applicants for the credentialing and privileging of providers. Operating under the strict standards, Professional Staff Services handles the Health System's credentialing and privileging process from beginning to end and then monitors progress between appointment cycles.

#### **Credentialing Processes:**

As part of continuous quality improvement, and in alignment with Joint Commission standards, the Health System Professional Staff Services Office monitors the clinical privileges of all privileged providers through the Professional Practice Evaluation process. Professional Practice Evaluation is a process whereby Medical-Dental staff member(s) are evaluated in regards to his/her competency and professional performance. New privileges, results of Peer Review, and assessment of Supervision are all examples of Professional Practice Evaluation.

Also in alignment with Joint Commission standards, the Professional Staff Services Office maintains Delineation of Privileges (DOP) for the Medical-Dental Staff. The Delineation of Privileges is a process in which the organized Medical-Dental staff evaluates and recommends an individual practitioner be allowed to provide specific patient care services with well-defined training criteria.

**Consideration and Appropriate Action Regarding Medical-Dental Staff  
Recommendations for Professional Practice Evaluations and Delineation of  
Privileges**

August 25, 2020

Page 2 of 3

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The Credentials Committee met on June 29, 2020 and reviewed proposed revisions to Delineation of Privilege and the Professional Performance Evaluation Report and forms. In its meeting of July 7, 2020, the Executive Committee of the Medical-Dental Staff recommended approval of the following:

- 1) Delineation of Privileges
  - a) University Health System
    - i. Podiatry (Revised)
  - b) ASC Medical Center
    - i. Podiatry (Revised)
  - c) ASC Robert B. Green
    - i. Podiatry (Revised)
- 2) Focused/Ongoing Professional Performance Evaluation Report

**Recommendation:**

We recommend the Board of Managers approve the proposed Delineation of Privileges and Professional Practice Evaluation Report.

  
\_\_\_\_\_  
Bryan J. Alsip, M.D., M.P.H.  
Executive Vice President/  
Chief Medical Officer

  
\_\_\_\_\_  
Rajevev Suri, M.D.  
President, Medical-Dental Staff

  
\_\_\_\_\_  
George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## DELINEATION OF CLINICAL PRIVILEGES DEPARTMENT OF ORTHOPAEDICS DIVISION OF PODIATRY

NAME: \_\_\_\_\_

### Minimal Credentialing Criteria/Qualifications:

- 1) DPM
- 2) Successful completion of a Council of Podiatric Medical Education (CPME) accredited residency program in Podiatric Medicine and Surgery
- 3) For Categories II, III and IV; Board certification by the ~~American Board of Podiatric Surgery (ABPS)~~ **American Board of Foot and Ankle Surgery (ABFAS)**, within 4 years of initial appointment. An equivalent certification for Category I.

### Renewal of Privileges:

- 1) Current demonstrated competence.
- 2) Documentation of 50 patient contacts within the last 24 months with acceptable results.

### **Core Privileges: Podiatric Type I**

- Requested:** Co-admit, evaluate, diagnose, provide consultation to, order diagnostic studies for, and treat the foot and ankle by mechanical, medical, or superficial means on patient of all ages.

### **Type I – Podiatric**

*If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date.*

- Soft-tissue surgery involving a nail or plantar wart excision, avulsion of toenail, excision or destruction of nail matrix or skin lesion, removal of superficial foreign body and treatment of basic diabetic foot/ankle wounds. These procedures may not be performed in the operating room of the hospital setting unless approved by Division Chief and/or Department Chair.
- Ordering and interpretation of diagnostic tests related to podiatric patients and application or prescription of foot appliances, orthotics, shoe modifications, and special footwear.
- Prescribing medication commonly used in the practice of podiatric medicine and surgery.

### **Qualifications for Podiatric Type II**

1. Applicant must demonstrate successful completion of at least a 24-month CPME accredited surgical residency program in Podiatric Medicine and Surgery.
2. Currently board certified or active participation (qualified) in the examination process leading to board certification in foot surgery by the ~~American Board of Podiatric Surgery (ABPS)~~ **American Board of Foot and Ankle Surgery (ABFAS)**.
3. At least 50 type II podiatric procedures within the last 24 months unless a Residency was completed within the last 5 years.

### **Core Privileges: Podiatric Type II**

- Requested:** Co-admit, evaluate, treat patients of all ages with podiatric problems/conditions of the forefoot, midfoot, and non-reconstructive rearfoot by medical and surgical means. **The core privileges in this specialty include the type I procedures.**



# University Health System

## Type II – Podiatric

*If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date*

- Anesthesia (topical, local, and regional blocks)
- Debridement of superficial ulcer or wound
- Digital exostectomy and/or fusions
- Digital tendon transfers, lengthening, and repair
- Digital/ray amputation
- Excision of benign bone cysts and bone tumors of the forefoot
- Excision of sesamoids
- Excision of skin lesion of the foot
- Excision of soft tissue mass foot (neuroma, ganglion, and fibroma)
- Hallux valgus repair with or without metatarsal osteotomy (including the first metatarsal cuneiform joint)
- Implantation or arthroplasty forefoot
- Incision and drainage/wide debridement of soft tissue infection forefoot and midfoot
- Metatarsal excision
- Metatarsal exostectomy and/or Metatarsal osteotomy
- Midfoot and tarsal exostectomy (including posterior calcaneal spur)
- External neurolysis/decompression foot (including tarsal tunnel release)
- Open/closed reduction, digital and/or metatarsal fractures
- Plantar fasciotomy with or without excision of calcaneal spur
- Removal of foreign body forefoot and midfoot
- Syndactylization of digits
- Tenotomy/Capsulotomy, digit and/or metatarsophalangeal joint

## Qualifications for Podiatric Type III

1. Applicant must demonstrate successful completion of at least a 36-month CPME accredited surgical residency program in Podiatric Medicine and Surgery.
2. Currently board certified or active participation (qualified) in the examination process leading to board certification in foot surgery and reconstructive rearfoot/ankle by the ~~American Board of Podiatric Surgery (ABPS)~~ **American Board of Foot and Ankle Surgery (ABFAS)**.
3. At least 50 type III podiatric procedures within the last 24 months unless a Residency was completed within the last 5 years.

## Core Privileges: Podiatric Type III

- Requested:** Co-admit, evaluate, diagnose, provide consultation to, and order diagnostic studies for patients and treat the forefoot, midfoot, rearfoot and non-reconstructive ankle, and related structures by medical and surgical means. **The core privileges in this specialty include the type II procedures.**

## Type III – Podiatric

*If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date*

- Amputation midfoot joints
- Ankle arthrotomy and exostectomy
- Ankle and rearfoot stabilization procedures
- Arthrodesis tarsal and rearfoot joints (single/multiple)



# University Health System

- Arthroplasty, with or without implants, tarsal joints)
- Excision of accessory ossicle or foreign body, midfoot, rearfoot, ankle joints
- Excision of benign bone cyst or bone tumors, rearfoot and ankle joints
- External Neurolysis of nerves, rearfoot and ankle
- Open/closed reduction of forefoot/midfoot fracture other than digital or metatarsal
- Osteotomies/Ostectomies of the midfoot and rearfoot
- Polydactylism and/or Syndactylism revision
- Removal superficial hardware foot and/or ankle
- Surgical treatment of osteomyelitis of rearfoot and related structures
- Tarsal coalition repair
- Tendon lengthening and rupture repair forefoot/midfoot
- Traumatic injury of forefoot/midfoot

## Qualifications for Podiatric Type IV

1. Applicant must demonstrate successful completion of at least a 36-month CPME accredited surgical residency program in Podiatric Medicine and Surgery.
2. Currently board certified in foot surgery and reconstructive rearfoot/ankle by the ~~American Board of Podiatric Surgery (ABPS)~~ **American Board of Foot and Ankle Surgery (ABFAS)**.
3. At least 50 type IV podiatric procedures within the last 24 months unless a Residency was completed within the last 5 years.

## Core Privileges: Podiatric Type IV

- Requested:** Co-admit, evaluate, and treat patients of all ages with podiatric problems/conditions of the foot and ankle, including procedures involving arthrodesis and fracture repair of the ankle joint. Access, stabilize and determine the disposition of patients with emergent conditions consistent with medical staff policy regarding emergency and consultative call services.. **The core privileges in this specialty include the type III procedures.**

## Type IV – Podiatric

*If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date*

- Amputation midfoot/rearfoot joints
- Ankle Arthrodesis
- Ankle and Foot arthroscopy
- Harvesting autogenous bone grafting foot
- Open and closed reduction fractures of the rearfoot and ankle
- Removal deep hardware foot and ankle (e.g. internal and external fixation devices)
- Surgical treatment of osteomyelitis of rearfoot and ankle



# University Health System

## Qualifications for Podiatric Type V

1. Applicant must demonstrate successful completion of at least a 36-month CPME accredited surgical residency program in Podiatric Medicine and Surgery.
2. Additional post graduate surgical fellowship or equivalent of at least a 12-month duration.
3. Currently board certified in foot surgery and reconstructive rearfoot/ankle by the ~~American Board of Podiatric Surgery (ABPS)~~ **American Board of Foot and Ankle Surgery (ABFAS)**.
4. At least 50 type V podiatric procedures within the last 24 months unless a Residency was completed within the last 5 years.

### Core Privileges: Podiatric Type V

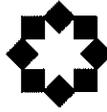
- Requested:** Co-admit, evaluate, and treat patients of all ages with podiatric problems/conditions of the foot and ankle, including **advanced** procedures involving osteotomies and a **complex external fixation frames** ~~arthroplasty of the ankle joint~~. Access, stabilize and determine the disposition of patients with emergent conditions consistent with medical staff policy regarding emergency and consultative call services. **The core privileges in this specialty include the type IV procedures.**

### Type V – Podiatric

*If you wish to exclude any procedures, please strike through the procedures that you do not wish to request, and then initial and date*

- ~~• Arthroplasty, with or without implants, ankle joint~~
- Complex Charcot foot and ankle procedures (e.g. arthrodesis of multiple foot and ankle joints)
- **Exostectomy ankle**
- External fixation of the foot and ankle (e.g. circular ilizarov or hybrid systems)
- Harvesting autogenous bone grafting ankle
- Major tendon surgery of the foot and ankle, such as transpositionings, lengthening, recessions, and repairs
- Osteotomy, **ankle fibula if related to Charcot reconstruction**
- Skin grafting
- Plastic surgery techniques involving midfoot, rearfoot, or ankle (e.g. local and distant pedicle flaps)

PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
<b>Fluoroscopy</b>	<ol style="list-style-type: none"> <li>1. 8 Hours of Category I CMEU credit on radiation safety awareness training through an accredited program.               <ol style="list-style-type: none"> <li>a. Training must be completed by May 1, 2015</li> <li>b. Training must be completed for all employees hired after May 1, 2015 prior to fluoroscopy operation</li> </ol> </li> <li>2. 1 Hour Fluoroscopic machine training demonstrating use of machine &amp; radiation safety practices               <ol style="list-style-type: none"> <li>a. Provided by a radiologist, or</li> <li>b. Licensed medical physicist, or Physician trained by a radiologist or licensed medical</li> </ol> </li> </ol>	



# University Health System

	physicist (please note that if this one occurs then there needs to be a specific audit trail back to the trainer physician's training)	
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### EMERGENCY PRIVILEGES:

In the case of an emergency, any practitioner, to the degree permitted by his/her license and regardless of department, staff status or clinical privileges, shall be permitted to do, and be assisted by hospital personnel in doing everything possible to save the life of a patient or to save a patient from serious harm. An "emergency" is defined as a condition in which serious or permanent harm would result to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.

### ACKNOWLEDGEMENT OF PRACTITIONER

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at University Hospital, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation, and in such situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

\_\_\_\_\_  
**Applicant's Signature**

\_\_\_\_\_  
**Date**

### DEPARTMENT CHAIR RECOMMENDATION

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend (*Please provide explanation under comments.*)

Comments: \_\_\_\_\_  
 \_\_\_\_\_

\_\_\_\_\_  
**Division Chief**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Department Chairman**

\_\_\_\_\_  
**Date**



# University Health System

**FOR MEDICAL STAFF USE ONLY**

The clinical privileges were reviewed, approved and documented in the meeting minutes of:

Credential Committee \_\_\_\_\_ Date \_\_\_\_\_

Executive Committee \_\_\_\_\_ Date \_\_\_\_\_

Board of Managers \_\_\_\_\_ Date \_\_\_\_\_

**AMBULATORY SURGICAL CENTER**  
**DELINEATION OF CLINICAL PRIVILEGES**  
**DEPARTMENT OF ORTHOPAEDICS**  
**DIVISION OF PODIATRY**

NAME: \_\_\_\_\_

**Minimal Formal Training Required:**

- 1) DPM
  - 2) Successful completion of a Council of Podiatric Medical Education (CPME) accredited residency program in Podiatric Medicine and Surgery
  - 3) Board Certification by the ~~American Board of Podiatric Surgery, or equivalent~~ **American Board of Foot and Ankle Surgery (ABFAS)**, within 4 years of initial appointment
- Initial Application – Required Current Experience:** The successful applicant must provide supporting documentation demonstrating an active practice of Podiatry (unless residency training completed within the past 12 months). Successful completion of a ~~two~~ **three**-year residency is needed to perform forefoot and simple hindfoot procedures. The advanced procedures would require proof of having performed these procedures during residency or additional training (**post graduate surgical fellowship or equivalent of at least a 12-month duration**), and require the **Division Chief's approval**.
- Reappointment – Renewal of Privileges:** Demonstrated current competence and an adequate volume of experience with acceptable results, reflective of the scope of privileges requested, for the past 24 months.

**<PLEASE CHECK APPROPRIATE BOXES FOR PRIVILEGES BEING REQUESTED>**

- Amputation, Forefoot
- Amputation, Midfoot
- Amputation, Hindfoot
- Anesthesia, Local
- Anesthesia, Topical
- Ankle Stabilization
- A-O Fixation, Open Reduction or Pinning of Fractures/Dislocations of ~~Ankle and~~ Foot or **Charcot Ankle**
- Arthrodesis, Foot ~~and Ankle~~
- Arthrodesis, Triple
- Arthroplasty, Foot ~~and Ankle~~
- Arthroeresis, Foot ~~and Ankle~~
- Arthrotomy, Ankle
- Arthroscopy, Foot and Ankle
- Bone Grafts
- Bunionectomy w/ Base/Neck Osteotomy
- Bunionectomy w/ Prosthesis
- Bunionectomy Capsulo-Tendon Balance
- Bunionectomy w/ Arthrodesis
- Bunionectomy w/ Joint Resection
- Capsulotomy (IPJ & MPJ)
- Cast Application
- Closed Reduction of Fractures w/ or w/o X-Ray, Foot and Ankle
- Digital exostectomy

- Digital Tendon Transfers
- Dorsal Exostectomy
- Excision Intermetatarsal Neuroma
- Excision of Accessory Bones, Foot and Ankle
- Excision of **Benign** Bone Tumor, Foot **and Ankle**
- Excision of Cutaneous Lesions
- Excision of **Benign** Soft Tissue Tumor, Foot **and Ankle**
- External Fixation Application, Foot and Ankle
- Fasciotomy/Fasciectomy Decompression Fascia
- Flexor Tendon Transfer (Extensor/Flexor)
- Fracture/Trauma, Tarsal (Closed or ORIF)
- Gastrocnemius Recession
- Hardware Removal, External/Internal, Foot and Ankle
- Hallux Rigidus Correction
- Heel Spur Excision
- Hammertoe/Digital Correction
- Incision and Drainage (Foot and Ankle)
- Management of Osteomyelitis
- Metatarsal Head Resection
- Metatarsectomy
- Metatarsus Adductus Correction
- Microscopic Assisted Surgery (Foot and Ankle)
- Neurectomy, Foot & Ankle
- Neurolysis, Foot and Ankle
- Osteotomy, Foot and Ankle
- Pan Metatarsectomy
- Partial/Total Tarsectomy
- Permanent Toenail Correction
- Pes Cavus Correction
- Plantar Fasciotomy/Fasciectomy
- Pronation Correction (Flat Foot)
- Prosthesis, Foot and Ankle
- Removal of Foreign Body, Foot and Ankle
- Sesamoidectomy
- Sinus Tarsi Decompression
- Skin Plastic Procedure, Local and Pedicle Flaps or Skin Grafting, Foot and Ankle
- Supination Correction
- Surgical Desyndactylism
- Surgical Syndactylism
- Tendon Achilles Lengthening
- Tendon Lengthening Extensor
- Tendon Repair, Foot and Ankle
- Tenoplasty (Extensor/Flexor)

PRIVILEGE	CREDENTIALING CRITERIA	REQUESTED
<b>Moderate to Deep Sedation/Analgesia</b>	<b>Initial / Reappointment</b>  For Moderate to Deep Sedation/Analgesia privileges an applicant must provide the following: <ul style="list-style-type: none"> <li>➤ Current Age Appropriate Life Support card of:               <ul style="list-style-type: none"> <li>• ACLS / ATLS / PALS / NRP, and</li> </ul> </li> <li>➤ Successful completion of the UHS Sedation Module</li> </ul>	

**\*The University Health System Laser Safety Manual requires all Personnel performing laser protocols using Class 3B and Class 4 lasers receive initial training and refresher training every two years.**

**EMERGENCY PRIVILEGES:**

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\_\_\_\_\_  
**Applicant’s Signature**

\_\_\_\_\_  
**Date**

**DEPARTMENT CHAIRMAN RECOMMENDATION**

I have reviewed the requested clinical privileges and supporting documentation for the above-named applicant and:

- Recommend all requested privileges
- Recommend privileges with the following conditions/modifications
- Do not recommend (*Please provide explanation under comments.*)

Comments: \_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
**Division Chief**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Department Chairman**

\_\_\_\_\_  
**Date**

**FOR MEDICAL STAFF USE ONLY**

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Credential Committee	_____	Date	_____
Executive Committee	_____	Date	_____
Board of Managers	_____	Date	_____



AMBULATORY SURGICAL CENTER

DELINEATION OF CLINICAL PRIVILEGES
DEPARTMENT OF ORTHOPAEDICS
DIVISION OF PODIATRY

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Reappointment – Renewal of Privileges: Demonstrated current competence and an adequate volume of experience with acceptable results, reflective of the scope of privileges requested, for the past 24 months.

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Arthrotomy, Ankle
Arthroscopy, Foot and Ankle
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- Osteotomy, Foot and Ankle
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\_\_\_\_\_  
**Applicant’s Signature**

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**Date**

**DEPARTMENT CHAIRMAN RECOMMENDATION**

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- Recommend privileges with the following conditions/modifications
- Do not recommend (*Please provide explanation under comments.*)

Comments: \_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
**Division Chief**

\_\_\_\_\_  
**Date**

\_\_\_\_\_  
**Department Chairman**

\_\_\_\_\_  
**Date**



**FOR MEDICAL STAFF USE ONLY**

The clinical privileges were reviewed, approved and documented in the meeting minutes of:

Credential Committee \_\_\_\_\_ Date \_\_\_\_\_

Executive Committee \_\_\_\_\_ Date \_\_\_\_\_

Board of Managers \_\_\_\_\_ Date \_\_\_\_\_

# PROFESSIONAL PERFORMANCE EVALUATION REPORT

JULY 2020



**University  
Health System**

**Recommendations:**

1. Satisfactory Completion no concerns or trends have been identified that would warrant further action.
2. Issues exist that require a focused professional practice evaluation.
3. Zero performance of privilege. Focused review when privilege is performed.

Name	Review Type	Spec	Dept	Status	Review Period	RECOMMENDATIONS			Credentials Committee Review	Executive Review	Comments
						1	2	3	Y - Yes	Y - Yes	
<b>MEDICAL STAFF</b>											
BRIMHALL, BRADLEY B., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
DALLAS, STEVEN D., PHD	OPPE	Pathology	Pathology	Affiliate	08/19- 04/20	√			Y	Y	
DANIELS, JOHN A., DO	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
DAVID, MARJORIE P., MD	OPPE	Pathology	Pathology	Prov	08/19- 04/20	√			Y	Y	
DAVIS, THOMAS L., MD	OPPE	Pathology	Pathology	Courtesy	08/19- 04/20	√			Y	Y	
DING, YANLI, MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
FIEBELKORN, KRISTIN R., MD	OPPE	Pathology	Pathology	Courtesy	08/19- 04/20	√			Y	Y	
FURMAGA, WIESLAW B., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
GILBERT, ANDREA R., DO	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
GREEBON, LESLIE J., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
HACKMAN, SARAH D., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
HEIM-HALL, JOSEFINE M., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
HENRY, JAMES M., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
HIGGINS, RUSSELL A., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
HITCHMAN, KELLEY M., PHD	OPPE	Pathology	Pathology	Affiliate	08/19- 04/20	√			Y	Y	
HOLDER, KENNETH N., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
JONES, ANNE C., DDS	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
KINNEY, MARSHA C., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
MAIS, DANIEL D., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
MCGUFF, HOWARD S., DDS	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
MEDINA, EDWARD A., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	√			Y	Y	
NOOHU NAZARULLAH, ALIA MD	OPPE	Pathology	Pathology	Prov	08/19- 04/20	√			Y	Y	

# PROFESSIONAL PERFORMANCE EVALUATION REPORT

**JULY 2020**

OLSON, JOHN D., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	✓			Y	Y
REDDICK, ROBERT L., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	✓			Y	Y
SHARKEY, FRANCIS E., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	✓			Y	Y
VALENTE, PHILIP T., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	✓			Y	Y
VOLK, EMILY E., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	✓			Y	Y
WALKER, JAMIE M., MD	OPPE	Pathology	Pathology	Active	08/19- 04/20	✓			Y	Y
CROWNOVER, RICHARD L., MD	OPPE	Radiation Onco	Radiation Onco	Active	08/19- 04/20	✓			Y	Y
FAKHREDDINE, MOHAMAD H., MD	OPPE	Radiation Onco	Radiation Onco	Prov	08/19- 04/20	✓			Y	Y
HA, CHUL S., MD	OPPE	Radiation Onco	Radiation Onco	Active	08/19- 04/20	✓			Y	Y
JENKINS, CAROL A., RN	OPPE	Research Assoc	Radiation Onco	AHP	08/19- 04/20	✓			Y	Y
SHI, ZHENG, MD	OPPE	Radiation Onco	Radiation Onco	Active	08/19- 04/20	✓			Y	Y
WAGNER, TIMOTHY D., MD	OPPE	Radiation Onco	Radiation Onco	Active	08/19- 04/20	✓			Y	Y
AYOUB, JOSEPH S., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
BANKS, KEVIN P., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
BARNES, LAURA B., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
BASS, ISABEL S., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
BAXI, AMEYA J., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
BAZAN III, CARLOS, MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
BEAN, GREGG W., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
BENTON, CHRISTINE E., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
BROWN, TERESA J., FNP	OPPE	APN	Radiology	AHP	08/19- 04/20	✓			Y	Y
CERECERO, JENNIFER A., MS	OPPE	Clinical Assoc	Radiology	AHP	08/19- 04/20	✓			Y	Y
CHAUDHURI, JAYANTA K., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
CHINTAPALLI, KEDAR N., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
CLARK, KAL L., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
CLARKE, GEOFFREY D., PHD	OPPE	Radiology	Radiology	Affiliate	08/19- 04/20	✓			Y	Y
CONE, HOWELL A., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
COURTINES, MICHEL-ALEXIS R., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
DAVIS, MICHAEL A., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
DAY, CYNTHIA M., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
DUFFY, DANIEL H., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
FANG, JOHN K., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
FOSTER, JEFFREY L., MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y
FRANCO, LILLIAN H., RN, RA	OPPE	Research Assoc	Radiology	AHP	08/19- 04/20	✓			Y	Y
GARZA-BERLANGA, ANDRES, MD	OPPE	Radiology	Radiology	Active	08/19- 04/20	✓			Y	Y

# PROFESSIONAL PERFORMANCE EVALUATION REPORT

**JULY 2020**

GOMEZ, ANGEL A., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
GUERRERO, DAVID J., BS	OPPE	Clinical Assoc	Radiology	AHP	08/19-04/20	√			Y	Y
KADABA, VENKATESHA J., DO	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
KATABATHINA, VENKATA S., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
KATRE, RASHMI S., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
KHANNA, LOKESH N., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
KIST, KENNETH A., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
KROMA, GHAZWAN M., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
LALLY, JASON E., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
LOPERA, JORGE E., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
LOREDO, REBECCA A., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
METTER, DARLENE F., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
MUMBOWER, AMY L., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
NUTE, JESSICA L., PHD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
OJILI, VIJAYANADH, MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
OTTO, PAMELA M., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
PHILLIPS, WILLIAM T., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
RAWLINGS, KRISTINA A., LVN	OPPE	Clinical Assoc	Radiology	AHP	08/19-04/20	√			Y	Y
RESTREPO, CARLOS S., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
ROHWEDER, KENT W., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
SABOO, SACHIN S., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
SALMAN, UMBER A., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
SAMPSON, ANDREW J., PHD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
SCOTT, RILEY P., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
SINGH, ACHINT K., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
SULLIVAN, AMANDA M., BS	OPPE	Clinical Assoc	Radiology	AHP	08/19-04/20	√			Y	Y
SUNNAPWAR, ABHIJIT G., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
SURI, RAJEEV, MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
TALL, MICHAEL A., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
TANTIWONGKOSI, BUNDHIT, MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
THOMAS, LINDA P., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
VINU NAIR, SANDHYA, MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
VIROSLAV, ALICE B., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
VORPAHL, THOMAS C., NP, ACNP	OPPE	APN	Radiology	AHP	08/19-04/20	√			Y	Y
WALKER JR, JOHN A., MD	OPPE	Radiology	Radiology	Active	08/19-04/20	√			Y	Y
ALLRED, DERRICK B., MD	OPPE	Rehab	Rehab	Active	08/19-04/20	√			Y	Y
CANTU, ADELITA G., RA, PHD, RN	OPPE	Rehab	Rehab	Active	08/19-04/20	√			Y	Y
CARDONA, RAYMOND G., POT	OPPE	Clinical Assoc	Rehab	AHP	08/19-04/20	√			Y	Y

# PROFESSIONAL PERFORMANCE EVALUATION REPORT

JULY 2020

CHANDLER, SETH D., DO	OPPE	Research Assoc	Rehab	AHP	08/19- 04/20	✓			Y	Y
CLEVELAND, LISA M., PNP	OPPE	Research Assoc	Rehab	AHP	08/19- 04/20	✓			Y	Y
DAVIS JR., MERRITT G., DO	OPPE	Rehab	Rehab	Active	08/19- 04/20	✓			Y	Y
FLEMING, NICHOLAS L., DO	OPPE	Rehab	Rehab	Active	08/19- 04/20	✓			Y	Y
GILL, SARA L., RN, RA	OPPE	Research Assoc	Rehab	AHP	08/19- 04/20	✓			Y	Y
HALMAI, ELIZABETH J., DO	OPPE	Rehab	Rehab	Active	08/19- 04/20	✓			Y	Y
HARDEN, JEANNIE, MD	OPPE	Rehab	Rehab	Active	08/19- 04/20	✓			Y	Y
HUGHES, KIMBERLY N., RA, RN, DNP	OPPE	Research Assoc	Rehab	AHP	08/19- 04/20	✓			Y	Y
JACOBS, CLAIRE E., PHD	OPPE	Rehab	Rehab	Affiliate	08/19- 04/20	✓			Y	Y
JARAMILLO, CARLOS A., MD, RA	OPPE	Research Assoc	Rehab	AHP	08/19- 04/20	✓			Y	Y
JIMENEZ JR, RAYMOND A., OPT	OPPE	Research Assoc	Rehab	AHP	08/19- 04/20	✓			Y	Y
KING, JOHN C., MD	OPPE	Rehab	Rehab	Active	08/19- 04/20	✓			Y	Y
RILEY, CYNTHIA R., MD	OPPE	Rehab	Rehab	Courtesy	08/19- 04/20	✓			Y	Y
RUMSEY, BRYAN L., CPO	OPPE	Clinical Assoc	Rehab	AHP	08/19- 04/20	✓			Y	Y
SOWAN, AZIZEH, RA	OPPE	Research Assoc	Rehab	AHP	08/19- 04/20	✓			Y	Y
SUBRAMANIAN, SANDEEP, PHD, RA	OPPE	Research Assoc	Rehab	AHP	08/19- 04/20	✓			Y	Y
TRBOVICH, MICHELLE B., MD	OPPE	Rehab	Rehab	Courtesy	08/19- 04/20	✓			Y	Y
VEGA, NOEL, CPO	OPPE	Clinical Assoc	Rehab	AHP	08/19- 04/20	✓			Y	Y
VROOMAN, ANGELA M., DO	OPPE	Rehab	Rehab	Active	08/19- 04/20	✓			Y	Y
WALSH, NICOLAS E., MD	OPPE	Rehab	Rehab	Active	08/19- 04/20	✓			Y	Y
WHITE, CAROLE, RA	OPPE	Research Assoc	Rehab	AHP	08/19- 04/20	✓			Y	Y

PROFESSIONAL PERFORMANCE EVALUATION REPORT

JULY 2020

The above listed Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.



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Mark T. Nadeau, MD  
Chairman, Credentials Committee

7/27/2020  
Date



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Christopher Copeland  
Executive Director, Professional Staff Services

7/27/2020  
Date

## FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT



**University  
Health System**

**EVALUATION QUESTIONIER**

1. Did the practitioner demonstrate professional ethics and clinical competence?
2. Was this practitioners operating technique adequate and was competence evident?
3. Did this practitioner cooperate with colleagues, nurses and other hopsital staff?
4. Did this practitioner provide care for patients at a professional level of quality and efficiency?
5. Did this practitioner abide by the Medical-Dental Staff Bylaws and by all other standards, policies, rules and regulations of the University Health System?
6. Are you aware of any health problems that could interfere with patient care?
7. Are you aware of any pateint/staff complaints?
8. Are you aware of any peer review(s) conducted within the last 12 months?

**JULY 2020**

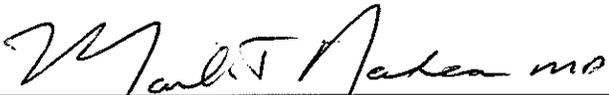
Name	Spec	Dept	Status	Review Period	Review Type	EVALUATIONS								Credentials Committee Review	Executive Review	Initial Appointment/ Additional Privilege
						1	2	3	4	5	6	7	8	Y - Yes	Y - Yes	
<b>MEDICAL STAFF</b>																
Nunez, Olga L., MD	FC Medi	FC Medi	Prov	9/30/19 - 3/31/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Asper, Joshua A., PA-C	PA	Radiation Onc	AHP	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Bui, Trang N., MD	Pulmo	Pediatrics	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Doris, Molly J., RA	RA	Urology	AHP	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Ibilibor, Christine O., MD	Uro	Urology	Active	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Juarez, Deanna, Fnp, RA	RA	Medi	AHP	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Lind, Alexandria, PA	PA	FC Medi	AHP	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Lubrin, Florisa Marie B., MD	Pedi	Pediatrics	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Mcleod, Dorothy D., RN	Clinical Assoc	Surgery	AHP	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Mojica, Jeffrey J., DO	Anes	Anes	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Poudel, Prima, MD	Hosp	Medi	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Rozanski, Thomas A., MD	Uro	Urology	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Saikumar, Haritha P., MD	Pulmo	Medi	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Sepulveda, Rene A., MD	Uro	Urology	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Shah, Dimpy P., PhD, RA	RA	Urology	AHP	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Slogic, Katherine M., MD	Anes	Anes	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment

## FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT

Thomas, Courtney L., DO	Patho	Pathology	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Tsai, Eugenia, MD	Transp	Medi	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Atkinson, Sidney W., MD	Pedi	Pedi	Active	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Pediatric Core Privileges
Burau, Paige C., FNP	APN	Ortho	AHP	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Joint aspirations & injections; Reduction of Fractures and Dislocations; Wound vacuum placement and change
Engle, Melissa L., RA	RA	Medi	AHP	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Supervisory responsibility of research staff; Visual acuity testing utilizing Snellen chart; Color vision testing utilizing Ishihara book; Perform sputum induction w/ 3% hypertonic saline via hand held nebulizer PRN; Toxicity assessment utilizing NCI CTCAE
Perales, Roger B., RA	RA	FC Medi	AHP	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Provides participant education and instruction on use of study medication, including administration, storage, side effects and how to notify researcher of adverse drug reactions' Schedules participant research visits and study procedures; Maintains complete and accurate records: including data collection records, source documents, and case report forms; Prepares vouchers for participant payment.
Triplitt, Curtis Lee, PharmD	Diab	Medi	Affiliate	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Assist with medical inpatient team to optimize patient drug therapy and make recommendations as appropriate
Van, Thanh T., MD	Rad	Radiology	Active	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Basic Procedures in Radiology: Minimal Sedation (Anxiolysis) – a drug-induced state during which patients respond normally to verbal commands. Although cognitive function and coordination may be impaired, ventilatory and cardiovascular functions are unaffected

FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT

The above listed Focused Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

  
Mark T. Nadeau, MD  
Chairman, Credentials Committee

7/27/2020  
Date



Christopher Copeland  
Executive Director, Professional Staff Services

7/27/2020  
Date

PROFESSIONAL PERFORMANCE EVALUATION REPORT

JULY 2020



University Health System  
Surgery Center – Medical Center

Recommendations:

1. Satisfactory Completion no concerns or trends have been identified that would warrant further action.
2. Issues exist that require a focused professional practice evaluation.
3. Zero performance of privilege. Focused review when privilege is performed.

Name	Review Type	Spec	Dept	Status	Review Period	RECOMMENDATIONS			Credentials Committee Review	Executive Review	Comments
						1	2	3	Y - Yes	Y - Yes	
<b>MEDICAL STAFF</b>											
FAKHREDDINE, MOHAMAD H., MD	OPPE	Radiation Onco	Radiation Onco	Prov	08/19 - 04/20	√			Y	Y	
BARNES, LAURA B., MD	OPPE	RAD	RAD	Active	08/19 - 04/20	√			Y	Y	
GARZA-BERLANGA, ANDRES, MD	OPPE	RAD	RAD	Active	08/19 - 04/20	√			Y	Y	
KROMA, GHAZWAN M., MD	OPPE	RAD	RAD	Active	08/19 - 04/20	√			Y	Y	
LOPERA, JORGE E., MD	OPPE	RAD	RAD	Active	08/19 - 04/20	√			Y	Y	
OJILI, VIJAYANADH, MD	OPPE	RAD	RAD	Active	08/19 - 04/20	√			Y	Y	
SURI, RAJEEV, MD	OPPE	RAD	RAD	Active	08/19 - 04/20	√			Y	Y	
WALKER JR, JOHN A., MD	OPPE	RAD	RAD	Active	08/19 - 04/20	√			Y	Y	

PROFESSIONAL PERFORMANCE EVALUATION REPORT  
JULY 2020

The above listed Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

 for Dr. Carlisle

Lee Carlisle, MD  
Medical Director, UHS Surgery Centers

8/14/2020  
Date



Christopher Copeland  
Executive Director, Professional Staff Services

8/14/2020  
Date

**FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT**  
**SURGERY CENTER MARC**



**University Health System**  
 Surgery Center – Medical Center

**EVALUATION QUESTIONIER**

1. Did the practitioner demonstrate professional ethics and clinical competence?
2. Was this practitioners operating technique adequate and was competence evident?
3. Did this practitioner cooperate with colleagues, nurses and other hopsital staff?
4. Did this practitioner provide care for patients at a professional level of quality and efficiency?
5. Did this practitioner abide by the Medical-Dental Staff Bylaws and by all other standards, policies, rules and regulations of the University Health System?
6. Are you aware of any health problems that could interfere with patient care?
7. Are you aware of any pateint/staff complaints?
8. Are you aware of any peer review(s) conducted within the last 12 months?

**JULY 2020**

Name	Spec	Dept	Status	Review Period	Review Type	EVALUATIONS								Credentials Committee Review Y - Yes	Executive Review Y - Yes	Initial Appointment/Additional Privileges
						1	2	3	4	5	6	7	8			
Brady, Christina I., MD	Ortho	Ortho	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Rozanski, Thomas A., MD	Urology	Urology	Active	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Sepulveda, Rene A., MD	Urology	Urology	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Slogic, Katherine M., MD	Anes	Anes	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment



**PROFESSIONAL PERFORMANCE EVALUATION REPORT**  
**JULY 2020**



**University Health System**  
 Surgery Center – Robert B. Green Campus

**Recommendations:**

1. Satisfactory Completion no concerns or trends have been identified that would warrant further action.
2. Issues exist that require a focused professional practice evaluation.
3. Zero performance of privilege. Focused review when privilege is performed.

Name	Review Type	Spec	Dept	Status	Review Period	RECOMMENDATIONS			Credentials Committee Review	Executive Review	Comments
						1	2	3	Y - Yes	Y - Yes	
<b>MEDICAL STAFF</b>											
BARNES, LAURA B., MD	OPPE	Rad	Rad	Active	08/19 - 04/20	✓			Y	Y	
GARZA-BERLANGA, ANDRES, MD	OPPE	Rad	Rad	Active	08/19 - 04/20	✓			Y	Y	
KROMA, GHAZWAN M., MD	OPPE	Rad	Rad	Active	08/19 - 04/20	✓			Y	Y	
LOPERA, JORGE E., MD	OPPE	Rad	Rad	Active	08/19 - 04/20	✓			Y	Y	
OJILI, VIJAYANADH, MD	OPPE	Rad	Rad	Active	08/19 - 04/20	✓			Y	Y	
SURI, RAJEEV, MD	OPPE	Rad	Rad	Active	08/19 - 04/20	✓			Y	Y	
VORPAHL, THOMAS C., NP, ACNP	OPPE	APN	Rad	AHP	08/19 - 04/20	✓			Y	Y	
WALKER JR, JOHN A., MD	OPPE	Rad	Rad	Active	08/19 - 04/20	✓			Y	Y	

PROFESSIONAL PERFORMANCE EVALUATION REPORT

JULY 2020

The above listed Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

 for Dr. Carlisle

Lee Carlisle, MD  
Medical Director, UHS Surgery Centers

8/18/2020  
Date



Christopher Copeland  
Executive Director, Professional Staff Services

8/18/2020  
Date

**FOCUSED PROFESSIONAL PERFORMANCE EVALUATION REPORT  
SURGERY CENTER ROBERT B. GREEN**



**University Health System**  
Surgery Center – Robert B. Green Campus

**EVALUATION QUESTIONIER**

1. Did the practitioner demonstrate professional ethics and clinical competence?
2. Was this practitioners operating technique adequate and was competence evident?
3. Did this practitioner cooperate with colleagues, nurses and other hopsital staff?
4. Did this practitioner provide care for patients at a professional level of quality and efficiency?
5. Did this practitioner abide by the Medical-Dental Staff Bylaws and by all other standards, policies, rules and regulations of the University Health System?
6. Are you aware of any health problems that could interfere with patient care?
7. Are you aware of any pateint/staff complaints?
8. Are you aware of any peer review(s) conducted within the last 12 months?

**JULY 2020**

Name	Spec	Dept	Status	Review Period	Review Type	EVALUATIONS								Credentials Committee Review	Executive Review	Initial Appointment/ Additional Privileges
						1	2	3	4	5	6	7	8	Y - Yes	Y - Yes	
Rozanski, Thomas A., MD	Urology	Urology	Active	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Sepulveda, Rene A., MD	Urology	Urology	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment
Slogic, Katherine M., MD	Anes	Anes	Prov	10/31/19 - 4/30/20	FPPE	Y	Y	Y	Y	Y	N	N	N	Y	Y	Initial Appointment

The above listed Focused Professional Practice Evaluations have been reviewed by the members of the Credentials Committee and approved as submitted.

Lee Carlisle

8/14/2020

Lee Carlisle, MD  
Medical Director, UHS Surgery Centers

Date

Christopher Copeland  
Executive Director, Professional Staff Services

Date

8/14/2020

**TITLE: ACCREDITATION/CERTIFICATION REVIEW PROCESS**

**PURPOSE:** To establish a standardized review process for all new and existing accreditation and certification programs prior to application submission or renewal that involve the University Health System (Health System). This is a new policy.

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**POLICY STATEMENT:**

The Health System will maintain a centralized process to periodically review all new and existing external accreditation and certification programs to ensure accuracy and to assess the value to the Health System for application or continued participation.

**POLICY ELABORATION:**

Provide a mechanism for executive oversight of the programs; drive consistent and accurate information sharing with external agencies; ensure successful participation in the programs.

**I. DEFINITIONS**

- A. Accreditation/Certification** – formal recognition through evaluation of compliance with a set of standards or requirements.
- B. Touchpoint Meetings** – communication via phone or in person to discuss processes and timeframes with stakeholders and ARC team.
- C. Requester** – person equivalent to the Vice President (VP) level requesting that the Health System participate in a particular accreditation or certification from an external organization.

- D. Executive Leadership Review** – senior leadership will conduct formal reviews of all program proposals and make the decision to either accept or decline the proposed accreditation and/or certification.

## **II. REVIEW AND APPROVAL PROCESS**

### **A. Procedure for the Pursuit of New External Accreditation or Certification Programs**

1. The requester in collaboration with the respective department leadership and, if applicable, Medical Staff representative will complete a Program Proposal Form (Attachment I).
2. The requestor will indicate, as directed, on the form that the request is for a new accreditation or certification program for the Health System.
3. The completed Program Proposal Form will then be submitted to the Accreditation and Regulatory Compliance.
4. The Accreditation and Regulatory Compliance team will review the proposal form for completeness and will work with the requester to provide any additional necessary clarification.
5. The completed form will then be submitted by the Accreditation and Regulatory Compliance department through the Office of the CMO for Executive Leadership Review (Attachment III) for approval or disapproval.

**B. Procedure for Existing Accreditation and Certification Programs**

1. The requestor in collaboration with the program coordinator/owner, department leadership and, if applicable, medical staff will complete a Program Proposal Form nine (9) months prior to the submission of an application or program renewal.
2. The Program Proposal Form will indicate, as directed, that the request is for a continuation of the program.
3. The Program Proposal Form will be submitted for Executive Leadership Review to ensure that continued participation with the program aligns with the larger goals of the Health System.

**C. Database Maintenance**

1. The Accreditation and Regulatory Compliance Department staff will maintain an inventory of all accreditations and certifications.
2. The database will be used to assist in prioritizing those programs that have onsite surveys/audits/inspections.

**D. Data Validity**

1. The ARC staff will work with the program coordinators/owners and other appropriate Health System staff to identify the source of data for all quality and performance data submitted to outside organizations as part of the program participation and/or compliance.

**E. Program Support**

1. ARC staff will schedule touchpoint meetings to be conducted with the program coordinators/owners and vice president periodically to ensure that all necessary components of a program are completed and that requirements are met in a timely manner (Attachment II).

**REFERENCES/BIBLIOGRAPHY:**

Health System Policy No. 11.01, Policies and Regulation

Health System Policy No. 2.17, Responsibility for External Health Data Requests

**OFFICE OF PRIMARY RESPONSIBILITY:**

**Executive Vice President/Chief Medical Officer**

Policy No. 2.02  
Page Number: 1 of 4  
Effective Date: 08/25/20

**Attachment I**



**University  
Health System**

**PROGRAM PROPOSAL FORM**

Executive sponsor (Vice President): \_\_\_\_\_

Program Coordinator: \_\_\_\_\_

Title: \_\_\_\_\_

Department: \_\_\_\_\_

Phone Number: \_\_\_\_\_ Email: \_\_\_\_\_

Program Medical Staff Leader (if applicable): \_\_\_\_\_

Is this a new or existing program for UHS: \_\_\_\_\_

Name of the program: \_\_\_\_\_

Type of program:      Accreditation  
                                 Certification  
                                 Award / Recognition  
                                 Designation  
                                 Other (please describe) \_\_\_\_\_

Accreditation/Certification body name: \_\_\_\_\_

Provide a brief description of the program:

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Will this Program Require Health Data: \_\_\_\_\_  
If yes, please Refer to Health System Policy 2.17, “Responsibility for External Health Data Requests”

Is there a registry associated with this program: \_\_\_\_\_  
If yes, what is the name: \_\_\_\_\_

Will this program have an onsite survey/audit/inspection: \_\_\_\_\_  
If yes, will this be announced or unannounced: \_\_\_\_\_  
If no, is this completed and submitted via electronic or paper: \_\_\_\_\_

What is the cycle frequency of the program: \_\_\_\_\_

**PROGRAM INFORMATION:**

Application renewal or due date: \_\_\_\_\_

Is the application paper or electronic: \_\_\_\_\_

Last onsite survey/audit/inspection: \_\_\_\_\_

Program expiration date: \_\_\_\_\_

Name of person who completes the application: \_\_\_\_\_

**Please Provide the Benefit and Value as it Supports Triple Aim Plus (TAP) or Other Health System Strategic Goals:**

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**Describe the Following Benefits and Value:**

Community benefit:

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Health System benefit:

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Direct patient benefit:

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Marketing or growth value:

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Academic value:

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Strategic partnership value:

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**Revenue/Expense Implication:**

Cost of the Program:

Application: \_\_\_\_\_

Annual fee: \_\_\_\_\_

Staff / Other requirements: \_\_\_\_\_

What is the Department and RC # that pays for the program cost:

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Is a grant provided: \_\_\_\_\_

If yes, name of the grant: \_\_\_\_\_

Third party payer impact: \_\_\_\_\_

Policy No. 2.02  
Page Number: 4 of 4  
Effective Date: 08/25/20

Regulatory requirement: \_\_\_\_\_  
If yes, name of the program: \_\_\_\_\_

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Executive Sponsor (VP) Signature

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Date

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**Executive Review Committee Response**

Approved: Yes No

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Signature

Date

## **Attachment II**

### **ACCREDITATION/CERTIFICATION TOUCHPOINTS**

Touchpoint meetings will be conducted with the program coordinators and Vice President (VP) periodically.

The touchpoints will include application review and requirements provided by the program coordinators and/or VP.

#### **Touchpoint Timeframes and Tasks Prior to Accreditation/Certification:**

##### **9 Months:**

- Project Proposal form due to Accreditation and Regulatory Compliance Department
- Application (as applicable) for the program to be completed and sent to the Accreditation and Regulatory Compliance Department
- Program coordinator to provide a copy of the standards/requirements and process guide (if applicable)
- Review and approval form from Executive Leadership Committee

##### **6 Months:**

- Meet with the program coordinator and Vice President
- Discuss standards/requirements
- Review deficiencies, corrective action plans and improvements from previous survey
- Discuss any concerns or challenges and plans for addressing
- Review Health System internet website for correct content as it relates to the program
- Program to provide data as it relates to the survey

##### **60 Days:**

- Plan for site visit
- Checklist review and document preparation
- Review the agenda and identify appropriate staff for survey
- Reserve meeting rooms to accommodate activity
- Current Data review

30 Days:

- Current data review
- Discuss resolution of outstanding items
- Review any presentation material that will be provided during survey
- Confirm the program has escorts, scribes, anchors, etc.

1 Week:

- Final survey process review
- Address any outstanding items
- Communicate the announcement of onsite survey activity to Corporate Communications
- Identify staff from Accreditation and Regulatory Compliance that should be in attendance of the opening and closing summary

Post Survey:

- Document follow-up activity
- Obtain copy of the final report from the program coordinator
- Support corrective action planning as needed
- Receive a copy of certificate and/or letter of accreditation/certification

### **Attachment III**

#### **Executive Leadership Review Committee**

1. The following executive leadership representation may include but not necessary limited to the following:

Health System leadership/executives and staff.



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### **Consideration and Appropriate Action Regarding a Subrecipient Agreement with the Alamo Area Resource Center for Professional Services, Including Medical Case Management, AIDS Pharmaceutical Assistance, and Other Supporting Services Funded by the Ryan White Program**

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#### **Background:**

The Alamo Area Resource Center (AARC) was founded in 1990 to assist in meeting needs of individuals who face life threatening diseases, including but not limited to HIV in Bexar County and surrounding areas.

Ryan White (RW) Program funds are administered by the U.S. Department of Health and Human Services, Health Resources and Services Administration's (HRSA) HIV/AIDS Bureau (HAB). Grant funding is made available through federal funding directly to Bexar County; additional funds are available through Texas Department of State Health Services (DSHS) grants to Bexar County. These grants are provided on a cost-reimbursement basis. On August 9, 2017, the Administrative Agency (AA) and related RW grant funding transferred from Bexar County to Bexar County Hospital District. The AA administers the funds by contracting with health care providers and non-profit agencies to provide services to affected individuals. This contract will facilitate access to medical care for HIV/AIDS affected patients residing in the San Antonio Transitional Grant Area (TGA), to include the following counties: Bexar, Comal, Guadalupe and Wilson; and Health Service Delivery Area (HSDA) of San Antonio which includes: Atascosa, Bandera, Bexar, Comal, Frio, Gillespie, Guadalupe, Karnes, Kendall, Kerr, Medina and Wilson.

The RW Grants consist of multiple parts, with each part having its own budget and objectives. State Services Program includes the following categories for AARC during fiscal years 2020-2021:

- AIDS Pharmaceutical Assistance (Local) {LPAP}
- Early Intervention Services

- Emergency Financial Assistance
- Food Bank/Home Delivered Meals
- Health Insurance Premium Cost Sharing Assistance
- Medical Case Management
- Medical Nutrition
- Medical Transportation Services
- Mental Health
- Non-medical Case Management
- Outpatient Ambulatory Health Services
- Referral for Healthcare and Support Services
- Substance Abuse (Outpatient)

The term of this agreement is September 1, 2020 through August 31, 2021.

Contract Amount: State Services	\$ 257,952.00
Total of	\$ 257,952.00

**Analysis:**

AARC offers a wrap-around care model with a holistic approach to treatment. This includes medical providers, a provider, social workers, mental health counselors, housing specialists, and supportive services on-site. They help clients by managing all aspects of living with HIV through counseling, nutritional advice, and transportation support. They also provide an on-site pharmacy. They are located at 303 North Frio, San Antonio, TX, 78207.

**Quality Note:**

AARC is subject to following the Department of State Health Services HIV Program manuals, DSHS policy manuals, standards, guidelines, and regulations. UHS is required to follow the assurance and certifications that apply to grants, including but not limited to Civil Rights, OMB circular A-133, etc. UHS will be required to abide by the DSHS contract guidance and DSHS polices that outline how HIV/AIDS care and testing services should be provided and the HRSA HIV/AIDS Bureau (“HAB”) policy notices and performance measures. In addition, HRSA has developed clinical protocols to implement/expand upon these guidelines: Promoting Quality and Efficient Health Care in Federal Government Administered or Sponsored Health Care Programs.

**Fiscal Impact:**

The activities for this State Services Agreement is funded through the DSHS. The DSHS contract number is HHS000084300001. It is a cost reimbursement contract and HIV services shall be invoiced monthly and reimbursed for actual costs incurred.

The RW Program is a payer of last resort. This program provides financial and social services to those not covered by other resources.

**Strategic Note:**

As the landscape of HIV healthcare continues to change, this collaboration allows us to effectively meet the needs of HIV population and facilitate prompt linkage to care positively impacting the quality of care, safety, patient experience, and operational efficiency. Therefore, emphasizing our commitment to promoting the good health of the community and improving the delivery of patient care.

**Community Outreach Plan/Workforce Composition:**

Alamo Area Resource Center has a total of 45 employees. The workforce composition data is as follows:

	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	<b>Total</b>
<b>NON PROFESSIONAL</b>	0	0	1	27	3	1	<b>32</b>
	0%	0%	2%	60%	7%	2%	<b>71%</b>
<b>PROFESSIONAL</b>	0	0	2	8	3	0	<b>13</b>
	0%	0%	8%	56%	32%	0%	29%
<b>TOTALS</b>							
	0	0	3	35	6	1	45*
	<b>0%</b>	<b>0%</b>	<b>7%</b>	<b>78%</b>	<b>13%</b>	<b>2%</b>	<b>100%</b>

\*Of these, 55% are bi-lingual English/Spanish

**Recommendation:**

Staff recommends approval of a new agreement with the Alamo Area Resources Center (AARC), a sub-recipient of Ryan White HIV/AIDS Program funds, to enhance services for Ryan White-eligible patients, for a total of \$257,952.00.

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Roberto Villarreal, MD, MPH  
Senior Vice President  
Research & Information Management

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George B. Hernández, Jr., J.D.  
President/Chief Executive Officer



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

**Tuesday, August 25, 2020**

### **Consideration and Appropriate Action Regarding Reappointments to the Board of Directors of Community First Health Plans, Inc.**

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The Bylaws of Community First Health Plans state that the Board of Managers as the governing body for the sole member of the corporation shall approve the appointment of the Board of Directors to manage the affairs of the corporation. There are currently seven members on the Board of Directors. The following board members have terms that will expire September 30, 2020 and are recommended for re-appointment to their current Board of Director positions:

Bryan Bayles, Ph.D., MPH  
Rene Escobedo  
Reed Hurley  
Paul Nguyen

The Nominating Committee recommends the re-appointment of the Board members as noted for two-year terms beginning September 30, 2020 through September 30, 2022. All members have expressed an interest and a willingness to continue to serve, and respectively, each brings a wealth of knowledge, expertise and continuity to the organization.

Jim Adams  
Chair, Nominating Committee



**Bryan Bayles, Ph.D., MPH**  
Curator of Anthropology and Health  
The Witte Museum  
San Antonio, Texas

As curator of Anthropology and Health, Dr. Bayles oversees the Witte Museum's pioneering H-E-B Body Adventure powered by University Health System. As a Medical Anthropologist engaged in active field research throughout South Texas and Mesoamerica, Dr. Bayles provides expertise in the design, implementation, and evaluation of culturally competent community health programs. A member of the Mayor's Fitness Council and UTHSCSA Department of Family & Community Medicine, Dr. Bayles works closely with an ever-widening range of community partners to ensure that the Witte Museum's H-E-B Body Adventure continues to be at the forefront of a new national model for the empowerment of families in healthy living and lifelong learning.



**R. Rene Escobedo, JD, CPA**

Attorney at Law  
6800 Park Ten Blvd suite 135-e  
San Antonio, TX 78213

R. Rene Escobedo, Attorney at Law, operates his own practice, specializing in civil litigation, corporate, business, municipal, and administrative law. He received his BBA in accounting from UTSA and his law degree from Saint Mary's University School of Law. Escobedo is involved with the Greater Chamber of Commerce Education Council, Catholic Charities Board of Directors, University of Texas at San Antonio Alumni Association Board of Directors, and the United Way Board of Trustees. Mr. Escobedo was initially appointed to the CFHP Board in 2002.



**Christopher Reed Hurley**  
**Executive Vice President/Chief Financial Officer**  
**University Health System**

4502 Medical Drive, M.S. 66-1  
San Antonio, Texas 78229  
(210) 358-2141  
[Reed.hurley@uhs-sa.com](mailto:Reed.hurley@uhs-sa.com)

Reed Hurley is the Executive Vice President and Chief Financial Officer of the University Health System located in San Antonio, Texas. University Health System is a governmental, not for profit Health System with an annual operating budget in excess of \$2 billion. Mr. Hurley holds a Bachelor of Science degree from the University of Houston and a Masters of Accounting degree from Nova Southeastern University in South Florida.

He is a Certified Public Accountant, and has more than 25 years' experience in health care financial leadership roles including CFO in for profit, publicly traded health care organizations, CFO of non-profit health care organizations and experience in public accounting.

Reed has served in his current position since 2014, he also serves on several boards and committees including: Board Member and Finance Chair of Clarity Child Guidance Center, Board Member of University Health System Board of Pension Trustees, Board Member of Community First Health Plans, Member of the Texas Tobacco Settlement Permanent Trust Account Investment Advisory Committee and a member of Healthcare Financial Management Association (HFMA).



Paul Nguyen  
President/Chief Executive Officer  
CommuniCare Health Centers  
San Antonio, Texas

Paul Nguyen is the President and CEO for CommuniCare Health Centers. His career as a healthcare administrator spans over 25 years in both inpatient and ambulatory services, with focuses on being the healthcare provider of choice and best place to work. Paul's healthcare administration background includes leading several inpatient and ambulatory operations in level I trauma centers and critical access hospitals. He is a recipient of the 2015 San Antonio Business Journal Healthcare Heroes Award in the category of Outstanding Healthcare Executive. In 2020, Paul was inducted into the Marquis Who's Who for the recognition of his noteworthy accomplishments, visibility, and prominence in the primary care and community health industries. He serves on various Governing Boards within the banking, healthcare, and higher education institutions. Paul Nguyen has a Bachelor's Degree in Social Psychology from Park University and a Master's Degree in Healthcare Administration from Webster University.



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### Consideration and Appropriate Action Regarding an Appointment to the Board of Directors of the University Health System Foundation

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#### **Background:**

The University Health System Foundation, a 501(c)(3) charitable organization, was established in 1984 to solicit, receive and maintain funds exclusively for the benefit of University Health System and its community missions. A volunteer Board of Directors representing the community, University Health System and UT Health San Antonio, governs the Foundation. The Board takes an active role in all fundraising campaigns and special events, serving as a lifeline of support for our patients and staff, by inspiring donors to participate in efforts to advance this mission.

The University Health System Foundation Board of Directors recommends the appointment of Mr. Edward Kelley to the Foundation board. He would serve a three-year term as a community representative effective August 26, 2020 - December 31, 2023. On August 5, 2020, the Foundation Board approved its Nominating Committee's recommendation to advance his name to the Nominating Committee of the Board of Managers for consideration

Mr. Kelley is a retired USAA Real Estate executive, a well-known community servant leader and former chair of the UT Health San Antonio Development Board. He currently sits on the Santikos Board, the San Antonio Area Foundation, and the CPS Energy Board. Mr. Kelley's application is included as an addendum for your review.

#### **Recommendation:**

The Nominating Committee recommends Board of Managers' approval of the appointment of Mr. Ed Kelley to the Foundation Board of Directors.

James R. Adams  
Chair, Nominating Committee



# University Health System FOUNDATION

Full Name: Ed Kelley Today's Date: 7/22/20

Home Address: 7 Links Green

City: San Antonio State: TX Zip: 78257

Home Phone: 210-698-0657 Business Phone: \_\_\_\_\_

Cell Phone: 210-913-7392 Fax: \_\_\_\_\_

Email Address: edkelley@satx.rr.com

**Skills, experience, and interests** (Please check all that apply)

- |  |   |              |
|--|---|--------------|
| <input checked="" type="checkbox"/> Finance, Accounting        | <input type="checkbox"/> Program Evaluation           | Other: _____ |
| <input checked="" type="checkbox"/> Personnel, Human Resources | <input checked="" type="checkbox"/> Community Service | _____        |
| <input checked="" type="checkbox"/> Administration, Management | <input type="checkbox"/> Special Events               | _____        |
| <input checked="" type="checkbox"/> Nonprofit Experience       | <input checked="" type="checkbox"/> Fundraising       | _____        |
| <input checked="" type="checkbox"/> Public Relations           | <input type="checkbox"/> Grant Writing                | _____        |

**Please answer the following questions on a separate sheet of paper and return with your application and resume:**

**Relevant Experience:**

- Please list membership in professional organizations and boards. Chairman Emeritus, UT Health President's Dev Board; Chairman of Santikos Enterprises, CPS Board member
- Please list any other community activities.
- Please list any groups, organizations or businesses that you could serve as a liaison to or on behalf of the Foundation.

**Interest in Serving:**

- Why do you want to serve and what do you hope to achieve through your leadership experience?  
Regarding why I want to serve the UHS Foundation, I believe the University Health System is doing outstanding work in San Antonio, and has carried on this tradition of service for many, many years. This has benefitted countless individuals and families, and the UHS Foundation supports the work of the hospital system. As such, if I can assist the Foundation, I am in turn, assisting the hospital system, and that is something that I believe is important.
- How can University Health System Foundation benefit from your involvement on the Board?  
I would hope to join with the other Board Members to assist the Foundation do more things to support the hospital system. I have been fortunate to be a part of the San Antonio business, civic and charitable communities for many years, and hopefully, my experience and connections will be a plus for the Foundation.



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### Consideration and Appropriate Action Regarding An Appointment to the Pension Board of Trustees

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The Bylaws of the University Health System Pension Plan Board of Trustees state that the Bexar County Hospital District Board of Managers, as the governing body, shall approve the appointments of Pension Plan Trustees. There are currently eight (8) Trustees and one vacancy created by the passing of Mr. Robert Engberg on July 31, 2020. His three-year term expires on December 31, 2020.

As you know, Mr. Thomas (“TJ”) Mayes was appointed to the Board of Managers by Bexar County Judge Nelson Wolff in May 2020. He is a local attorney in private practice with public service interests centered on healthcare and education. At the present time, he is the chair of the Bexar County Opioid Task Force.

#### **Recommendation:**

The Nominating Committee of the Board of Managers recommends the appointment of Mr. TJ Mayes to fill the unexpired term of Mr. Engberg, effective immediately through December 31, 2020. Mr. Mayes will bring a wealth of knowledge and fresh perspectives to the Pension Board of Trustees. His short bio is attached for the Board’s review.

James R. Adams  
Chair, Nominating Committee  
Board of Managers

## **Thomas C. Mayes, Jr.**

**Board Member**

**Bexar County Hospital District Board of Managers**



Thomas C. Mayes, Jr. is a partner with Phipps Deacon Purnell, PLLC, a San Antonio law firm, and an active volunteer serving on civic committees and boards in Bexar County. He joined the Bexar County Hospital District Board of Managers in 2020. He was nominated by Bexar County Judge Nelson Wolff.

Mayes, known as T.J., graduated from Winston Churchill High School in the North East Independent School District. He earned his undergraduate degree in political science from Texas Tech University in Lubbock, and his law degree from Southern Methodist University Dedman School of Law in Dallas.

Mayes' public service interests largely center on healthcare and education, including chair of the Bexar County Opioid Task Force and chair of the San Antonio Chamber of Commerce Healthcare Committee, as well as member of the San Antonio Medical Foundation Board of Trustees, the North East Education Foundation Board of Directors, the North East Independent School District Bond Oversight Committee, and the San Antonio Council on Alcohol and Drug Awareness Board of Directors.



**University  
Health System**

ATTACHMENT A

**BCHD BOARD OF MANAGERS  
Tuesday, August 25, 2020  
CONSIDERATION OF PURCHASING ACTIVITIES**

**THE FOLLOWING CONTRACTS ARE PRESENTED FOR APPROVAL BY THE BOARD OF MANAGERS  
AS CONSENT ITEMS:**

PAGE	COMPANY	CATEGORY	P.O./CONTRACT#	TOTAL AWARD	AWARD BASIS
3	BD HOLT COMPANY	CONTRACT FOR SERVICE AGREEMENT - GENERATOR PREVENTATIVE MAINTENANCE 4 AND REPAIR	21602027-IF Mod 4	\$188,716	RFP-215-06-020-SVC
4	BECTON DICKINSON AND COMPANY	CONTRACT FOR PHARMACY EQUIPMENT	TBD	\$1,080,300	Exempt, GPO
5	BLACKMON MOORING OF TEXAS, INCORPORATED	CONTRACT FOR RENTAL AGREEMENT - HEPA FILTER	TBD	\$1,148,077	Exempt, GSA
6	BRINKS, INCORPORATED	CONTRACT FOR SERVICE AGREEMENT - ARMORED CAR	22007186-IF	\$383,601	RFP-220-01-009-SVC
7	COVIDIEN SALES LLC	CONTRACT FOR CAPITAL EQUIPMENT - VENTILATORS	3069375	\$1,229,000	Exempt, GPO
8	HOME INTENSIVE CARE PHARMACY	CONTRACT FOR SERVICE AGREEMENT - HOME INFUSION SERVICES	22007195-IF	\$2,520,000	RFP-220-04-023-SVC
9	IMPACT ADVISORS, LLC	CONTRACT FOR PROFESSIONAL SERVICES - EPIC POST-LIVE STAFF SUPPORT	3072315	\$485,680	Sole Source
10	IMPRIVATA, INCORPORATED	CONTRACT FOR AGREEMENT - SOFTWARE LICENSE	22007197-IE	\$468,029	Exempt
11	MICROSOFT CORPORATION	CONTRACT FOR PROFESSIONAL SERVICES- INFORMATION TECHNOLOGY	3066264	\$300,588	Exempt, DIR
12	THE GARLAND COMPANY, INCORPORATED DBA GARLAND DBS, INCORPORATED	CONTRACT FOR PURCHASE - ROOFING SYSTEM	TBD	\$4,557,769	Exempt, GPO

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<b>PAGE</b>	<b>COMPANY</b>	<b>CATEGORY</b>	<b>P.O./CONTRACT#</b>	<b>TOTAL AWARD</b>	<b>AWARD BASIS</b>
			GRAND TOTAL FOR BOARD APPROVAL	\$12,361,760	

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**SUMMARY OF PURCHASING ACTIVITY**

A total of 15 contracts with a value of \$44,716,794 are being presented to the Board of Managers during the August 2020 meeting.

The following contracts require approval by the BCHD Board of Managers

10 Consent Contracts with a total value of \$12,361,760

5 Presented Contracts with a total value of \$32,355,034

**During the month of August 2020 there were 2 contracts classified as a Small, Minority, Woman, or Veteran Owned Business Enterprises (SMWVBE).**

August 2020 SMWVBE Status Report (reflects items being submitted for Board approval)

Available Opportunity Proposed Award	SMWVBE	% SMWVBE	Local	% Local	SMWVBE Breakout		
\$40,559,561	\$2,988,029	7.4%	\$2,708,716	6.7%	Small	\$ 468,029.00	15.7%
					Hispanic	\$ -	0.0%
					African American	\$ -	0.0%
					Asian	\$ -	0.0%
					Other/Minority	\$ -	0.0%
					Woman	\$ -	0.0%
					Veteran	\$ 2,520,000.00	84.3%
Non-Opportunity Awarded	Local	% Local	Non Profit	Non Profit %			
\$4,157,233	\$4,819,630	115.9%	\$3,287,952	7.4%			

Board Approved YTD SMWVBE Status Report as of the August 2020 Board of Managers Meeting.

Available Opportunity Awarded	SMWVBE	% SMWVBE	Local	% Local	SMWVBE Breakout		
\$304,548,116	\$20,225,208	6.6%	\$238,797,059	78.4%	Small	6,889,028.00	34.1%
					Hispanic	5,064,626.00	25.0%
					African American	-	0.0%
					Asian	2,193,800.00	10.8%
					Other Minority	-	0.0%
					Woman	6,077,714.00	30.1%
					Veteran	-	0.0%
Non-Opportunity Awarded (Non - CIP)	Local	% Local	Non Profit	Non Profit %			
\$75,183,114	\$ 44,127,676.00	58.7%	\$26,396,988	7.0%			

**RECOMMEND APPROVAL:**

\_\_\_\_\_  
Travis Smith  
Deputy Chief Financial Officer

\_\_\_\_\_  
Reed Hurley  
Executive Vice President  
Chief Financial Officer

**RECOMMEND APPROVAL:**

\_\_\_\_\_  
George Hernández, Jr.  
President/Chief Executive Officer

**BCHD BOARD OF MANAGERS**

August 2020

**COMPANY TO BE AWARDED:**                      **TOTAL AWARD:**                      **CONTRACT PERIOD:**  
 BD Holt Company                                      \$188,716                                      One Year

Your approval is requested to execute the final renewal option of existing generator service agreement. This contract provides preventative maintenance, repairs and parts for all the back-up generators located at all Health System campuses. These generators are essential to ensure these campuses have uninterrupted clinical services and to satisfy National Fire Protection Association (NFPA) and the Joint Commission requirements. Per the manufacturer recommendation, this contract includes triennial level 3 preventative maintenance, which includes all the level 1 and 2 services as well as replacing belts, filters, batteries, hoses and alternators that occurs every three years.

**CATEGORY**

Service Agreement - Generator Preventative Maintenance and Repair

**COMPETITIVELY BID:**

RFP-215-06-020-SVC

**AWARD BASIS:**

This contract was competitively bid and awarded based on the best value, which includes favorable pricing and meeting the Health Systems bid requirements assigned by the Evaluation Team. Also, BD Holt pricing is in line with Texas Buy Board contract

**OTHER COMPANIES THAT SUBMITTED BIDS:**

Clifford Power Systems, Cummins  
 Southern Plains, LLC, Kentech,  
 Incorporated

**CONTRACT #:**

21602027-IF Mod 4

**FISCAL NOTES:**

1. This is a planned expense and operating funds have been included in the Year 2020 Operating Budget.
2. The original contract value in the amount of \$399,522 was approved by the Board of Managers in March 2016. Modifications #1-3 totaled \$158,414. The total value of this contract including Modification #4 is \$746,652.
3. As compared to the previous contract value there is an increase of 33.8%, \$188,716, due to triennial maintenance services and \$15,000 parts allowance.

Contract	Vendor	Start Date	Term Date	Total Amount	# of Yrs	Ave Cost	% change
Original	Holt Texas, Ltd.	4/1/2016	3/31/2019	\$ 399,522	3	\$ 133,174	
Mod 1-3	Add funds & extend	4/1/2019	8/31/2020	\$ 158,414	1.42	\$ 111,559	
Subtotal: Original Agreement & Modifications				\$ 557,936	4.42	\$ 126,230	
Proposed	Mod 4 - Renewal	9/1/2020	8/31/2021	\$ 188,716	1	\$ 188,716	
Total Contract Value				\$ 1,304,588			49.5%

**SUPPLIER DIVERSITY:**

1. BD Holt Company has an Affirmative Action Policy in effect.
2. BD Holt Company has a total of 2,256 employees. The Workforce Composition Data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	6	0.3%	2	0.1%	63	2.8%	431	19.1%	967	42.9%
Professional	3	0.1%	5	0.2%	15	0.7%	132	5.9%	632	28.0%
Total	9	0.4%	7	0.3%	78	3.5%	563	25.0%	1,599	70.9%

BCHD BOARD OF MANAGERS

August 2020

**COMPANY TO BE AWARDED:**

Becton Dickinson and Company

**TOTAL AWARD:**

\$1,080,300

**CONTRACT PERIOD:**

5 Years

Your approval is requested for the rental of Pyxis automated dispensing cabinets. These cabinets are used throughout the Health System to facilitate distribution of medications in patient care settings. The use of automated dispensing cabinets allows for the secure storage of medications in patient care areas and improves patient safety by utilizing barcoding technology that ensures accurate loading and unloading of medication from each device. These dispensing cabinets also provides enhanced nursing and physician work flow by providing medications at the immediate site of care.

**CATEGORY**

Pharmacy Equipment

**COMPETITIVELY BID:**

Exempt, GPO

**AWARD BASIS:**

This contract is being awarded based on the best value, which includes favorable Group Purchasing Organization pricing.

**PURCHASE ORDER #**

TBD

**FISCAL NOTES:**

1. This is a planned expense and operating funds will be included in the Year 2021 Operating Budget for Advanced Diagnostic Center.
2. As compared to the previous Pyxis rental agreements, there is no change in pricing per configured cabinet.

**SUPPLIER DIVERSITY:**

1. Becton Dickinson and Company has an Affirmative Action Policy in effect.
2. Becton Dickinson and Company has a total of 11,256 employees. The Workforce Composition Data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	38	0.3%	473	4.2%	688	6.1%	704	6.3%	3,247	28.8%
Professional	9	0.1%	1,026	9.1%	336	3.0%	437	3.9%	4,298	38.2%
Total	47	0.4%	1,499	13.3%	1,024	9.1%	1,141	10.1%	7,545	67.0%

BCHD BOARD OF MANAGERS

August 2020

**COMPANY TO BE AWARDED:**

Blackmon Mooring of Texas,  
Incorporated

**TOTAL AWARD:**

\$1,148,077

**CONTRACT PERIOD:**

Eight Months

Your approval is requested for a HEPA filters rental agreement. This contract provides additional HEPA filters due to the high number of confirmed COVID-19 patients and Patient Under Investigation (PUI). Prior to COVID-19, the primary device rentals were spot coolers and dehumidifiers for the clinical and diagnostic areas throughout the Health System. The COVID-19 pandemic shifted the device demand to HEPA filters. HEPA filters are an essential device deployed to safely accommodate the high number of confirmed COVID-19 patients and Patient Under Investigation (PUI) in safe, acceptable isolation conditions. To meet the demand, rental HEPA filters were rapidly acquired for immediate use and to hold in reserve, in anticipation of resurgence of pandemic patients. The Health System has since purchased 100 HEPA filter devices and are making weekly incremental reduction of HEPA filter rentals, driven by COVID-19 patient load. At its peak there were over 150 HEPA filters deployed to support COVID-19 patient load. This agreement will reduce the need to rent devices under an emergency request, improve response time, and to ensure operational and clinical services are maintained. As Bexar County continues to incrementally open, the need for additional HEPA filters may increase in the outpatient setting, especially in the Pediatric setting, so the Health System will continue evaluating the need to purchase of enough HEPA filters to eliminate the need

**CATEGORY**

Rental Agreement - HEPA Filter

**COMPETITIVELY BID:**

Exempt, GSA

**AWARD BASIS:**

This contract is being awarded based on the best value, which includes favorable General Services Administration contract #GS-07F-0087T

**CONTRACT #**

TBD

**FISCAL NOTES:**

1. This is an unplanned expense due to the COVID-19 pandemic.
2. This is a new contract with the same vendor previously supplying rental equipment.

**SUPPLIER DIVERSITY:**

1. Blackmon Mooring of Texas, Incorporated does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
2. Blackmon Mooring of Texas, Incorporated has a total of 57 employees. The Workforce Composition Data is as follows:

Category	Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	2	3.5%	28	49.1%	7	12.3%
Professional	1	1.8%	1	1.8%	6	10.5%	12	21.1%
Total	1	1.8%	3	5.3%	34	59.6%	19	33.3%

BCHD BOARD OF MANAGERS

August 2020

**COMPANY TO BE AWARDED:**

Brinks, Incorporated

**TOTAL AWARD:**

\$383,601

**CONTRACT PERIOD:**

Three Years

Your approval is requested for an armored car services agreement. This contract provides armored car services to transfer funds received at various clinic locations and also to provide next day change orders to locations without a formal Health System cashier function. There are 20 specific Health System locations that utilize 5 day a week pick up and 1 location that requires 3 day a week pick up services, for a total of 21 locations. The locations without a main cashier send their daily collected funds to the nearest location with a main cashier for verification and deposit.

**CATEGORY**

Service Agreement - Armored Car

**COMPETITIVELY BID:**

RFP-220-01-009-SVC

**AWARD BASIS:**

This contract was competitively bid and awarded based on the best value, which includes favorable pricing and meeting the Health Systems bid requirements assigned by the Evaluation Team. Brinks was the only respondent

**CONTRACT #:**

22007186-IF

**FISCAL NOTES:**

1. This is a planned expense and operating funds have been included in the Year 2020 Operating Budget.
2. This is a new contract with the same vendor. Compared to the previous contract there is an average annual increase of 22.1%, \$23,146, due estimated growth and an increase of 19.7% in per trip costs, which increased from \$18.01 to \$21.57 but is in line with market pricing for this service.

Contract	Vendor	Start Date	Term Date	Total Amount	# of Yrs	Ave Cost	% change
Original	Brink's Incorporated	5/1/2015	4/30/2018	\$ 315,000	3	\$ 105,000	
Mod #1&2	Renewal & Extension	5/1/2018	8/31/2020	\$ 244,000	2.33	\$ 104,721	
Proposed	Brink's Incorporated	9/1/2020	8/31/2023	\$ 383,601	3	\$ 127,867	22.1%
<b>Ave Increase/Decrease per Contract Year</b>						<b>\$ 23,146</b>	

**SUPPLIER DIVERSITY:**

1. Brink's, Incorporated has an Affirmative Action Policy in effect.
2. Brink's, Incorporated cannot provide Workforce Composition data due to their confidentiality policy.

BCHD BOARD OF MANAGERS

August 2020

<b>COMPANY TO BE AWARDED:</b>	<b>TOTAL AWARD:</b>	<b>CONTRACT PERIOD:</b>
Covidien Sales LLC	\$1,229,000	N/A, Capital

Your approval is requested for the purchase of forty (40) ventilators. These ventilators provide life support for critically ill or injured patients that need assistance breathing during their treatment. The Health System currently has 86 critical care ventilators which was sufficient for historical patient volumes. However, the COVID-19 patient surge has resulted in a substantial increase in need for critical care level ventilators. COVID surge pushed the University Hospital daily demand for critical care ventilators to as high as 98 compared to pre-COVID averages between 50-60. Temporary critical care ventilator needs have been met by borrowing ventilators from community hospital partners and although volumes have recently subsided, the need for additional ventilators is expected again this fall. The combination of peak respiratory season along with a recurrence of COVID surge will likely result in the need for additional critical care ventilators to meet the demand. The high demand for industry ventilators has created a delay in order fulfillment but an order in advance of respiratory season will allow fulfillment prior to expected peak demand. This ventilator model has been trialed at University Hospital and received approval from respiratory therapy leadership along with our Pulmonologist partners at UT Medicine.

**CATEGORY**

Capital Equipment - Ventilators

<b>COMPETITIVELY BID:</b>	<b>AWARD BASIS:</b>
Exempt, GPO	This contract is being awarded based on the best value, which includes favorable Group Purchasing Organization pricing.

**PURCHASE ORDER #**

3069375

**FISCAL NOTES:**

1. Routine 2020 Capital funds will be used for this request.

**SUPPLIER DIVERSITY:**

1. Covidien Sales LLC does have an Affirmative Action Policy in effect.
2. Covidien Sales LLC did not provide a workforce composition

**BCHD BOARD OF MANAGERS**

August 2020

<b>COMPANY TO BE AWARDED:</b>	<b>TOTAL AWARD:</b>	<b>CONTRACT PERIOD:</b>
Home Intensive Care Pharmacy	\$2,520,000	Three Year

Your approval is requested for a home infusion services agreement for Carelink and unfunded patients. This service provides home infusion services for patients who need to continue their IV therapy at home. By providing this service at home, it allows qualified patients to be discharged from the hospital, opening up in-patient beds.

**CATEGORY**

Service Agreement - Home Infusion Services

**COMPETITIVELY BID:**                      **AWARD BASIS:**

RFP-220-04-023-SVC

This contract was competitively bid and awarded based on the best value, which includes favorable pricing and meeting the Health Systems bid requirements assigned by the Evaluation Team. Home Intensive Care Pharmacy was the only qualified respondent.

**CONTRACT #:**

22007195-IF

**FISCAL NOTES:**

1. This is a planned expense and operating funds have been included in the Year 2020 Operating Budget.
2. This is a new contract with the same vendor. Compared to the previous contract there is an average annual increase of 10.3%, \$78,500 due to estimated growth. Per diem rates remain unchanged.

Contract	Vendor	Start Date	Term Date	Total Amount	# of Yrs	Ave Cost	% change
Original	Home Intensive Care Pharmacy	4/1/2015	3/31/2018	\$ 1,836,000	3	\$ 612,000	
Mod #1&2	Renewals	4/1/2018	3/31/2020	\$ 1,523,000	2	\$ 761,500	
Proposed	Home Intensive Care Pharmacy	8/1/2020	7/31/2023	\$ 2,520,000	3	\$ 840,000	10.3%
						<b>Ave Increase/Decrease per Contract Year</b>	<b>\$ 78,500</b>

**SUPPLIER DIVERSITY:**

1. Home Intensive Care Pharmacy does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
2. Home Intensive Care Pharmacy is classified as a SMWVBE vendor.
3. Home Intensive Care Pharmacy has a total of 4 employees. The Workforce Composition Data is as follows:

Category	Hispanic		White	
	#	%	#	%
Non Professional	0	0.0%	1	25.0%
Professional	1	25.0%	2	50.0%
Total	1	25.0%	3	75.0%

BCHD BOARD OF MANAGERS

August 2020

**COMPANY TO BE AWARDED:**

Impact Advisors, LLC

**TOTAL AWARD:**

\$485,680

**CONTRACT PERIOD:**

One Month

Your approval is requested for an Epic post-live staffing and support service agreement. This contract includes Epic Licensed and Unlicensed Super Users, Principal Trainers, Credential Trainers and Orders Principal Trainer/Analyst to provide at the elbow post-live support of the Epic system in our critical areas. Since this requirement is for a fixed period through project post-live only, it is in the best interest of the Health System to use experienced contract staffing to fulfill this need. Impact Advisors is currently providing Impact Advisors-Epic Post-Live Staff Support: Epic Licensed and Unlicensed Super Users, Principal Trainers, Credential Trainers, and Orders Principal Trainer/Analyst project management staff.

**CATEGORY**

Professional Services - Epic Post-Live Staff Support

**COMPETITIVELY BID:**

Sole Source

**AWARD BASIS:**

This contract is being awarded as sole source because Impact Advisors is currently providing the Epic Post-Live Staff Support

**PURCHASE ORDER #**

3072315

**FISCAL NOTES:**

1. This is a planned expense and operational funds have been included in the Epic project and Year 2020 Operating budget.
2. This is a new contract with the same vendor currently providing Epic staffing services.

**SUPPLIER DIVERSITY:**

1. Impact Advisors, LLC does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
2. Impact Advisors, LLC has a total of 251 employees. The Workforce Composition Data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Professional	1	0.4%	14	5.6%	8	3.2%	3	1.2%	225	89.6%
Total	1	0.4%	14	5.6%	8	3.2%	3	1.2%	225	89.6%

BCHD BOARD OF MANAGERS

August 2020

**COMPANY TO BE AWARDED:**

Imprivata, Incorporated

**TOTAL AWARD:**

\$468,029

**CONTRACT PERIOD:**

Three Years

Your approval is requested for software licenses.

**CATEGORY**

Agreement - Software License

**COMPETITIVELY BID:**

Exempt

**AWARD BASIS:**

This contract is being awarded as exempt because Imprivata, Incorporated owns the proprietary rights to this high end technology software.

**CONTRACT #:**

22007197-IE

**FISCAL NOTES:**

1. This is a planned expense and operating funds have been included in the Year 2020 Operating Budget.
2. This is a new contract.

**SUPPLIER DIVERSITY:**

1. Imprivata, Incorporated does not have an Affirmative Action Policy in effect. However, the vendor has provided a copy of their Equal Opportunity Statement and Policy.
2. Imprivata, Incorporated is classified as a SMWVBE vendor.
3. Imprivata, Incorporated has a total of 445 employees. The Workforce Composition Data is as follows:

Category	Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	2	0.4%	1	0.2%	12	2.7%
Professional	63	14.2%	6	1.3%	17	3.8%	344	77.3%
Total	63	14.2%	8	1.7%	18	4.0%	356	80.0%

BCHD BOARD OF MANAGERS

August 2020

**COMPANY TO BE AWARDED:**

Microsoft Corporation

**TOTAL AWARD:**

\$300,588

**CONTRACT PERIOD:**

Five Months

Your approval is requested for a professional service agreement.

**CATEGORY**

Professional Services- Information Technology

**COMPETITIVELY BID:**

Exempt, DIR

**AWARD BASIS:**

This contract is being awarded based on the best value, which includes favorable pricing utilizing State of Texas Department of Information Resources (DIR Contract).

**PURCHASE ORDER #**

3066264

**FISCAL NOTES:**

1. This is an unplanned expense and operating funds have not been included in the Year 2020 Operating Budget.
2. This is a new contract.

**SUPPLIER DIVERSITY:**

1. Microsoft Corporation has an Affirmative Action Policy in effect.
2. Microsoft Corporation has a total of 64,257 employees. The Workforce Composition Data is as follows:

Category	American Indian		Asian American		African American		Hispanic		White	
	#	%	#	%	#	%	#	%	#	%
Non Professional	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Professional	302	0.5%	19,677	30.6%	2,354	3.7%	3,505	5.5%	37,488	58.3%
Total	302	0.5%	19,677	30.6%	2,354	3.7%	3,505	5.5%	37,488	58.3%

BCHD BOARD OF MANAGERS

August 2020

**COMPANY TO BE AWARDED:**

The Garland Company, Incorporated  
DBA Garland DBS, Incorporated

**TOTAL AWARD:**

\$4,557,769

**CONTRACT PERIOD:**

NA, PO

Your approval is requested for the purchase and replacement of a new roofing system for the Rio and Horizon towers at the main campus. The Health System has been replacing failed roofing systems systematically with a significant portion completed. The current membrane is experiencing ridges and blisters in the field and the base ply has lost adhesion to the insulation resulting in delamination of the plies from the surface of the insulation. This request will complete the maintenance roof replacement at the main campus. The Garland Company is a national roofing supplier with competitive pricing available through the Health System's Group Purchasing Organization. The Garland Company is the primary contractor for the project and subcontracts installation of the roofing materials to an authorized local subcontractor to maintain roof system warranty. This roofing installation subcontract is awarded to Port Roofing of San Antonio, an authorized Garland Roof installer, who is a local family owned business and is projected to earn 46%, \$2.1 million of the total contracted amount.

**CATEGORY**

Purchase - Roofing System

**COMPETITIVELY BID:**

Exempt, GPO

**AWARD BASIS:**

This contract is being awarded based on the best value which includes favorable Group Purchasing Organization pricing. Port Roofing of San Antonio is the authorized Garland Roof System installer who won the bid for installation and labor.

**PURCHASE ORDER #:**

TBD

**FISCAL NOTES:**

1. This is a planned expense and operating funds have been included in the Year 2020 Operating Budget.
2. This is a new purchase.

**SUPPLIER DIVERSITY:**

1. Garland DBS, Incorporated has an Affirmative Action Policy in effect.
2. Garland DBS, Incorporated of Cleveland, Ohio has a total of 10 employees. The Workforce Composition Data is as follows:

Category	White	
	#	%
Professional	10	100.0%
Total	10	100.0%

3. Port Enterprises, LTD of San Antonio, the project subcontracted installer, has a total of 107 employees. The Workforce Composition Data is as follows:

Category	African		Hispanic		White	
	#	%	#	%	#	%
Non Professional	1	0.9%	69	64.5%	2	1.9%
Professional	0	0.0%	18	16.8%	17	15.9%
Total	1	0.9%	87	81.3%	19	17.8%



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### Report from the University Health System Foundation

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#### **COVID-19 Response Efforts:**

The San Antonio community continues to demonstrate its support for University Health System and its dedicated staff. As of August 10, the Foundation staff has coordinated and secured:

- COVID-19 Relief Fund Grants and Donations: \$127,237
- Direct patient assistance of \$17,208 (Lodging, HEB and Valero cards)
- In Kind gifts totaling \$285, 430 including 88,185 masks, 107,033 gloves, 1,237 other personal protective equipment, teddy bears, flowers, shoes, art supplies, and much more.
- 213 deliveries totaling 20,852 meals to support staff members
- About 15,284 snacks and beverages to support staff members

#### **2020 Medical Miracles Gala:**

The 2020 Medical Miracles Gala will be held as a virtual event on Friday, September 25 presented by Cisco on the WebEx Events platform. The honorees are four individuals involved in the nation's first paired exchange for living liver transplantation. Two patients in need of new livers received a portion of a liver from two generous donors they had never met. As the Foundation Special Events Committee continues to plan this event in the midst of the pandemic, their focus is on the important goal to create an endowment for compatible living donors willing to save the life of another but deemed ineligible due to insufficient health coverage or other financial constraints. To date we have collected sponsorships and fund-the-mission donations totaling \$636,500.

**Foundation Board Challenge:**

We are pleased to report strong Foundation Board giving and engagement. A July board challenge, made possible thanks to a generous \$10,000 matching gift provided by one board member, resulted in 77% board participation and a total of \$16,050 raised on top of the original gift.

**Women’s and Children’s Hospital Capital Campaign Launching this Fall:**

The Capital Campaign Executive Committee is now meeting bi-weekly and moving forward with leadership recruitment.

**Stop the Bleed School Kits:**

More than \$500,000 in bleeding control kits, funded through the 2019 Medical Miracles Gala, a grant from Valero, and matching dollars from University Health System, are currently being delivered to area school districts. The trauma team has also continued to provide virtual Stop-the-Bleed training sessions.

**Lifeline Grants Program underway:**

Thanks to the generosity of our staff through the Employee Giving campaign, \$100,000 is available to fund meaningful projects that positively promote good health and well-being and align with the following University Health System priority areas: Women's and Children's Health, Teen Health, Spiritual Care, Employee Engagement and Community Health. Applications are currently being accepted through Sept. 11.

<b>Recent Grant Awards:</b>	<b>Award Amount</b>
Valero Texas Open Benefit for Children	\$50,000
American Cancer Society – Pediatric & AYA Transportation to Treatment support	\$7,500
<b>Pending Grants:</b>	
Baptist Health Foundation San Antonio–NICU Nurturing Program	\$200,000
Ava’s Wish – Pediatric Rehab Gym	\$82,000

This report is provided for information only. No action is required.

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Leni Kirkman  
Senior Vice President  
Strategic Communications & Patient Relations  
Interim Foundation President

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George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### **Consideration and Appropriate Action Regarding a Contract with CLPF-UPC III-IV, LLC to Purchase Real Property Located at 5959 Northwest Parkway and 5800 Farinon Drive, San Antonio, Texas**

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#### **Background:**

Over the past ten years the Health System has grown dramatically. The opening of the Robert B. Green (RBG) clinical services building in 2013 and the Sky Tower at University Hospital in 2014, created capacity to grow additional clinical volume. Total Health System revenue in 2010 was \$894 million compared to the 2020 budget which is \$2.1 billion, an increase of 135%. Net Patient Revenue has increased from \$286 million to \$754 million or up 164%, and total employees have grown from 4,636 in 2010 to 8,612 in 2020, an increase of 117%.

As the Health System has grown, so has the demand for space to house non-clinical staff. Beginning in 2006, the Health System purchased and leased space in various locations for non-clinical functions. This was originally done to decompress the University Hospital campus in anticipation of the Sky Tower construction project. The Health System currently has six locations where the majority of the non-clinical staff are located; four (4) leased locations (Corporate Square, Chisholm Building, Highpoint Tower, and University Park) and three owned locations (Business Center, University Hospital, and RBG historical building). Approximately 1,000 non-clinical staff office in these locations.

The 20,500 square foot (SF) Business Center was purchased in 2006 and is currently home to Patient Billing, Accounting, Payroll, Accounts Payable, and Procurement. The Health System has 43,304 SF of leased space at the Corporate Square building for Human Resources, the Epic IT team, and Research/Ryan White administration. Clinical training classrooms are located at Highpoint Tower in 4,265 SF. The Call Center is located in 17,221 SF of leased space in the Chisholm Building and Community First Health Plans has 52,998 SF leased in University Park.

In total, the Health System has over 117,788 SF of leased space for non-clinical staff at an annual expense of \$2.3 million.

**Analysis:**

Growth in strategic clinical service lines, construction of the Women's and Children's Hospital, pending repairs at the historic RBG, and the COVID-19 pandemic are factors driving demand for additional offsite office space.

The COVID-19 pandemic has amplified the issue of space concerns for our non-clinical functional areas. Many of the staff work in cubicles which were designed to maximize the number of staff for the available square footage. Social distancing is not achievable in many of our current office areas. Split shifts and various work from home arrangements have been implemented as a temporary solution to keep our employees safe. The COVID-19 pandemic has forced management to reassess what functions can be performed by work at home employees. Several departments have had success in transitioning task oriented employees, such as coders, to work from home. Many other employees have struggled working from home due to technology issues, on-going training requirements, and the lack of workgroup support.

Another factor in the spatial requirements for office space is the continued growth of some of the Health System's signature clinical programs. Ever expanding programs including Trauma, Transplant, Adolescent Young Adult Cancer Program, as well as departments such as pharmacy require on campus office space. Relocating non-clinical administrative offices and personnel to an off-site location will help to accommodate that growth.

Several plans to resolve the current and projected future office space issues have been developed and analyzed. Based on input from the various administrative areas impacted and multiple senior staff members, the optimal solution is to purchase a large office building to consolidate the non-clinical departments. Consolidation of the non-clinical departments will have many benefits. Some departments that are currently separated can be consolidated which will improve supervision, training, and productivity. The work groups that need frequent interaction such as Payroll and Human Resources can be located adjacently.

Multiple sites have been reviewed with the goal of finding office space in excess of 140,000 SF with adequate parking and reasonably close to the Medical Center and the Tech Center. The selected site is located in University Park, located near I-10 and DeZavala. There are two one-story buildings located together with shared parking that totals 165,000 SF. These buildings were previously occupied by USAA (75%) and a call center (25%). Three quarters of the space, which had been occupied by USAA, is move-in ready with the exception of cubicle furniture and the associated electrical and computer wiring. The remaining space, which was occupied by the call center, needs some flooring as well as electrical and computer wiring.

**Fiscal Impact:**

The purchase price of the two buildings is approximately \$28,051,190.

Cubicle furniture, socially distanced, which will provide a safe work environment for staff, is currently estimated at \$6 million and the electrical and computer work is estimated at \$3.6 million. A rough estimate for the finish out of building 1 and 2 are \$1 million for a total project cost of \$38.6 million. Upon completion of due diligence by staff and respective consultants, these estimated costs will be finalized and submitted to the Board for final approval.

Staff recommends the purchase of this property be funded by the Board Designated Capital Account.

The current leases for space that would be consolidated into the new building have various termination dates, in which most will expire by mid-2022. The longest term date is for the lease of the Chisholm Building Call Center, which terminates in 2024. Based on phasing out the remaining contracted lease expense, estimated transition costs and projected new operating expense, this project will have a positive operating impact in year two and a positive bottom line impact in year three.

**Strategic Note:**

As the Health System continues to grow clinical services, consolidated administrative and non-clinical support consolidation will be needed for efficiencies. The University Park location is strategically located to provide these services in a safe and employee friendly environment.

**Workforce Composition:**

CLPF-UPC III-IV, LLC is a single purpose real estate entity, and has no employees. It is an affiliate of Clarion Partners, LLC which is an international real estate investment company.

**Recommendation:**

Staff recommends Board of Managers' approval to execute a Purchase Agreement with CLPF-UPC III-IV, LLC in the amount of \$28,051,190, for the acquisition of the office buildings located at 5959 Northwest Parkway and 5800 Farinon Drive, San Antonio, Texas.

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Don Ryden  
Executive Vice President/  
Vice President/Planning, Design  
And Construction

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Edward Banos  
Executive Vice President/  
Chief Operations Officer

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Reed Hurley  
Executive Vice President/  
Chief Financial Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### **Consideration and Appropriate Action Regarding a Contract with FCS Creamer, Ltd. to Purchase Approximately Eighty (80) Acres of Real Property Located off of N. Loop 1604 in San Antonio, Texas**

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#### **Background:**

University Health System is a teaching hospital and ambulatory network owned by the citizens of Bexar County. Over the years the Health System has incorporated many changes and improvements to meet the growing healthcare needs of its citizens. In the last decade the Health System has significantly expanded the capacity, improved quality metrics, and expanded capabilities of its healthcare delivery system. The Health System has renewed and extended its affiliation agreement with UT Health San Antonio, amplifying the Health System's focus on delivery of quality medical care for all citizens of Bexar County. University Health System is currently constructing the new Women's and Children's Hospital to accommodate this important strategic area of need and growth. Additionally, the Health System has recently implemented the Epic electronic health record (EHR) system, the premier EHR for academic medical centers in the United States. Epic will act as a seamless and central communication network bringing together economies of scale, unparalleled communication capabilities, and increased patient safety throughout the medical community that utilize Epic.

Bexar County is one of the fastest growing counties in Texas, and it is nationally projected to grow at an even faster pace in the coming decade according to the U.S. Census Bureau and Texas Demographic Center. In light of this expected growth in population, the Health System must itself continue to plan, expand and diversify to assure that it maintains its ability to serve the community for years to come.

The COVID-19 pandemic has highlighted the need for the Health System to provide multiple sites of access for acute care services within Bexar County. Additional sites will help the Health System to maintain its tertiary and quaternary care services, while creating capacity for the community's increase demand on medical services.

**Analysis:**

As part of the Triple-Aim Plus program, the Health System has made significant investment in its main hospital campus and created an extensive network of ambulatory clinics throughout San Antonio. This strategy has provided multiple points of access to citizens for healthcare services.

However, certain sub-markets inside San Antonio and Bexar County remain underserved for basic healthcare services by University Health System or competing healthcare providers. Without a multi service primary care hospital embedded in a suburban setting, many of the patients in underserved areas travel and seek care at the Medical Center main campus.

Strategically placed primary care hospitals have been utilized successfully in many markets across the country. In San Antonio, other providers have created a community based “hub and spoke” strategy for healthcare services. These strategically located suburban healthcare services are an important part of the Triple-Aim Plus strategic focus. The Health System’s investment in local ambulatory clinics, while acting as a referral source for more intensive services at the medical center, has created a demand for routine inpatient care. This increased demand often causes University Hospital to be at capacity many days and forcing UT Health San Antonio providers to do elective care at other facilities due to lack of beds and operating rooms. Suburban hospitals can often deliver healthcare services more efficiently and cost effective, with a dedicated focus on patient satisfaction and education to the community that surrounds them.

The Health System engaged the healthcare consulting firm, Blue Cottage Consulting, Inc., to help develop, identify, and assess community based care delivery options in select sub markets through-out Bexar County. Blue Cottage is a healthcare consulting firm specializing in strategy, operations, and facility planning services for hospitals and health systems. Specifically, Blue Cottage conducted a market analysis and population healthcare assessment in multiple San Antonio based sub-markets. There was a significant population of patients on the Westside of Bexar County that meet the criteria for a suburban hospital environment, as well as, work with the Health System’s strategic partners at the medical school and FQHCs. This solution would be able to reduce the current hospital bed average daily census by 16% or approximately 70 beds daily; thus, increasing capacity for more complex

cases from around Bexar County that are done elsewhere.

In addition, the Health System retained a local real estate group, TAB Services, Inc., whose principals are Edward B. Kelley and Robert A. Wehrmeyer. This company has extensive experience with identifying, analyzing, and negotiating large land parcels for its clients. Accordingly, TAB was tasked to identify potential land sites throughout Bexar County for suburban hospital campus locations in key sub-markets identified throughout Bexar County. In that process, a vacant 80 acre tract of land was identified on West Loop 1604 and Shaenfield Road.

**Fiscal Impact:**

The entire tract of land consists of approximately eighty (80) acres. It is comprised of approximately 37.52 acres referred to as the Development Tract, and approximately 42 acres referred to as Green Space Property (a.k.a - “greenbelt”).

The purchase price of \$13,483,562 is based on the net usable acreage of the Development Tract. Although not anticipated, the purchase price may be adjusted by \$8.25 per sq. ft. when the final survey is completed and confirms the total acreage of the Development Tract.

Staff recommends the funding of this land acquisition from the Board Designated Capital Account.

**Strategic Note:**

This Project will achieve Triple-Aim Plus objectives by improving quality, safety, the patient experience, and access to care.

**Quality:**

The acquisition of this property would position University Health System to strategically locate a full service acute care hospital in this suburban area at a future date to be determined; thus, meeting the growing needs of our community.

**Community Outreach Plan/Workforce Composition:**

FCS Creamer, Ltd. is a single purpose real estate entity and has no employees. It is an affiliate of Rick Sheldon Real Estate, LLC.

**Recommendation:**

Staff recommends Board of Managers' approval to execute a Purchase and Sale Agreement with FCS Creamer, Ltd., in the amount of \$13,483,562 as noted herein.

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Don Ryden  
Vice President/Planning, Design  
and Construction

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Ed Banos  
Executive Vice President/  
Chief Operations Officer

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Reed Hurley  
Executive Vice President/  
Chief Financial Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### **Consideration and Appropriate Action Regarding a Contract with Philips North America LLC d/b/a Philips Healthcare for the Purchase and Installation of a CT Scanner at University Hospital**

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#### **Background:**

This request represents the second of two planned CT scanner replacements for University Health System. The Health System operates a total of seven CT scanners, two at the Robert B. Green Campus (RBG) and five at University Hospital performing 86,000 procedures per year. Over the course of the past five years, demand for CT procedures has increased 30%. The Board of Managers approved the first CT replacement for RBG in May 2019, which was a new state-of-the-art 256-slice Philips CT scanner.

At University Hospital, there are two 256-slice Philips CT scanners located in the Emergency Department and a 128-slice Toshiba CT scanner on the sixth floor of Sky Tower. There are two Philips CT scanners operating in the Radiology Department located in Rio Tower, a Philips 128-slice and Philips 64-slice CT scanner. The CT scanner scheduled for replacement is the Philips 64-slice scanner purchased in 2005. This scanner is the oldest CT within the Health System, has reached the conclusion of its useful life, and no longer meets the community standard. Technology has since advanced to 128-slice and 256-slice systems. Since this is an older 64-slice system, it delivers higher radiation to patients than newer technology. While radiation exposure from this unit remains safe, it no longer meets today's more stringent standards. Due to the age of the equipment, the need for higher resolution imaging, and to achieve best radiation safety practices, the recommendation is to replace this Philips 64-slice CT scanner with a new 256-slice Philips CT scanner.

**Analysis:**

All seven CT scanners function close to full capacity to provide advanced imaging services. Within University Hospital, the only 256-slice CT scanners are located in the Emergency Department. For specialized imaging requiring 256-slice scanners such as cardiac scanning, it is very challenging to accommodate non-emergent patients into the existing Emergency Department workflow as emergency and trauma patients are the top priority. This purchase will provide much needed patient access to 256-slice CT technology in a more appropriate location to allow for routine scheduling and accommodation.

The existing Philips 64-slice CT scanner is fully depreciated and can no longer be upgraded. This new Philips 256-slice CT scanner is consistent with past purchases of three Philips 256-slice CT scanners to support the Emergency Department and most recently, RBG. Of the seven CT scanners in operation within the Health System, five are Philips. Philips Healthcare is a contracted vendor with the Premier GPO, therefore the costs are considered to be competitively bid.

**Quality Note:**

The availability of advanced CT imaging for Health System customers is vital for the community served. While this purchase will preserve and support existing CT volumes, it will provide patients and physicians with higher resolution diagnostic images that can improve outcomes through improved diagnostic accuracy. The Health System will provide high quality with lower radiation exposure. This purchase supports all service lines within the University Health System.

**Fiscal Impact:**

The CT replacement costs for this turnkey project is \$2,302,082. Equipment and construction are budgeted 2020 capital and operational expenditures.

iQon Spectral CT Scanner	\$1,836,154
Turnkey Construction	\$378,158
Mobile CT Lease for 8 Weeks	\$62,770
Staff and Physician Training	\$25,000
Total Project Costs=	\$2,302,082

**Strategic Note:**

This purchase supports Triple-Aim Plus. The availability of newer technology will improve quality with higher resolution images and reduced radiation exposure. Patient access will be improved due to the availability of 256-slice CT technology that was previously limited to the Emergency Department. Efficiency will be enhanced by the continued standardization of CT platforms within the Health System. Finally, this CT scanner will be configured for continued upgradeability as new and more advanced CT technologies develop over the next many years.

**Workforce Composition:**

Philips North America LLC d/b/a Philips Healthcare is a Dutch multinational conglomerate headquartered in Amsterdam with 77,400 employees comprised of 120 different nationalities. The workforce composition data below is representative of the national headquarters with 181 employees:

<b>NON PROFESSIONAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	
#							
%	%	%	%	%	%		%
<b>PROFESSIONAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	
#		12	2	12	155		181
%	%	%	%	%	%		%
<b>TOTAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	<b>TOTAL</b>
#	0	12	2	12	155		181
%	%	6.6%	1.1%	6.6%	85.6%		100%

Approximately 21% of the total project dollars represents construction funding. Philips Healthcare will contract with a local business for the construction component.

**Recommendation:**

Staff recommends the Board of Managers approve a request of \$2,302,082 to fund a turnkey project for a Philips 256-slice CT scanner at University Hospital.

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James Willis  
Vice President/Associate Administrator  
University Hospital

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Michael Roussos  
Hospital Administrator  
University Hospital

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Edward Banos  
Executive Vice President/  
Chief Operating Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer  
University Health System



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### **Consideration and Appropriate Action Regarding an Agreement between University Medicine Associates and UT Health San Antonio for General Pediatric Outpatient Services**

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#### **Background:**

During June 2013, University Health System (Health System) and the Pediatric Department of UT Health San Antonio (UT Health) collaborated to transition the general outpatient pediatric residency clinic from the Children's Hospital of San Antonio to the Health System and University Medicine Associates (UMA). The partnership allowed pediatric faculty and residents to continue required clinical training while providing services to meet patient demand for general pediatric health care services in Bexar County.

General services consist of direct patient care rendered to Health System pediatric patients through physician faculty employed by UT Health and residents enrolled in the UT Health Pediatric Residency Program. The General Pediatric Residency Clinic at Robert B. Green Clinical Pavilion offers primary pediatric and walk-in care Monday through Thursday during traditional daytime business hours. The Chronic Complex Care clinic provides care to chronically ill and medically complex patients at University Hospital and Robert B. Green.

Under the current agreement, as amended effective November 1, 2019, UMA leases 3.5 FTEs to provide general pediatric services and 1.3 FTEs to provide chronic complex care. The Health System provides clinic space and support staff at no cost to UT Health. UMA bills and collects all professional fees generated by the UT Health physicians in these clinics.

**Analysis:**

During the term of the current contract, the faculty and residents at the general pediatric clinic have seen approximately the same number of patients (11,235) in 2019 as were seen in 2017 and 2018. During 2020, due to COVID, the clinic was temporarily closed and later relocated to provide well child check services in an alternate location. With the addition of .50 FTE last November, the goal is to increase access for chronic complex pediatric patients, many of whom require additional services. This will allow us to improve access for patients with complex medical conditions requiring extensive physician and case management support, which will in turn help reduce inappropriate ER utilization and hospitalizations for this patient population.

**Quality Note:**

Entering into this agreement between UMA and UT Health will continue to ensure that there are a sufficient number of qualified physicians available to provide the highest quality health care to the pediatric population, while continuing to offer a productive learning environment for pediatric residents. Patient satisfaction ratings are expected to be in the top 25% for outpatient pediatric services. Physicians must also meet a minimum score of 90% on quality metrics as established and mutually agreed upon between UMA and UT.

**Fiscal Impact:**

UMA will compensate UT an amount not to exceed \$1,080,000 per year for 4.8 total FTEs (General Pediatrics Residency clinic and CCC combined at \$225,000 annually per FTE). The anticipated cash collections for professional fees are \$638,630 per year, which results in a net cost to UMA of \$441,370 annually. This is a planned expense and is included in the 2020 and 2021 operating budgets.

**Strategic Note:**

Entering into this agreement supports our strategic goal of expanding pediatric services and the pediatric service lines at University Health System.

**Workforce Composition:**

The University of Texas Health Science Center at San Antonio has a total of 5,245 employees. The workforce composition data is as follows:

<b>NON PROFESSIONAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	
Female Total	5	39	68	994	378	86	1,570
Male Total	2	7	25	338	149	25	546
	<b>0.13%</b>	<b>0.88%</b>	<b>1.77%</b>	<b>25.40%</b>	<b>10.05%</b>	<b>2.12%</b>	<b>40.34%</b>
<b>PROFESSIONAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	
Female Total	5	210	58	552	790	88	1,703
Male Total	7	202	38	308	803	68	1,426
	<b>0.23%</b>	<b>7.85%</b>	<b>1.83%</b>	<b>16.40%</b>	<b>30.37%</b>	<b>2.97%</b>	<b>59.66%</b>
<b>TOTAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	<b>TOTAL</b>
	19	458	189	2,192	2,120	267	5,245
	<b>0.36%</b>	<b>8.73%</b>	<b>3.60%</b>	<b>41.79%</b>	<b>40.42%</b>	<b>5.09</b>	<b>100.00%</b>

**Recommendation:**

Staff recommends Board of Managers’ approval to execute a contract with UT Health for 4.8 pediatric physician FTEs at an anticipated cost of \$1,080,000 per year, with an option to renew for an addition one-year period under the same terms and conditions.

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Monika Kapur, M.D.  
 President/Chief Executive Director  
 University Medicine Associates

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Allen Strickland  
 Associate Administrator - Fiscal  
 University Hospital

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Edward Banos  
 Executive Vice President/  
 Chief Operating Officer

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George B. Hernández, Jr.  
 President/Chief Executive Officer



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### **Consideration and Appropriate Action Regarding a Recruitment Support Agreement with UT Health San Antonio for Adult Cardiology Services**

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#### **Background:**

The San Antonio and South Texas region have increasing need for various kinds of medical specialty services to meet the demand of a growing and aging population in the region. One key area of needed service is Cardiology. The Health System and its academic partner, UT Health San Antonio (UTHSA), seek to meet a greater portion of that demand. To that end, UTHSA is in the process of expanding its capacity in the areas of general cardiology, invasive cardiology, and advanced heart failure care. UTHSA has recently updated its leadership in the Division of Cardiology through the hiring of a new Chief of Cardiology, Allen Anderson, MD, FACC, FAHA, who formally started in November 2019. The addition of some key cardiologists in the above-mentioned areas has been anticipated for some time; Dr. Anderson is instrumental in the interviewing and selection process for these new recruits.

The Health System proposes to support the recruitment of three new cardiologists through a recruitment support agreement. The nature of such agreements is that they are designed to provide financial support for newly recruited physicians for a limited period of time while those physicians are building their new practices. Requirements for such agreements are that organization employing supported physicians is eligible to receive certain time-limited payments during what is known as the payment period, which, in this case, lasts for up to two years. Due to the nature of the support agreement, the Health System will pay expenses for each month of those two years where allowable expenses exceed revenue from all sources (e.g. collections on physician billings, clinic and call coverage arrangements, etc.). For those months where revenue meets or exceeds expenses, no additional payments will be made.

**BCHD Board of Managers - Recruitment Support Agreement with UT Health San Antonio  
for Adult Cardiology Services**

**Tuesday, August 25, 2020**

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For each such agreement either the individual physicians supported, or the organization hiring them, are accountable in such arrangements to assure that the physicians in question practice in the same community for three years during what is called the guarantee period. If any of the physicians were to leave the community before the full guarantee period is fulfilled, a pro-rata share of payments made would be owed back to the Health System. In this case, UTHSA has elected to be the guarantor rather than including the individual physicians in this obligation.

**Analysis:**

Recruitment support agreements require establishment of fair market value (FMV) from a reputable third party vendor. The FMV analysis assesses anticipated productivity and collections against total proposed compensation and then benchmarks those numbers against industry standards. FMV assessment of expense includes such allowable expenses as salary, benefits, and agreed upon signing and moving expenses for these physicians. Overhead expenses cannot be included. This assessment has been completed and the rates of support for all three are found to be within fair market boundaries.

All three physicians whose recruitment is supported through this agreement will be credentialed to work at UTHSA and at the Health System. It is anticipated that the physicians will start their practices in San Antonio during 2020.

**Quality Note:**

Entering into this agreement with UTHSA enables the Health System to support community needs by expanding capacity for cardiology services in several areas. Those physicians considered in this agreement are slated to provide clinic coverage, call coverage, and consult service coverage for inpatient and outpatients needing their expert care. The availability of such physicians will facilitate enhanced access to care in these areas for in-demand services. Two areas of particular need that these physicians will help address are: additional heart failure clinic sessions offered each week (to help address the growing need for heart failure disease management) and increased availability of interventional cardiology coverage in the adult cardiac cath lab.

**Fiscal Impact:**

The proposed recruitment support agreement with UTHSA will cost a maximum of \$1,950,000 to the Health System over the two-year period. The difference between revenue and expenses will be assessed each month with payments limited to those months where expenses exceed revenues from all sources up to the budgeted amount. Regular monthly accounting of the funds flow for this arrangement will be kept in the case of each physician covered under this agreement. Analysis will be performed and any true-up required between the parties will be conducted as necessary.

**Strategic Note:**

This initiative is strategically important to the community as it enables the expansion of access to general, interventional, and advanced heart failure adult cardiology services at a time when our local community and the larger region continues to grow and demand greater access to healthcare services.

**Workforce Composition:**

UT Health San Antonio has 5,245 employees. The workforce composition data is as follows:

<b>NON PROFESSIONAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	
#	7	46	93	1332	527	111	2116
%	0%	2%	4%	63%	25%	5%	100%
<b>PROFESSIONAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	
#	12	412	96	860	1593	156	3129
%	0%	13%	3%	27%	51%	5%	100%
<b>TOTAL</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Other</b>	<b>TOTAL</b>
#	19	458	189	2192	2120	267	5245
%	0%	9%	4%	42%	40%	5%	100%

**Recommendation:**

Staff recommends Board of Managers' approval of a recruitment support agreement with UT Health San Antonio for three physicians in Adult Cardiology Services for a maximum of two years of support for a maximum outlay of \$1,950,000 over the two-year payment period.

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Ted Day  
Executive Vice President/Strategic  
Planning & Business Development

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Reed Hurley  
Executive Vice President/  
Chief Financial Officer

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Edward Banos  
Executive Vice President/  
Chief Operating Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

BEXAR COUNTY HOSPITAL DISTRICT  
BOARD OF MANAGERS

Tuesday, August 25, 2020

## Consideration and Appropriate Action Regarding an Agreement with Shields Health Solutions for Specialty Pharmacy Services

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### **Background:**

In 2017, University Health System recognized that more than 35 percent of patients discharged from the hospital never had their prescriptions filled. This led to a comprehensive analysis of all aspects of outpatient medication dispensing within University Health System. The first response was to develop a “Meds-to-Beds” prescription-filling program in which medications are delivered directly to the patient’s bedside before they leave the hospital. That program has been highly successful, and now on pace to reach 175,000 prescriptions per year. Next, the Health System recognized there were over 100,000 prescriptions per year ordered for more than 30,000 patients seen in our ambulatory clinics that were never picked up and returned to stock. Analysis showed this to be due to either lack of finances or transportation. In response, the University Health System Prescription Savings Club was developed. This program, in which the Health System maximizes use of our 340B discounted drug acquisition price, ensures patients have the financial means to obtain all of their prescribed medications. In addition, the pharmacy also began home delivery, mail order delivery and now in response to the COVID pandemic, curbside pick-up. This has almost eliminated prescriptions being returned to stock and resolved a critical issue for over 30,000 patients a year in our community.

The next area that has been identified as an opportunity to better assist patients with their medication needs is in the area of “specialty” drugs. A “specialty” drug is typically a high cost medication used as part of a multi-drug treatment regimen for complex patients such as those seen in transplant or HIV clinics. However, both payers and manufacturers of those drugs require they only be dispensed by an accredited “specialty pharmacy” that in return provides data on the patient specific use for that medication.

These specialty drugs are also known as Limited Distribution Drugs (LDDs). When patients have the medications associated with their treatment regimens fulfilled at University Health System or local pharmacies, they often bypass or delay obtaining that specialty LDD medication needed from another source. In order for our Health System to provide faster fulfillment of these specialty medications at the same time as the remainder of prescribed drugs and provide an entire coordinated service to optimize outcomes, the Health System is recommending pursuing accreditation as a Specialty Pharmacy.

**Analysis:**

Medications classified as “specialty” drugs are the fastest growing component of the pharmaceutical market in the U.S., increasing in market share by 15% to 20% annually. Currently, there are more than 24,000 specialty drug prescriptions written by Health System and UT Health San Antonio physicians for Health System patients each year. The vast majority of these are sent to external accredited specialty pharmacies. This could create either gaps or delays in therapy, or an inconvenience for our patients. These external Specialty Pharmacies are not aware of the other non-specialty drugs ordered for that patient and may not be able to adequately provide care coordination, safety monitoring and improved adherence.

While the Health System could develop a program internally, obtain accreditation and independently contract with limited drug distributors, this process could take years. Alternatively, we have determined that a better course of action would be to contract with a “Specialty Pharmacy Facilitator” to augment our entry into this arena. These companies already have the requisite relationships with insurers and limited drug distribution manufacturers, technology to document the data those entities require and the expertise to achieve accreditation for us within a year.

The purpose of this agreement is to contract with one of these companies that will facilitate the accreditation of two specialty pharmacies within the Health System. One will be located at the Robert B Green campus and the other at the Discharge Pharmacy at University Hospital. Partnering with a specialty pharmacy facilitator will allow us to emulate our “Meds-to-Beds” and “Fast-Fill” approach by getting patients all their medication before they leave the hospital or clinic. Expedited access for our patients will allow the Health System to provide fully integrated, comprehensive on-site care to all of our patients in the shortest amount of time.

Three companies responded to the Health System’s RFP# 220-06-033 SVC:

Shields Health Solutions, Trellis-RX LLC, and Wilco Data LLC. The companies were evaluated by a multi-disciplinary team that scored each responder on their market experience and success, accreditation history, clinical model, business model, technology and extent of network access to insurers and limited drug distributors.

Based on those metric scores, Shields Health Solutions was identified as the best partner to implement a program for the Health System.

**Fiscal Impact:**

When specialty drug prescriptions are filled by outside specialty pharmacies, the Health System is not impacted financially. If the Health System operates a Specialty Pharmacy and fills the prescriptions internally, there will be both revenue and expense. As mentioned above, the Health System currently generates over 24,000 Specialty Pharmacy prescriptions per year. Based on patient and staff interviews, it is projected approximately half of that volume can be filled internally in year one. The drugs that are required to be distributed by a Specialty Pharmacy are normally high cost and have a corresponding high payment resulting in inflated revenue and expense for each prescription. The financial projection for the proposed Specialty Pharmacy generates a positive margin of \$94 per prescription filled in year one and improves over time as the projected number of internally filled prescriptions increases.

The proposed agreement with Shields Health Solutions has two components. The first component is an ongoing annual fee for support and use of their technology for data interaction with the limited drug manufacturers. Support includes ongoing payer contract negotiations, revenue cycle reconciliation and management, clinical training, accreditation preparation and maintenance, and continued program development. The fees for these services are approximately \$750,000 per year. Shields has agreed to delay payment of the support fees until the program's profitability is in excess of the support fee amount. The second component of the Shields' fee is performance based, with Shields sharing in the incremental growth in Specialty Pharmacy services. The performance pay is contingent on Shields ability to grow the Health System's Specialty Pharmacy volume. The performance pay is calculated as a percentage of the growth in incremental operating margin for the Specialty Pharmacy (operating margin for this calculation is defined as specialty pharmacy revenue less the cost of the associated drugs). The percentage fee will decline on an annual basis from 30% in year one of the contract to 17.5% in year five of the agreement. Based

on the current pro-forma estimates, the total annual expense for the contract with Shields will range from \$2.6 million in year one to \$7.1 million in year five for a total potential contract value of \$26,765,000. The Health System projects to generate a positive bottom line in year one, increasing each year of the agreement as the volume of internally filled Specialty Pharmacy prescriptions grows. Excess margin created by this program will be used to further enhance the Health System’s ability to serve the unfunded and underinsured in our community.

It is the intent of the Health System to eventually operate the Specialty Pharmacy program without the assistance of a third-party company.

**Strategic Note:**

This program is consistent with many aspects of Triple-Aim Plus. It ensures access to the highest quality of coordinated care, enhancing both patient satisfaction and clinical outcomes. Monitoring prescription refills through an established and ongoing individualized patient-pharmacist program will ensure the highest form of medication adherence in these complex medication regimens. It improves efficiency and increases revenue in support of the Health System’s mission.

**Community Outreach/Workforce Composition:**

Shields Health Solutions has a workforce of 714 employees. The workforce composition is as follows:

<b>Non-Professional Workforce</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Total</b>
Female Total	2	37	81	62	165	347
Male Total	0	7	11	17	34	69
Combined Non-Prof Total	2	44	92	79	199	416
<b>Professional Workforce</b>	<b>American Indian</b>	<b>Asian American</b>	<b>African American</b>	<b>Hispanic</b>	<b>White</b>	<b>Total</b>
Female Total	0	30	18	6	107	161
Male Total	0	10	5	4	118	137
Combined Prof Total	0	40	26	10	225	298
<b>Total Workforce</b>	<b>2</b>	<b>84</b>	<b>118</b>	<b>89</b>	<b>344</b>	<b>714</b>

**Recommendation:**

Staff recommends Board of Managers' approval to execute a five-year contract with Shields Health Solutions to facilitate the development of a Specialty Pharmacy Program at University Health System in an amount not to exceed \$26,765,000.

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Elliott R. Mandell  
Senior Vice President/  
Chief Pharmacy Officer

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Michael Roussos  
Hospital Administrator  
University Hospital

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Edward Banos  
Executive Vice President/  
Chief Operating Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer



# University Health System

## MONTHLY FINANCIAL REPORT July 2020

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**UNIVERSITY HEALTH SYSTEM  
BENCHMARK PERFORMANCE REPORT**

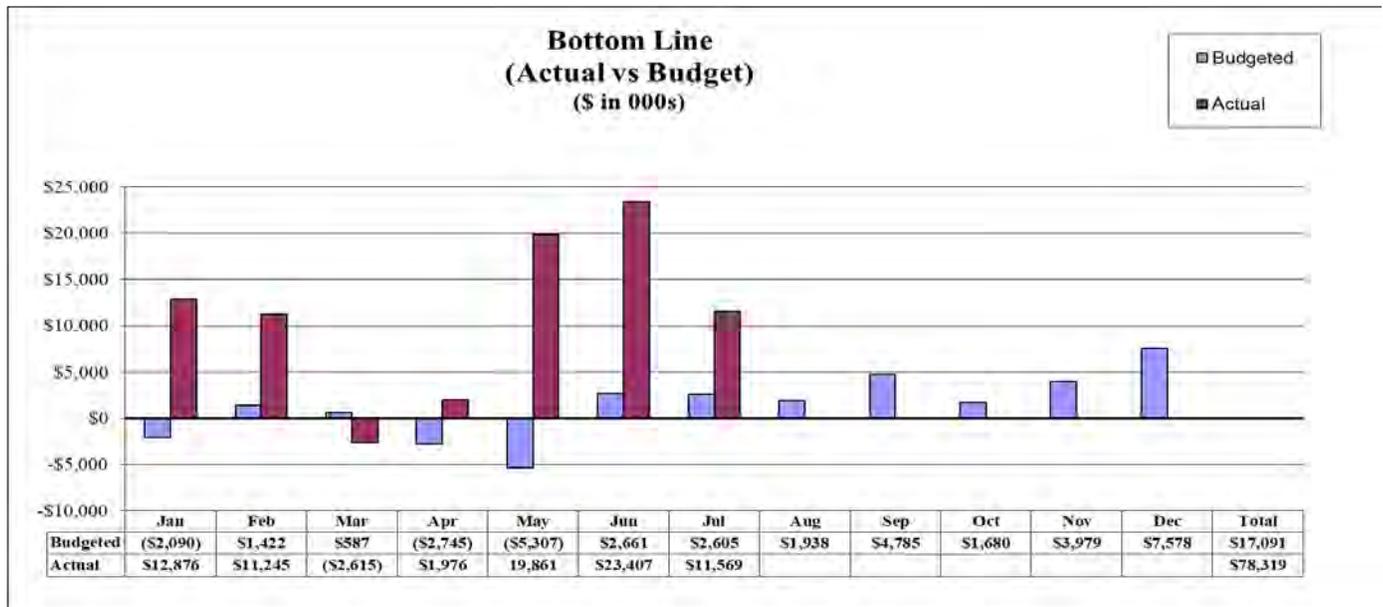
July

(UHS Consolidated) Dollars in Thousands	Month	Budget	% Variance	YTD	YTD Budget	% Variance
	Bottom Line	\$11,569	\$2,605	344.2%	\$78,276	(\$2,868)
Gain(Loss) from Operations	\$16,512	\$6,727	145.5%	\$97,516	\$26,000	275.1%
Non-operating Income(Expense)	(\$4,943)	(\$4,122)	-19.9%	(\$19,240)	(\$28,868)	33.4%
Days Cash on Hand	232.4	197.2	17.9%	232.4	197.2	17.9%

	Actual 2019 Year End	Actual	Goal	% Variance
Days Revenue in Accounts Receivable excluding Carelink	66.72	60.84	66.00	7.8%
Days Revenue in Accounts Receivable excluding SNF and CareLink	61.37	55.21	61.00	9.5%

(UHS Less CFHP)	Actual 2019 Year End	Month	Budget	% Variance	YTD	YTD Budget	% Variance
Adjusted Discharges	5,412	4,068	6,138	-33.7%	32,841	40,328	-18.6%
Net Patient Revenue per AD	\$11,822	\$14,861	\$10,155	46.3%	\$12,123	\$10,735	12.9%
Salary Cost per AD	\$8,279	\$11,710	\$7,496	-56.2%	\$9,516	\$8,072	-17.9%
Supply Cost per AD	\$4,051	\$5,386	\$3,752	-43.5%	\$4,466	\$3,888	-14.9%
Total Expense per AD (1)	\$21,898	\$28,178	\$19,369	-45.5%	\$23,174	\$20,321	-14.0%
Gain(Loss) from Operations per AD	\$1,710	\$3,290	\$492	568.4%	\$2,421	\$644	276.3%
Funded Patient %	74.0%	72.0%	74.0%	-2.7%	73.8%	74.0%	-0.3%
Medicare CMI	1.809	1.956	1.806	8.3%	1.872	1.806	3.6%

(1) Excludes SNF Expenses



**UNIVERSITY HEALTH SYSTEM**  
**Unaudited Consolidated Balance Sheet**  
**July 31, 2020**

(In Thousands)	<u>Assets</u>	
	<u>7/31/2020</u>	<u>12/31/19</u>
<b>Assets</b>		
<b>Current Assets:</b>		
Cash and cash equivalents	\$ 217,832	\$ 310,462
Investments	23,112	29,476
Investments (Taxes)	56,601	134,447
Assets Limited as to Use	25,793	9,623
Patient receivables, net	97,293	126,847
Property taxes receivable	19,793	242,075
Inventory	27,573	24,371
Other receivables and prepaid assets	150,843	205,107
<b>Total current assets</b>	<b>\$ 618,840</b>	<b>\$ 1,082,408</b>
Long Term Investments (Note-1)	108,638	25,244
<b>Other Assets:</b>		
Long-term patient receivables- net	12,657	12,657
Board Designated Accounts	754,821	585,021
Restricted Accounts	448,039	324,961
Property, plant, and equipment, net	1,198,666	1,164,943
Other Assets	80,798	87,608
<b>Total assets</b>	<b>\$ 3,222,458</b>	<b>\$ 3,282,843</b>
<b>Current liabilities:</b>		
Accounts payable	\$ 170,858	\$ 181,802
Accrued Interest	19,634	15,095
Due to third-party payors, net	9,475	6,949
Compensated absences	21,698	20,945
Accrued liabilities	226,524	235,828
Claims payable	65,697	63,424
Current maturities of long-term debt	29,900	31,325
<b>Total current liabilities</b>	<b>\$ 543,787</b>	<b>\$ 555,368</b>
Long-term debt, less current maturities	1,014,841	878,253
Estimated self-insurance costs	1,667	1,667
Deferred tax	198,706	485,799
Deferred other	10,697	2,097
<b>Total Long Term Liabilities</b>	<b>\$ 1,225,911</b>	<b>\$ 1,367,817</b>
Fund balance-Unrestricted	1,445,779	1,352,677
Fund balance-Restricted	6,981	6,981
<b>Total liabilities and fund balance</b>	<b>\$ 3,222,458</b>	<b>\$ 3,282,843</b>

**UNIVERSITY HEALTH SYSTEM**  
**Unaudited Consolidated Statement of Revenues and Expenses**  
**July 31, 2020**

(In Thousands)	MTD Actual	MTD Budget	\$ Variance	% Variance	YTD Actual	YTD Budget	\$ Variance	% Variance
<b>Net Patient Service Revenue</b>	\$ 60,454	\$ 62,329	\$ (1,875)	-3.0%	\$ 398,129	\$ 432,909	\$ (34,779)	-8.0%
<b>Other Revenue:</b>								
Property Tax M & O	\$ 34,892	\$ 34,891	\$ 1	0.0%	\$ 244,239	\$ 244,238	\$ 1	0.0%
Disproportionate Share Revenue	4,700	1,711	2,989	174.7%	20,943	11,976	8,967	74.9%
Uncompensated care/UPL Revenue	9,315	6,397	2,919	45.6%	53,531	44,776	8,756	19.6%
DSRIP Revenue	6,974	6,185	789	12.8%	45,663	43,295	2,368	5.5%
SNF PT Revenue	3,732	2,823	909	32.2%	27,187	19,758	7,429	37.6%
Graduate Medical Education Revenue	699	646	53	8.2%	4,678	4,519	159	3.5%
NAIP	2,965	2,461	504	20.5%	18,740	17,227	1,513	8.8%
Tobacco Settlement Fund	777	683	94	13.7%	5,155	4,780	375	7.8%
CFHP Premium Revenue	54,108	48,582	5,526	11.4%	358,199	342,441	15,758	4.6%
Other	5,437	6,786	(1,349)	-19.9%	46,916	42,975	3,942	9.2%
<b>Total Operating Revenue</b>	\$ 184,053	\$ 173,493	\$ 10,560	6.1%	\$ 1,223,381	\$ 1,208,894	\$ 14,488	1.2%
<b>Operating Expense:</b>								
Employee Compensation	\$ 60,224	\$ 58,903	\$ (1,321)	-2.2%	\$ 396,386	\$ 415,429	\$ 19,043	4.6%
Medical Services	16,341	17,517	1,177	6.7%	115,519	122,703	7,184	5.9%
Purchased Services	24,716	27,384	2,668	9.7%	171,287	182,043	10,756	5.9%
Supplies	21,909	23,032	1,123	4.9%	146,666	156,794	10,128	6.5%
Medical Claims Expense	44,352	39,930	(4,422)	-11.1%	296,007	305,925	9,918	3.2%
<b>Total Operating Expense</b>	\$ 167,541	\$ 166,767	\$ (775)	-0.5%	\$ 1,125,865	\$ 1,182,894	\$ 57,029	4.8%
<b>Gain/(Loss) from Operating Activities</b>	\$ 16,512	\$ 6,727	\$ 9,785	145.5%	\$ 97,516	\$ 26,000	\$ 71,517	275.1%
<b>NonOperating Revenue/(Expense):</b>								
Investment Income	391	2,142	(1,750)	-81.7%	12,527	14,992	(2,464)	-16.4%
Unrealized Gain/Loss	252	0	252	100.0%	5,005	0	5,005	100.0%
Premium Deficiency Reserve	194	150	44	29.6%	1,361	1,050	311	29.6%
Depreciation And Amortization	(5,781)	(6,414)	633	9.9%	(38,133)	(44,910)	6,776	15.1%
<b>Total NonOperating Revenue</b>	\$ (4,943)	\$ (4,122)	\$ (821)	-19.9%	\$ (19,240)	\$ (28,868)	\$ 9,628	33.4%
<b>Gain/(Loss) before Financing Activities</b>	\$ 11,569	\$ 2,605	\$ 8,964	344.2%	\$ 78,276	\$ (2,868)	\$ 81,144	2829.0%

**University Health System**  
**Unaudited Consolidated Statement of Cash Flows**  
**July 31, 2020**

	<b>July</b> <b>2020</b> <hr style="border: 0.5px solid black;"/> <i>(In Thousands)</i>
<b>Operating Activities</b>	
Gain (Loss) from Operations	\$ 97,516
Adjustments to Reconcile Gain (Loss) from Operations to Net Cash Used in Operating Activities:	
Property Tax Revenue Considered Noncapital Financing Activity	41,133
Tobacco Fund Revenue	5,155
Interest Expense Considered Financing Activity	26,774
Changes in Operating Assets and Liabilities:	
(Increase) Decrease in Patient Receivables	29,554
(Increase) Decrease in Prepaid Assets / Other Current Assets	51,062
(Increase) Decrease in Intangible Assets	6,811
Increase (Decrease) in Accounts Payable	(10,944)
Increase (Decrease) in Compensated Absences	754
Increase (Decrease) due to Third-Party Payor Settlements	2,527
Increase (Decrease) in Accrued Liabilities	(9,304)
Increase (Decrease) in Medical Claims Payable	3,633
Increase (Decrease) in Deferred Revenue	8,600
Record OPEB under GASB75	-
<b>Net Cash Used in Operating Activities</b>	<b>\$ 253,272</b>
<b>Noncapital Financial Activities</b>	
Receipt of Property Taxes in Support of Operating Activity	(96,546)
Proceeds from Tobacco Settlement	(5,155)
<b>Net Cash Provided by Noncapital Financial Activities</b>	<b>\$ (101,701)</b>

**University Health System**  
**Unaudited Consolidated Statement of Cash Flows**  
**July 31, 2020**

	<b>July</b> <b>2020</b> <hr/> <i>(In Thousands)</i>
<b>Capital and Related Financing Activities</b>	
Receipt of Property Taxes in Support of Long-Term Debt	\$31,734
Repayment of Long-Term Debt	(193,635)
Interest on Long-Term Debt	(48,544)
Acquisition of Property, Plant, and Equipment	(82,669)
Acquisition of Property, Plant, and Equipment Bond Projects	4,068
Issuance of CO Series 2020	277,105
Premium on Series 2020	58,437
	<hr/>
<b>Net Cash Used in Capital and Related Financing Activities</b>	<b>46,497</b>
<b>Investing Activities</b>	
Investment Income	12,527
(Purchase) / Sale of Investments, Net	5,821
(Increase) Decrease Assets Limited as to Use	(309,047)
	<hr/>
<b>Net Cash Provided by (used in) Investing Activities</b>	<b>\$ (290,699)</b>
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	<b>\$ (92,631)</b>
<b>Cash and Cash Equivalents, Beginning of Year</b>	<hr/> <b>310,462</b>
<b>Cash and Cash Equivalents, End of Period</b>	<hr/> <b>\$ 217,832</b> <hr/>

**UNIVERSITY HEALTH SYSTEM**  
**Unaudited Notes to Financial Statements**  
**July 31, 2020**

(In thousands)

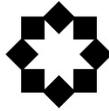
	CFHP	Foundation	UHS	Total
<b>1. Cash &amp; Investments</b>				
Cash (1)	\$88,747		\$129,085	\$217,832
Investments- Short Term (1)(4)	\$23,112		\$56,601	\$79,713
Assets Limited as to Use (1)	\$0	\$9,660	\$16,133	\$25,793
Investments- Long Term (2)	\$45,463		\$63,175	\$108,638
	\$157,322	\$9,660	\$264,995	\$431,976
 <b>2. Patient Receivables - are net of allowance for charity and uncollectibles as follows:</b>				
Accounts Receivable-Patients				\$449,811
Less: Allowance			-78.37%	(\$352,518)
Net Patient Receivables				\$97,293
 <b>3. Board Designated Accounts</b>				
Encumbered Capital (1)(4)				\$8,953
Future Capital Needs (1)(4)				\$203,403
Capital committed in 2019				(\$9,412)
Capital Account Balance Committed to Women's and Children's (1)(4)				\$220,450
Capital Reserves Committed to Epic (1)(4)				\$12,353
Emergency Operating Account (2)				\$313,612
Self Insurance Account (3)				\$5,462
			<b>Total Board Designated Accounts</b>	<b>\$754,821</b>
 <b>4. Restricted Accounts:</b>				
Certificate Fund-Securities (1)(4)				\$20,129
Project Fund Certificate Series 2018				\$257,480
Project Fund Certificate Series 2020				\$170,430
			<b>Total Restricted Accounts</b>	<b>\$448,039</b>
 <b>5. Net PP&amp;E</b>				
Placed In Service				\$1,105,294
Non-Bond Projects - In Progress				\$54,545
Bond Projects - In Progress				\$38,827
				\$1,198,666
 <b>6. Other Assets</b>				
Investments in and advances to affiliates				\$2,115
Deferred Outflow of Resources				\$53,530
Deferred Outflow-Debt Refin 2016				\$12,385
OPEB - Deferred Outflow of Resources				\$10,927
Tax Fund Deferred Outflow Loss				\$1,841
			<b>Total Other Assets</b>	<b>\$80,798</b>

(1) Frost Trust - Money Market

(2) Frost Trust - Gov't Securities Invested in Gov't Securities compliant with Public Funds Investment Act

(3) Broadway Bank Trust - Invested in Gov't Securities compliant with Public Funds Investment Act

(4) Local Government Pools



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday August 25, 2020

### July 2020 Financial Report

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In July, the Health System operations continued to be significantly impacted by the COVID-19 crisis resulting in stay at home and social distancing directives reducing In and Out Patient activity. Clinical activity (as measured by inpatient discharges) was down 13.5% for the month compared to budget. Community First Health Plans (CFHP) fully insured membership was up 8.4% to budget. On a consolidated basis, gain from operations was \$16.5 million, \$9.8 million better than budget. The consolidated bottom line gain (before financing activity) was \$11.6 million, \$9.0 million better than the budgeted gain of \$2.6 million. Higher other operating revenue resulted in performance better than budget. CFHP experienced a bottom line gain of \$3.3 million, which was \$617 thousand worse than the budgeted gain of \$3.9 million. Higher premium revenue offset by higher claims and experience rebate expense accounted for the performance to budget.

Debt service revenue was \$5.9 million, which was equal to budget.

Notable increases or decreases from the December 31, 2019 Consolidated Balance Sheet (Monthly Financial Report page 2) are as follows:

- Cash, cash equivalents and long-term investments decreased \$77.3 million due primarily to the reserve rebalance payment into board designated accounts offset by the collection of property taxes and the collection of provider fees for the LPPF.
- Other receivables and prepaid expenses decreased \$54.3 million due primarily to decreases in prepaid UHRIP IGT \$29.6 million and other A/R \$35.9 million, offset by increases in prepaid pension \$9.0 million and prepaid maintenance of \$4.4 million.
- Board designated accounts increased \$169.8 million due primarily to the annual reserve rebalance.
- Restricted accounts related to the bond proceeds and payments increased \$123.1 million due primarily to the issuance of Series 2020 Certificates of Obligation and collection of property tax for debt service offset by disbursements for construction costs.
- Net property, plant and equipment increased \$33.7 million as capitalized purchases exceeded depreciation expense. Capital assets placed in service increased \$74.8 million. CIP project in progress decreased \$38.1 million. Regular capital in progress decreased \$37.3 million, primarily the Epic project. Accumulated depreciation increased \$41.8 million.
- Accounts payable decreased \$10.9 million due to the net of decreased amounts due to vendors \$55.3 million and amounts due under the waiver \$24.2 million and higher amounts due for the LPPF \$68.6 million.

- Long-term debt increased \$135.2 million due to the net of refunding of the Series 2010B CO's, issuance of the Series 2020 Limited Refunding and CO's and current principle payment due in 2021.
- The Health System's Net Asset Value increased \$93.1 million on a Generally Accepted Accounting Principles (GAAP) basis including debt service tax revenue, Build America Bonds (BABs) subsidy and interest expense on bonds.
- Financial performance for the year is subject to audit.

Significant items to note from the Monthly Consolidated Statement of Revenues and Expenses (Monthly Financial Report page 3) include the following:

**Actual to Budget**  
**(Dollars in 000's)**

	<b>MTD</b>	<b>Plan</b>	<b>Variance</b>	<b>YTD</b>	<b>Plan</b>	<b>Variance</b>
<b>Operating Gain</b>	\$16,512	\$6,727	\$9,785	\$97,516	\$26,000	\$71,517
<b>Depreciation Expense</b>	(\$5,781)	(\$6,414)	\$633	(\$38,133)	(\$44,910)	\$6,776
<b>Other Non-operating</b>	\$838	\$2,292	(\$1,454)	\$18,893	\$16,042	\$2,852
<b>Bottom Line</b>	<b>\$11,569</b>	<b>\$2,605</b>	<b>\$8,964</b>	<b>\$78,276</b>	<b>(\$2,868)</b>	<b>\$81,144</b>

- Net patient revenue of \$60.5 million in July was lower than budget by \$1.9 million and down \$34.8 million YTD due to lower activity related to COVID-19 disruptions.
- SNF patient revenue was up \$909 thousand from budget for the month. SNF operating expense, included in Purchased Services, was up \$901 thousand for the month. The table below illustrates the results of the SNF program.

**SNF Program**  
**Actual to Budget**  
**(Dollars in 000's)**

	<b>MTD</b>	<b>Plan</b>	<b>Variance</b>	<b>YTD</b>	<b>Plan</b>	<b>Variance</b>
<b>SNF Supplemental Revenue</b>	65	58	8	2,417	403	2,014
<b>SNF Operating Revenue</b>	3,666	2,765	901	24,770	19,355	5,415
<b>Total Operating Revenue</b>	<b>3,732</b>	<b>2,823</b>	<b>909</b>	<b>27,187</b>	<b>19,758</b>	<b>7,429</b>
<b>SNF Operating Expense</b>	3,666	2,765	(901)	26,761	19,355	(7,406)
<b>Operating Gain</b>	<b>\$65</b>	<b>\$58</b>	<b>\$8</b>	<b>\$426</b>	<b>\$403</b>	<b>\$23</b>

- Other operating revenue was over budget \$12.4 million for July due to the CFHP premium revenue exceeding budget by \$5.5 million, DSH revenue up \$3.0 million and UC revenue up \$2.9 million. Year to date, other operating revenue was over budget \$49.3 million due to CFHP premium revenue up \$15.8 million, DSH revenue up \$9.0 million, recognition of \$8.9 million of CARES Act funds received in April, UC revenue up \$8.8 million, and SNF revenue up \$7.4 million.

- Employee compensation was over budget \$1.3 million or 2.2% for July and under budget \$19.0 million year to date. Salaries were over budget \$1.5 million for the month due to overtime costs related to the EPIC go live. Salaries were under budget \$13.7 million year to date due primarily to lower activity due to COVID-19. Benefits were under budget \$156 thousand in July and under budget \$5.4 million year to date due to lower retirement plan expense offset by higher employee health plan costs.
- Purchased services were under budget \$2.7 million or 9.7% for the month and under budget \$10.8 million year to date. The \$2.7 million under budget is related to variances for lower Epic costs of \$4.2 million offset by higher SNF expense of \$901 thousand and higher equipment repair costs of \$417 thousand. Year to date is under budget due to lower Epic costs of \$16.5 million and transplant costs of \$2.3 million offset by higher SNF costs of \$7.4 million and CFHP admin costs of \$5.1 million.
- Supply costs were under budget \$1.1 million or 4.9% in July and under budget \$10.1 million year to date. The variance to budget is the result of lower implant costs of \$1.3 million, lower pharmacy costs \$866 thousand and positive inventory adjustments of \$508 thousand offset by higher medical supplies of \$626 thousand and textiles costs \$411 thousand. Year to date pharmaceuticals were under budget \$9.2 million and implant costs were under \$6.5 million offset by medical supplies over budget \$5.6 million.
- Gain from operations in June of \$16.5 million was \$9.8 million above the budgeted gain of \$6.7 million.
- Investment income was under budget \$1.8 million in July due to lower interest rates.
- Unrealized gain on investments was \$252 thousand due to falling interest rates in July.
- Gain before financing activity of \$11.6 million was \$9.0 million above the budgeted gain of \$2.6 million in July.

Exhibit A is provided to reflect the consolidating financial summary of UHS less CFHP and CFHP.

Thank you.

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Reed Hurley  
Executive Vice President/CFO

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George B. Hernández, Jr.  
President/Chief Executive Officer

**Exhibit A**  
**University Health System**  
**Consolidating Financial Summary**  
**July 2020**  
 (Dollars in 000's)

	UHS less CFHP	CFHP	Consolidated
Operating Revenue	\$131,677	\$52,376	\$184,053
Operating Expense	\$118,295	\$49,246	\$167,541
Operating Gain (Loss)	\$13,382	\$3,130	\$16,512
Depreciation Expense	(\$5,642)	(\$138)	(\$5,781)
Other Non Operating	\$502	\$336	\$838
Bottom Line	\$8,241	\$3,328	\$11,569
Budget	(\$1,341)	\$3,946	\$2,605
Budget Variance	\$9,582	(\$617)	\$8,964

**University Health System**  
**Consolidating Financial Summary**  
**July Year to Date 2020**  
 (Dollars in 000's)

	UHS less CFHP	CFHP	Consolidated
Operating Revenue	\$867,357	\$356,024	\$1,223,381
Operating Expense	\$787,834	\$338,031	\$1,125,865
Operating Gain (Loss)	\$79,523	\$17,993	\$97,516
Depreciation Expense	(\$37,161)	(\$973)	(\$38,133)
Other Non Operating	\$16,509	\$2,384	\$18,893
Bottom Line	\$58,872	\$19,404	\$78,276
Budget	(\$4,579)	\$1,711	(\$2,868)
Budget Variance	\$63,451	\$17,693	\$81,144



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### Operations Update

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#### **Background:**

Prior to the Center for Life opening, the University Transplant Center performed 30-35 organ donor recovery cases a year at University Hospital. The Center for Life is a regional donation center at University Hospital designed to enhance the quality and quantity of viable organs donated in South and Central Texas. The Center for Life opened on February 18, 2020, only the second such hospital-based center within a hospital in the United States.

#### **Analysis:**

Since the opening of the Center for life to August 17, 2020, 234 organ, tissue, and corneal donor cases had been completed. Of the 234 donations, 42 cases were solid organ donations and of those cases, 24 were transferred from outside facilities or counties. Tissue donors made up 81 of the 234 total cases to date, and of those tissue donors, 70 were transferred. Of the transferred cases, 10 of the 70 were from three surrounding counties, with the remainder of cases transferred from outside local hospitals. The 111 remaining cases were corneal donors. In a six month timeframe, the Center for Life has impacted 5,851 people through organ, corneal or tissue transplants as a single donor can restore sight in two individuals, save up to eight people on the waiting list for an organ transplant and benefit 75 others through tissue transplants.

#### **Quality:**

The Center for Life established a dedicated location for donation care where specially trained providers and clinical staff have access to state of the art equipment and skilled consultants for high quality care. The Center for Life has a unique focus on the family experience, with an onsite family room designed with input from

previous donor families. The separation of the Center for Life and Donor Family Waiting Area from other clinical services has ensured the ability of the Health System to provide an area that is intimate, peaceful, and compassionate to the overall goal and purpose of the University Transplant Center.

**Strategic Note:**

Since opening in February of 2020, the Center for Life has met the Mission of the Health System to promote the good health of the community through high quality care and appropriate access. In addition, the Center for Life has met the following as originally presented:

- Continued to increase organ recovery within the region
- Established a centralized location for organ recovering, reducing operational inefficiencies and travel
- Encouraged ongoing collaboration with UT Health San Antonio, TOSA and other regional healthcare providers
- Increased access to organs for patients needing transplant

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Michael Roussos  
Hospital Administrator  
University Health System

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Edward Banos  
Executive Vice President  
Chief Operating Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer  
University Health System



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### **Update on the Women's and Children's Hospital and Associated Projects**

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#### **Background:**

The architectural and engineering (A/E) team of Marmon Mok Architecture, LLP (a.k.a. Marmon Mok/ZGF) was selected by University Health System (Health System) for the design and planning services for the Women's and Children's Hospital and Associated Projects (Project). The A/E team was authorized and engaged in March 2018 to provide the first phase (Phase I) of design and planning services for the Project. Phase I included master planning, program validation, scope alignment, site investigations, and budget development. In July 2018, the A/E team commenced full architectural and engineering design services for the Project.

The Project's design phase is on schedule. The final Construction Documents (CDs) for the Garage and the Women's and Children's Hospital were published in early August, including floors 8-11 that accommodate the inpatient programs identified in the Blue Cottage Clinical Space Program. Also included in this design package is the 12<sup>th</sup> Floor Core and Shell and the Podium Expansion Core and Shell. In June 2020, the Board authorized additional design funding to add design scope including the build out of floor 12 for an additional thirty (30) private inpatient rooms, and the Kitchen, Served, Dining Room, and Conference Rooms in the Podium expansion. These design packages are expected in late 2020.

The Construction Manager (Joeris/Dunn, a Joint Venture) commenced work on site in June 2019 for the Advanced Diagnostic Center (formerly the Heart/Vascular & Endoscopy Center) and started other enabling projects in August 2019. The Underground Utility Reroute and North Garage Demolition are complete. Construction continues at the Advanced Diagnostic Center, which entered the equipment and furnishings phase over the past month. Work on the Women's and Children's Hospital is also underway, with site clearing and soil retention walls completed, mass excavation nearly complete, and deep foundation piers being installed across the Project footprint.

**Analysis:**

The A/E team completed final revisions to the drawings and specifications and has submitted them to the City of San Antonio for building permits, which are expected by late October 2020. Concurrently, the Construction Manager is seeking competitive bids for remaining work packages to refine the cumulative construction cost estimate that aligns with the published CDs.

The A/E team will progress the design for additional patient rooms on the 12<sup>th</sup> floor and future support services (kitchen, servery, dining, etc.) that will move to the Podium expansion to be located closer to the patients and allow more efficient operations. This will enable the rapid development of these spaces to meet future Health System requirements at best cost.

The current approved Project budget of approximately \$691.6M is summarized in Attachment "A".

**Progress update:**

- a) Advanced Diagnostic Center (formerly Heart/Vascular & Endoscopy Center)
  - Ongoing work includes mechanical and utility installations, medical gas connections, and final wall framing and structural re-enforcement for support of installed medical equipment.
  - Upcoming work includes final utility and medical gas connections and the start of finishes.
  - Procurement of medical equipment, furniture, and active IT equipment is ongoing.
  
- b) Women's & Children's Hospital
  - A/E construction documents are now complete.
  - Ongoing work includes deep foundations, temporary power for a second tower crane, utility tie-ins to existing plant, and relocation of existing work in the new building footprint.
  - Significant coordination for beginning vertical construction is underway with work expected to commence in early fall 2020.
  - Patient room mockups have been created offsite to enable functional and operational reviews by UH leaders and staff.
  - The building envelope (curtain walls, windows, metal panels, etc.) laboratory and field-testing plans are being finalized.

c) Garage

- A/E construction documents are complete; previous design packages enabled early work including sitework, soil retention system and drilled piers.
- Upcoming work will include underground utilities and concrete slabs.
- A notable groundwater challenge on the east side will require installing additional under slab drainage features, currently being designed.

d) Podium Expansion

- A/E construction documents for core and shell are complete.
- Ongoing work includes sitework and mass excavation.
- Upcoming work will include drilled piers and underground utilities, deferred until early 2021 to provide more staging and workspace on site.
- A/E design for partial build out will begin in late August.

**Community Outreach / SMWVBE:**

The Outreach tracking information noted below for the Construction Manager at Risk is current as of early August and reflects trade partners required by the scope of the Project through GMP 10.

Small	Hispanic	African American	Other Minority	Woman	Veteran	SMWVBE Total	Local
7.44%	6.57%	9.52%	0.06%	10.41%	0.42%	34.42%	77.78%

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Don Ryden  
Vice President  
Planning Design and Construction

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Edward Banos  
Executive Vice President/  
Chief Operating Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer

**Attachment A**

**WOMEN'S AND CHILDREN'S HOSPITAL & ASSOCIATED PROJECTS  
 BOARD APPROVED PROJECT BUDGET SUMMARY**

(in millions)

August 25, 2020

	<b>Initial Approved Budget</b>	<b>Budget Changes Approved</b>	<b>Current Approved Budget</b>
Construction	\$ 21.0	\$ (1.1)	\$ 19.9
A/E Fees	\$ 1.9	\$ -	\$ 1.9
Other Fees/Permit/Contingency/Misc	\$ 2.1	\$ (1.3)	\$ 0.8
FFE/IT	\$ 2.0	\$ -	\$ 2.0
Medical Equipment	\$ 25.0	\$ 7.2	\$ 32.2
<b>ADVANCED DIAGNOSTIC CENTER</b>	<b>\$ 52.0</b>	<b>\$ 4.8</b>	<b>\$ 56.8</b>
Construction	\$ 262.0	\$ 127.0	\$ 389.0
A/E Fees	\$ 28.2	\$ 8.1	\$ 36.3
Other Fees/Permit/Contingency/Misc	\$ 29.8	\$ 11.4	\$ 41.2
FFE/IT	\$ 19.0	\$ -	\$ 19.0
Medical Equipment	\$ 25.0	\$ -	\$ 25.0
<b>WOMEN'S &amp; CHILDREN'S HOSPITAL</b>	<b>\$ 364.0</b>	<b>\$ 146.5</b>	<b>\$ 510.5</b>
Construction	\$ 30.0	\$ 13.5	\$ 43.5
A/E Fees	\$ 1.9	\$ -	\$ 1.9
Other Fees/Permit/Contingency/Misc	\$ 4.1	\$ 0.20	\$ 4.3
<b>PARKING STRUCTURE</b>	<b>\$ 36.0</b>	<b>\$ 13.7</b>	<b>\$ 49.7</b>
Construction	\$ -	\$ 39.4	\$ 39.4
A/E Fees	\$ -	\$ 8.6	\$ 8.6
Other Fees/Permit/Contingency/Misc	\$ -	\$ 3.6	\$ 3.6
FFE/IT	\$ -	\$ -	\$ -
Medical Equipment	\$ -	\$ -	\$ -
<b>PODIUM EXPANSION</b>	<b>\$ -</b>	<b>\$ 51.6</b>	<b>\$ 51.6</b>
<b>BOARD CONTINGENCY</b>	<b>\$ 23.0</b>	<b>\$ -</b>	<b>\$ 23.0</b>
<b>TOTAL</b>	<b>\$ 475.0</b>	<b>\$ 216.6</b>	<b>\$ 691.6</b>



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### 2nd Quarter 2020 - Supplier Diversity Report

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#### **Program Update**

The Supplier Diversity program continues to implement procurement considerations in the 2<sup>nd</sup> Quarter 2020 that provide additional opportunities to engage SMWVBE suppliers. COVID-19 significantly disrupted existing channels of vendor engagement but Supplier Diversity continues to explore alternatives to further the Health System's relationship with current SMWVBE vendors and to pursue new opportunities for community partnerships.

The following summary highlights initiatives to engage the local diverse business community on behalf of the Health System during 2<sup>nd</sup> Quarter 2020. Although limited by the COVID-19 social distancing guidelines, new business needs allowed significant engagement with local SMWVBE vendors and the development of lasting relationships.

- Supplier Diversity supported several virtual outreach events held by Bexar County and the West Chamber of San Antonio. These interactive events create community engagement and opportunities for local, vendors to do business with the Health System.
- Supplier Diversity actively reached out to many local, vendors for opportunities to supply the Health System with COVID-19 related PPE and other critical assets. Successful engagements with local and SMWVBE businesses to meet the Health System's urgent needs are illustrated by the examples below.

- Durable face shields manufactured by Reyes Automotive, a local Historically Underutilized Business (HUB).
- Significant amount of medical supplies provided by Medical Wholesale, Inc., a local HUB, and Romo Medical Equipment, LLC, a local business.
- Barrier shields for over fifty locations throughout the Health System provided by Franks Manufacturing, a local certified Small and Veteran owned business
- Patient television bedside stations provided by Digital Display Solutions, Inc., a certified HUB, DBE and SWMVB.

The Health System continues to pursue opportunities to improve engagement with the local, diverse vendor community. The COVID-19 pandemic has encouraged the Health System to reach out to vendors in previously underutilized channels. Virtual training sessions on methods to do business with the Health System are in development to assist with the tools to submit and properly bid on procurement projects. In an effort to ensure social distancing, the Health System hosted virtual walk-throughs for the construction projects. The resulting efficiencies for vendors has resulted in this remaining a long-term opportunity to improve vendor engagement and maintain accuracy of the project scope. Continued enhancement of vendor engagement tools will result in more local, diverse vendors wanting to participate and improving our relationship with targeted vendor communities.

### **Total Payments**

An analysis of the Health System's payments for the 2<sup>nd</sup> Quarter 2020 provides an objective measure of our commitment in supporting the SMWVBE community. Supplier Diversity staff monitor three major categories of the Health System's payments to illustrate the positive financial impact for our community: Certified SMWVBE vendors, Local non-SMWVBE vendors, and Not for Profit entities. The Health System's positive financial impact in each of these categories continues to demonstrate successful partnerships and efforts to improve engagement with the local, diverse vendor community.

The total Health System payments to all vendors in the 2<sup>nd</sup> Quarter 2020, amounted to \$204 million. Detailed payment breakdown by vendor category follows in the sections below.

### **Certified SMWVBE Payments**

Supplier Diversity reports only certified SMWVBE vendor payments where certification status can be validated by tax identification number. Certification listings are derived from the local Unified Certification provider SCTRCA and State DOT Unified Certification Program (UCP) providers. This includes listings for certified vendors from Texas and any other entity outside Texas who certifies the accuracy of SMWVBE reporting.

Using this detailed methodology, the Health System paid \$3.7 million to certified SMWVBE vendors in the 2<sup>nd</sup> Quarter 2020. This results in SMWVBE vendors receiving 1.8% of the total \$204 million 2<sup>nd</sup> Quarter payments. Efforts to enhance engagement with SMWVBE vendors has been successful as payments to this targeted category are higher than the same period last year by \$2.3 million. Payments to certified SMWVBE vendors in the 2<sup>nd</sup> Quarter of 2019 was \$1.4 million, or 1% of the \$155 million total payments to all vendors.

### **Local Non-SMWVBE**

Supplier Diversity also monitors financial impact to local, non-SMWVBE vendors as a targeted approach to enhance our community. The Health System payments to this business segment were \$85 million in the 2<sup>nd</sup> Quarter 2020. The local, non-SMWVBE payments includes \$1.5 million spend with a Tier II vendor where the primary vendor utilized a local subcontractor to complete the project and retain a significant portion of the financial impact within a targeted category. The local, non-SMWVBE payments in the 2<sup>nd</sup> Quarter results in these vendors receiving 42% of the total \$204 million 2<sup>nd</sup> Quarter payments. Continued engagement with this vendor category has been markedly successful as the 2<sup>nd</sup> Quarter 2020 payments are \$52 million higher than the \$33 million in payments made to local, non-SMWVBE vendors in the 2<sup>nd</sup> Quarter 2019 primarily due to large payments to UT Health San Antonio and the primary contractor for the capital expansion project.

### **Community Not for Profit**

The third targeted vendor category monitored by the Supplier Diversity team is Community Not for Profits. This vendor category provides a significant opportunity for the Health System to enhance the local community and to partner with organizations making a positive impact on the underserved population. The 2<sup>nd</sup> Quarter 2020 payments to Not for Profit organizations was \$9.7 million, 4.7% of the total 2<sup>nd</sup> Quarter payments. The payments to these vendors represents a slight decrease from the \$15 million paid in the 2<sup>nd</sup> Quarter of 2019, but the Health System remains committed to further engagement with partners in the Community Not for Profit segment.

**This report is being presented for informational purposes only. No action is required by the Board of Managers.**

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Antonio Carrillo  
Executive Director  
Procurement Services

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Reed Hurley  
Executive Vice President  
Chief Financial Officer

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George B. Hernández, Jr.  
President/Chief Executive Officer

**SMWVBE 2nd Quarter 2020 Payments - Category**

**Combined Payment Categories**  
**2nd Quarter 2020**

**Total Health System Payments** **\$ 203,592,944**

**SMWVBE PAYMENTS: 2nd Quarter**

	Certified Vendor Payment (\$)	Opportunity (%)
AFRICAN AMERICAN	\$ 3,953	0.0%
ASIAN	\$ 469,723	0.2%
HISPANIC	\$ 1,380,514	0.7%
NATIVE AMERICAN	\$ 7,899	0.0%
SMALL	\$ 1,026,895	0.5%
VETERAN	\$ 324	0.0%
WOMAN	\$ 828,263	0.4%
Other Minority	\$ -	0.0%
<b>Total</b>	<b>\$ 3,717,572</b>	<b>1.8%</b>

**Local Non SMWVBE**  
**2nd Quarter 2020 Payment (\$)**  
**\$ 85,216,342** **41.9%**

**COMMUNITY NOT FOR PROFIT**  
**2nd Quarter 2020 Payment (\$)**  
**\$ 9,654,264** **4.7%**

**Complete Quarterly YTD Summary**

**Total Health System Payments YTD** **\$ 432,343,971**

**SMWVBE PAYMENTS: YTD**

	Certified Vendor Payment (\$)	Opportunity (%)
AFRICAN AMERICAN	\$ 20,997	0.0%
ASIAN	\$ 618,192	0.1%
HISPANIC	\$ 2,366,312	0.5%
NATIVE AMERICAN	\$ 12,860	0.0%
SMALL	\$ 1,759,550	0.4%
VETERAN	\$ 324	0.0%
WOMAN	\$ 1,900,355	0.4%
Other Minority	\$ -	0.0%
<b>Total</b>	<b>\$ 6,678,591</b>	<b>1.5%</b>

**Local Non SMWVBE**  
**Complete Quarterly YTD Payment (\$)**  
**\$ 216,915,943** **50.2%**

**COMMUNITY NOT FOR PROFIT**  
**Complete Quarterly YTD Payment (\$)**  
**\$ 18,306,916** **4.2%**

**SMWVBE 2nd Quarter 2020 Payments - Category**

**Construction & Capital**

**2nd Quarter 2020**

**Total Utilization** **\$ 2,382,993**

**SMWVBE PAYMENTS: TOTAL**

	<b>Certified Vendor Payment (\$)</b>	<b>Opportunity (%)</b>
AFRICAN AMERICAN	\$ -	0.0%
ASIAN	\$ -	0.0%
HISPANIC	\$ 45,641	1.9%
NATIVE AMERICAN	\$ -	0.0%
SMALL	\$ 382,906	16.1%
VETERAN	\$ -	0.0%
WOMAN	\$ 48,559	2.0%
Other Minority	\$ -	0.0%
<b>Total*</b>	<b>\$ 477,106</b>	<b>20.0%</b>

**Complete Quarterly YTD Summary**

**Total Utilization YTD** **\$ 7,349,141**

**2nd Quarter  
SMWVBE PAYMENTS: TOTAL**

	<b>Certified Vendor Payment (\$)</b>	<b>Opportunity (%)</b>
AFRICAN AMERICAN	\$ 12,661.66	0.2%
ASIAN	\$ -	0.0%
HISPANIC	\$ 66,381	0.9%
NATIVE AMERICAN	\$ -	0.0%
SMALL	\$ 790,511	10.8%
VETERAN	\$ -	0.0%
WOMAN	\$ 48,559	0.7%
Other Minority	\$ -	0.0%
<b>Total*</b>	<b>\$ 918,112</b>	<b>12.5%</b>

**SMWVBE 2nd Quarter 2020 Payments - Category**

**Services**

**2nd Quarter 2020**

**Total Utilization** **\$ 182,011,425**

**SMWVBE PAYMENTS: TOTAL**

	<b>Certified Vendor Payment (\$)</b>	<b>Opportunity (%)</b>
<b>AFRICAN AMERICAN</b>	\$ 663	0.0%
<b>ASIAN</b>	\$ 447,329	0.2%
<b>HISPANIC</b>	\$ 671,512	0.4%
<b>NATIVE AMERICAN</b>	\$ 7,899	0.0%
<b>SMALL</b>	\$ 560,180	0.3%
<b>VETERAN</b>	\$ 324	0.0%
<b>WOMAN</b>	\$ 779,574	0.4%
<b>Other Minority</b>	\$ -	0.0%
<b>Total*</b>	<u>\$2,467,482</u>	<u>1.4%</u>

**Complete Quarterly YTD Summary**

**Total Utilization YTD** **\$ 387,502,043**

**2nd Quarter**

**SMWVBE PAYMENTS: TOTAL**

	<b>Certified Vendor Payment (\$)</b>	<b>Opportunity (%)</b>
<b>AFRICAN AMERICAN</b>	\$ 988	0.0%
<b>ASIAN</b>	\$ 573,921	0.1%
<b>HISPANIC</b>	\$1,284,178	0.3%
<b>NATIVE AMERICAN</b>	\$ 12,860	0.0%
<b>SMALL</b>	\$ 841,185	0.2%
<b>VETERAN</b>	\$ 324	0.0%
<b>WOMAN</b>	\$1,851,088	0.5%
<b>Other Minority</b>	\$ -	0.0%
<b>Total*</b>	<u>\$4,564,545</u>	<u>1.2%</u>

**SMWVBE 2nd Quarter 2020 Payments - Category**

**Supplies**

**2nd Quarter 2020**

**Total Utilization** **\$ 19,198,526**

**SMWVBE PAYMENTS: TOTAL**

	<b>Certified Vendor Payment (\$)</b>	<b>Opportunity (%)</b>
<b>AFRICAN AMERICAN</b>	\$ 3,290	0.0%
<b>ASIAN</b>	\$22,393.66	0.1%
<b>HISPANIC</b>	\$ 663,361	3.5%
<b>NATIVE AMERICAN</b>	\$ -	0.0%
<b>SMALL</b>	\$ 83,809	0.4%
<b>VETERAN</b>	\$ -	0.0%
<b>WOMAN</b>	\$ 130	0.0%
<b>Other Minority</b>	\$ -	0.0%
<b>Total*</b>	<u>\$ 772,983</u>	<u>4.0%</u>

**Complete Quarterly YTD Summary**

**Total Utilization YTD** **\$ 37,492,787**

**2nd Quarter**

**SMWVBE PAYMENTS: TOTAL**

	<b>Certified Vendor Payment (\$)</b>	<b>Opportunity (%)</b>
<b>AFRICAN AMERICAN</b>	\$ 7,347	0.0%
<b>ASIAN</b>	\$ 44,271	0.1%
<b>HISPANIC</b>	\$1,015,753	2.7%
<b>NATIVE AMERICAN</b>	\$ -	0.0%
<b>SMALL</b>	\$ 127,855	0.3%
<b>VETERAN</b>	\$ -	0.0%
<b>WOMAN</b>	\$ 708	0.0%
<b>Other Minority</b>	\$ -	0.0%
<b>Total*</b>	<u>\$1,195,934</u>	<u>3.2%</u>



# University Health System

## BEXAR COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS

Tuesday, August 25, 2020

### Report on Recent Recognitions and Upcoming Events

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#### Recognition:

- University Health System was ranked 16<sup>th</sup> in the world in the Association for Talent Development's annual BEST Awards program. University Health was recognized for efforts aimed at helping staff members grow their careers within the organization. They highlighted how our talent development team partners with local colleges, universities and nonprofits to leverage resources. They also noted several successful internal programs including English as a second language courses, mobile learning, curated learning pathways, leadership academies, scholarship opportunities and tuition reimbursement.
- University Health System Transplant Center's outstanding lung transplant patient outcomes are exceeding national averages and expected outcomes. This information is updated online by the Scientific Registry of Transplant Recipients every six months. The data included for this reporting period are from patients who received lung transplantation in 2017, 2018 and the first six months of 2019. The data show that 100% of these patients have survived and 100% of the donated lung grafts are functioning. These exceptional outcomes are a testament to our evidence-based practices, advanced technologies and patient safety initiatives. This is the second straight reporting period showing 100% positive outcomes for University Health System patients.
- The Robert B. Green Patient and Family Advisory Council has received the 2020 Institute for Patient and Family Centered Care (IPFCC) Partnership Award. This award recognizes innovative partnerships among patients, families and health care professionals. University Health System's

nomination, *Nostotros: Extended Compassion in Hard Times*, highlights the efforts of this team to provide healthy food to patients and families suffering financial hardship during this unprecedented time. Funding for these baskets came through the Foundation's COVID-19 Response Fund. The team received the award virtually at the IPFCC's International Conference in August and will have the opportunity to share a video about the program at another virtual event on September 10.

- University Health System Associate Chief Nursing Officer Nelson Tuazon is among the 230 distinguished nurse leaders selected to join the 2020 Class of Fellows of the American Academy of Nursing. The inductees will be recognized for their significant contributions to health and health care at the Academy's annual *Transforming Health, Driving Policy* Conference, taking place virtually October 29-31. Through a competitive application process, a committee of elected Fellows review hundreds of applications and select new Fellows based on their contributions to advance the public's health. This year's Fellows represent 39 states, the District of Columbia, the U.S. territory of Guam, as well as 13 countries. The Academy is currently comprised of more than 2,700 nursing leaders who are experts in policy, research, administration, practice, and academia that champion health and wellness, locally and globally.
- University Health System has earned the American Heart Association and American Stroke Association's Get With The Guidelines – Stroke Gold Plus with Honor Roll Elite Achievement Award for 2020. The award recognizes University Health's success in meeting a series of quality measures related to the care of patient suffering stroke, as well as community education and screening programs for 24 consecutive months. The goal of the program is to encourage more hospitals to provide the most up-to-date evidence-based treatment guidelines to improve care and outcomes. University Health System continues to be the only Joint Commission Accredited Comprehensive Stroke Program in South Texas.
- University Health System has received the American College of Cardiology's NCDR Chest Pain MI Registry Platinum Performance Achievement Award for 2020. We are one of only 140 hospitals nationwide to receive the honor. The award recognizes our team's commitment and success in implementing a higher standard of care for heart attack patients and signifies that they have reached an aggressive goal of treating these patients to standard levels of care as outlined by the American College of Cardiology/American Heart

Association clinical guidelines and recommendations. The Platinum Performance award demonstrates sustained achievement in the Chest Pain MI Registry for two consecutive years (2018 and 2019).

- University Health System Transplant Center has again qualified for Aetna's Institute of Excellence Program. This is part of their quality assurance program to ensure their members requiring adult kidney, liver, lung and pediatric kidney transplants can receive automatic preauthorization for services at University Transplant Center.
- Optum has renewed our transplant services Center of Excellence (COE) designations for 2020. Optum is the largest US transplant services network and is owned by UnitedHealth Group. These renewed COE designations include Adult Liver, Adult Kidney, Adult Lung, and Pediatric Kidney

### **Media Highlights – July 2020**

**Major topics:** Spike in COVID-19 hospitalized patients in San Antonio, San Antonio is a top 5 COVID-19 hotspots, Military medical personnel deployed to University Hospital, COVID-19 and the ER, University Health System launches WhyIWearAMaskSA social media campaign, Many Remdesivir stories as we were the largest clinical site for the second phase of this trial, July 4<sup>th</sup> holiday and concerns about spread of COVID-19, Importance of wearing masks, Postponing elective procedures, Epic, Making homemade masks, COVID-19 and secondhand smoke, University Health System cystic fibrosis patient on wearing a mask, feature on University Health System EVS manager, Retired hornist “plays hope back into the world” to raise money for the Foundation, Convalescent plasma, Impact of surge on doctors, Pregnant women testing positive for COVID-19, COVID patients being turned on their stomachs, COVID-19 in younger people, Dangers of excessive heat, Types of COVID tests, Accidental medication poisonings on the increase, COVID-19 hospitalizations begin to decline, Back to school decisions, Women's & Children's Hospital, Dangers of large doses of vitamins, Hospitals are safe, Water safety, Covid-19 and CF patients, Lingering questions on hydroxychloroquine, Community restaurants supporting University Health System staff, COVID-19 testing supplies growing scarce, Panel discussion on facts, myths and reality of COVID-19.

**Upcoming Events:**

Due to the ongoing pandemic, most special events have been cancelled or postponed. University Health System staff is working closely with our community partners to help them find ways to successfully host virtual events.

- University Health System Foundation will hold its annual Medical Miracles Gala virtually on Friday, September 25 beginning at 6:30 p.m. The event will include a short program and an opportunity for attendees to support a special fund to provide financial support to cover post-donation needs of living liver donors.

University Health System is proud to support our community and important causes by sponsoring the following nonprofit virtual & drive- thru events:

- Louse Batz Foundation Safety Foundation's Quiz Show on Sunday, Sept. 13 at 6 p.m.
- San Antonio Education Partnership's Hard Truths panel discussion, on Wednesday, Sept. 16 at 8:30 a.m.
- BioMedSA's Innovation Awards event on Thursday, Sept. 17 at 6:30 p.m.
- Voices for Children, Congress on Children's Conference on Friday, Sept. 25 from noon to 5 p.m.
- Morgan's Wonderland, A Decade of Difference, on Friday, Sept. 25 at 7 p.m.
- The Komen More than Pink Walk on Saturday, Sept. 26.
- Head for the Cure, 7<sup>th</sup> Annual Run on Saturday, Sept. 26.
- The Links Incorporated discussion on TPR's the Source about Ongoing Voter Suppression, Monday, Sept. 28.

**This report is provided for informational purposes only.**

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Leni Kirkman  
Senior Vice President  
Strategic Communications &  
Patient Relations

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George B. Hernández, Jr.  
President/Chief Executive Officer